

HERITAGE FINANCIAL CORP /WA/

Form 10-K

March 02, 2012

[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-K**

x **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2011

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File No. 0-29480

**HERITAGE FINANCIAL CORPORATION**

(Exact name of registrant as specified in its charter)

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

**Washington**  
(State or other jurisdiction of  
incorporation or organization)  
**201 Fifth Avenue SW, Olympia, Washington**  
(Address of principal executive offices)  
**(360) 943-1500**

**91-1857900**  
(IRS Employer  
Identification No.)  
**98501**  
(Zip Code)

(Registrant's telephone number, including area code)

**Securities registered pursuant to Section 12(b) of the Act:**

Title of each class	Name of each exchange on which registered
<b>Common Stock</b>	<b>NASDAQ Stock Market LLC</b>

**Securities registered pursuant to Section 12(g) of the Act:**

**None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§229.405 of this chapter) is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of the voting and non-voting common equity held by non-affiliates of the registrant was \$187,483,668 and was based upon the last sales price as quoted on the NASDAQ Stock Market for June 30, 2011.

The registrant had 15,456,297 shares of common stock outstanding as of February 9, 2012.

**DOCUMENTS INCORPORATED BY REFERENCE**

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Portions of the registrant's definitive Proxy Statement for the 2012 Annual Meeting of Shareholders will be incorporated by reference into Part III of this Form 10-K.

**Table of Contents**

**HERITAGE FINANCIAL CORPORATION**

**FORM 10-K**

**December 31, 2011**

**TABLE OF CONTENTS**

	<b>Page</b>
<b>PART I</b>	
ITEM 1. <u>BUSINESS</u>	3
ITEM 1A. <u>RISK FACTORS</u>	29
ITEM 1B. <u>UNRESOLVED STAFF COMMENTS</u>	37
ITEM 2. <u>PROPERTIES</u>	37
ITEM 3. <u>LEGAL PROCEEDINGS</u>	38
ITEM 4. <u>MINE SAFETY DISCLOSURES</u>	38
<b>PART II</b>	
ITEM 5. <u>MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES</u>	39
ITEM 6. <u>SELECTED FINANCIAL DATA</u>	42
ITEM 7. <u>MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u>	44
ITEM 7A. <u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>	59
ITEM 8. <u>FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA</u>	59
ITEM 9. <u>CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE</u>	59
ITEM 9A. <u>CONTROLS AND PROCEDURES</u>	60
ITEM 9B. <u>OTHER INFORMATION</u>	62
<b>PART III</b>	
ITEM 10. <u>DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE</u>	63
ITEM 11. <u>EXECUTIVE COMPENSATION</u>	63
ITEM 12. <u>SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS</u>	63
ITEM 13. <u>CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS; AND DIRECTOR INDEPENDENCE</u>	64
ITEM 14. <u>PRINCIPAL ACCOUNTING FEES AND SERVICES</u>	64
<b>PART IV</b>	
ITEM 15. <u>EXHIBITS, FINANCIAL STATEMENT SCHEDULES</u>	65
<u>SIGNATURES</u>	67

---

**Table of Contents**

**PART I**

**ITEM 1. BUSINESS**

**General**

Heritage Financial Corporation (the Company) is a bank holding company that was incorporated in the State of Washington in August 1997. We were organized for the purpose of acquiring all of the capital stock of Heritage Savings Bank upon our reorganization from a mutual holding company form of organization to a stock holding company form of organization. Effective September 1, 2004, Heritage Savings Bank switched its charter from a state chartered savings bank to a state chartered commercial bank and changed its legal name from Heritage Savings Bank to Heritage Bank. Effective September 1, 2005, Central Valley Bank (acquired by the Company in March 1999) changed its charter from a nationally chartered commercial bank to a state chartered commercial bank.

In June 2006, the Company completed the acquisition of Western Washington Bancorp and its wholly owned subsidiary, Washington State Bank, N.A. Washington State Bank, N.A. was merged into Heritage Bank on the date of acquisition. Effective July 30, 2010, Heritage Bank entered into a definitive agreement with the Federal Deposit Insurance Corporation (the FDIC), pursuant to which Heritage Bank acquired certain assets and assumed certain liabilities of Cowlitz Bank, a Washington state-chartered commercial bank headquartered in Longview, Washington (the Cowlitz Acquisition). The Cowlitz Acquisition included nine branches of Cowlitz Bank, including its division Bay Bank, which opened as branches of Heritage Bank on August 2, 2010. The acquisition also included the Trust Services Division of Cowlitz Bank. Effective November 5, 2010, Heritage Bank entered into a definitive agreement with the FDIC, pursuant to which Heritage Bank acquired certain assets and assumed certain liabilities of Pierce Commercial Bank, a Washington state-chartered commercial bank headquartered in Tacoma, Washington (the Pierce Commercial Acquisition). The Pierce Commercial Acquisition included one branch, which opened as a branch of Heritage Bank on November 8, 2010.

We are primarily engaged in the business of planning, directing, and coordinating the business activities of our wholly owned subsidiaries: Heritage Bank and Central Valley Bank (the Banks). The deposits of Heritage Bank and Central Valley Bank are insured by the FDIC. Heritage Bank conducts business from its main office in Olympia, Washington and its twenty-six branch offices located in western Washington and the greater Portland, Oregon area. Central Valley Bank conducts business from its main office in Toppenish, Washington and its five branch offices located in Yakima and Kittitas counties of Washington State.

Our business consists primarily of lending and deposit relationships with small businesses and their owners in our market areas, and attracting deposits from the general public. We also make real estate construction and land development loans, one-to-four family residential loans, and consumer loans and originate for sale or investment purposes first mortgage loans on residential properties located in western and central Washington State and the greater Portland, Oregon area.

On November 2008, the Company entered into a Letter Agreement and Securities Purchase Agreement (collectively, the Purchase Agreement) with the U.S. Department of the Treasury (Treasury) under the Troubled Asset Relief Program (TARP) Capital Purchase Plan, pursuant to which the Company sold (i) 24,000 shares of the Company's Fixed Rate Cumulative Perpetual Preferred Stock, Series A (Series A Preferred Stock) and (ii) a warrant (the Warrant) to purchase 276,074 shares of the Company's common stock at \$13.04 per share for an aggregate purchase price of \$24.0 million in cash. On September 22, 2009, the Company completed the sale of 4.3 million shares of common stock in a public offering. The purchase price was \$11.50 per share and net proceeds from the sale totaled approximately \$46.6 million. Under the terms of the Warrant, because the Company's September 22, 2009 offering of common stock was a qualified equity offering resulting in aggregate gross proceeds of at least \$24.0 million, the number of shares of our common stock underlying the Warrant was reduced by 50% to 138,037 shares.

## **Table of Contents**

In December 2010, the Company completed the sale of 4.4 million shares of common stock in a public offering. The purchase price was \$13.00 per share and net proceeds from the sale totaled approximately \$57.6 million.

In December 2010 the Company redeemed the 24,000 shares of its Series A Preferred Stock held by the Treasury. The Company paid the Treasury a total of \$24.1 million, consisting of \$24.0 million of principal and \$123,000 of accrued and unpaid dividends.

On August 17, 2011, the Company repurchased the Warrant from the Treasury for \$450,000. The Warrant repurchase, together with the Company's earlier redemption of the entire amount of Fixed Rate Cumulative Perpetual Preferred Stock, Series A, held by the Treasury, represents full repayment of all TARP obligations and cancellation of all equity interests in the Company held by the Treasury.

## **Market Areas**

We offer financial services to meet the needs of the communities we serve through our community-oriented financial institutions. Headquartered in Olympia, Thurston County, Washington, we conduct business through Heritage Bank and Central Valley Bank. Heritage Bank conducts business from its main office in Olympia, Washington and its twenty-six branch offices located in western Washington and the greater Portland, Oregon area. Mortgage loan operations are performed in one office located in Thurston County. Central Valley Bank operates six full service offices, with five in Yakima County and one in Kittitas County.

## **Lending Activities**

*General.* Lending activities are conducted through Heritage Bank and Central Valley Bank. Our focus is on commercial business lending. We also originate consumer loans, real estate construction and land development loans and one-to-four family residential loans. Most of our one-to-four family residential loans are originated for sale in the secondary market, although some of these loans are retained. Commercial and industrial loans, including owner occupied commercial real estate loans, totaling \$440.5 million, or 52.5% of total originated loans, as of December 31, 2011 and \$392.3 million, or 52.8% of total originated loans, as of December 31, 2010 and non-owner occupied commercial real estate totaling \$251.0 million, or 30.0% of total originated loans, as of December 31, 2011 and \$221.7 million, or 29.9% of total originated loans, as of December 31, 2010. One-to-four family residential loans totaled \$38.0 million, or 4.5% of total originated loans, at December 31, 2011, and \$47.5 million, or 6.5% of total originated loans, at December 31, 2010. Real estate construction and land development loans totaled \$77.3 million, or 9.3% of total originated loans, at December 31, 2011, and \$58.0 million, or 7.8% of total originated loans, at December 31, 2010.

We lend under policies that are reviewed and approved annually by our board of directors. In addition, we have established internal lending guidelines that are updated as needed. These policies and guidelines address underwriting standards, structure and rate considerations, and compliance with laws, regulations and internal lending limits. We conduct post-approval reviews on selected loans and routinely engage external loan specialists to perform reviews of our loan portfolio to check for credit quality, proper documentation and compliance with laws and regulations.

