



## Edgar Filing: INNOVO GROUP INC - Form 8-K/A

the Blue Concepts Division of Azteca Production International, Inc. as required by Item 7(a) Financial Statements of Business Acquired.

On July 17, 2003, the registrant, through its wholly owned subsidiary Innovo Azteca Apparel Inc. ("IAA"), purchased certain assets of Azteca Production International Inc.'s ("Azteca") Blue Concepts Division (the "Blue Concepts Division"). Azteca's The Blue Concepts Division is engaged in the design and sale of denim and other related apparel and products for wholesale distribution. As payment for the acquisition, IAA issued a promissory note to Azteca for \$21.8 million that, subject to stockholder approval, is partially convertible into shares of Innovo common stock.

This Form 8-K/A amends the current report on Form 8-K dated July 18, 2003 to include financial statements and pro forma financial information required by Item 7(a) Financial Statements of Business Acquired of Form 8-K.

### Item 7. Financial Statements, Pro Forma Financial Information and Exhibits

#### (a) Financial Statements of Business Acquired

Financial Statements of Azteca Production International Inc. Blue Concepts Division

- (i) Report of Independent Auditors
- (ii) Statements of Revenues, Direct Expenses and Identified Corporate Expenses Before Interest and Taxes for the years ended January 31, 2003, 2002 and 2001
- (iii) Notes to the Financial Statements

#### (b) Unaudited Pro Forma Financial Information

- (i) Introduction to Unaudited Pro Forma Condensed Combined Financial Information
- (ii) Unaudited Pro Forma Condensed Combined Statement of Operations for the six months ended May 31, 2003
- (iii) Unaudited Pro Forma Condensed Combined Statement of Operations for the year ended November 30, 2002
- (iv) Unaudited Pro Forma Condensed Combined Balance Sheet as of May 31, 2003
- (v) Notes to Unaudited Pro Forma Condensed Financial Information

Report of Independent Auditors

# Edgar Filing: INNOVO GROUP INC - Form 8-K/A

Shareholders  
Azteca Productions International Inc.

We have audited the accompanying statement of revenues, direct expenses and identified corporate expenses before interest and taxes of the Blue Concepts division of Azteca Production International Inc. (the "Business") for the years ended January 31, 2003, 2002, and 2001. These financial statements are the responsibility of Azteca Production International Inc.'s ("Azteca") management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the revenues, direct expenses and identified corporate expenses before interest and taxes for the years ended January 31, 2003, 2002 and 2001 in conformity with accounting principles generally accepted in the United States.

As discussed in Note 2 to the financial statements, the Business comprises a division of Azteca. The Business receives managerial, administrative and other support from Azteca and certain expenses included in the financial statements represent allocations of amounts from Azteca. Accordingly, the results of the revenues, direct expenses and identified corporate expenses before interest and taxes of the business may not be indicative of conditions that would have existed or results that would have occurred had the Business operated as a separate stand-alone entity.

/s/ Ernst & YoungLLP

Los Angeles, California  
August 15, 2003

Azteca Productions International Inc. Blue Concept Division  
Statements of Revenues, Direct Expenses, and Identified  
Corporate Expenses Before Interest and Taxes

Year ended January 31		
2003	2002	2001
----	----	----

## Edgar Filing: INNOVO GROUP INC - Form 8-K/A

Net sales	\$75,887,459	\$50,591,809	\$27,788,987
Cost of goods sold	61,433,954	40,178,379	21,290,309
	-----	-----	-----
Gross profit	14,453,505	10,413,430	6,498,678
Direct expenses	1,747,648	1,978,973	1,930,351
Identified corporate expenses	3,228,749	3,259,188	1,268,432
	-----	-----	-----
Total Expenses	4,976,397	5,238,161	3,198,783
Income before interest and taxes	\$9,477,108	\$5,175,269	\$3,299,895
	-----	-----	-----
	-----	-----	-----

The accompanying notes are an integral part of these financial statements.

