INNOSPEC INC. Form 10-Q August 08, 2018 Table of Contents

# **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2018

or

# TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-13879

#### INNOSPEC INC.

(Exact name of registrant as specified in its charter)

Edgar Filing: INNOSPEC INC. - Form 10-Q

**DELAWARE** (State or other jurisdiction of incorporation or organization)

98-0181725 (I.R.S. Employer **Identification No.)** 

8310 South Valley Highway **Suite 350 Englewood** Colorado

80112 (Zip Code)

(Address of principal executive offices)

Registrant s telephone number, including area code: (303) 792 5554

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company, or an emerging growth company. See the definitions of large accelerated filer, accelerated filer, smaller reporting company and emerging growth company in Rule 12b-2 of the Exchange Act.

Accelerated filer Large accelerated filer

Smaller reporting

company Non-accelerated filer (Do not check if a smaller reporting company)

Emerging growth

company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Yes Act). No

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Edgar Filing: INNOSPEC INC. - Form 10-Q

Class

Outstanding as of July 31, 2018

Common Stock, par value \$0.01

24,416,471

# TABLE OF CONTENTS

PART I	<u>FINANCIAL INFORMATION</u>	2
Item 1	Condensed Consolidated Financial Statements	2
	Condensed Consolidated Statements of Income	2
	Condensed Consolidated Statements of Comprehensive Income	3
	Condensed Consolidated Balance Sheets	4
	Condensed Consolidated Balance Sheets (continued)	5
	Condensed Consolidated Statements of Cash Flows	6
	Condensed Consolidated Statement of Equity	7
	Notes To The Unaudited Interim Condensed Consolidated Financial Statements	8
Item 2	Management s Discussion and Analysis of Financial Condition and Results of Operations for the Three	
	and Six Months Ended June 30, 2018	22
	Critical Accounting Estimates	22
	Results of Operations	22
	<u>Liquidity and Financial Condition</u>	32
Item 3	Quantitative and Qualitative Disclosures about Market Risk	33
Item 4	Controls and Procedures	34
PART II	OTHER INFORMATION	35
Item 1	Legal Proceedings	35
Item 1A	Risk Factors	35
Item 2	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	35
Item 3	<u>Defaults Upon Senior Securities</u>	35
Item 4	Mine Safety Disclosures	35
Item 5	Other Information	35
Item 6	<u>Exhibits</u>	36
SIGNAT	<u>URES</u>	37

## CAUTIONARY STATEMENT RELATIVE TO FORWARD-LOOKING STATEMENTS

This Form 10-Q contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical facts included or incorporated herein may constitute forward-looking statements. Such forward-looking statements include statements (covered by words like anticipates, believes, feels or similar words or expressions, for example) which relat expects, estimates, may, earnings, growth potential, operating performance, events or developments that we expect or anticipate will or may occur in the future. Although forward-looking statements are believed by management to be reasonable when made, they are subject to certain risks, uncertainties and assumptions, and our actual performance or results may differ materially from these forward-looking statements. Additional information regarding risks, uncertainties and assumptions relating to Innospec and affecting our business operations and prospects are described in Innospec s Annual Report on Form 10-K for the year ended December 31, 2017 and other reports filed with the U.S. Securities and Exchange Commission. You are urged to review our discussion of risks and uncertainties that could cause actual results to differ from forward-looking statements under the heading Risk Factors in such reports. Innospec undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

1

# **PART I FINANCIAL INFORMATION**

## **Item 1 Condensed Consolidated Financial Statements**

# INNOSPEC INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

# (Unaudited)

	Three Months Ended June 30			Six Months Ende June 30				
(in millions, except share and per share data)	2	018	2	017	2	2018	2	2017
Net sales	\$	358.1	\$	326.3	\$	718.8	\$	620.6
Cost of goods sold	(	255.3)	(	221.2)	(	(511.5)	(	(424.6)
Gross profit		102.8		105.1		207.3		196.0
Operating expenses:								
Selling, general and administrative		(65.8)		(62.1)	(	(133.1)	(	(118.5)
Research and development		(8.7)		(8.5)		(17.0)		(15.9)
Loss on disposal of subsidiary		0.0		(1.0)		0.0		(1.0)
Foreign exchange loss on liquidation of subsidiary		0.0		0.0		0.0		(1.8)
Total operating expenses		(74.5)		(71.6)	(	(150.1)		(137.2)
Operating income		28.3		33.5		57.2		58.8
Other income, net		3.0		3.3		5.5		3.4
Interest expense, net		(1.8)		(2.0)		(3.5)		(4.2)
Income before income taxes		29.5		34.8		59.2		58.0
Income taxes		(7.7)		(8.7)		(15.2)		(14.7)
Net income	\$	21.8	\$	26.1	\$	44.0	\$	43.3
Earnings per share:								
Basic	\$	0.89	\$	1.08	\$	1.80	\$	1.80
Diluted	\$	0.89	\$	1.06	\$	1.79	\$	1.76
Weighted average shares outstanding (in thousands):								
Basic	2	4,409	2	4,133	2	24,389	2	24,110
Diluted	2	4,591	2	4,555	2	24,584	2	24,558

We have recast certain prior period amounts to conform to new accounting standards.

# Edgar Filing: INNOSPEC INC. - Form 10-Q

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements.

2

# INNOSPEC INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

# (Unaudited)

	Three Months Ended June 30			ed Six Months En June 30				
(in millions)	2	2018	2	2017	2	2018	2017	
Net income	\$	21.8	\$	26.1	\$ 44.0		\$ 43.3	
Other comprehensive income:								
Changes in cumulative translation adjustment, net of tax of								
\$1.1 million, \$(0.7) million, \$1.0 million and \$(0.8) million respectively		(17.3)		9.1		(10.9)	12.6	
Changes in unrealized gains on derivative instruments, net of tax of \$0.0 million, \$0.1 million, \$(0.2) million and \$0.0 million respectively		0.2		(0.2)		1.1	0.0	
Amortization of prior service credit, net of tax of $$0.0$ million,		0.2		(0.2)		1.1	0.0	
\$0.0 million, \$0.1 million and \$0.1 million respectively		(0.3)		(0.2)		(0.5)	(0.4)	
Amortization of actuarial net losses, net of tax of \$0.0 million, \$(0.3) million, \$(0.1) million and \$(0.5) million respectively		0.5		1.0		0.9	2.0	
Total other comprehensive (loss)/income		(16.9)		9.7		(9.4)	14.2	
Total comprehensive income	\$	4.9	\$	35.8	\$	34.6	\$ 57.5	

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements.

# INNOSPEC INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATED BALANCE SHEETS

(in millions, except share and per share data)	une 30, 2018 naudited)	December 31, 2017		
<u>Assets</u>				
Current assets:				
Cash and cash equivalents	\$ 66.0	\$	90.2	
Trade and other accounts receivable (less allowances of \$5.2 million and				
\$4.1 million respectively)	277.2		244.5	
Inventories (less allowances of \$12.6 million and \$12.6 million respectively):				
Finished goods	190.2		145.9	
Raw materials	62.1		63.9	
Total inventories	252.3		209.8	
Prepaid expenses	8.8		13.1	
Prepaid income taxes	5.0		2.8	
Other current assets	0.0		1.1	
Total current assets	609.3		561.5	
Net property, plant and equipment	191.4		196.0	
Goodwill	367.1		361.8	
Other intangible assets	149.4		163.3	
Deferred tax assets	6.2		6.5	
Pension asset	119.6		116.0	
Other non-current assets	8.2		5.1	
Total assets	\$ 1,451.2	\$	1,410.2	

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements.

# INNOSPEC INC. AND SUBSIDIARIES

# **CONDENSED CONSOLIDATED BALANCE SHEETS - (Continued)**

(in millions, except share and per share data)	June 30, 2018 (Unaudited)		Dec	ember 31, 2017
Liabilities and Equity	( ) -			
Current liabilities:				
Accounts payable	\$	125.6	\$	117.9
Accrued liabilities	·	105.7	·	104.1
Current portion of long-term debt		15.8		15.8
Current portion of finance leases		2.3		2.7
Current portion of plant closure provisions		4.1		5.2
Current portion of accrued income taxes		13.8		15.8
Total current liabilities		267.3		261.5
Long-term debt, net of current portion		208.0		202.6
Finance leases, net of current portion		2.1		3.2
Plant closure provisions, net of current portion		43.9		40.9
Accrued income taxes, net of current portion		39.7		41.7
Unrecognized tax benefits, net of current portion		3.1		2.5
Deferred tax liabilities		46.0		45.0
Pension liabilities and post-employment benefits		16.4		16.5
Other non-current liabilities		5.0		2.0
Total liabilities		631.5		615.9
Equity:				
Common stock, \$0.01 par value, authorized 40,000,000 shares, issued 29,554,500				
shares		0.3		0.3
Additional paid-in capital		321.6		320.4
Treasury stock (5,138,029 and 5,204,181 shares at cost, respectively)		(93.0)		(93.3)
Retained earnings		638.3		605.0
Accumulated other comprehensive loss		(47.9)		(38.5)
Total Innospec stockholders equity		819.3		793.9
Non-controlling interest		0.4		0.4
Total equity		819.7		794.3
Total liabilities and equity	\$	1,451.2	\$	1,410.2

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements.