**Table of Contents**

The following table provides information about our originated loan portfolio by type of loan for the dates indicated. These balances are prior to deduction for the allowance for loan losses.

	2011		2010		December 31, 2009		2008		2007	
	Balance	% of Total Originated Loans	Balance	% of Total Originated Loans	Balance	% of Total Originated Loans	Balance	% of Total Originated Loans	Balance	% of Total Originated Loans
(Dollars in thousands)										
Originated Loans:										
Commercial business:										
Commercial and industrial(1)(2)	\$ 440,471	52.5%	\$ 392,301	52.8%	\$ 408,622	52.8%	\$ 410,657	50.9%	\$ 388,483	49.8%
Non-owner occupied commercial real estate(1)	251,049	30.0	221,739	29.9	194,613	25.2	190,706	23.5	196,637	25.2
Total commercial business	691,520	82.5	614,040	82.7	603,235	78.0	601,363	74.4	585,120	75.0
One-to-four family residential(3)	37,960	4.5	47,505	6.5	53,623	7.0	57,231	7.1	57,132	7.4
Real estate construction and land development:										
One-to-four family residential	22,369	2.7	29,377	4.0	46,060	6.0	71,159	8.8	82,165	10.6
Multifamily residential and commercial properties	54,954	6.6	28,588	3.8	49,665	6.4	59,572	7.3	40,342	5.2
Total real estate construction and land development(4)	77,323	9.3	57,965	7.8	95,725	12.4	130,731	16.1	122,507	15.8
Consumer	32,981	3.9	23,832	3.2	21,261	2.8	21,255	2.6	16,641	2.1
Gross originated loans	839,784	100.2	743,342	100.2	773,844	100.2	810,580	100.2	781,400	100.3
Less: deferred loan fees	(1,860)	(0.2)	(1,323)	(0.2)	(1,597)	(0.2)	(1,854)	(0.2)	(2,081)	(0.3)
Total originated loans	\$ 837,924	100.0%	\$ 742,019	100.0%	\$ 772,247	100.0%	\$ 808,726	100.0%	\$ 779,319	100.0%

(1) Commercial and industrial loans include owner-occupied commercial real estate

(2) During the year ended December 31, 2009 certain loan balances previously categorized as commercial business were reclassified as real estate construction and land development multifamily residential and commercial properties. The amounts reclassified were \$33.2 million and \$32.9 million as of December 31, 2008 and 2007, respectively.

(3) Excludes loans held for sale of \$1.8 million, \$764,000, \$825,000, \$304,000, and \$447,000 as of December 31, 2011, 2010, 2009, 2008, and 2007, respectively.

(4) Balances are net of undisbursed loan proceeds.

The following table provides information about our purchased covered loan portfolio by type of loan for the December 31, 2011 and December 31, 2010. There were no purchased covered loans for the years ended December 31, 2009, 2008 and 2007. These balances are prior to deduction for the allowance for loan losses.

	December 31, 2011		2010	
	Balance	% of Total Purchased Covered Loans	Balance	% of Total Purchased Covered Loans
Purchased Covered Loans:				
Commercial business:				
Commercial and industrial(1)	\$ 76,674	70.1%	\$ 92,265	71.7%
Non-owner occupied commercial real estate(1)	15,753	14.4	17,576	13.6
Total commercial business	92,427	84.5	109,841	85.3
One-to-four family residential	5,197	4.8	6,224	4.8

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Real estate construction and land development:				
One-to-four family residential	5,786	5.3	5,876	4.6
Multifamily residential and commercial properties				
Total real estate construction and land development(2)	5,786	5.3	5,876	4.6
Consumer	5,947	5.4	6,774	5.3
Gross purchased covered loans	\$ 109,357	100.0%	\$ 128,715	100.0%



**Table of Contents**

- (1) Commercial and industrial loans include owner-occupied commercial real estate  
(2) Balances are net of undisbursed loan proceeds.

The following table provides information about our purchased non-covered loan portfolio by type of loan for the December 31, 2011 and December 31, 2010. There were no purchased non-covered loans for the years ended December 31, 2009, 2008 and 2007. These balances are prior to deduction for the allowance for loan losses.

	December 31,		2010	
	2011 Balance	% of Total Purchased Non-Covered Loans	Balance	% of Total Purchased Non-Covered Loans
<b>Purchased Non-Covered Loans:</b>				
<b>Commercial business:</b>				
Commercial and industrial(1)	\$ 52,659	59.8%	\$ 77,815	59.4%
Non-owner occupied commercial real estate(1)	12,833	14.5	18,435	14.0
<b>Total commercial business</b>	<b>65,492</b>	<b>74.3</b>	<b>96,250</b>	<b>73.4</b>
One-to-four family residential	2,743	3.1	4,986	3.8
<b>Real estate construction and land development:</b>				
One-to-four family residential	1,381	1.6	3,816	2.8
Multifamily residential and commercial properties	1,078	1.2	1,244	0.9
<b>Total real estate construction and land development(2)</b>	<b>2,459</b>	<b>2.8</b>	<b>5,060</b>	<b>3.9</b>
Consumer	17,420	19.8	24,753	18.9
<b>Gross purchased non-covered loans</b>	<b>\$ 88,114</b>	<b>100.0%</b>	<b>\$ 131,049</b>	<b>100.0%</b>

- (1) Commercial and industrial loans include owner-occupied commercial real estate  
(2) Balances are net of undisbursed loan proceeds.

The following table presents at December 31, 2011 (i) the aggregate contractual maturities of loans in the named categories of our originated loan portfolio and (ii) the aggregate amounts of fixed rate and variable or adjustable rate loans in the named categories that mature after one year.

	Maturing			Total
	Within 1 year	Over 1-5 years	After 5 years	
(In thousands)				
Commercial business	\$ 139,666	\$ 175,699	\$ 376,155	\$ 691,520
Real estate construction and land development	54,978	21,538	807	77,323
<b>Total</b>	<b>\$ 194,644</b>	<b>\$ 197,237</b>	<b>\$ 376,962</b>	<b>\$ 768,843</b>
Fixed rate loans		\$ 94,963	\$ 121,604	\$ 216,567
Variable or adjustable rate loans		102,274	255,358	357,632
<b>Total</b>		<b>\$ 197,237</b>	<b>\$ 376,962</b>	<b>\$ 574,199</b>

**Commercial Business Lending**

We offer different types of commercial business loans. The types of commercial business loans offered are business lines of credit, term equipment financing and term owner-occupied commercial real estate loans. We also originate loans that are guaranteed by the Small Business Administration ( SBA ) and Heritage Bank is a

## **Table of Contents**

preferred lender of the SBA. Before extending credit to a business we look closely at the borrower's management ability, financial history, including cash flow of the borrower and all guarantors, and the liquidation value of the collateral. Emphasis is placed on having a comprehensive understanding of the borrower's global cash flow and performing necessary financial due diligence.

At December 31, 2011 we had \$691.5 million, or 82.5%, of our total originated loans receivable in commercial business loans with an average loan size of approximately \$270,000.

We originate commercial real estate loans within our primary market areas. Owner-occupied commercial real estate loans are preferred. Our underwriting standards require that commercial real estate loans not exceed 75% of the lower of appraised value at origination or cost, of the underlying collateral. Cash flow coverage to debt servicing requirements is generally a minimum of 1.10 times for multifamily loans and 1.15 times for commercial real estate loans. Cash flow coverage is calculated using an underwriting interest rate equal to the note rate plus 2%.

Commercial real estate loans typically involve a greater degree of risk than single-family residential mortgage loans. Payments on loans secured by commercial real estate properties are dependent on successful operation and management of the properties and repayment of these loans may be affected by adverse conditions in the real estate market or the economy. We seek to minimize these risks by determining the financial condition of the borrower, the quality and value of the collateral, and the management of the property securing the loan. We also generally obtain personal guarantees from the owners of the collateral after a thorough review of personal financial statements. In addition, we review our commercial real estate loan portfolio annually for performance of individual loans, and stress-test loans for potential changes in interest rates, occupancy, and collateral values.

See Risk Factors Our loan portfolio is concentrated in loans with a higher risk of loss Repayment of our commercial business loans as well as commercial real estate loans, is often dependent on the cash flows of the borrower, which may be unpredictable, and the collateral securing these loans may fluctuate in value. See also Risk Factors Our loan portfolio is concentrated in loans with a higher risk of loss Our commercial real estate loans, which includes multifamily real estate loans, involve higher principal amounts than other loans and repayment of these loans may be dependent on factors outside our control or the control of our borrowers.

### **One-to-Four Family Residential Mortgages**

The majority of our one-to four-family residential loans are secured by single-family residences located in our primary market areas. Our underwriting standards require that single-family portfolio loans generally are owner-occupied and do not exceed 80% of the lower of appraised value at origination or cost of the underlying collateral. Terms typically range from 15 to 30 years. We generally sell most single-family loans in the secondary market. Management determines to what extent we will retain or sell these loans and other fixed rate mortgages in order to control the Bank's interest rate sensitivity position, growth and liquidity.

See Management's Discussion and Analysis of Financial Condition and Results of Operations Asset/Liability Management.

### **Real Estate Construction and Land Development**

We originate single-family residential construction loans for the construction of custom homes (where the home buyer is the borrower). We also provide financing to builders for the construction of pre-sold homes and, in selected cases, to builders for the construction of speculative residential property. Because of the higher risks present in the residential construction industry, our lending to builders is limited to those who have demonstrated a favorable record of performance and who are building in markets that management understands. We further endeavor to limit our construction lending risk through adherence to strict underwriting guidelines and

**Table of Contents**

procedures. Speculative construction loans are short term in nature and priced with a variable rate of interest. We require builders to have tangible equity in each construction project, have prompt and thorough documentation of all draw requests and we inspect the project prior to paying any draw requests.