### 1. Organization and Operations

Azteca Production International Inc.'s ("Azteca") Blue Concepts division (the "Business") is engaged in the design and sale of denim and other related apparel and products, primarily to one customer, American Eagle Outfitters ("AEO"). Historically, Azteca Productions International Inc. (Azteca), through a subsidiary, has manufactured or arranged for the manufacture of goods sold by the Bbusiness.

### 2. Basis of Presentation and Summary of Significant Accounting Policies

#### Basis of Presentation

Historically, the Business conducted its operations as a component of Azteca. The Business was not a "stand-alone" division or subsidiary of Azteca and was not generally accounted for separately. As a result, the distinct and separate accounts necessary to present individual balance sheets and income statements of the business for the years ended January 31, 2003, 2002, and 2001 have not been maintained.

The Business does not maintain stand-alone corporate treasury, legal, tax and other similar corporate support functions. Corporate, general and administrative expenses have not been previously allocated to the business. For purposes of preparing the accompanying financial statements, certain of these corporate costs along with other administrative and warehouse expenses were allocated using allocation methods (see Note 2). As Azteca's systems and procedures do not provide sufficient information to develop a reasonable cost allocation for income taxes, corporate debt and interest expense, such amounts have been omitted. The historical financial statements may not be an indicator of future results for the Business subsequent to the acquisition discussed in Note 3 below.

## Edgar Filing: INNOVO GROUP INC - Form 8-K/A

With respect to cash flows, inventory purchases, payroll, and other expenditures are funded by Azteca. Accordingly, the Business does not maintain cash accounts.

### Financial Statement Presentation

Due to the limitations noted above, the financial statements include the Statements of Revenues, Direct Expenses and Identified Corporate Expenses before Interest and Taxes, including all corporate cost allocations for which a reasonable method of allocating the cost to the operations can be developed.

A Statement of Cash Flows is not presented, as the Business has essentially no separately identified cash flows.

A Statement of Assets Acquired is not presented, as the assets acquired (See Note 3) have no historical accounting basis. On July 17, 2003 the sale of the Business' assets was completed. Pursuant to the terms of the closing, Innovo Group IncIAA (Innovo) acquired from Azteca, the Business' customer list, the right to manufacture and market all of the Business' current products, and the goodwill of the Business, and entered into certain non-compete and non-solicitation agreements associated with the Business.

### Revenue Recognition

Revenues are recognized at the point that title transfers, which is when the Business ships products to its customers, net of anticipated returns, allowances, and discounts.

### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets, revenues and expenses during the reported period. Actual results could differ from those estimates. Sales returns and allowances and corporate cost allocations of certain selling, general and administrative expenses represent significant estimates.

### Shipping and Handling Costs

Freight charges are included in identified corporate expenses in the statements of revenues, direct expenses, and identified corporate expenses before interest and taxes and amounted to \$171,390, \$114,302, and \$40,448 for the years ended January 31, 2003, 2002, and 2001, respectively.

### Corporate Allocations

The Business does not maintain stand-alone corporate

## Edgar Filing: INNOVO GROUP INC - Form 8-K/A

treasury, legal, tax and other similar corporate support functions. The Business does record certain corporate expenses related primarily to employee payroll and benefits. For purposes of preparing the financial information for the Business, certain expenses of Azteca were allocated based upon a variety of factors, which include pro rata sales of the Business, headcount measures, and the identification of costs specifically attributable to the Business. Management believes that these allocations are based on assumptions that are reasonable under the circumstances; however, the Business's results of revenues, direct expenses and identified corporate expenses before interest and taxes may not be indicative of conditions that would have existed or results that would have occurred had the Business operated as a separate stand alone entity.