5

# INNOSPEC INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

# (Unaudited)

	Six Months Ender June 30		
(in millions)	2018	2017	
Cash Flows from Operating Activities			
Net income	\$ 44.0	\$ 43.3	
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	25.3	24.5	
Deferred taxes	1.7	3.5	
Loss on disposal of subsidiary	0.0	1.0	
Foreign exchange loss on liquidation of subsidiary	0.0	1.8	
Cash contributions to defined benefit pension plans	(0.5)	(0.5)	
Non-cash movements on defined benefit pension plans	(2.2)	(1.8)	
Stock option compensation	1.9	2.2	
Changes in assets and liabilities, net of effects of acquired and divested companies:			
Trade and other accounts receivable	(35.8)	(82.1)	
Inventories	(45.2)	(39.3)	
Prepaid expenses	3.3	1.2	
Accounts payable and accrued liabilities	12.0	39.8	
Accrued income taxes	(5.7)	(4.3)	
Plant closure provisions	1.8	2.0	
Unrecognized tax benefits	0.6	0.0	
Other assets and liabilities	(0.9)	(2.2)	
Net cash provided by/(used in) operating activities	0.3	(10.9)	
Cash Flows from Investing Activities			
Capital expenditures	(10.5)	(13.1)	
Business combinations, net of cash acquired	(5.8)	0.0	
Internally developed software	(0.8)	0.0	
Net cash used in investing activities	(17.1)	(13.1)	
Cash Flows from Financing Activities			
Proceeds from revolving credit facility	10.0	10.0	
Repayments of revolving credit facility	(5.0)	(30.0)	
Repayments of finance leases	(1.4)	(1.1)	
Dividend paid	(10.7)	(9.2)	
Issue of treasury stock	1.1	1.0	
Repurchase of common stock	(1.2)	(1.0)	
Net cash used in financing activities	(7.2)	(30.3)	

Edgar Filing: INNOSPEC INC. - Form 10-Q

Effect of foreign currency exchange rate changes on cash	(0.2)	1.2
Net change in cash and cash equivalents	(24.2)	(53.1)
Cash and cash equivalents at beginning of period	90.2	101.9
Cash and cash equivalents at end of period	\$ 66.0	\$ 48.8

Amortization of deferred finance costs of \$0.3 million (2017 \$0.3 million) are included in depreciation and amortization in the condensed consolidated statement of cash flow but in interest expense in the condensed consolidated statement of income.

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements.

# INNOSPEC INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATED STATEMENT OF EQUITY

# (Unaudited)

(in millions)									Acc	umulated			
			Ad	ditional						Other	N	on-	
	Con	nmon	P	aid-In	Tr	easury	R	etained (	Com	prehensiv	Cont	rolling	Total
	St	ock	C	apital	9	Stock	E	arnings		Loss	Int	erest	<b>Equity</b>
Balance at December 31, 2017	\$	0.3	\$	320.4	\$	(93.3)	\$	605.0	\$	(38.5)	\$	0.4	\$ 794.3
Net income								44.0					44.0
Dividend paid								(10.7)					(10.7)
Changes in cumulative													
translation adjustment, net of tax										(10.9)			(10.9)
Changes in unrealized gains on													
derivative instruments, net of tax										1.1			1.1
Treasury stock reissued				(0.7)		1.5							0.8
Treasury stock repurchased						(1.2)							(1.2)
Stock option compensation				1.9									1.9
Amortization of prior service													
credit, net of tax										(0.5)			(0.5)
Amortization of actuarial net													
losses, net of tax										0.9			0.9
Balance at June 30, 2018	\$	0.3	\$	321.6	\$	(93.0)	\$	638.3	\$	(47.9)	\$	0.4	\$819.7

The accompanying notes are an integral part of these unaudited interim condensed consolidated financial statements.

## INNOSPEC INC. AND SUBSIDIARIES

#### NOTES TO THE UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### NOTE 1 BASIS OF PRESENTATION

The accompanying unaudited interim condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X under the Securities Exchange Act of 1934. Accordingly, they do not include all the information and notes necessary for a comprehensive presentation of financial position, results of operations and cash flows.

It is our opinion, however, that all adjustments (consisting of normal, recurring adjustments, unless otherwise disclosed) have been made which are necessary for the condensed consolidated financial statements to be fairly stated. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2017 filed on February 15, 2018.

The results for the interim period covered by this report are not necessarily indicative of the results to be expected for the full year.

We have reclassified certain prior period amounts to conform to the current period presentation. See Note 15 of the Notes to the Condensed Consolidated Financial Statements for additional information.

When we use the terms Innospec, the Corporation, the Company, Registrant, we, us and our, we are referr Innospec Inc. and its consolidated subsidiaries unless otherwise indicated or the context otherwise requires.

8

# NOTE 2 SEGMENT REPORTING

The Company reports its financial performance based on the four reportable segments Fuel Specialties, Performance Chemicals, Oilfield Services and Octane Additives.

The Fuel Specialties, Performance Chemicals and Oilfield Services segments operate in markets where we actively seek growth opportunities although their ultimate customers are different. The Octane Additives segment is expected to decline in the near future as our one remaining refinery customer transitions to unleaded fuel.

The Company evaluates the performance of its segments based on operating income. The following tables analyze sales and other financial information by the Company s reportable segments:

	Three	Months June 30		ths Ended ne 30	
(in millions)	2013	8	2017	2018	2017
Net Sales:					
Refinery and Performance	\$ 98	8.1 \$	88.7	\$ 209.1	\$ 189.1
Other	30	6.1	32.6	68.5	58.6
Fuel Specialties	134	4.2	121.3	277.6	247.7
Personal Care	62	2.6	48.6	123.0	96.1
Home Care	20	6.5	29.4	56.2	56.3
Other	29	9.8	26.9	63.7	47.0
Performance Chemicals	113	8.9	104.9	242.9	199.4
Oilfield Services	9:	5.0	76.1	187.9	142.6
Octane Additives	10	0.0	24.0	10.4	30.9
	\$ 35	8.1 \$	326.3	\$ 718.8	\$ 620.6

	Three Mo	Six Months Ende June 30			
(in millions)	2018	2017	2018	2017	
Net sales:					
Fuel Specialties	\$ 134.2	\$ 121.3	\$ 277.6	\$ 247.7	
Performance Chemicals	118.9	104.9	242.9	199.4	
Oilfield Services	95.0	76.1	187.9	142.6	
Octane Additives	10.0	24.0	10.4	30.9	
	\$ 358.1	\$ 326.3	\$ 718.8	\$ 620.6	
Gross profit:					
Fuel Specialties	\$ 44.5	\$ 45.2	\$ 93.0	\$ 91.3	

Edgar Filing: INNOSPEC INC. - Form 10-Q

Performance Chemicals	23.8	17.4	49.2	34.1
Oilfield Services	28.6	29.0	60.0	54.4
Octane Additives	5.9	13.5	5.1	16.2

\$ 102.8 \$ 105.1 \$ 207.3 \$ 196.0

Operating income/(loss):				
Fuel Specialties	\$ 23.7	\$ 23.9	\$ 51.9	\$ 50.9
Performance Chemicals	9.7	6.5	21.8	12.5
Oilfield Services	4.1	3.7	7.1	6.7
Octane Additives	5.2	12.8	3.8	14.8
Corporate costs	(14.4)	(12.4)	(27.4)	(23.3)
Loss on disposal of subsidiary	0.0	(1.0)	0.0	(1.0)
Foreign exchange loss on liquidation of subsidiary	0.0	0.0	0.0	(1.8)
Total operating income	\$ 28.3	\$ 33.5	\$ 57.2	\$ 58.8

The following table presents a summary of the depreciation and amortization charges incurred by the Company s reportable segments:

