CANON INC Form 20-F March 29, 2018 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 20-F

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934 OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the fiscal year ended December 31, 2017

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _______ to ______

OR

SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of event requiring this shell company report ______

Commission file number 001-15122

CANON KABUSHIKI KAISHA

(Exact name of Registrant in Japanese as specified in its charter)

CANON INC.

(Exact name of Registrant in English as specified in its charter)

JAPAN

(Jurisdiction of incorporation or organization)

30-2, Shimomaruko 3-chome, Ohta-ku, Tokyo 146-8501, Japan (Address of principal executive offices)

Eiji Shimizu, +81-3-3758-2111, +81-3-5482-9680, 30-2, Shimomaruko 3-chome, Ohta-ku, Tokyo 146-8501, Japan

(Name, Telephone, Facsimile number and Address of Company Contact Person)

Securities registered or to be registered pursuant to Section 12(b) of the Act.

Title of each class

- (1) Common Stock (the shares)
- (2) American Depositary Shares (ADSs), each of which represents one share

Securities registered or to be registered pursuant to Section 12(g) of the Act.

Name of each exchange on which registered

New York Stock Exchange*

New York Stock Exchange

None

(Title of Class)

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act.

None

(Title of Class)

As of December 31, 2017, 1,079,755,783 shares of common stock, including 19,648,132 ADSs, were outstanding.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit

^{*}Not for trading, but only for technical purposes in connection with the registration of ADSs.

Indicate the number of outstanding shares of each of the issuer s classes of capital or common stock as of the close of the period covered by the annual report.

and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or an emerging growth company. See definition of large accelerated filer, accelerated filer, and emerging growth company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Emerging growth company If an emerging growth company that prepares its financial statements in accordance with U.S. GAAP, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

The term new or revised financial accounting standard refers to any update issued by the Financial Accounting Standards Board to its Accounting Standards Codification after April 5, 2012.

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP

International Financial Reporting Standards as issued

Other

by the International Accounting Standards Board

If Other has been checked in response to the previous question, indicate by check mark which financial statement item the registrant has elected to follow. Item 17 Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Table of Contents

TABLE OF CONTENTS

CERTAIN D	DEFINED TERMS, CONVENTIONS AND PRESENTATION OF FINANCIAL INFORMATION	Page number
FORWARD.	-LOOKING INFORMATION	1
	PART I	
Item 1.		2
Item 1.	Identity of Directors, Senior Management and Advisers	2
Item 2.	Offer Statistics and Expected Timetable	2
Item 3.	Key Information	2
A.	Selected financial data	2
В.	Capitalization and indebtedness	3
C.	Reasons for the offer and use of proceeds	3
D.	Risk factors	3
Item 4.	Information on the Company	11
A.	History and development of the Company	11
B.	Business overview	12
	<u>Products</u>	12
	Net sales by segment	17
	Net sales by geographic area	17
	Seasonality	18
	Sources of supply Marketing and distribution	18
	<u>Marketing and distribution</u> <u>Service</u>	18 19
	Patents and licenses	19
	<u>Competition</u>	20
	Environmental regulations	21
	Other regulations	24
C.	Organizational structure	25
D.	Property, plants and equipment	26
Item 4A.	<u>Unresolved Staff Comments</u>	29
Item 5.	Operating and Financial Review and Prospects	29
A.	Operating results	29
	<u>Overview</u>	29
	Key performance indicators	30
	Critical accounting policies and estimates	32
	Consolidated results of operations	35
	2017 compared with 2016	35
D	2016 compared with 2015	40
	Foreign operations and foreign currency transactions	44
B.	Liquidity and capital resources Non-GAAP financial measures	44 46
C.	Non-GAAP financial measures Research and development, patents and licenses	46
C. D.	Trend information	47
Б. Е.	Off-balance sheet arrangements	49
F.	Contractual obligations	49

i

Table of Contents

Item 6.	Directors, Senior Management and Employees	Page number 51
A.	Directors and senior management	51
В.	Compensation	58
C.	Board practices	60
D.	Employees	61
E.	Share ownership	61
Item 7.	Major Shareholders and Related Party Transactions	62
A.	Major shareholders	62
В.	Related party transactions	62
C.	Interests of experts and counsel	63
Item 8.	Financial Information	63
A.	Consolidated financial statements and other financial information	63
	Consolidated financial statements	63
	<u>Legal proceedings</u>	63
	<u>Dividend policy</u>	63
B.	Significant changes	64
Item 9.	The Offer and Listing	64
A.	Offer and listing details	64
	<u>Trading in domestic markets</u>	64
	<u>Trading in foreign markets</u>	65
В.	Plan of distribution	65
C.	Markets	65
D.	Selling shareholders	66
E.	<u>Dilution</u>	66
F.	Expenses of the issue	66
Item 10.	Additional Information	66
A.	Share capital	66
B.	Memorandum and articles of association	66
C.	<u>Material contracts</u>	73
D.	Exchange controls	74
E.	<u>Taxation</u>	75
F.	Dividends and paying agents	79
G.	Statement by experts	79
H.	Documents on display	79 79
I.	Subsidiary information	
Item 11.	Quantitative and Qualitative Disclosures about Market Risk	79
	Market risk exposures	79
	Equity price risk	79
	Foreign currency exchange rate and interest rate risk	80
Item 12.	Description of Securities Other than Equity Securities	81
A.	<u>Debt securities</u>	81
B.	Warrants and rights	81
C.	Other securities	81
D.	American Depositary Shares	81