The following represents a summary of the corporate costs allocated to the Business which were included in the Statements of Revenues, Direct Expenses and Identified Corporate Expenses before Interest and Taxes for the years ended

January 31:

	2003	2002	2001
	-----	-----	-----
Identified corporate expenses	\$3,228,749	\$3,259,188	\$1,268,432

### 3. Sale of the Business

On July 17, 2003, Innovo Group Inc. ("IGI") through its subsidiary Innovo Azteca Apparel, Inc. ("IAA") entered into an asset purchase agreement ("APA") with Azteca, Hubert Guez and Paul Guez, whereby IAA acquired the Blue Concepts divisionsegment of Azteca. Hubert Guez and Paul Guez are substantial stockholders of IGI, and together have a controlling interest in Azteca. As of March 25, 2003, Hubert Guez and his affiliates beneficially own approximately 35% of IGI's common stock on a fully diluted basis.

Pursuant to the terms of the agreement, the purchase price to be paid by IAA for the Business is \$21.8 million, subject to adjustment, as noted below. Additionally, IAA will employ the existing employees of the Business but will not assume any of the Business or Azteca's existing liabilities. The purchase price has been funded through the issuance of a seven-year promissory note (the Note). The Note bears interest at a rate of 6% and requires payment of interest only during the first 24 months and then is fully amortizing over the remaining five-year period. The terms of the transaction further allow IGI, upon shareholder approval, to convert a portion of the Note into equity through the issuance of 3,125,000 shares of Company common stock valued at the greater of \$4 per share or the market value of the Company's common stock at the date shareholder approval is obtained.

In the event shareholder approval is obtained, the Note

## Edgar Filing: INNOVO GROUP INC - Form 8-K/A

will be reduced to \$9.3 million and the shares issued pursuant to the conversion will be subject to certain lock-up periods. In the event the market value of IGI's common stock is greater than \$4.00 per share on the date of shareholder approval the purchase price will be increased by the difference between \$4.00 and conversion price, times 3,125,000 shares..

In the event that sales of the Business fall below \$70 million during the first 17 month period (Period I) following the closing of the acquisition, or \$65 million during the 12 month period (Period II) following Period I, certain terms of the APA allow for a reduction in the purchase price through a decrease in the principal balance of the Note and/or the return of certain locked-up shares of IGI's common stock. In the event the Note is reduced during Period I and the sales of the Business in Period II are greater than \$65 million, the Note shall be increased by half of the amount greater than \$65 million but in no event shall the Note be increased by an amount greater than the decrease in Period I.

In the event the principal amount of the Note needs to be reduced beyond the outstanding principal balance of such Note, then an amount of the locked-up shares equal to the balance of the required reduction shall be returned to IGI. For these purposes, the locked-up shares shall be valued at \$4.00 per share. Additionally, if during the 12 month period following the closing, AEO is no longer a customer of IAA, the locked-up shares will be returned to IGI, and any amount remaining on the balance of the Note will be forgiven.

If the revenues of the Business decrease to \$35 million or less during Period I or Period II, IAA shall have the right to sell the purchased assets back to Azteca, and Azteca shall have the right to buy back the purchased assets for the remaining balance of the Note and any and all locked-up shares shall be returned to IGI.

As part of the transaction, IAA entered into a two year, renewable, non-exclusive supply agreement ("Supply Agreement") with AZT International SA de CV, a Mexican corporation and a wholly owned affiliate of Azteca, for products to be sold by the Business. In addition, IAA will pay to Sweet Sportswear, LLC, an entity owned 50% by Hubert Guez and 50% by Paul Guez, an amount equal to 2.5% of IAA's revenues generated as a result of sales to AEO. While Paul Guez will not become an employee or officer of IAA, he will continue to serve as a liaison between IAA and Azteca for the purpose of facilitating the transaction of the Business from Azteca to IAA, and will continue to maintain a working relationship on a going forward basis with Azteca, its subsidiary AZT, and IAA as an interested party to these entities.