	Three Months Ended June 30			Six Months Ended June 30				
(in millions)	2	018	2	017	2018		2017	
Depreciation:								
Fuel Specialties	\$	0.9	\$	1.0	\$	1.9	\$	2.0
Performance Chemicals		2.5		2.3		5.2		4.5
Oilfield Services		1.6		1.6		3.1		3.2
Octane Additives		0.3		0.2		0.6		0.4
Corporate		0.2		0.2		0.5		0.4
	\$	5.5	\$	5.3	\$	11.3	\$	10.5
Amortization:								
Fuel Specialties	\$	0.0	\$	0.2	\$	0.0	\$	0.4
Performance Chemicals		2.2		1.8		4.5		3.7
Oilfield Services		2.8		3.0		5.4		6.0
Corporate		1.9		1.8		3.7		3.6
-								
	\$	6.9	\$	6.8	\$	13.6	\$	13.7

# NOTE 3 EARNINGS PER SHARE

Basic earnings per share is based on the weighted average number of common shares outstanding during the period. Diluted earnings per share includes the effect of options that are dilutive and outstanding during the period. Per share amounts are computed as follows:

	Three Months Ended June 30		Six Month June	
	2018	2017	2018	2017
Numerator (in millions):				
Net income available to common stockholders	\$ 21.8	\$ 26.1	\$ 44.0	\$ 43.3
Denominator (in thousands):				
Weighted average common shares outstanding	24,409	24,133	24,389	24,110
Dilutive effect of stock options and awards	182	422	195	448
Denominator for diluted earnings per share	24,591	24,555	24,584	24,558
Net income per share, basic:	\$ 0.89	\$ 1.08	\$ 1.80	\$ 1.80
Net income per share, diluted:	\$ 0.89	\$ 1.06	\$ 1.79	\$ 1.76

In the three and six months ended June 30, 2018, the average number of anti-dilutive options excluded from the calculation of diluted earnings per share were 0 and 0, respectively (three and six months ended June 30, 2017 18,843 and 18,843, respectively).

## NOTE 4 GOODWILL

The following table summarizes goodwill at the balance sheet dates:

(in millions)	Total
At December 31, 2017	
Gross cost (1)	\$ 598.3
Accumulated impairment losses	(236.5)
Net book amount	\$ 361.8
Acquisition	7.9
Exchange effect	(2.6)
At June 30, 2018	
Gross cost (1)	\$ 603.6
Accumulated impairment losses	(236.5)
Net book amount	\$ 367.1

# Edgar Filing: INNOSPEC INC. - Form 10-Q

(1) Gross cost for 2018 and 2017 is net of \$298.5 million of historical accumulated amortization.

11

# Acquisition of BioSuite LLC

On May 31, 2018, the Company acquired BioSuite LLC (BioSuite), a specialized formulator of biocide and biostat solutions for the oil and gas industry. We purchased BioSuite for total consideration of \$9.0 million, subject to working capital adjustments, with an initial payment at closing of \$5.8 million funded from existing cash and debt facilities. The remaining payment is performance related and contingently payable over the next eighteen months based on a multiple of BioSuite s earnings before interest, taxes, depreciation and amortization. Based on the current forecast we anticipate a further payment of \$3.2 million payable on November 30, 2019.

The following table summarizes the calculations of the total purchase price and the estimated allocation of the purchase price to the assets acquired and liabilities assumed for the business:

(in millions)	Bio	Suite
Goodwill	\$	7.9
Receivables		0.4
Inventory		0.5
Payables		(1.9)
Extinguishment of existing liabilities		2.1
Purchase price, net of cash acquired	\$	9.0

The measurement period for the valuation of assets acquired and liabilities assumed ends as soon as information on the facts and circumstances that existed as of the acquisition date becomes available, but does not exceed twelve months. Adjustment to the purchase price allocation may require a recasting of the amounts allocated to goodwill retroactive to the period in which the acquisition occurred.

#### NOTE 5 OTHER INTANGIBLE ASSETS

The following table summarizes the other intangible assets movement year on year:

	Six Mont	Six Months Ended		
	Jun	e 30		
(in millions)	2018	2017		
Gross cost at January 1	\$ 295.8	\$ 248.6		
Acquisitions	0.0	33.5		
Internally developed software	0.8	0.0		
Exchange effect	(1.4)	(0.1)		
Gross cost at June 30	295.2	282.0		
Accumulated amortization at January 1	(132.5)	(104.2)		
Amortization expense	(13.6)	(13.7)		
Exchange effect	0.3	0.0		

Edgar Filing: INNOSPEC INC. - Form 10-Q

Accumulated amortization at June 30	(145.8)	(117.9)
Net book amount at June 30	\$ 149.4	\$ 164.1

Internally developed software has been capitalized in relation to the information system platform for our Performance Chemicals European businesses.

## Amortization expense

	Six Months Ended June 30		
(in millions)	2018	2017	
Product rights	\$ (1.9)	\$ (1.9)	
Brand names	(0.6)	(0.6)	
Technology	(1.7)	(1.7)	
Customer relationships	(5.3)	(5.1)	
Non-compete agreements	0.0	(0.4)	
Marketing related	0.0	(0.4)	
Internally developed software	(4.1)	(3.6)	
Total	\$ (13.6)	\$ (13.7)	

## NOTE 6 PENSION AND POST EMPLOYMENT BENEFITS

The Company maintains a defined benefit pension plan (the Plan) covering a number of its current and former employees in the United Kingdom, although it does also have other much smaller pension arrangements in the U.S. and overseas. The Plan is closed to future service accrual but has a large number of deferred and current pensioners.

The net service cost for the three and six months ended June 30, 2018 was \$0.3 million and \$0.6 million, respectively (three and six months ended June 30, 2017 \$0.3 million and \$0.5 million, respectively) and has been recognized in selling, general and administrative expenses within corporate costs. The following table shows the income statement effect recognized within other income, net:

		Ionths Ended une 30		ths Ended ne 30
(in millions)	2018	2017	2018	2017
Plan net pension credit/(charge):				
Interest cost on projected benefit obligation	\$ (3.8	\$ (3.7)	\$ (7.7)	\$ (7.4)
Expected return on plan assets	5.7	6.1	11.4	12.0
Amortization of prior service credit	0.3	0.2	0.6	0.5
Amortization of actuarial net losses	(0.5	) (1.3)	(1.0)	(2.5)
	¢ 17	\$ 13	\$ 3.3	\$ 26
	Φ 1./	Ф 1.3	φ 3.3	φ 2.0

The amortization of prior service credit and actuarial net losses is a reclassification out of accumulated other comprehensive loss into other income and expense.

The Company also maintains an unfunded defined benefit pension plan covering a number of its current and former employees in Germany (the German plan ) within our Fuel Specialties segment. The German plan is closed to new entrants and has no assets. The net service cost for the German plan for the three and six months ended June 30, 2018 was \$0.1 million and \$0.1 million, respectively (three and six months ended June 30, 2017 \$0.1 million and

# Edgar Filing: INNOSPEC INC. - Form 10-Q

\$0.1 million, respectively). The following table shows the income statement effect recognized within other income and expense:

	Three Months Ended June 30			Six	nded			
(in millions)	2	2018 2017		17 2018		20	017	
Plan net pension charge:								
Interest cost on projected benefit obligation	\$	0.0	\$	0.0	\$ (	(0.1)	\$	(0.1)
Amortization of actuarial net losses		(0.1)		(0.1)	(	(0.2)		(0.2)
	\$	(0.1)	\$	(0.1)	\$ (	(0.3)	\$	(0.3)

As at June 30, 2018, our Performance Chemicals segment has obligations for post-employment benefits in its European businesses with a liability of \$4.6 million (December 31, 2017 \$4.7 million).

14

## NOTE 7 INCOME TAXES

A roll-forward of unrecognized tax benefits is as follows:

(in millions)	June 30, 2018		nber 31, 017
Opening balance at January 1	\$	2.2	\$ 2.2
Additions for tax positions of prior periods		0.4	0.5
Reductions due to lapsed statute of limitations		0.0	(0.5)
Closing balance	\$	2.6	\$ 2.2

We recognize accrued interest and penalties associated with unrecognized tax benefits as part of income taxes in our condensed consolidated statements of income. Related to the unrecognized tax benefits noted above accrued in the first quarter, we have also accrued a net increase in interest and penalties of \$0.2 million during the first quarter of 2018, and a net increase in interest and penalties of \$0.2 million in 2017. Total accrued interest and penalties at June 30, 2018 on all remaining unrecognized tax benefits amounted to \$0.5 million (December 31, 2017 \$0.3 million).

All of the \$3.1 million of unrecognized tax benefits, interest and penalties, would impact our effective tax rate if recognized.