See Risk Factors Our loan portfolio is concentrated in loans with a higher risk of loss Our real estate construction and land development loans are based upon estimates of costs and value associated with the complete project. These estimates may be inaccurate.

**Origination and Sales of Residential Mortgage Loans**

Consistent with our asset/liability management strategy, we sell a significant portion of our residential mortgage loans to the secondary market. Commitments to sell mortgage loans generally are made during the period between the taking of the loan application and the closing of the mortgage loan. Most of these sale commitments are made on a best efforts basis whereby we are only obligated to sell the mortgage if the mortgage loan is approved and closed. As a result, management believes that market risk is minimal. In addition, some of our mortgage loan production is brokered to other lenders prior to funding.

When we sell mortgage loans, we typically sell the servicing of the loans (i.e., collection of principal and interest payments). However, we serviced \$84,000, \$115,000, and \$131,000 in mortgage loans for others as of December 31, 2011, 2010, and 2009, respectively.

The following table presents summary information concerning our origination and sale of residential mortgage loans and the gains from the sale of loans.

	Year Ended December 31,				
	2011	2010	2009	2008	2007
	(In thousands)				
Residential mortgage loans:					
Originated	\$ 24,929	\$ 18,605	\$ 16,981	\$ 16,177	\$ 4,963
Sold	16,952	16,125	16,460	16,320	4,516
Gains on sales of loans, net	\$ 285	\$ 226	\$ 288	\$ 265	\$ 64

**Commitments and Contingent Liabilities**

In the ordinary course of business, we enter into various types of transactions that include commitments to extend credit that are not included in our consolidated financial statements. We apply the same credit standards to these commitments as we use in all our lending activities and have included these commitments in our lending risk evaluations. Our exposure to credit loss under commitments to extend credit is represented by the amount of these commitments.

**Table of Contents**

The following table presents outstanding commitments to extend credit, including letters of credit, at the dates indicated:

	December 31	
	2011	2010
	(In thousands)	
Commercial business:		
Commercial and industrial	\$ 138,118	\$ 147,022
Owner-occupied commercial real estate	2,328	2,977
Non-owner occupied commercial real estate	6,225	6,712
<b>Total commercial business</b>	<b>146,671</b>	<b>156,711</b>
One-to-four family residential		44
Real estate construction and land development:		
One-to-four family residential	4,247	3,542
Five or more family residential and commercial properties	15,305	11,595
<b>Total real estate construction and land development</b>	<b>19,552</b>	<b>15,137</b>
Consumer	37,251	40,640
<b>Total outstanding commitments</b>	<b>203,474</b>	<b>212,532</b>

**Delinquencies and Nonperforming Assets**

*Delinquency Procedures.* We send a borrower a delinquency notice 15 days after the due date when the borrower fails to make a required payment on a loan. If the delinquency is not brought current, additional delinquency notices are mailed at 30 and 45 days for commercial loans. Additional written and oral contacts are made with the borrower between 60 and 90 days after the due date.

If a real estate loan payment is past due for 45 days or more, the collection manager may perform a review of the condition of the property if suspect. We may negotiate and accept a repayment program with the borrower, accept a voluntary deed in lieu of foreclosure or, when considered necessary, begin foreclosure proceedings. If foreclosed on, real property is sold at a public sale and we bid on the property to protect our interest. A decision as to whether and when to begin foreclosure proceedings is based on such factors as the amount of the outstanding loan relative to the value of the property securing the original indebtedness, the extent of the delinquency, and the borrower's ability and willingness to cooperate in resolving the delinquency.

Real estate acquired by us is classified as other real estate owned until it is sold. When property is acquired, it is recorded at the estimated fair value (less costs to sell) at the date of acquisition, not to exceed net realizable value, and any resulting write-down is charged to the allowance for loan losses. Upon acquisition, all costs incurred in maintaining the property are expensed. Costs relating to the development and improvement of the property, however, are capitalized to the extent of the property's net realizable value.

Delinquencies in the commercial business loan portfolio are handled by the assigned loan officer. Generally, notices are sent and personal contact is made with the borrower when the loan is 15 days past due. Loan officers are responsible for collecting loans they originate or which are assigned to them. Depending on the nature of the loan and the type of collateral securing the loan, we may negotiate and accept a modified payment program or take other actions as circumstances warrant.

*Classification of Loans.* Federal regulations require that our Banks periodically evaluate the risks inherent in their respective loan portfolios. In addition, the Division of Banks of the Washington State Department of Financial Institutions ( Division ) and the FDIC have the authority to identify problem loans and, if appropriate, require them to be reclassified. There are three classifications for problem loans: Substandard, Doubtful, and Loss. Substandard loans have one or more defined weaknesses and are characterized by the distinct possibility

## **Table of Contents**

that the institution will sustain some loss if the deficiencies are not corrected. Doubtful loans have the weaknesses of Substandard loans, with additional characteristics that the weaknesses make collection or liquidation in full on the basis of currently existing facts, conditions, and values questionable. There is a high probability of some loss in loans classified as Doubtful. A loan classified as Loss is considered uncollectible and of such little value that continuance as a loan of the institution is not warranted. If a loan or a portion of the loan is classified as Loss, the institution must charge-off this amount. We also have loans we classify as Watch and Other Assets Especially Mentioned ( OAEM ). Loans classified as Watch are performing assets but have elements of risk that require more monitoring than other performing loans. Loans classified as OAEM are assets that continue to perform but have shown deterioration in credit quality and require close monitoring.

The Banks routinely test their problem loans for potential impairment. A loan is considered impaired when, based on current information and events, it is probable that the Banks will be unable to collect all amounts due according to the original contractual terms of the loan agreement. Problem loans that may be impaired are identified using the Banks normal loan review procedures, which include post-approval reviews, monthly reviews by credit administration of criticized loan reports, scheduled internal reviews, underwriting during extensions and renewals and the analysis of information routinely received on a borrower s financial performance.

Impairment is measured using the present value of expected future cash flows, discounted at the loan s effective interest rate, unless the loan is collateral dependent, in which case impairment is measured using the fair value of the collateral after deducting appropriate collateral disposition costs. Furthermore, when it is practically expedient, impairment is measured by the fair market price of the loan.

Subsequent to an initial measure of impairment, if there is a significant change in the amount or timing of a loan s expected future cash flows or a change in the value of collateral or market price of a loan, based on new information received, the impairment is recalculated. However, the net carrying value of a loan never exceeds the recorded investment in the loan.

**Table of Contents**

*Nonperforming Assets.* Nonperforming assets consist of nonaccrual loans and other real estate owned. The following table provides information about our originated nonaccrual loans, restructured loans, and other real estate owned for the indicated dates.

	2011	2010	December 31, 2009	2008	2007
	(Dollars in thousands)				
<b>Nonaccrual originated loans:</b>					
Commercial business	\$ 8,266	\$ 10,667	\$ 9,728	\$ 1,176	\$ 33
<b>One-to-four family residential</b>					
Real estate construction and land development	14,947	15,816	25,108	2,221	949
Consumer	125				39
Total nonaccrual originated loans(1)(2)	23,338	26,483	34,836	3,397	1,021
Noncovered other real estate owned	3,710	3,030	704	2,031	169
Total nonperforming originated assets	\$ 27,048	\$ 29,513	\$ 35,540	\$ 5,428	\$ 1,190
<b>Restructured originated performing loans:</b>					
Commercial business	\$ 12,606	\$ 394	\$ 425	\$	\$
One-to-four family residential	835				
Real estate construction and land development	364				
Total restructured originated loans(3)	\$ 13,805	\$ 394	\$ 425	\$	\$
Accruing originated loans past due 90 days or more(4)	\$ 1,328	\$ 1,313	\$ 277	\$ 664	\$ 2,084
Potential problem originated loans(5)	\$ 29,742	\$ 56,088	\$ 53,086	\$ 43,061	\$ 22,023
Allowance for loan losses on originated loans	\$ 22,317	\$ 22,062	\$ 26,164	\$ 15,423	\$ 10,374
Nonperforming originated loans to total originated loans(6)	2.57%	3.14%	4.27%	0.42%	0.13%
Allowance for loan losses to total originated loans	2.66%	2.97%	3.38%	1.91%	1.33%
Allowance for loan losses to nonperforming originated loans(5)	103.52%	94.73%	79.34%	454.02%	1,016.06%
Nonperforming originated assets to total originated assets(6)	2.14%	2.38%	3.32%	0.57%	0.13%

(1) \$11.7 million, \$8.7 million and \$17.0 million of nonaccrual loans were considered troubled debt restructures at December 31, 2011, 2010 and 2009, respectively. There were no troubled debt restructures at December 31, 2008 and 2007.

(2) \$1.8 million, \$3.2 million and \$2.3 million of nonaccrual loans were guaranteed by government agencies at December 31, 2011, 2010 and 2009, respectively. There were no nonaccrual loans guaranteed by government agencies at December 31, 2008 and 2007.

(3) \$592,000 of restructured loans were guaranteed by government agencies at December 31, 2011. There were no restructured loans guaranteed by government agencies at December 31, 2010, 2009, 2008 and 2007.