#### 4. Statement of Assets Acquired (Unaudited)

The Blue Concepts transaction was accounted for under the purchase method of accounting, accordingly, the purchase

## Edgar Filing: INNOVO GROUP INC - Form 8-K/A

price was allocated to the various assets purchased at their estimated fair values at the date of acquisition as follows:

Total preliminary purchase price	\$21,800,000
Identifiable Intangible Assets:	
Value of in-house purchase orders	\$ 511,432
Customer list	\$10,400,000
Non-compete agreement	\$ 700,000
	-----
Total identifiable intangible assets	\$ 11,611,432
Goodwill	\$ 10,188,568

The purchase price was funded through a seven-year promissory note bearing interest at 6%. The entire purchase price was allocated to identifiable intangible assets and goodwill as no tangible assets were acquired. Based on a preliminary valuation performed by an independent third party, the purchase price was preliminarily allocated to intangible assets including: customer list with an estimated useful life of 10 years, with amortization calculated on a straight-line basis; non-compete agreement with an estimated useful life of 4 years, with amortization calculated on a straight-line basis; value of in-house purchase orders with a life of less than 1 year; and goodwill not subject to amortization of \$10,188,568. In accordance with Statement of Financial Accounting Standards No. 142 "Goodwill and Other Intangible Assets", goodwill and other intangible assets should be tested for impairment using a two-step process. The first step is to determine the fair value of the reporting unit, which may be calculated using a discounted cash flow methodology, and compare this value to its carrying value. If the fair value exceeds the carrying value, no further work is required and no impairment loss would be recognized. The second step is an allocation of the fair value of the reporting unit to all of the reporting unit's assets and liabilities under a hypothetical purchase price allocation. The Company will test for impairment of intangibles in the fourth quarter.

### Item 7. (b) Unaudited Pro Forma Condensed Combined Financial Information

The following unaudited pro forma condensed combined statement of operations sets forth the combined results of operations for Innovo Group, Inc. (Innovo) and the Blue Concepts division (the "Business") using the purchase method of accounting and assumes that the combination was consummated as of the beginning of the earliest period presented.

The unaudited pro forma information combines the historical statement of operations of Innovo for the six months ended May 31, 2003 and the fiscal year ended



## Edgar Filing: INNOVO GROUP INC - Form 8-K/A

November 30, 2002 (Innovo Historical) with the historical statements of revenues and direct expenses before interest and taxes of the Business for the six months ended May 31, 2003 and the fiscal year ended January 31, 2003 (Blue Concepts Historical), respectively.

The unaudited pro forma balance sheet includes the historical balance sheet of Innovo as of May 31, 2003 with pro forma adjustments to reflect the acquisition of the assets and liabilities of the Business as if the acquisition took place on May 31, 2003.

The information is presented for illustration purposes only and is not necessarily indicative of the financial position or results of operations which would actually have been reported had the combination been in effect during those periods or which may be reported in the future, in part due to the omission of certain expenses including interest expenses and income tax expense. The pro forma financial information also includes expenses allocated from Azteca to the Business, which may not be indicative of future results which will include actual expenses. The majority of products sold by the Business historically were manufactured by or sourced through subsidiaries of Azteca. Innovo has entered into a two-year, renewable, non-exclusive supply agreement pursuant to which AZT International S.A. de C.V., a Mexican corporation and wholly-owned subsidiary of Azteca, will manufacture and supply Innovo with certain products formerly manufactured for the Business at a cost that allows Innovo an initial margin per unit of at least fifteen percent (15%). In addition, Innovo is obligated to pay a fee of 2.5% of revenues of the Business to, Sweet Sportswear, LLC, an entity owned by the controlling members of Azteca affiliate of Azteca. Such fee has not been reflected in the historical financial statements of the Business nor is it included in the pro forma statement of operations. As such, the future cost of goods will differ from the historical costs reflected in the pro forma financial statements.

The statements should be read in conjunction with the historical financial statements and notes thereto which, for the Business, have been included elsewhere herein and, for the Company, in its Annual Report on Form 10-K.