The Company or one of its subsidiaries files income tax returns with the U.S. federal government, and various state and foreign jurisdictions. As previously disclosed, tax audits have been opened by the Italian tax authorities in respect of Innospec Performance Chemicals Italia Srl, acquired by the Company as part of the Huntsman business acquisition in 2016 and relating to the period 2011 to 2013 inclusive. In the fourth quarter of 2017, the Company recorded an unrecognized tax benefit of \$0.5 million, together with associated interest of \$0.2 million in relation to the 2011 tax audit. In the first quarter of 2018, the Company recorded an unrecognized tax benefit of \$0.4 million, together with associated interest of \$0.1 million in relation to the 2012 tax audit. There is insufficient evidence to conclude on the position in relation to the 2013 tax audit at the current time. As any additional tax arising as a consequence of the tax audit would be reimbursed by the previous owner under the terms of the sale and purchase agreement, the Company has recorded an indemnification asset of the same amount as the unrecognized tax benefit to reflect the fact that the final liability would be reimbursed by the previous owner.

The Company and its U.S. subsidiaries remain open to examination by the IRS for years 2014 onwards under the statute of limitations. The Company s subsidiaries in foreign tax jurisdictions are open to examination including France (2014 onwards), Germany (2015 onwards), Switzerland (2015 onwards) and the United Kingdom (2016 onwards).

15

# NOTE 8 LONG-TERM DEBT

Long-term debt consists of the following:

(in millions)	June 30, 2018	ember 31, 2017
Revolving credit facility	\$ 126.0	\$ 121.0
Term loan	99.0	99.0
Deferred finance costs	(1.2)	(1.6)
	\$ 223.8	\$ 218.4
Due within one year	(15.8)	(15.8)
Due after one year	\$ 208.0	\$ 202.6

## NOTE 9 PLANT CLOSURE PROVISIONS

The liability for estimated closure costs of Innospec s manufacturing facilities includes costs for decontamination and environmental remediation activities (remediation). The principal site giving rise to remediation liabilities is the manufacturing site at Ellesmere Port in the United Kingdom. There are also remediation liabilities on a smaller scale in respect of our other manufacturing sites in the U.S. and the rest of Europe.

Movements in the provisions are summarized as follows:

	Six Months Ended June 30		
(in millions)	2018	2017	
Total at January 1	\$ 46.1	\$ 39.5	
Charge for the period	3.2	2.9	
Utilized in the period	(1.5)	(1.0)	
Exchange effect	0.2	0.3	
Total at June 30	48.0	41.7	
Due within one year	(4.1)	(6.1)	
Due after one year	\$ 43.9	\$ 35.6	

Amounts due within one year refer to provisions where expenditure is expected to arise within one year of the balance sheet date.

## NOTE 10 FAIR VALUE MEASUREMENTS

The following table presents the carrying amount and fair values of the Company s financial assets and liabilities measured on a recurring basis:

	June 30	, 2018	<b>December 31, 2017</b>		
	Carrying	Fair	Carrying	Fair	
(in millions)	Amount	Value	Amount	Value	
<u>Assets</u>					
Non-derivatives:					
Cash and cash equivalents	\$ 66.0	\$ 66.0	\$ 90.2	\$ 90.2	
<b>Derivatives (Level 1 measurement):</b>					
Other current and non-current assets:					
Foreign currency forward exchange contracts	0.0	0.0	1.1	1.1	
Interest rate swaps	2.8	2.8	1.5	1.5	
<u>Liabilities</u>					
Non-derivatives:					
Long-term debt (including current portion)	\$ 223.8	\$223.8	\$ 218.4	\$ 218.4	
Finance leases (including current portion)	4.4	4.4	5.9	5.9	
<b>Derivatives (Level 1 measurement):</b>					
Other current and non-current liabilities:					
Foreign currency forward exchange contracts	0.2	0.2	0.0	0.0	
Non-financial liabilities (Level 3 measurement):					
Stock equivalent units	15.0	15.0	13.6	13.6	

The following methods and assumptions were used to estimate the fair values of financial instruments:

Cash and cash equivalents: The carrying amount approximates fair value because of the short-term maturities of such instruments.

Derivatives: The fair value of derivatives relating to foreign currency forward exchange contracts and interest rate swaps are derived from current settlement prices and comparable contracts using current assumptions. Foreign currency forward exchange contracts primarily relate to contracts entered into to hedge future known transactions or hedge balance sheet net cash positions. The movements in the carrying amounts and fair values of these contracts are largely due to changes in exchange rates against the U.S. dollar. Interest rate swaps relate to contracts taken out to hedge interest rate risk on a portion of our credit facilities borrowing.

Long-term debt and finance leases: Long-term debt principally comprises the term loan and revolving credit facility, which are shown net of deferred finance costs that have been capitalized. The fair value of long-term debt approximates to the carrying value, as the discounting to its present value is offset by the interest rate swaps. Finance leases relate to certain fixed assets in our Fuel Specialties and Oilfield Services segments. The carrying amount of long-term debt and finance leases approximates to the fair value.

Stock equivalent units: The fair values of stock equivalent units are calculated at each balance sheet date using either the Black-Scholes or Monte Carlo method depending on the terms of each grant.

## NOTE 11 DERIVATIVE INSTRUMENTS AND RISK MANAGEMENT

The Company enters into various foreign currency forward exchange contracts to minimize currency exchange rate exposure from expected future cash flows. As at June 30, 2018 the contracts have maturity dates of up to twelve months at the date of inception. These foreign currency forward exchange contracts have not been designated as hedging instruments, and their impact on the income statement for the first six months of 2018 was a loss of \$1.3 million (first six months of 2017: loss of \$0.6 million).

The Company enters into interest rate swaps to minimize interest rate exposure related to a part of our borrowing requirements. These interest rate swaps have been designated as hedging instruments, and their impact on accumulated other comprehensive loss for the first six months of 2018 was a gain of \$1.3 million (first six months of 2017; gain of \$0.0 million).

## NOTE 12 COMMITMENTS AND CONTINGENCIES

## Legal matters

While we are involved from time to time in claims and legal proceedings that result from, and are incidental to, the conduct of our business including business and commercial litigation, employee and product liability claims, there are no material pending legal proceedings to which the Company or any of its subsidiaries is a party, or of which any of their property is subject. It is possible, however, that an adverse resolution of an unexpectedly large number of such individual claims or proceedings could in the aggregate have a material adverse effect on the results of operations for a particular year or quarter.

#### Guarantees

The Company and certain of the Company s consolidated subsidiaries are contingently liable for certain obligations of affiliated companies primarily in the form of guarantees of debt and performance under contracts entered into as a normal business practice. This includes guarantees of non-U.S. excise taxes and customs duties. As at June 30, 2018, such guarantees which are not recognized as liabilities in the condensed consolidated financial statements amounted to \$4.2 million.

Under the terms of the guarantee arrangements, generally the Company would be required to perform should the affiliated company fail to fulfil its obligations under the arrangements. In some cases, the guarantee arrangements have recourse provisions that would enable the Company to recover any payments made under the terms of the guarantees from securities held of the guaranteed parties assets.

The Company and its affiliates have numerous long-term sales and purchase commitments in their various business activities, which are expected to be fulfilled with no adverse consequences material to the Company.

## NOTE 13 STOCK-BASED COMPENSATION PLANS

The Company grants stock options and stock equivalent units (SEUs) from time to time as a long-term performance incentive. In certain cases the grants are subject to performance conditions such as the Company s stock price. Where performance conditions apply the Monte Carlo simulation model is used to determine the fair values. Otherwise the Black-Scholes model is used to determine the fair values.

Edgar Filing: INNOSPEC INC. - Form 10-Q

18

# Stock option plans

The following table summarizes the transactions of the Company s stock option plans for the six months ended June 30, 2018:

	Number of Options	Weighted Average Exercise Price		Weighted Average Grant-Date Fair Value	
Outstanding at December 31, 2017	357,666	\$	13.74	\$	35.69
Granted - at discount	71,227	\$	0.00	\$	57.53
- at market value	18,850	\$	68.20	\$	16.23
Exercised	(83,512)	\$	13.24	\$	25.93
Forfeited	(14,043)	\$	21.65	\$	24.84
Outstanding at June 30, 2018	350,188	\$	13.68	\$	41.84

At June 30, 2018, there were 38,264 stock options that were exercisable, of which 600 had performance conditions attached.

The stock option compensation cost for the first six months of 2018 was \$1.9 million (first six months of 2017 \$2.2 million). The total intrinsic value of options exercised in the first six months of 2018 was \$2.2 million (first six months of 2017 \$2.0 million).

The total compensation cost related to non-vested stock options not yet recognized at June 30, 2018 was \$7.8 million and this cost is expected to be recognized over the weighted-average period of 2.08 years.