(4) \$6,000 and \$92,000 of accruing originated loans past due 90 days or more were guaranteed by government agencies at December 31, 2011 and 2010, respectively. There were no accruing originated loans past due 90 days or more guaranteed by government agencies at December 31, 2009, 2008 and 2007.

(5) \$2.8 million, \$5.4 million and \$7.2 million of potential problem originated loans were guaranteed by government agencies at December 31, 2011, 2010 and 2009, respectively. There were no potential problem originated loans guaranteed by government agencies at December 31, 2008 and 2007.

(6) Excludes portions guaranteed by government agencies.

*Nonaccrual Loans.* Our consolidated financial statements are prepared on the accrual basis of accounting, including the recognition of interest income on our loan portfolio, unless a loan is placed on nonaccrual status. Loans are considered to be impaired and are placed on nonaccrual status when there are serious doubts about the collectability of principal or interest. Our policy is to place a loan on nonaccrual status when the loan becomes





---

**Table of Contents**

past due for 90 days or more, is less than fully collateralized, and is not in the process of collection. Amounts received on nonaccrual loans generally are applied first to principal and then to interest only after all principal has been collected.

Nonperforming originated assets decreased to \$27.0 million, or 2.14% of total originated assets, at December 31, 2011 from \$29.5 million, or 2.38% of total originated assets, at December 31, 2010 due to a decrease in nonperforming originated loans, offset by an increase in other real estate owned. During the year ended December 31, 2011, there were \$4.9 million in net charge-offs of which \$1.9 million related to nonperforming commercial loans and \$2.7 million related to nonperforming construction loans. In addition, nonperforming loan balances totaling \$5.7 million were transferred to other real estate owned during the year ended December 31, 2011. This decrease in total nonperforming originated loans was offset by the \$4.0 million addition to nonperforming originated loans of a restructured commercial real estate construction and land development loan.

Restructured originated performing loans as of December 31, 2011 and December 31, 2010 were \$13.8 million and \$394,000, respectively. During the year ended December 31, 2011, certain performing originated loans were classified as troubled debt restructurings as of September 30, 2011 as a result of the Banks' broadening definitions of concessions and borrowers having financial difficulty, which would warrant classification as troubled debt restructurings in accordance with Accounting Standards Update ( ASU ) No. 2011-02. The December 31, 2011 balance of these loans identified during the 2011 review was \$6.7 million. The increase in restructured originated performing loans was also due to the additions of a \$4.3 million commercial business loan and a \$2.6 million commercial business loan which were not previously classified as potential problem loans or troubled debt restructures at December 31 2010.

Potential problem originated loans as of December 31, 2011 and December 31, 2010 were \$29.7 million and \$56.1 million, respectively. Potential problem loans are those loans that are currently accruing interest and are not considered impaired, but which we are monitoring because the financial information of the borrower causes us concerns as to their ability to comply with their loan repayment terms. Loans that are past due 90 days or more and still accruing interest are both well secured and in the process of collection.

*Troubled Debt Restructured Loans.* A troubled debt restructured loan ( TDR ) is a restructuring in which the Banks, for economic or legal reasons related to a borrower's financial difficulties, grant a concession to a borrower that it would not otherwise consider. The majority of the Banks' TDRs are a result of granting extensions to troubled credits which have already been adversely classified. We grant such extensions to reassess the borrower's financial status and develop a plan for repayment. Certain modifications with extensions also include interest rate reductions, which is the second most prevalent concession. The interest rate reductions can be for a period of time or over the remainder of the life of the loan. We may also bifurcate troubled credits into a good loan and a bad loan, whereas the good loan continues to accrue under the modified terms. We perform bifurcations to limit potential losses. The remainders of the Banks' TDRs are the result of converting revolving lines of credits to amortizing loans, changing amortizing loans to interest-only loans with balloon payments, or re-amortizing the loan over a longer period of time. These modifications would all be considered a concession for a borrower that could not obtain financing outside of the Banks. We do not forgive principal for a majority of our TDRs, but in those situations where principal is forgiven, the entire amount of such principal forgiveness is immediately charged off to the extent not done so prior to the modification. We sometimes delay the timing on the repayment of a portion of principal (principal forbearance) and charge off the amount of forbearance if that amount is not considered fully collectible. We also consider insignificant delays in payments when determining if a loan should be classified as a TDR.

TDRs are considered impaired and are separately measured for impairment under Financial Accounting Standards Board Accounting Standards Codification ( FASB ASC ) 310-10-35, whether on accrual or nonaccrual status. At December 31, 2011 and December 31, 2010, the balance of accruing TDRs was \$13.8 million and \$394,000, respectively. The related allowance for loan losses on the accruing TDRs was \$1.4 million

## **Table of Contents**

as of December 31, 2011 and no related allowance for loan losses as of December 31, 2010. At December 31, 2011, non-accruing TDRs were \$11.7 million and had a related allowance for loan losses of \$1.8 million. At December 31, 2010, non-accruing TDRs of \$8.7 million had a related allowance for loan losses of \$1.6 million.

A loan may have the TDR classification removed if (a) the restructured interest rate was greater than or equal to the interest rate of a new loan with comparable risk at the time of the restructure, and (b) the loan is no longer impaired based on the terms of the restructured agreement. The Bank's policy is that the borrower must demonstrate six consecutive monthly payments in accordance with the modified loan before it can be reviewed for removal of TDR classification under the second criteria. However, the loan must be reported as a TDR in at least one of the Company's Annual Report on Form 10-K.

*Potential Problem Loans.* Potential problem loans are those loans that are currently accruing interest and are not considered impaired, but which we are monitoring because the financial information of the borrower causes us concerns as to their ability to comply with their loan repayment terms. Loans that are past due 90 days or more and still accruing interest are both well secured and in the process of collection. Potential problem originated loans decreased \$26.4 million to \$29.7 million at December 31, 2011 from \$56.1 million at December 31, 2010.

### **Analysis of Allowance for Loan and Lease Losses**

Management maintains an allowance for loan and lease losses ( ALLL ) to provide for estimated credit losses inherent in the loan portfolio. The adequacy of the ALLL is monitored through our ongoing quarterly loan quality assessments.

We assess the estimated credit losses inherent in our loan portfolio by considering a number of elements including:

Historical loss experience in a number of homogeneous segments of the loan portfolio;

The impact of environmental factors, including:

Levels of and trends in delinquencies and impaired loans;

Levels and trends in charge-offs and recoveries;

Effects of changes in risk selection and underwriting standards, and other changes in lending policies, procedures and practices;

Experience, ability, and depth of lending management and other relevant staff;

National and local economic trends and conditions;

External factors such as competition, legal, and regulatory requirements; and

Effects of changes in credit concentrations.

We calculate an appropriate ALLL for the non-classified and classified performing loans in our loan portfolio by applying historical loss factors for homogeneous classes of the portfolio, adjusted for changes to the above-noted environmental factors. We may record specific provisions for impaired loans, including loans on nonaccrual status and TDRs, after a careful analysis of each loan's credit and collateral factors. Our analysis

## Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

of an appropriate ALLL combines the provisions made for our non-classified loans, classified loans, and the specific provisions made for each impaired loan.

While we believe we use the best information available to determine the allowance for loan losses, results of operations could be significantly affected if circumstances differ substantially from the assumptions used in determining the allowance. A further decline in local and national economic conditions, or other factors, could

**Table of Contents**

result in a material increase in the allowance for loan losses and may adversely affect the Company's financial conditions and results of operations. In addition, the determination of the amount of the allowance for loan losses is subject to review by bank regulators, as part of the routine examination process, which may result in the establishment of additional reserves based upon their judgment of information available to them at the time of their examination.

The following table provides information regarding changes in our allowance for loan losses for originated loans for the indicated periods:

	2011	2010	Year Ended December 31, 2009			2008	2007
			(Dollars in thousands)				
Total originated loans outstanding at end of period(1)	\$ 837,924	\$ 742,019	\$ 772,247	\$ 808,726	\$ 779,319		
Average total originated loans outstanding during period(1)	\$ 833,441	\$ 717,159	\$ 787,527	\$ 795,752	\$ 778,058		
Allowance balance at beginning of period	\$ 22,062	\$ 26,164	\$ 15,423	\$ 10,374	\$ 10,105		
Provision for loan losses	5,180	11,990	19,390	7,420	810		
Charge-offs:							
Commercial business	(2,690)	(8,106)	(2,668)	(144)	(412)		
One-to-four family residential	(15)	(169)	(189)	(280)	(67)		
Real estate construction and land development	(2,948)	(8,344)	(5,774)	(1,818)			
Consumer	(316)	(73)	(192)	(165)	(94)		
Total charge-offs	(5,969)	(16,692)	(8,823)	(2,407)	(573)		
Recoveries:							
Commercial business	821	243	1	1	2		
One-to-four family residential		15	1		5		
Real estate construction and land development	201	285	50				
Consumer	22	57	122	35	25		
Total recoveries	1,044	600	174	36	32		
Net (charge-offs) recoveries	(4,925)	(16,092)	(8,649)	(2,371)	(541)		
Allowance balance at end of period	\$ 22,317	\$ 22,062	\$ 26,164	\$ 15,423	\$ 10,374		
Ratio of net (charge-offs) recoveries during period to average total originated loans outstanding	(0.59)%	(2.24)%	(1.10)%	(0.30)%	(0.06)%		

(1) Excludes loans held for sale.