### Innovo Group Inc.

#### Unaudited Pro Forma Condensed Combined Statement of Operations (in thousands, except per share data)

	Innovo Historical Six Months Ended May 31, 2003 -----	Blue Concepts Historical Six Months Ended May 31, 2003 -----	Pro Forma Adjustments -----	Pro Forma Total -----
Net sales	\$ 23,928	\$ 39,360	\$ -	\$ 63,2

Edgar Filing: INNOVO GROUP INC - Form 8-K/A

Cost of goods sold	17,162	31,399	-	48,5
	-----	-----	-----	-----
Gross profit	6,766	7,961	-	14,7
Operating expenses:				
Selling, general and administrative	6,532	3,664	-	10,1
Depreciation and amortization	164	-	775 (a)	9
	-----	-----	-----	-----
Income (loss) from operations	6,696	3,664	775	11,1
Interest expense	70	4,297	(775)	3,5
Other income (expense), net	(365)	-	(654) (b)	(1,0
	-----	-----	-----	-----
Income (loss) before before income taxes	137	-	-	1
Income taxes	(158)	4,297	(1,429)	2,7
	-----	-----	-----	-----
Net income (loss)	53	1,719 (d)	(572) (c)	1,2
	-----	-----	-----	-----
Net income (loss)	\$ (211)	\$ 2,578	\$ (857)	\$ 1,5
	-----	-----	-----	-----
Earnings (loss) per share - basic and diluted				
Basic	\$ (0.01)			\$ 0.
Diluted	\$ (0.01)			\$ 0.
Weighted Average Shares Outstanding				
Basic	14,931		3,125 (e)	18,0
Diluted	14,931		5,513 (f)	20,4

See accompanying notes to unaudited pro forma condensed combined financial information.

Innovo Group Inc.  
 Unaudited Pro Forma Condensed Combined Statement of Operations  
 (in thousands, except per share data)

Innovo Historical Year Ended November 30, 2002 -----	Blue Concepts Historical Year Ended January 31, 2003 -----	Pro Forma Adjustments -----	Pro To -----
---	---	-----------------------------------	--------------------

Edgar Filing: INNOVO GROUP INC - Form 8-K/A

Net sales	\$	29,609	\$	75,887	\$	-	\$
Cost of goods sold		19,839		61,434		-	
Gross profit		9,770		14,453		-	
Operating expenses:							
Selling, general and administrative		8,325		4,976		-	
Depreciation and amortization		256		-		1,550	(a)
		8,581		4,976		1,550	
Income (loss) from operations		1,189		9,477		(1,550)	
Interest expense		(538)		-		(1,308)	(b)
Other income (expense), net		61		-		-	
Income (loss) before income taxes		712		9,477		(2,858)	
Income taxes		140		3,791	(d)	(1,143)	(c)
Net income (loss)	\$	572	\$	5,686		(1,715)	\$
Earnings (loss) per share - basic and diluted							
Basic	\$	0.04					\$
Diluted	\$	0.04					\$
Weighted Average Shares Outstanding							
Basic		14,856				3,125	(e)
Diluted		16,109				3,125	(e)

See accompanying notes to unaudited pro forma condensed combined financial information.

Innovo Group Inc.  
 Unaudited Pro Forma Condensed Combined Balance Sheet  
 (in thousands)

	Innovo Historical as of May 31, 2003	Pro Forma Adjustments	Pro Forma Total
	-----	-----	-----
ASSETS			
CURRENT ASSETS			