## Stock equivalent units

The following table summarizes the transactions of the Company s SEUs for the six months ended June 30, 2018:

	Number of SEUs	A: Ex	eighted verage xercise Price	Weighted Average Grant-Date Fair Value	
Outstanding at December 31, 2017	400,342	\$	3.10	\$	46.65
Granted - at discount	103,278	\$	0.00	\$	57.56
- at market value	5,658	\$	68.20	\$	16.23
Exercised	(72,689)	\$	5.81	\$	29.27
Forfeited	(16,554)	\$	1.40	\$	37.14
Outstanding at June 30, 2018	420,035	\$	2.81	\$	52.31

At June 30, 2018 there were 30,360 SEUs that are exercisable, of which 27,655 had performance conditions attached.

The charges for SEUs are spread over the life of the award subject to a revaluation to fair value each quarter. The revaluation may result in a charge or a credit to the income statement in the quarter dependent upon our share price and other performance criteria.

The SEU compensation cost for the first six months of 2018 was \$5.3 million (first six months of 2017 \$2.5 million). The total intrinsic value of SEUs exercised in the first six months of 2018 was \$2.4 million (first six months of 2017 - \$1.1 million).

The weighted-average remaining vesting period of non-vested SEUs is 1.94 years.

## NOTE 14 RECLASSIFICATIONS OUT OF ACCUMULATED OTHER COMPREHENSIVE LOSS

Reclassifications out of accumulated other comprehensive loss for the first six months of 2018 were:

(in millions)  Details about AOCL Components	Recla	ount ssified AOCL	Affected Line Item in the Statement where  Net Income is Presented			
-	11 0111	AUCL	Net Income is 1 resented			
Defined benefit pension plan items:						
Amortization of prior service credit	\$	(0.6)	See (1) below			
Amortization of actuarial net losses		1.0	See (1) below			
		0.4	Total before tax			
		0.0	Income tax expense			
Total reclassifications	\$	0.4	Net of tax			

Changes in accumulated other comprehensive loss for the first six months of 2018, net of tax, were:

(in millions)	<b>Derivative instruments</b>		Defined Benefit Pension Plan Items		Cumulative Translation Adjustments		Total
Balance at December 31, 2017	\$	1.2	\$	(3.2)	\$	(36.5)	\$ (38.5)
Other comprehensive income before reclassifications		1.1		0.0		(10.9)	(9.8)
Amounts reclassified from AOCL		0.0		0.4		0.0	0.4
Total other comprehensive income		1.1		0.4		(10.9)	(9.4)

<sup>(1)</sup> These items are included in other income and expense. See Note 6 of the Notes to the Condensed Consolidated Financial Statements for additional information.

Balance at June 30, 2018 \$ 2.3 \$ (2.8) \$ (47.4) \$ (47.9)

# NOTE 15 RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

From January 1, 2018 we have applied ASU 2017-07, Compensation-Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost.

20

ASU 2017-07 requires companies to present the service cost component of net benefit cost in the same line items in which they report compensation cost. Companies are now required to present all other components of net benefit cost outside operating income, if this subtotal is presented. The new standard is effective for annual periods beginning after December 15, 2017, including interim periods within those fiscal years. Adopting the new standard on January 1, 2018 has resulted in a restatement of the prior period comparatives with a reduction to operating income for the three and six months ending June 30, 2017 of \$1.2 million and \$2.3 million, respectively and a corresponding increase in other non-operating income.

In February 2016, the FASB issued Accounting Standards Update (ASU) 2016-02, Revision to Lease Accounting, which amends ASC Topic 842, Leases. The ASU requires lessees to recognize a right-of-use asset and a lease liability for virtually all of their leases (other than leases that meet the definition of a short-term lease). The new standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early adoption is permitted. The new standard must be adopted using a modified retrospective transition method, and provides for certain practical expedients. Transition will require application of the new guidance at the beginning of the earliest comparative period presented. We are currently evaluating the new standard to determine how it will affect our financial reporting. At this time we expect the principal effect of adopting the new standard will be to record a right of use asset and corresponding liability.

#### NOTE 16 RELATED PARTY TRANSACTIONS

Mr. Robert I. Paller has been a non-executive director of the Company since November 1, 2009. The Company has retained and continues to retain Smith, Gambrell & Russell, LLP (SGR), a law firm with which Mr. Paller holds a position. In the first six months of 2018 the Company incurred fees from SGR of \$0.2 million (first six months of 2017 \$0.2 million). As at June 30, 2018, the amount due to SGR from the Company was \$0.0 million (December 31, 2017 - \$0.0 million).

21

# Item 2 Management s Discussion and Analysis of Financial Condition and Results of Operations for the Three and Six Months Ended June 30, 2018

This discussion should be read in conjunction with our unaudited interim condensed consolidated financial statements and the notes thereto.

# **CRITICAL ACCOUNTING ESTIMATES**

The policies and estimates that the Company considers the most critical in terms of complexity and subjectivity of assessment are those related to business combinations, environmental liabilities, pensions, income taxes, goodwill and property, plant and equipment and other intangible assets (net of depreciation and amortization). These policies have been discussed in the Company s 2017 Annual Report on Form 10-K.

# **RESULTS OF OPERATIONS**

The Company reports its financial performance based on the four reportable segments Fuel Specialties, Performance Chemicals, Oilfield Services and Octane Additives.

The following table provides operating income by reporting segment:

	Three Months Ended June 30				Six Months Ended June 30		
(in millions)		2018		2017	2018	2017	
Net sales:							
Fuel Specialties	\$	134.2	\$	121.3	\$ 277.6	\$ 247.7	
Performance Chemicals		118.9		104.9	242.9	199.4	
Oilfield Services		95.0		76.1	187.9	142.6	
Octane Additives		10.0		24.0	10.4	30.9	
	\$	358.1	\$	326.3	\$ 718.8	\$ 620.6	
Gross profit:							
Fuel Specialties	\$	44.5	\$	45.2	\$ 93.0	\$ 91.3	
Performance Chemicals		23.8		17.4	49.2	34.1	
Oilfield Services		28.6		29.0	60.0	54.4	
Octane Additives		5.9		13.5	5.1	16.2	
	\$	102.8	\$	105.1	\$ 207.3	\$ 196.0	
Operating income/(loss):							
Fuel Specialties	\$	23.7	\$	23.9	\$ 51.9	\$ 50.9	
Performance Chemicals		9.7		6.5	21.8	12.5	
Oilfield Services		4.1		3.7	7.1	6.7	
Octane Additives		5.2		12.8	3.8	14.8	
Corporate costs		(14.4)		(12.4)	(27.4)	(23.3)	

Edgar Filing: INNOSPEC INC. - Form 10-Q

Loss on disposal of subsidiary	0.0	(1.0)	0.0	(1.0)
Foreign exchange loss on liquidation of subsidiary	0.0	0.0	0.0	(1.8)
Total operating income	\$ 28.3	\$ 33.5	\$ 57.2	\$ 58.8

# Three Months Ended June 30, 2018

The following table shows the change in components of operating income by reporting segment for the three months ended June 30, 2018 and the three months ended June 30, 2017:

	Three Months Ended June 30			
(in millions, except ratios)	2018	2017	Change	
Net sales:				
Fuel Specialties	\$ 134.2	\$ 121.3	\$ 12.9	+11%
Performance Chemicals	118.9	104.9	14.0	+13%
Oilfield Services	95.0	76.1	18.9	+25%
Octane Additives	10.0	24.0	(14.0)	-58%
	\$ 358.1	\$ 326.3	\$ 31.8	+10%
Gross profit:				
Fuel Specialties	\$ 44.5	\$ 45.2	\$ (0.7)	-2%
Performance Chemicals	23.8	17.4	6.4	+37%
Oilfield Services	28.6	29.0	(0.4)	-1%
Octane Additives	5.9	13.5	(7.6)	-56%
	\$ 102.8	\$ 105.1	\$ (2.3)	-2%
Gross margin (%):				
Fuel Specialties	33.2	37.3	-4.1	
Performance Chemicals	20.0	16.6	+3.4	
Oilfield Services	30.1	38.1	-8.0	
Octane Additives	59.0	56.3	+2.7	
Aggregate	28.7	32.2	-3.5	
1158105410	20.,	32.2	2.2	
Operating expenses:				
Fuel Specialties	\$ (20.8)	\$ (21.3)	\$ 0.5	-2%
Performance Chemicals	(14.1)	(10.9)	(3.2)	+29%
Oilfield Services	(24.5)	(25.3)	0.8	-3%
Octane Additives	(0.7)	(0.7)	0.0	0%
Corporate costs	(14.4)	(12.4)	(2.0)	+16%
Loss on disposal of subsidiary	0.0	(1.0)	1.0	-100%
	\$ (74.5)	\$ (71.6)	\$ (2.9)	+4%

## **Fuel Specialties**

*Net sales:* the table below details the components which comprise the year on year change in net sales spread across the markets in which we operate:

	Three Months Ended J				
Change (%)	Americas	<b>EMEA</b>	<b>ASPAC</b>	AvTel	Total
Volume	+29	+3	+2	-9	+10
Price and product mix	-12	-6	+6	+9	-5
Exchange rates	0	+12	+1	0	+6
	+17	+9	+9	0	+11

Volumes in the Americas, EMEA and ASPAC were higher as a result of increased customer activity. Price and product mix in the Americas and EMEA were adversely impacted by increased sales of lower margin products. Price and product mix in ASPAC benefited from increased sales of higher margin products. AvTel volumes were lower than the prior year due to variations in the timing and level of demand from customers, which was equally offset by a positive price mix. EMEA and ASPAC benefited from favorable exchange rate movements year over year, driven by a strengthening of the British pound sterling and the European Union euro against the U.S. dollar.