**Table of Contents**

The following table shows the allocation of the allowance for loan losses for originated loans at the indicated periods. The allocation is based upon an evaluation of defined loan problems, historical loan loss ratios, and industry wide and other factors that affect loan losses in the categories shown below:

	2011		2010		December 31, 2009		2008		2007	
	Allowance for Loan Losses	% of Total Originated Loans(1)	Allowance for Loan Losses	% of Total Originated Loans(1)	Allowance for Loan Losses	% of Total Originated Loans(1)	Allowance for Loan Losses	% of Total Originated Loans(1)	Allowance for Loan Losses	% of Total Originated Loans(1)
	(Dollars in thousands)									
Commercial business	\$ 12,888	82.3%	\$ 14,350	82.5%	\$ 12,137	77.8%	\$ 2,785	74.2%	\$ 1,999	74.7%
One-to-four family residential	416	4.5	500	6.5	550	7.0	5,797	7.1	4,231	7.4
Real estate construction	7,556	9.3	5,435	7.8	12,892	12.4	6,587	16.1	3,839	15.8
Consumer	547	3.9	846	3.2	361	2.8	254	2.6	305	2.1
Unallocated	910		931		224					
Total allowance for loan losses	\$ 22,317	100.0%	\$ 22,062	100.0%	\$ 26,164	100.0%	\$ 15,423	100.0%	\$ 10,374	100.0%

(1) Represents total originated loans outstanding in each category as a percent of total originated loans.

**Investment Activities**

At December 31, 2011, our investment securities portfolio totaled \$156.7 million, which consisted of \$144.6 million of securities available for sale and \$12.1 million of securities held to maturity. This compares with a total portfolio of \$138.9 million at December 31, 2010, which was comprised of \$125.1 million of securities available for sale and \$13.8 million of securities held to maturity. The increase in the investment securities portfolio was accomplished through the use of funds previously held in interest earning deposits. Interest earning deposits decreased to \$93.6 million at December 31, 2011 from \$129.8 million at December 31, 2010. The composition of the two investment portfolios by type of security, at each respective date, is presented in Note 6 to the Notes to Consolidated Financial Statements.

In the second quarter of 2009, the Company adopted FASB ASC 320-10-65, *Recognition and Presentation of Other-Than-Temporary Impairments*, which provides for the bifurcation of other-than-temporary impairments into (a) the amount of the total other-than-temporary impairment related to a decrease in cash flows expected to be collected from the debt security (the credit loss) and (b) the amount of the total other-than-temporary impairment related to all other factors. As a result of adopting FASB ASC 320-10-65, the Company recorded \$830,000 in impairments on private collateralized mortgage obligations not related to credit losses through other comprehensive income rather than through earnings and \$500,000 in impairments related to credit losses through earnings during the year ended December 31, 2009. The Company also reclassified \$229,000 from retained earnings to other comprehensive income related to impairment charges on private residential collateralized mortgage obligations at December 31, 2008 and March 31, 2009 that were not due to credit losses. The activity related to the amount of other-than-temporary impairments related to credit losses on held to maturity securities during the year ended December 31, 2011, is presented in Note 6 to the Notes to Consolidated Financial Statements.

Our investment policy is established by the Board of Directors and monitored by the Audit and Finance Committee of the Board of Directors. It is designed primarily to provide and maintain liquidity, generate a favorable return on investments without incurring undue interest rate and credit risk, and complements our Banks' lending activities. The policy dictates the criteria for classifying securities as either available for sale or held to maturity. The policy permits investment in various types of liquid assets permissible under applicable regulations, which include U.S. Treasury obligations, U.S. Government agency obligations, some certificates of deposit of insured banks, mortgage

**Table of Contents**

backed and mortgage related securities, some corporate notes, municipal bonds, and federal funds. Investment in non-investment grade bonds and stripped mortgage backed securities are not permitted under the policy.

The following table provides information regarding our investment securities available for sale at the dates indicated.

	2011		December 31, 2010		2009	
	Fair Value	% of Total Investments	Fair Value	% of Total Investments	Fair Value	% of Total Investments
U.S. Treasury and U.S. Government agencies	\$ 31,307	21.7%	\$ 41,429	33.1%	\$ 22,958	25.3%
Municipal securities	33,423	23.1	20,213	16.1	7,460	8.2
Corporate securities	8,097	5.6	10,276	8.2	10,176	11.2
Mortgage backed securities and collateralized mortgage obligations:						
U.S. Government agencies	71,775	49.6	53,257	42.6	50,142	55.3
Total	\$ 144,602	100.0%	\$ 125,175	100.0%	\$ 90,736	100.0%

The following table provides information regarding our investment securities available for sale, by contractual maturity, at December 31, 2011.

	Less Than One Year		Over One to Five Years		Over Five to Ten Years		Over Ten Years	
	Fair Value	Weighted Average Yield(1)	Fair Value	Weighted Average Yield(1)	Fair Value	Weighted Average Yield(1)	Fair Value	Weighted Average Yield(1)
U.S. Treasury and U.S. Government agencies	\$ 19,659	1.25%	\$ 10,644	0.87%	\$	%	\$ 1,004	%
Municipal securities	1,891	3.45	4,843	2.98	19,337	4.22	7,353	4.73
Corporate securities	8,097	2.00						
Mortgage backed securities and collateralized mortgage obligations:								
U.S. Government agencies			49	7.65	14,279	2.48	57,446	2.64
Total	\$ 29,647	1.59%	\$ 15,536	1.52%	\$ 33,616	3.45%	\$ 65,803	2.84%

(1) Taxable equivalent weighted average yield.

**Table of Contents**

The following table provides information regarding our investment securities held to maturity at the dates indicated.

	2011		December 31, 2010		2009	
	Amortized Cost	% of Total Investments	Amortized Cost (Dollars in thousands)	% of Total Investments	Amortized Cost	% of Total Investments
U.S. Treasury and U.S. Government agencies	\$ 1,799	14.9%	\$ 1,858	13.5%	\$ 1,443	10.6%
Municipal securities	3,566	29.5	3,410	24.8	1,618	11.9
Mortgage backed securities and collateralized mortgage obligations:						
U.S. Government agencies	5,412	44.7	6,592	47.9	8,236	60.4
Private residential collateralized mortgage obligations	1,316	10.9	1,908	13.8	2,339	17.1
Total	\$ 12,093	100.0%	\$ 13,768	100.0%	\$ 13,636	100.0%

The following table provides information regarding our investment securities held to maturity, by contractual maturity, at December 31, 2011.

	Less Than One Year		Over One to Five Years		Over Five to Ten Years		Over Ten Years	
	Fair Value	Weighted Average Yield(1)	Fair Value	Weighted Average Yield(1)	Fair Value	Weighted Average Yield(1)	Fair Value	Weighted Average Yield(1)
U.S. Treasury and U.S. Government agencies	\$	%	\$ 160	5.06%	\$ 1,919	3.71%	\$	%
Municipal securities	413	5.26	1,733	5.44	1,125	4.67	532	5.33
Mortgage backed securities and collateralized mortgage obligations:								
U.S. Government agencies					77	7.54	5,666	3.49
Private residential collateralized mortgage obligations							1,256	5.15
Total	\$ 413	5.26%	\$ 1,893	5.72%	\$ 3,121	6.48%	\$ 7,454	4.39%

(1) Taxable equivalent weighted average yield.

The Banks are required to maintain an investment in the stock of the Federal Home Loan Bank ( FHLB ) of Seattle in an amount equal to the greater of \$500,000 or 0.50% of residential mortgage loans and pass-through securities or an advance requirement to be confirmed on the date of the advance and 5.0% of the outstanding balance of mortgage loans sold to the FHLB of Seattle. At December 31, 2011 the Banks were required to maintain an investment in the stock of FHLB of Seattle of at least \$1.2 million. At December 31, 2011 the Banks had an investment in FHLB stock carried at a cost basis (par value) of \$5.6 million.

## **Table of Contents**

The Company evaluated its investment in FHLB of Seattle stock for other-than-temporary impairment, consistent with its accounting policy. Based on the Company's evaluation of the underlying investment, including the long-term nature of the investment, the liquidity position of the FHLB of Seattle, the actions being taken by the FHLB of Seattle to address its regulatory situation and the Company's intent and ability to hold the investment for a period of time sufficient to recover the par value, the Company did not recognize an other-than-temporary impairment loss on its FHLB of Seattle stock. Even though the Company did not recognize an other-than-temporary impairment loss on its FHLB of Seattle stock during the year ended December 31, 2011, continued deterioration in the FHLB of Seattle's financial position may result in future impairment losses.

### **Deposit Activities and Other Sources of Funds**

*General.* Our primary sources of funds are deposits, loan repayments and borrowings. Scheduled loan repayments are a relatively stable source of funds, while deposits and unscheduled loan prepayments, which are influenced significantly by general interest rate levels, interest rates available on other investments, competition, economic conditions, and other factors are not. Customer deposits remain an important source of funding, but these balances have been influenced in the past by adverse market conditions in the industry and may be affected by future developments such as interest rate fluctuations and new competitive pressures. In addition to customer deposits management may utilize brokered deposits on an as-needed basis.

Borrowings may also be used on a short-term basis to compensate for reductions in other sources of funds (such as deposit inflows at less than projected levels). Borrowings may also be used on a longer-term basis to support expanded lending activities and match the maturity of repricing intervals of assets. In addition, since 2009 the Company has utilized repurchase agreements as a supplement to other funding sources.

During the year ended December 31, 2011, non-maturity deposits (total deposits less certificate of deposit accounts) increased \$73.1 million, or 10.0%. As a result, the percentage of certificate of deposit accounts to total deposits decreased to 29.0% at December 31, 2011 from 35.5% at December 31, 2010.