ii

Table of Contents

	PART II	Page number
Item 13.	<u>Defaults, Dividend Arrearages and Delinquencies</u>	82
Item 14.	Material Modifications to the Rights of Security Holders and Use of Proceeds	82
Item 15.	Controls and Procedures	82
Item 16A.	Audit Committee Financial Expert	83
Item 16B.	Code of Ethics	83
Item 16C.	Principal Accountant Fees and Services	83
Item 16D.	Exemptions from the Listing Standards for Audit Committees	85
Item 16E.	Purchases of Equity Securities by the Issuer and Affiliated Purchasers	86
Item 16F.	Change in Registrant s Certifying Accountant	86
Item 16G.	Corporate Governance	86
	<u>PART III</u>	
Item 17.	Financial Statements	89
Item 18.	Financial Statements	89
	Reports of Independent Registered Public Accounting Firm Consolidated Balance Sheets Consolidated Statements of Income Consolidated Statements of Comprehensive Income	90 92 93 94
	Consolidated Statements of Equity	95
	Consolidated Statements of Cash Flows	97
	Notes to Consolidated Financial Statements Schedule II Valuation and Qualifying Accounts	98 143
Item 19.	Exhibits	144
SIGNATURES		145

iii

Table of Contents

CERTAIN DEFINED TERMS, CONVENTIONS AND PRESENTATION OF FINANCIAL INFORMATION

All information contained in this Annual Report is as of December 31, 2017 unless otherwise specified.

References in this discussion to the Company are to Canon Inc. and, unless otherwise indicated, references to the financial condition or operating results of Canon refer to Canon Inc. and its consolidated subsidiaries.

On March 9, 2018, the noon buying rate for yen in New York City as reported by the Federal Reserve Bank of New York was \(\frac{1}{4}\)106.74= U.S.\(\frac{1}{4}\)1.

The Company s fiscal year end is December 31. In this Annual Report 2017 refers to the Company s fiscal year ended December 31, 2017, and other fiscal years of the Company are referred to in a corresponding manner.

FORWARD-LOOKING INFORMATION

This Annual Report contains forward-looking statements and information relating to Canon that are based on beliefs of its management as well as assumptions made by and information currently available to Canon Inc. When used in this Annual Report, the words anticipate, believe, project, should and similar expressions, as they relate to Canon or its management, are intended to intend, may, plan, forward-looking statements. Such statements, which include, but are not limited to, statements contained in Item 3. Key Information-Risk Item 4. Information on the Company, Item 5. Operating and Financial Review and Prospects and Item 11. Quantitative and Qualitative Disclosures about Market Risk reflect the current views and assumptions of the Company with respect to future events and are subject to risks and uncertainties. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon s targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this Annual Report. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected, intended, planned or projected. Canon Inc. does not intend or assume any obligation to update these forward-looking statements.

1

Table of Contents

PART I

Item 1. Identity of Directors, Senior Management and Advisers

Not applicable.

Item 2. Offer Statistics and Expected Timetable

Not applicable.

Item 3. Key Information

A. Selected financial data

The following information should be read in conjunction with and qualified in its entirety by reference to the Consolidated Financial Statements of Canon Inc. and subsidiaries, including the notes thereto, included in this Annual Report.

Selected financial data *1:	2017	2016	2015	2014	2013
	(Million	(Millions of yen, except average number of shares and per share data)			
Net sales	¥ 4,080,015	¥ 3,401,487	¥ 3,800,271	¥ 3,727,252	¥ 3,731,380
Operating profit	331,479	228,866	355,210	363,489	337,277
Net income attributable to Canon Inc.	241,923	150,650	220,209	254,797	230,483
Advertising expenses	61,207	58,707	80,907	79,765	86,398
Research and development expenses	330,053	302,376	328,500	308,979	306,324
Depreciation of property, plant and equipment	189,712	199,133	223,759	213,739	223,158
Increase in property, plant and equipment	147,542	171,597	195,120	182,343	188,826
Long-term debt, excluding current installments	493,238	611,289	881	1,148	1,448
Common stock	174,762	174,762	174,762	174,762	174,762