*Gross margin*: the year on year decrease of 4.1 percentage points was adversely affected by the time lag from increases in raw material prices, driven by the continued strength of crude oil, impacting our selling prices and when compared to a strong prior year comparative.

*Operating expenses:* the year on year decrease of \$0.5 million was due to \$1.3 million lower accruals for agents commissions which were partly offset by \$0.8 million higher selling and administrative expenses, driven by increased compensation accruals due to the increase in the Innospec share price in the quarter.

# **Performance Chemicals**

*Net sales:* the table below details the components which comprise the year on year change in net sales spread across the markets in which we operate:

	Three Months Ended Ju				
Change (%)	Americas	<b>EMEA</b>	<b>ASPAC</b>	Total	
Volume	+21	+3	-17	+6	
Price and product mix	+1	-1	+9	0	
Exchange rates	0	+10	+4	+7	
	+22	+12	-4	+13	

Increased demand for Personal Care led to significantly higher volumes in the Americas, together with a favorable price and product mix from increased sales of higher margin products. EMEA benefited from higher volumes primarily in Home Care, being partly offset by a slightly adverse price and product mix due to higher sales of lower

# Edgar Filing: INNOSPEC INC. - Form 10-Q

margin products. ASPAC volumes were lower in Home Care, partly offset by favorable price and product mix due to increased sales of higher margin products. EMEA and ASPAC benefited from favorable exchange rate movements year over year, driven by a strengthening of the British pound sterling and the European Union euro against the U.S. dollar.

*Gross margin:* the year on year increase of 3.4 percentage points was driven by the benefit of several improvement projects and favorable manufacturing variances due to increased volumes.

Operating expenses: the year on year increase of \$3.2 million is due to additional personnel-related costs to support the business growth, including increased compensation accruals due to the rise in the Innospec share price in the quarter; together with additional amortization for our new information system platform and adverse exchange rate movements year over year.

#### **Oilfield Services**

*Net sales:* the year on year increase of \$18.9 million was due to the continued strength of crude oil prices leading to increased customer activity, especially in stimulation and completion. Overall volumes increased by 17 percent year on year, together with a favorable price and product mix of 8 percent.

*Gross margin:* the year on year decrease of 8.0 percentage points, was due to the mix of customer activity, together with adverse raw material pricing, transportation issues and higher labor costs.

*Operating expenses:* the year on year decrease of \$0.8 million was due to continued initiatives to improve effective management of the cost base.

# **Octane Additives**

*Net sales:* decreased by \$14.0 million compared to the prior year, due to the anticipated reduction in the volumes ordered by our one remaining refinery customer.

Gross margin: the year on year increase of 2.7 percentage points was due to favorable manufacturing variances.

Operating expenses: were in line with the prior year as expected.

# **Other Income Statement Captions**

*Corporate costs:* the year on year increase of \$2.0 million primarily related to higher share-based compensation including a new long-term incentive plan, together with the adverse effect of a stronger British pound sterling against the U.S. dollar for our Ellesmere Port cost base.

Loss on disposal of subsidiary: there was a loss in the prior year of \$1.0 million for an indemnity claim in relation to residual testing in the Aroma Chemicals business which was sold in 2015.

Other net income: for the second quarter of 2018 and 2017, includes the following:

(in millions)	2018	2017	Change
United Kingdom pension credit	\$ 1.6	\$ 1.3	\$ 0.3
German pension charge	(0.1)	(0.1)	0.0
Foreign exchange (losses)/gains on translation	(2.6)	2.2	(4.8)
Foreign currency forward contracts gains/(losses)	4.1	(0.1)	4.2

\$ 3.0 \$ 3.3 \$ (0.3)

25

*Interest expense, net:* was \$1.8 million in 2018 compared to \$2.0 million in 2017 driven by lower average net debt and a reduction in our borrowing margin under the terms of our financing agreements.

Income taxes: the effective tax rate was 26.1% and 25.0% in the second quarter of 2018 and 2017, respectively. The adjusted effective tax rate, once adjusted for the items set out in the following table was 24.8% in 2018 compared with 26.0% in 2017. The 1.2% reduction in the adjusted effective tax rate reflects the positive impact in the second quarter of 2018 of a smaller proportion of overall taxes being incurred in high-tax jurisdictions predominantly as a consequence of the reduction in the U.S. tax rate due to U.S. Tax Reform. The Company believes that this adjusted effective tax rate, a non-GAAP financial measure, provides useful information to investors and may assist them in evaluating the Company s underlying performance and identifying operating trends. In addition, management uses this non-GAAP financial measure internally to evaluate the performance of the Company s operations and for planning and forecasting in subsequent periods.

The following table shows a reconciliation of the GAAP effective tax rate to the adjusted effective tax rate:

	Three Mont June	
(in millions)	2018	2017
Income before income taxes	\$ 29.5	\$ 34.8
Adjustment for stock compensation	1.1	0.0
Loss on disposal of subsidiary	0.0	1.0
	\$ 30.6	\$ 35.8
Income taxes	\$ 7.7	\$ 8.7
Tax on stock compensation	(0.1)	0.6
	\$ 7.6	\$ 9.3
GAAP effective tax rate	26.1%	25.0%
Adjusted effective tax rate	24.8%	26.0%

Six Months Ended June 30, 2018

The following table shows the change in components of operating income by reporting segment for the six months ended June 30, 2018 and the six months ended June 30, 2017:

		Six Months Ended June 30				
(in millions, except ratios)	2018	2017	Change			
Net sales:						
Fuel Specialties	\$ 277.6	\$ 247.7	\$ 29.9	+12%		
Performance Chemicals	242.9	199.4	43.5	+22%		
Oilfield Services	187.9	142.6	45.3	+32%		

Edgar Filing: INNOSPEC INC. - Form 10-Q

Octane Additives	10.4	30.9	(20.5)	-66%
	\$ 718.8	\$ 620.6	\$ 98.2	+16%

26

Gross profit:							
Fuel Specialties	\$	93.0	\$	91.3	\$	1.7	+2%
Performance Chemicals		49.2		34.1	1	5.1	+44%
Oilfield Services		60.0		54.4		5.6	+10%
Octane Additives		5.1		16.2	(1	1.1)	-69%
	\$ 2	207.3	\$ 1	196.0	\$ 1	1.3	+6%
Gross margin (%):							
Fuel Specialties		33.5		36.9	_	3.4	
Performance Chemicals		20.3		17.1	+	3.2	
Oilfield Services		31.9		38.1	-	6.2	
Octane Additives		49.0		52.4	-	3.4	
Aggregate		28.8		31.6	-	2.8	
Operating expenses:							
Fuel Specialties	\$	(41.1)	\$	(40.4)	\$ (	0.7)	+2%
Performance Chemicals		(27.4)		(21.6)	(	5.8)	+27%
Oilfield Services		(52.9)		(47.7)	(	5.2)	+11%
Octane Additives		(1.3)		(1.4)		0.1	-7%
Corporate costs		(27.4)		(23.3)	(	4.1)	+18%
Loss on disposal of subsidiary		0.0		(1.0)		1.0	-100%
Foreign exchange loss on liquidation of subsidiary		0.0		(1.8)		1.8	-100%
	\$ (	150.1)	\$(]	137.2)	\$(1	2.9)	+9%

27

# **Fuel Specialties**

*Net sales:* the table below details the components which comprise the year on year change in net sales spread across the markets in which we operate:

	Six Months Ended June 30, 2018					
Change (%)	America	as EMEA	<b>ASPAC</b>	AvTel	<b>Total</b>	
Volume	+18	0	-5	-1	+5	
Price and product mix	-2	-2	+6	+6	0	
Exchange rates	0	+15	+2	0	+7	
	+16	+13	+3	+5	+12	

Volumes in the Americas were higher as a result of increased customer activity. Volumes in EMEA were unchanged after a decline in the first quarter being offset by growth in the second quarter. Price and product mix in the Americas and EMEA were adversely impacted by increased sales of lower margin products. Volumes in ASPAC were lower due to a decline in the first quarter which has been partly recovered in the second quarter as customer activity increased. Price and product mix in ASPAC benefited from increased sales of higher margin products. AvTel volumes were slightly lower than the prior year due to variations in the timing and level of demand from customers, which was favorably offset by a positive price mix. EMEA and ASPAC benefited from favorable exchange rate movements year over year, driven by a strengthening of the British pound sterling and the European Union euro against the U.S. dollar.