*Deposit Activities.* We offer a variety of deposit accounts designed to attract both short-term and long-term deposits. These accounts include non-interest demand accounts, negotiable order of withdrawal (NOW) accounts, money market accounts, savings accounts and certificates of deposit (CDs). These accounts, with the exception of non-interest demand accounts, generally earn interest at rates established by management based on competitive market factors and management's desire to increase or decrease certain types or maturities of deposits. The major categories of deposit accounts are described below.

**Non-Interest Demand Accounts.** Non-interest demand accounts are noninterest bearing and may be charged service fees based on activity and balances.

**NOW Accounts.** NOW accounts are interest bearing and may be charged service fees based on activity and balances. NOW accounts pay interest, but require a higher minimum balance to avoid service charges.

**Money Market Accounts.** Money market accounts pay a variable interest rate that is tiered depending on the balance maintained in the account. Minimum opening balances vary.

**Savings Accounts.** We offer savings accounts that allow for unlimited deposits and withdrawals, provided that a \$100 minimum balance is maintained.

**CDs.** We offer several types of CDs with maturities ranging from three months to five years, which require a minimum deposit of \$2,500. Negotiable CDs are offered in amounts of \$100,000 or more for terms of 30 days to 12 months.



**Table of Contents**

The following table provides the balances outstanding for each major category of deposits for the periods indicated:

	2011		December 31, 2010		2009	
	Amount	Percent	Amount	Percent	Amount	Percent
	(Dollars in thousands)					
Non-interest demand deposits	\$ 230,993	20.4%	\$ 194,583	17.1%	\$ 133,169	15.8%
NOW Accounts	304,818	26.8	287,247	25.3	211,509	25.2
Money market accounts	166,913	14.7	150,983	13.3	113,332	13.5
Savings accounts	103,716	9.1	100,552	8.8	78,205	9.3
Total non-maturity deposits	806,440	71.0	733,335	64.5	536,215	63.8
CDs	329,604	29.0	402,941	35.5	303,913	36.2
Total deposits	\$ 1,136,044	100.0%	\$ 1,136,276	100.0%	\$ 840,128	100.0%

The following table provides the average balances outstanding and the weighted average interest rates for each major category of deposits for the periods indicated:

	2011		Year ended December 31, 2010		2009	
	Average Balance	Average Yield/Rate	Average Balance	Average Yield/Rate	Average Balance	Average Yield/Rate
	(Dollars in thousands)					
NOW accounts and money market accounts	\$ 453,509	0.41%	\$ 376,245	0.58%	\$ 310,860	0.89%
Savings accounts	103,170	0.35	89,978	0.56	85,541	0.98
CDs	355,167	1.20	351,191	1.62	323,696	2.47
Total interest bearing deposits	911,846	0.71	817,414	1.02	720,097	1.61
Non-interest demand deposits	205,862		150,906		120,107	
Total deposits	\$ 1,117,708	0.58%	\$ 968,320	0.87%	\$ 840,204	1.38%

The following table shows the amount and maturity of certificates of deposit of \$100,000 or more as of December 31, 2011 (In thousands):

Remaining maturity:	
Three months or less	\$ 50,352
Over three months through six months	33,301
Over six months through twelve months	52,209
Over twelve months	47,949
Total	\$ 183,811

**Borrowings.** Deposits are the primary source of funds for our lending and investment activities and our general business purposes. We rely upon advances from the FHLB to supplement our supply of lendable funds and meet deposit withdrawal requirements. The FHLB of Seattle serves as one of our secondary sources of liquidity. Advances from the FHLB of Seattle are typically secured by our first lien single family mortgage loans, multifamily mortgage loans, commercial real estate loans and stock issued by the FHLB, which is owned by us. At December 31, 2011, the Banks maintained an uncommitted credit facility with the FHLB of Seattle in a collective amount of \$169.7 million and an uncommitted credit facility with the Federal Reserve Bank of San Francisco in a collective amount of \$70.5 million, of which there were no advances or borrowings outstanding.



**Table of Contents**

The Banks also maintain advance lines with Zions Bank, US Bank and Pacific Coast Bankers Bank to purchase federal funds in a collective amount of up to \$42.8 million as of December 31, 2011. At December 31, 2011 we had securities sold under agreement to repurchase of \$23.1 million which were secured by available for sale investment securities.

The FHLB functions provide credit for member financial institutions. As members, we are required to own capital stock in the FHLB and are authorized to apply for advances on the security of such stock and certain of our mortgage loans and other assets (principally securities which are obligations of, or guaranteed by, the United States) provided certain standards related to creditworthiness have been met. Advances are made pursuant to several different programs. Each credit program has its own interest rate and range of maturities. Depending on the program, limitations on the amount of advances are based either on a fixed percentage of an institution's net worth or on the FHLB's assessment of the institution's creditworthiness. Under its current credit policies, the FHLB of Seattle limits advances to 20% of assets for Heritage Bank and Central Valley Bank.

The following table is a summary of FHLB advances for the periods indicated:

	Year ended December 31,		
	2011	2010	2009
	(Dollars in thousands)		
Balance at period end	\$	\$	\$
Average balance during the period		1,330	
Maximum amount outstanding at any month end		17,486	
Average interest rate:			
During the period		1.67%	
At period end			

There were no federal funds purchased for the years ended December 31, 2011, 2010 and 2009.

**Supervision and Regulation**

We are subject to extensive Federal and Washington State legislation, regulation, and supervision. These laws and regulations are primarily intended to protect depositors, the FDIC and shareholders. The laws and regulations affecting banks and bank holding companies have changed significantly over recent years, and it is reasonable to expect that similar changes will continue in the future. Most recently, The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 ( Dodd-Frank Act ) was enacted on July 21, 2010, which will significantly change the current bank regulatory structure. See Other Regulatory Developments The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 herein for a discussion of this new legislation. Any change in applicable laws, regulations, or regulatory policies may have a material effect on our business, operations, and prospects. We cannot predict the nature or the extent of the effects on our business and earnings that any fiscal or monetary policies or new Federal or State legislation may have in the future.

The following information is qualified in its entirety by reference to the particular statutory and regulatory provisions described.

*Heritage Financial.* We are subject to regulation as a bank holding company within the meaning of the Bank Holding Company Act of 1956, as amended, and are supervised by the Board of Governors of the Federal Reserve System ( Federal Reserve ). The Federal Reserve has the authority to order bank holding companies to cease and desist from unsound practices and violations of conditions imposed on them. The Federal Reserve is also empowered to assess civil money penalties against companies and individuals who violate the Bank Holding Company Act or orders or regulations thereunder in amounts up to \$1.0 million per day. The Federal Reserve may order termination of non-banking activities by non-banking subsidiaries of bank holding companies, or divestiture of ownership and control of a non-banking subsidiary by a bank holding company. Some violations may also result in criminal penalties. The FDIC is authorized to exercise comparable authority under the Federal Deposit Insurance Act and other statutes for state nonmember banks such as Heritage Bank and Central Valley Bank.

## **Table of Contents**

The Federal Reserve has a policy that a bank holding company is required to serve as a source of financial and managerial strength to its subsidiary banks and may not conduct its operations in an unsafe or unsound manner. The Dodd-Frank Act and earlier Federal Reserve policy provide that a bank holding company should serve as a source of strength to its subsidiary banks by having the ability to provide financial assistance to its subsidiary banks during periods of financial distress. A bank holding company's failure to meet its obligation to serve as a source of strength to its subsidiary banks will generally be considered by the Federal Reserve to be an unsafe and unsound banking practice or a violation of the Federal Reserve's regulations or both. The Dodd-Frank Act requires new regulations to be promulgated concerning the source of strength. The Federal Deposit Insurance Act requires an undercapitalized bank to develop a capital restoration plan, approved by the FDIC, with a guaranty by the company having control of the bank, of the bank's compliance with the plan.

We are required to file annual and periodic reports with the Federal Reserve and provide additional information as the Federal Reserve may require. The Federal Reserve may examine us, and any of our subsidiaries, and charge us for the cost of the examination.

We, and any subsidiaries which we may control, are considered affiliates within the meaning of the Federal Reserve Act, and transactions between our bank subsidiaries and affiliates are subject to numerous restrictions. With some exceptions, we and our subsidiaries are prohibited from tying the provision of various products or services, such as extensions of credit, to other products or services offered by us, or our affiliates.

Bank regulations require bank holding companies and banks to maintain a minimum leverage ratio of core capital to adjusted quarterly average total assets of at least 3%. In addition, banking regulators have adopted risk-based capital guidelines under which risk percentages are assigned to various categories of assets and off-balance sheet items to calculate a risk-adjusted capital ratio. Tier 1 capital generally consists of common stockholders' equity (which does not include unrealized gains and losses on securities), less goodwill and certain identifiable intangible assets. Tier 2 capital includes Tier 1 capital plus the allowance for loan losses and subordinated debt, both subject to some limitations. Regulatory risk-based capital guidelines require Tier 1 capital of 4% of risk-adjusted assets and minimum total capital ratio (combined Tier 1 and Tier 2) of 8% of risk-adjusted assets. The Dodd-Frank Act requires new capital regulations to be adopted in final form 18 months after the date of enactment of the Dodd-Frank Act (July 21, 2010). Many of the Dodd-Frank Act's implementing rules and regulations have been delayed and proposed capital regulations were issued by the Federal Reserve in December 2011, which are subject to a comment period ending in March 2012.