Edgar Filing: INNOVO GROUP INC - Form 8-K/A

Cash and cash equivalents	\$	882	\$	-	\$	882
Accounts receivable, and due from factor net of allowance for uncollectible accounts of \$311 (2003) and \$383 (2002)		1,895		-		1,895
Inventories		8,297		-		8,297
Prepaid expenses & other current assets		644		-		644
<b>TOTAL CURRENT ASSETS</b>		<b>11,718</b>		<b>-</b>		<b>11,718</b>
PROPERTY, PLANT and EQUIPMENT, net		1,442		-		1,442
GOODWILL		4,271	10,189	(g)		14,460
INTANGIBLE ASSETS, NET		403	11,611	(g)		12,014
OTHER ASSETS		18		-		18
<b>TOTAL ASSETS</b>	<b>\$</b>	<b>17,852</b>	<b>\$</b>	<b>21,800</b>		<b>\$39,652</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>						
<b>CURRENT LIABILITIES</b>						
Accounts payable and accrued expenses	\$	4,696	\$	-	\$	4,696
Due to factor		847		-		847
Due to related parties		3,795		-		3,795
Current maturities of long-term debt		787		-		787
<b>TOTAL CURRENT LIABILITIES</b>		<b>10,125</b>		<b>-</b>		<b>10,125</b>
LONG-TERM DEBT, less current maturities		2,230	21,800	(g)		11,530
			(12,500)	(h)		
8% Redeemable preferred stock, \$0.10 par value: Authorized shares-5,000, issued and outstanding 194 shares (2003)		-		-		-
<b>STOCKHOLDERS' EQUITY</b>						
Common stock, \$0.10 par - shares, Authorized 40,000						
Issued and outstanding 15,129 (2003) , 18,254 (with pro forma effect)		1,517	313	(h)		1,830
Additional paid-in capital		40,954	12,187	(h)		53,141
Accumulated deficit		(33,719)		-		(33,719)
Promissory note-officer		(703)		-		(703)
Treasury stock		(2,553)		-		(2,553)
Accumulated other comprehensive loss		1		-		1
<b>TOTAL STOCKHOLDERS' EQUITY</b>		<b>5,497</b>	<b>12,500</b>			<b>17,997</b>
<b>TOTAL LIABILITIES and STOCKHOLDERS' EQUITY</b>	<b>\$</b>	<b>17,852</b>	<b>\$</b>	<b>21,800</b>		<b>\$ 39,652</b>

## Edgar Filing: INNOVO GROUP INC - Form 8-K/A

See accompanying notes to unaudited pro forma condensed combined financial information.

### I. Adjustments

- (a) The pro forma adjustment to reflect the amortization of identifiable intangible assets recorded in accounting for the purchase of the Business over terms of four to ten years. Final allocation of the purchase price may involve revaluation of certain assets.
- (b) The pro forma adjustment to reflect the increase in interest expense related to the additional promissory notes issued in connection with the acquisition of the Business with an initial face amount of \$21.8 million bearing interest at 6% per annum.
- (c) Pro forma adjustment reflects the increase or decrease in income tax expense as the result of the pro forma adjustments above in addition to reflecting the historical effective tax rate of the combined companies assuming a 40% effective tax rate.
- (d) Assumes a 40% tax rate for the Blue Concepts historical results of operation as the audited statement of operation reflects net income before taxes.
- (e) Pro forma adjustment assumes the issuance of 3,125,000 shares of common stock on the conversion of \$12.5 million of the Promissory Note (Note) issued in the original amount of \$21.8 million. The conversion is contingent on shareholder approval.
- (f) The pro forma adjustment reflects the dilutive effect of options and warrants under the treasury stock method, in addition to the assumed issuance of common stock on the conversion of \$12.5 million of the Note to 3,125,000 shares of common stock. This conversion is contingent on shareholder approval. Previously, the options and warrants had been excluded from the calculation, as their effect would have been anti-dilutive.
- (g) The pro forma adjustment to reflect the purchase of certain assets of the Business for consideration of \$21.8 million in promissory notes. Based on a preliminary valuation, this purchase price is allocated to intangible assets including customer lists, non-compete agreements, and goodwill not subject to amortization. The final breakdown of the allocation and the final descriptions of the categories are subject to completion of a valuation analysis.
- (h) Pro forma adjustment reflects the conversion of \$12.5 million of the Note to 3,125,000 shares of common stock, assuming shareholder approval of the conversion.

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Edgar Filing: INNOVO GROUP INC - Form 8-K/A

INNOVO GROUP INC.

Dated: September 30, 2003

By: /s/ Samuel J. Furrow, Jr.  
-----

Samuel J. Furrow, Jr.  
Chief Executive Officer