*Gross margin*: the year on year decrease of 3.4 percentage points was adversely affected by the time lag from increases in raw material prices, driven by the continued strength of crude oil, impacting our selling prices and when compared to a strong prior year comparative.

Operating expenses: the year on year increase of \$0.7 million was due to \$1.1 million higher compensation accruals due to the increase in the Innospec share price in the second quarter; together with increased provisions for doubtful debts; partly offset by lower accruals for agents commissions.

#### **Performance Chemicals**

*Net sales:* the table below details the components which comprise the year on year change in net sales spread across the markets in which we operate:

	Six Months Ended June 30, 2018				
Change (%)	Americas	<b>EMEA</b>	<b>ASPAC</b>	Total	
Volume	+21	+8	-17	+10	
Price and product mix	0	+3	+14	+3	
Exchange rates	0	+13	+5	+9	
	+21	+24	+2	+22	

# Edgar Filing: INNOSPEC INC. - Form 10-Q

Increased demand for Personal Care led to significantly higher volumes in the Americas, together with an unchanged price and product mix. EMEA benefited from higher volumes in both Personal Care and Home Care. ASPAC volumes were lower, primarily in Home Care. EMEA and ASPAC benefited from favorable price and product mix due to increased sales of higher margin products. EMEA and ASPAC benefited from favorable exchange rate movements year over year, driven by a strengthening of the British pound sterling and the European Union euro against the U.S. dollar.

28

*Gross margin:* the year on year increase of 3.2 percentage points was driven by the benefit of several improvement projects and favorable manufacturing variances due to higher volumes.

Operating expenses: the year on year increase of \$5.8 million is due to additional personnel-related costs to support the business growth, including increased compensation accruals due to the recent rise in the Innospec share price; together with additional amortization for our new information system platform and adverse exchange rate movements year over year.

# **Oilfield Services**

*Net sales:* the year on year increase of \$45.3 million was due to the continued strength of crude oil prices leading to increased customer activity. Overall volumes increased by 24 percent year on year, together with a favorable price and product mix of 8 percent.

*Gross margin:* the year on year decrease of 6.2 percentage points, was due to the mix of customer activity, together with adverse raw material pricing, transportation issues and higher labor costs.

*Operating expenses:* the year on year increase of \$5.2 million was due to \$6.6 million higher selling and technical support expenses to support the increase in customer demand, partly offset by a \$1.4 million reduction in expenses due to lower general and administration costs and lower amortization of acquisition related intangible assets.

#### **Octane Additives**

*Net sales:* decreased by \$20.5 million compared to the prior year, due to the expected reduction in the demand from our one remaining refinery customer.

*Gross margin:* the year on year decrease of 3.4 percentage points was due to adverse manufacturing variances as a result of lower production volumes to align with reduced customer demand.

*Operating expenses:* were \$0.1 million favorable compared to the prior year due to efficient management of the cost base.

# **Other Income Statement Captions**

Corporate costs: the year on year increase of \$4.1 million relates to higher compensation accruals due to the recent rise in the Innospec share price including a new long-term incentive plan and higher costs for the additional corporate services required to support our enlarged group. There has also been the adverse effect of a stronger British pound sterling against the U.S. dollar for our United Kingdom cost base.

Loss on disposal of subsidiary: there was a loss in the prior year of \$1.0 million for an indemnity claim in relation to residual testing in the Aroma Chemicals business which was sold in 2015.

Foreign exchange loss on liquidation of subsidiary: the \$1.8 million loss in the prior year related to the reclassification of historic foreign exchange translations of net assets from accumulated other comprehensive losses, for our captive insurance company which was liquidated. There has been no corresponding charge in the current year.

29

Other net income: for the first six months of 2018 and 2017, includes the following:

(in millions)	2018	2017	Ch	ange
United Kingdom pension credit	\$ 3.2	\$ 2.6	\$	0.6
German pension charge	(0.3)	(0.3)		0.0
Foreign exchange (losses)/gains on translation	(0.4)	1.7		(2.1)
Foreign currency forward contracts gains/(losses)	3.0	(0.6)		3.6
	\$ 5.5	\$ 3.4	\$	2.1

*Interest expense, net:* was \$3.5 million in 2018 compared to \$4.2 million in 2017 driven by lower average net debt and a reduction in our borrowing margin under the terms of our financing agreements.

Income taxes: the effective tax rate was 25.7% and 25.3% in the first six months of 2018 and 2017, respectively. The adjusted effective tax rate, once adjusted for the items set out in the following table, was 24.8% in the first six months of 2018 compared with 25.3% in the first six months of 2017. The 0.5% reduction in the adjusted effective tax rate reflects the positive impact of a smaller proportion of overall taxes being incurred in high-tax jurisdictions in the first six months of 2018 when compared to the same period in the prior year. The Company believes that this adjusted effective tax rate, a non-GAAP financial measure, provides useful information to investors and may assist them in evaluating the Company s underlying performance and identifying operating trends. In addition, management uses this non-GAAP financial measure internally to evaluate the performance of the Company s operations and for planning and forecasting in subsequent periods.

The following table shows a reconciliation of the GAAP effective tax rate to the adjusted effective tax rate:

	Six Months Ended June 30		
(in millions)	2018	2017	
Income before income taxes	\$ 59.2	\$ 58.0	
Indemnification asset regarding tax audit	(0.5)	0.0	
Adjustment to fair value acquisition accounting	0.0	1.7	
Loss on disposal of subsidiary	0.0	1.0	
Foreign exchange loss on liquidation of subsidiary	0.0	1.8	
Adjustment for stock compensation	1.9	1.8	
	\$60.6	\$ 64.3	
Income taxes	\$ 15.2	\$ 14.7	
Tax on adjustment to fair value acquisition accounting	0.0	0.3	
Tax on stock compensation	0.4	1.3	
Adjustment of income tax provision	(0.6)	0.0	
	\$ 15.0	\$ 16.3	

# Edgar Filing: INNOSPEC INC. - Form 10-Q

GAAP effective tax rate	25.7%	25.3%
Adjusted effective tax rate	24.8%	25.3%

30

On December 22, 2017, the U.S. Tax Cuts and Jobs Act (the Tax Reform Act ) was enacted and significantly revised the U.S. corporate income tax regime. The new legislation contained several key tax provisions that affect the Company, including a one-time mandatory transition tax on accumulated foreign earnings and a reduction in the U.S. corporate income tax rate from 35% to 21%, effective January 1, 2018, amongst others.

On December 22, 2017, the SEC staff issued Staff Accounting Bulletin No.118 (SAB 118), which provides guidance on accounting for the tax effects of the Tax Reform Act. SAB 118 provides a measurement period that cannot extend beyond one year from the Tax Reform Act enactment date for companies to complete their accounting under ASC 740, *Income Taxes*. Until accounting is complete, companies may record provisional estimates. As a result of the Tax Reform Act, the Company recorded a provisional amount of \$47.7 million in relation to the accounting of the transition tax at December 31, 2017. In addition, the Company s U.S. deferred tax assets and liabilities were re-measured using a tax rate reduced from 35% to 21% at the same date, which resulted in \$7.1 million of deferred income tax benefit.

On account of the complexity of the new Global Intangible Low-Taxed Income (GILTI) tax rules, the Company continues to evaluate this provision of the Tax Reform Act and the application of ASC 740, *Income Taxes*. Under U.S. GAAP, the Company is allowed to make an accounting policy choice of either treating taxes due on future U.S. inclusions in taxable income as a current period expense when incurred (the period cost method) or factoring such amounts into the Company s recognition and measurement of its deferred taxes (the deferred method). The Company has not yet made an accounting policy decision in respect of GILTI.

The Company considers the accounting of the transition tax, GILTI provisions and other items to be incomplete due to forthcoming guidance and the Company s ongoing analysis of final data and tax positions which may impact on these calculations.

The company expects to complete its analysis within the measurement period in accordance with SAB 118.

31

# LIQUIDITY AND FINANCIAL CONDITION

# **Working Capital**

The Company believes that adjusted working capital, a non-GAAP financial measure, (defined by the Company as trade and other accounts receivable, inventories, prepaid expenses, accounts payable and accrued liabilities rather than total current assets less total current liabilities) provides useful information to investors in evaluating the Company s underlying performance and identifying operating trends. Management uses this non-GAAP financial measure internally to allocate resources and evaluate the performance of the Company s operations. Items excluded from working capital in the adjusted working capital calculation are listed in the table below and represent factors which do not fluctuate in line with the day to day working capital needs of the business.