*Subsidiaries.* Heritage Bank and Central Valley Bank are Washington-chartered commercial banks, the deposits of which are insured by the FDIC. Heritage Bank and Central Valley Bank are subject to regulation by the FDIC and the Division.

Applicable Federal and State statutes and regulations which govern a bank's operations relate to minimum capital requirements, required reserves against deposits, investments, loans, legal lending limits, mergers and consolidation, borrowings, issuance of securities, payment of dividends, establishment of branches, and other aspects of its operations, among other things. The Division and the FDIC also have authority to prohibit banks under their supervision from engaging in what they consider to be unsafe and unsound practices.

The Banks are required to file periodic reports with the FDIC and the Division, and are subject to periodic examinations and evaluations by those regulatory authorities. Based upon these evaluations, the regulators may revalue the assets of an institution and require that it establish specific reserves to compensate for the differences between the determined value and the book value of such assets. These examinations must be conducted every 12 months, except that well-capitalized banks may be examined every 18 months. The FDIC and the Division may each accept the results of an examination by the other in lieu of conducting an independent examination.

Dividends paid by the Banks provide substantially all of our cash flow. Applicable Federal and Washington State regulations restrict capital distributions by our Banks, including dividends. Such restrictions are tied to the institution's capital levels after giving effect to such distributions. For an additional discussion of restrictions on the payment of dividends, see Part II, Item 5 herein.

## **Table of Contents**

*Capital Adequacy.* The Federal Reserve and FDIC have issued substantially similar risk-based and leverage capital guidelines applicable to bank holding companies and banks. In addition, these regulatory agencies may from time to time require that a bank holding company or bank maintain capital above the minimum levels, based on its financial condition or actual or anticipated growth.

The Federal Reserve's risk-based guidelines for bank holding companies establish a two-tier capital framework. Tier 1 capital generally consists of common stockholders' equity (which does not include unrealized gains and losses on securities), less goodwill and certain identifiable intangible assets. Tier 2 capital includes Tier 1 capital plus the allowance for loan losses and subordinated debt, both subject to some limitations. The sum of Tier 1 and Tier 2 capital represents qualifying total capital, at least 50% of which must consist of Tier 1 capital.

Risk-based capital ratios are calculated by dividing Tier 1 and total capital by risk-weighted assets. Assets and off-balance sheet exposures are assigned to one of four categories of risk-weights, based primarily on relative credit risk. The minimum Tier 1 risk-based capital ratios under these guidelines at December 31, 2011 were 4% and 8%, respectively. At December 31, 2011, we had Tier 1 risk-based capital and total risk-based capital of 19.0% and 20.3%, respectively.

The Federal Reserve's leverage capital guidelines establish a minimum leverage ratio determined by dividing Tier 1 capital by adjusted average total assets. The minimum leverage ratio is 3% for bank holding companies that meet certain specified criteria, including having the highest regulatory rating. All other bank holding companies generally are required to maintain a leverage ratio of at least 4%. At December 31, 2011, we had a leverage ratio of 13.8%.

The Dodd-Frank Act contains a number of provisions that will affect the capital requirements applicable to the Company and the Banks. In addition, on September 12, 2010, the Basel Committee on Banking Supervision adopted the Basel III capital rules. These rules, which will be phased in over a period of years, set new standards for common equity, tier 1 and total capital, determined on a risk-weighted basis. Although Basel III is intended to be implemented by participating countries for large, internationally active banks, its provisions are likely to be considered by United States banking regulators in developing new regulations applicable to other banks in the United States, including the Bank.

For banks in the United States, among the most significant provisions of Basel III concerning capital are the following:

A minimum ratio of common equity to risk-weighted assets reaching 4.5%, plus an additional 2.5% as a capital conservation buffer, by 2019 after a phase-in period.

A minimum ratio of Tier 1 capital to risk-weighted assets reaching 6.0% by 2019 after a phase-in period.

A minimum ratio of total capital to risk-weighted assets, plus the additional 2.5% capital conservation buffer, reaching 10.5% by 2019 after a phase-in period.

An additional countercyclical capital buffer to be imposed by applicable national banking regulators periodically at their discretion, with advance notice.

Restrictions on capital distributions and discretionary bonuses applicable when capital ratios fall within the buffer zone.

Deduction from common equity of deferred tax assets that depend on future profitability to be realized.

Increased capital requirements for counterparty credit risk relating to OTC derivatives, repos and securities financing activities.

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

For capital instruments issued on or after January 13, 2013 (other than common equity), a loss-absorbency requirement such that the instrument must be written off or converted to common equity if

---

**Table of Contents**

a trigger event occurs, either pursuant to applicable law or at the direction of the banking regulator. A trigger event is an event under which the banking entity would become nonviable without the write-off or conversion, or without an injection of capital from the public sector. The issuer must maintain authorization to issue the requisite shares of common equity if conversion were required.

The Basel III provisions on liquidity include complex criteria establishing a liquidity coverage ratio ( LCR ) and net stable funding ratio ( NSFR ). The purpose of the LCR is to ensure that a bank maintains adequate unencumbered, high quality liquid assets to meet its liquidity needs for 30 days under a severe liquidity stress scenario. The purpose of the NSFR is to promote more medium and long-term funding of assets and activities, using a one-year horizon. Although Basel III is described as a final text, it is subject to the resolution of certain issues and to further guidance and modification, as well as to adoption by United States banking regulators, including decisions as to whether and to what extent it will apply to United States banks that are not large, internationally active banks.

*Prompt Corrective Action.* Federal statutes establish a supervisory framework based on five capital categories: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized. An institution's category depends upon where its capital levels are in relation to relevant capital measures, which include a risk-based capital measure, a leverage ratio capital measure and certain other factors. The federal banking agencies have adopted regulations that implement this statutory framework. Under these regulations, an institution is treated as well capitalized if its ratio of total capital to risk-weighted assets is 10% or more, its ratio of core capital to risk-weighted assets is 6% or more, its ratio of core capital to adjusted total assets (leverage ratio) is 5% or more, and it is not subject to any federal supervisory order or directive to meet a specific capital level. In order to be adequately capitalized, an institution must have a total risk-based capital ratio of not less than 8%, a core capital to risk-weighted assets ratio of not less than 4%, and a leverage ratio of not less than 4%. An institution that is not well capitalized is subject to certain restrictions on brokered deposits, including restrictions on the rates it can offer on its deposits generally. Any institution which is neither well capitalized nor adequately capitalized is considered undercapitalized.

Undercapitalized institutions are subject to certain prompt corrective action requirements, regulatory controls and restrictions which become more extensive as an institution becomes more severely undercapitalized. Failure by either Heritage Bank and Central Valley Bank to comply with applicable capital requirements would, if unremedied, result in progressively more severe restrictions on its activities and lead to enforcement actions, including, but not limited to, the issuance of a capital directive to ensure the maintenance of required capital levels and, ultimately, the appointment of the FDIC as receiver or conservator. Banking regulators will take prompt corrective action with respect to depository institutions that do not meet minimum capital requirements. Additionally, approval of any regulatory application filed for their review may be dependent on compliance with capital requirements.

As of December 31, 2011, the Banks met the requirements to be classified as well-capitalized.

Federal law generally bars institutions which are not well capitalized from soliciting or accepting brokered deposits bearing interest rates significantly higher than prevailing market rates.

*Deposit Insurance and Other FDIC Programs.* The deposits of the Banks are insured up to applicable limits by the Deposit Insurance Fund ( DIF ), which is administered by the FDIC. The FDIC is an independent federal agency that insures the deposits, up to applicable limits, of depository institutions. As insurer of the Banks' deposits, the FDIC has supervisory and enforcement authority over Heritage Bank and Central Valley Bank and this insurance is backed by the full faith and credit of the United States government. As insurer, the FDIC imposes deposit insurance premiums and is authorized to conduct examinations of and to require reporting by institutions insured by the FDIC. It also may prohibit any institution insured by the FDIC from engaging in any activity determined by regulation or order to pose a serious risk to the institution and the DIF. The FDIC also has the authority to initiate enforcement actions and may terminate the deposit insurance if it determines that an institution has engaged in unsafe or unsound practices or is in an unsafe or unsound condition.

---

**Table of Contents**

As required by the Dodd-Frank Act, the FDIC has adopted rules effective April 1, 2011, under which insurance premium assessments are based on an institution's total assets minus its tangible equity (defined as Tier 1 capital) instead of its deposits. Under these rules, an institution with total assets of less than \$10 billion will be assigned to one of four risk categories based on its capital, supervisory ratings and other factors. Well capitalized institutions that are financially sound with only a few minor weaknesses are assigned to Risk Category I. Risk Categories II, III and IV present progressively greater risks to the DIF. A range of initial base assessment rates apply to each category, subject to adjustment downward based on unsecured debt issued by the institution and, except for an institution in Risk Category I, adjustment upward if the institution's brokered deposits exceed 10% of its domestic deposits, to produce total base assessment rates. Total base assessment rates range from 2.5 to 9 basis points for Risk Category I, 9 to 24 basis points for Risk Category II, 18 to 33 basis points for Risk Category III, and 30 to 45 basis points for Risk Category IV, all subject to further adjustment upward if the institution holds more than a *de minimis* amount of unsecured debt issued by another FDIC-insured institution. The FDIC may increase or decrease its rates by 2.0 basis points without further rulemaking.