(in millions)	June 30, 2018	December 31, 2017	
Total current assets	\$ 609.3	\$	561.5
Total current liabilities	(267.3)		(261.5)
Working capital	342.0		300.0
Less cash and cash equivalents	(66.0)		(90.2)
Less prepaid income taxes	(5.0)		(2.8)
Less other current assets	0.0		(1.1)
Add back current portion of accrued income taxes	13.8		15.8
Add back current portion of long-term debt	15.8		15.8
Add back current portion of finance leases	2.3		2.7
Add back current portion of plant closure provisions	4.1		5.2
Adjusted working capital	\$ 307.0	\$	245.4

In the first six months of 2018 our working capital increased by \$42.0 million, while our adjusted working capital has increased by \$61.6 million. The difference is primarily due to the exclusion of cash and cash equivalents and income taxes from the adjusted working capital measure.

We had a \$32.7 million increase in trade and other accounts receivable. Increased sales in our Performance Chemicals and Oilfield Services segments have increased receivables balances. Days—sales outstanding in our Fuel Specialties segment increased from 51 days to 54 days; decreased in our Performance Chemicals segment from 68 days to 64 days; and increased from 58 days to 75 days in our Oilfield Services segment.

We had a \$42.5 million increase in inventories, which is related to the expected increases in sales for the second half of the year across all our segments. Days—sales in inventory in our Fuel Specialties segment increased from 100 days to 114 days; increased in our Performance Chemicals segment from 51 days to 55 days; and increased from 63 days to 70 days in our Oilfield Services segment.

Prepaid expenses decreased \$4.3 million, from \$13.1 million to \$8.8 million due to reduced payments in advance, the normal expensing of prepaid costs and the timing of invoices received.

# Edgar Filing: INNOSPEC INC. - Form 10-Q

We had a \$9.3 million increase in accounts payable and accrued liabilities driven by increases in our Performance Chemicals and Oilfield Services segment in line with customer demand. Creditor days in our Fuel Specialties segment decreased from 32 days to 30 days; remained unchanged in our Performance Chemicals segment at 50 days; and decreased from 51 days to 50 days in our Oilfield Services segment.

## **Operating Cash Flows**

We generated a cash inflow from operating activities of \$0.3 million in 2018 compared to an outflow of \$10.9 million in 2017. Year over year cash from operating activities has benefited from the normalization of working capital following the acquisition in our Performance Chemicals segment at the end of 2016.

#### Cash

At June 30, 2018 and December 31, 2017, we had cash and cash equivalents of \$66.0 million and \$90.2 million, respectively, of which \$57.1 million and \$74.1 million, respectively, were held by non-U.S. subsidiaries principally in the United Kingdom. The Company is in a position to control whether or not to repatriate foreign earnings and we currently do not expect to make a repatriation in the foreseeable future.

As disclosed in Innospec s 2017 Annual Report on Form 10-K, the Tax Reform Act requires, amongst other provisions, a one-time mandatory transition tax on accumulated foreign earnings, for which we have recorded a provisional estimated tax liability at December 31, 2017 of \$47.7 million. We intend to pay the tax liability over an eight-year payment schedule as prescribed by the Tax Reform Act. During 2018 we have made our first payment of \$3.8 million.

#### **Debt**

At June 30, 2018, we had \$126.0 million of debt outstanding under the revolving credit facility, \$99.0 million of debt outstanding on our term loan and \$4.4 million of obligations under finance leases relating to certain fixed assets within our Fuel Specialties and Oilfield Services segments.

At December 31, 2017, we had \$121.0 million of debt outstanding under the revolving credit facility, \$99.0 million of debt outstanding on our term loan and \$5.9 million of obligations under finance leases relating to certain fixed assets within our Fuel Specialties and Oilfield Services segment.

# Item 3 Quantitative and Qualitative Disclosures about Market Risk

The Company uses floating rate debt to finance its global operations. The Company is subject to business risks inherent in non-U.S. activities, including political and economic uncertainty, import and export limitations, and market risk related to changes in interest rates and foreign currency exchange rates. The political and economic risks are mitigated by the stability of the major countries in which the Company s largest operations are located. Credit limits, ongoing credit evaluation and account monitoring procedures are used to minimize bad debt risk. Collateral is not generally required.

From time to time, the Company uses derivatives, including interest rate swaps, commodity swaps and foreign currency forward exchange contracts, in the normal course of business to manage market risks. The derivatives used in hedging activities are considered risk management tools and are not used for trading purposes. In addition, the Company enters into derivative instruments with a diversified group of major financial institutions in order to manage the exposure to non-performance of such instruments. The Company s objective in managing the exposure to changes in interest rates is to limit the impact of such changes on earnings and cash flows and to lower overall borrowing costs. The Company s objective in managing the exposure to changes in foreign currency exchange rates is to reduce volatility on earnings and cash flows associated with such changes.

33

The Company offers fixed prices for some long-term sales contracts. As manufacturing and raw material costs are subject to variability the Company, from time to time, uses commodity swaps to hedge the cost of some raw materials thus reducing volatility on earnings and cash flows. The derivatives are considered risk management tools and are not used for trading purposes. The Company s objective is to manage its exposure to fluctuating costs of raw materials.

The Company s exposure to market risk has been discussed in the Company s 2017 Annual Report on Form 10-K and there have been no significant changes since that time.

# Item 4 Controls and Procedures Evaluation of Disclosure Controls and Procedures

Based on an evaluation carried out as of the end of the period covered by this report, under the supervision and with the participation of our management, our Chief Executive Officer and our Chief Financial Officer concluded that the Company s disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934) were effective as of June 30, 2018.

# **Changes in Internal Control over Financial Reporting**

The Company is continuously seeking to improve the efficiency and effectiveness of its operations and of its internal control over financial reporting. This is intended to result in refinements to processes throughout the Company.

There were no changes to our internal control over financial reporting which were identified in connection with the evaluation required by paragraph (d) of Rules 13a-15 and 15d-15 under the Securities Exchange Act of 1934, have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

34

# **PART II OTHER INFORMATION**

## Item 1 Legal Proceedings

Legal matters

While we are involved from time to time in claims and legal proceedings that result from, and are incidental to, the conduct of our business including business and commercial litigation, employee and product liability claims, there are no material pending legal proceedings to which the Company or any of its subsidiaries is a party, or of which any of their property is subject. It is possible, however, that an adverse resolution of an unexpectedly large number of such individual claims or proceedings could, in the aggregate, have a material adverse effect on results of operations for a particular year or quarter.

#### Item 1A Risk Factors

Information regarding risk factors that could have a material impact on our results of operations or financial condition are described under Risk Factors in Item 1A of Part 1 of our 2017 Form 10-K. In management s view, there have been no material changes in the risk factors facing the Company since that time.

#### Item 2 Unregistered Sales of Equity Securities and Use of Proceeds

There have been no unregistered sales of equity securities.

On November 3, 2015 the Company announced that its board of directors has authorized a share repurchase program which targets to repurchase up to \$90 million of common stock over the next three years. During the six months ended June 30, 2018, no shares of our common stock were repurchased by the Company under this share repurchase program. There was \$82.5 million remaining under the 2015 authorization as at June 30, 2018.

During the quarter ended June 30, 2018 the company has not purchased any of its common stock in connection with the exercising of stock options by employees to satisfy tax withholding obligations.

Repurchases of common stock are held as treasury shares unless reissued under equity compensation plans.

#### **Item 3 Defaults Upon Senior Securities**

None.

## **Item 4** Mine Safety Disclosures

Not applicable.

**Item 5** Other Information

None.

# Item 6 Exhibits

- 10.1 <u>Innospec Inc. 2018 Omnibus Long-Term Incentive Plan (Incorporated by reference to Exhibit 10.1 to the Registrant s Form 8-K filed May 10, 2018)</u>
- 10.2 <u>Innospec Inc. Share Save Plan 2008 (as amended and restated) (Incorporated by reference to Exhibit 10.2 to the Registrant</u> s Form 8-K filed May 10, 2018)
- 31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 <u>Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u>
- 32.1 Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 <u>Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u>
- 101 XBRL Instance Document and Related Items.

36

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

INNOSPEC INC. Registrant

Date: August 8, 2018

By /s/ PATRICK S. WILLIAMS

Patrick S. Williams

President and Chief Executive Officer

Date: August 8, 2018

By /s/ IAN P. CLEMINSON

Ian P. Cleminson

Executive Vice President and Chief Financial

Officer

37