As a result of a decline in the reserve ratio (the ratio of the net worth of the DIF to estimated insured deposits) and concerns about expected failure costs and available liquid assets in the DIF, the FDIC adopted a rule requiring each insured institution to prepay on December 30, 2009 the estimated amount of its quarterly assessments for the fourth quarter of 2009 and all quarters through the end of 2012 (in addition to the regular quarterly assessment for the third quarter due on December 30, 2009). The prepaid amount is recorded as an asset with a zero risk weight and the institution will continue to record quarterly expenses for deposit insurance. For purposes of calculating the prepaid amount, assessments are measured at the institution's assessment rate as of September 30, 2009, with a uniform increase of three basis points effective January 1, 2011, and are based on the institution's assessment base for the third quarter of 2009, with growth assumed quarterly at annual rate of 5%. If events cause actual assessments during the prepayment period to vary from the prepaid amount, institutions will pay excess assessments in cash, or receive a rebate of prepaid amounts not exhausted after collection of assessments due on June 13, 2013, as applicable. Collection of the prepayment does not preclude the FDIC from changing assessment rates or revising the risk-based assessment system in the future. The rule includes a process for exemption from the prepayment for institutions whose safety and soundness would be affected adversely.

The Dodd-Frank Act establishes 1.35% as the minimum reserve ratio. The FDIC has adopted a plan under which it will meet this ratio by September 30, 2020, the deadline imposed by the Dodd-Frank Act. The Dodd-Frank Act requires the FDIC to offset the effect on institutions with assets less than \$10 billion of the increase in the statutory minimum reserve ratio to 1.35% from the former statutory minimum of 1.15%. The FDIC has not yet announced how it will implement this offset. In addition to the statutory minimum ratio, the FDIC must designate a reserve ratio, known as the designated reserve ratio, or DRR, which may exceed the statutory minimum. The FDIC has established 2.0% as the DRR. In addition, all institutions with deposits insured by the FDIC are required to pay assessments to fund interest payments on bonds issued by the Financing Corporation, an agency of the Federal government established to fund the costs of failed thrifts in the 1980's. For the quarterly period ended December 31, 2011, the Financing Corporation assessment equaled 0.680 basis points for each \$100 in domestic deposits. These assessments, which may be revised based upon the level of DIF deposits, will continue until the bonds mature in the years 2017 through 2019.

Under the Dodd-Frank Act, beginning on January 1, 2011, all non-interest bearing transaction accounts and interest on lawyers trust accounts ( IOLTA ) qualify for unlimited deposit insurance by the FDIC through December 31, 2012. NOW accounts, which were previously fully insured under the Transaction Account Guarantee Program, are no longer eligible for an unlimited guarantee due to the expiration of this program on December 31, 2010. NOW accounts, along with all other deposits maintained at the Banks, are now insured by the FDIC up to \$250,000 per account owner.

As insurer, the FDIC is authorized to conduct examinations of and to require reporting by FDIC-insured institutions. It also may prohibit any FDIC-insured institution from engaging in any activity the FDIC determines by regulation or order to pose a serious threat to the DIF. The FDIC also has the authority to take enforcement actions against banks and savings associations.



## **Table of Contents**

*Other Regulatory Developments.* Significant federal banking legislation has been enacted in recent years. The following summarizes some of the recent significant federal banking legislation.

*The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010.* On July 21, 2010, the Dodd-Frank Act was signed into law. The Dodd-Frank Act implements far-reaching changes across the financial regulatory landscape, including provisions that, among other things, has or will:

Centralize responsibility for consumer financial protection by creating a new agency within the Federal Reserve Board, the Bureau of Consumer Financial Protection, with broad rulemaking, supervision and enforcement authority for a wide range of consumer protection laws that would apply to all banks and thrifts. Smaller financial institutions, including the Banks, will be subject to the supervision and enforcement of their primary federal banking regulator with respect to the federal consumer financial protection laws.

Require the federal banking regulators to promulgate new capital regulations and seek to make their capital requirements countercyclical, so that capital requirements increase in times of economic expansion and decrease in times of economic contraction.

Provide for new disclosure and other requirements relating to executive compensation and corporate governance.

Made permanent the \$250,000 limit for federal deposit insurance and provide unlimited federal deposit insurance until January 1, 2013 for noninterest demand transaction accounts at all insured depository institutions.

Effective July 21, 2011, repealed the federal prohibitions on the payment of interest on demand deposits, thereby permitting depository institutions to pay interest on business transaction and other accounts.

Required all depository institution holding companies to serve as a source of financial strength to their depository institution subsidiaries in the event such subsidiaries suffer from financial distress.

Many aspects of the Dodd-Frank Act are subject to rulemaking and will take effect over several years, making it difficult to anticipate the overall financial impact on the Company and the financial services industry more generally. The elimination of the prohibition on the payment of interest on demand deposits could materially increase our interest expense, depending on our competitors' responses. Provisions in the legislation that require revisions to the capital requirements of the Company and the Banks could require the Company and the Banks to seek additional sources of capital in the future.

*Sarbanes-Oxley Act.* On July 30, 2002, the Sarbanes-Oxley Act of 2002 was signed into law in response to public concerns regarding corporate accountability in connection with various accounting scandals. The stated goals of the Sarbanes-Oxley Act are to increase corporate responsibility, to provide for enhanced penalties for accounting and auditing improprieties at publicly traded companies and to protect investors by improving the accuracy and reliability of corporate disclosures pursuant to the securities laws. The Sarbanes-Oxley Act generally applies to all companies that file or are required to file periodic reports with the Securities and Exchange Commission ( SEC ), under the Securities Exchange Act of 1934.

The Sarbanes-Oxley Act includes very specific additional disclosure requirements and corporate governance rules, requires the SEC and securities exchanges to adopt extensive additional disclosure, corporate governance and other related rules. The Sarbanes-Oxley Act represents significant federal involvement in matters traditionally left to state regulatory systems, such as the regulation of the accounting profession, and to state corporate law, such as the relationship between a board of directors and management and between a board of directors and its committees. Our policies and procedures have been updated to comply with the requirements of the Sarbanes-Oxley Act.

## **Table of Contents**

*Financial Services Reform Legislation.* On November 12, 1999, the Gramm-Leach-Bliley Act ( GLBA ) was enacted into law. The GLBA removes various barriers imposed by the Glass-Steagall Act of 1933, specifically those prohibiting banks and bank holding companies from engaging in the securities and insurance business. The GLBA also expands the bank holding company act framework to permit bank holding companies with subsidiary banks meeting certain capital and management requirements to elect to become a financial holding company .

Financial holding companies may engage in a full range of financial activities, including not only banking, insurance, and securities activities, but also merchant banking and additional activities determined to be financial in nature or complementary to an activity that is financial in nature. The GLBA also provides that the list of permissible financial activities will be expanded as necessary for a financial holding company to keep abreast of competitive and technological changes.

In addition, the GLBA expands the activities in which insured state banks may engage. Under the GLBA, insured state banks are given the ability to engage in financial activities through a subsidiary, as long as the bank and its affiliates meet and comply with certain requirements. First, each bank must be well capitalized . Second, the bank must comply with certain capital deduction and financial statement requirements provided under the GLBA. Third, the bank must comply with certain financial and operational safeguards provided under the GLBA. Fourth, the bank must comply with the limits imposed by the GLBA on transactions with affiliates.

## **Website Access to Company Reports**

We post publicly available reports required to be filed with the SEC on our website, [www.HF-WA.com](http://www.HF-WA.com), as soon as reasonably practicable after filing such reports with the SEC. The required reports are available free of charge through our website.

## **Code of Ethics**

We have adopted Code of Ethics that applies to our principal executive officer, principal financial officer and controller. We have posted the text of our code of ethics at [www.HF-WA.com](http://www.HF-WA.com) in the section titled Investor Information: Corporate Governance. Any waivers of the code of the ethics will be publicly disclosed to shareholders.

## **Competition**

We compete for loans and deposits with other commercial banks, credit unions, mortgage bankers, and other institutions in the scope and type of services offered, interest rates paid on deposits, pricing of loans, and number and locations of branches, among other things. Many of our competitors have substantially greater resources than we do. Particularly in times of high or rising interest rates, we also face significant competition for investors funds from short-term money market securities and other corporate and government securities.

We compete for loans principally through the range and quality of the services we provide, interest rates and loan fees, and the locations of our Banks branches. We actively solicit deposit-related clients and compete for deposits by offering depositors a variety of savings accounts, checking accounts, cash management and other services.

## **Employees**

We had 354 full-time equivalent employees at December 31, 2011. We experienced an increase of 33 full-time equivalent employees during 2011, due to the addition of the Kent and Gig Harbor branches as well as increases in loan productions and loan support. We believe that employees play a vital role in the success of a service company. Employees are provided with a variety of benefits such as medical, vision, dental and life insurance, a retirement plan, and paid vacations and sick leave. None of our employees are covered by a collective bargaining agreement.

**Table of Contents****Executive Officers**

The following table set forth certain information with respect to the executive officers of the Company.

<b>Name</b>	<b>Age(1)</b>	<b>Position</b>	<b>Has Served the Company, Heritage Bank or Central Valley Bank Since</b>
Brian L. Vance	57	President and Chief Executive Officer of Heritage; President and Chief Executive Officer of Heritage Bank; Vice Chairman and Chief Executive Officer of Central Valley Bank	1996
Jeffrey J. Deuel	53	Executive Vice President, Heritage; Executive Vice President and Chief Operating Officer of Heritage Bank	2010
Gregory D. Patjens	62	Executive Vice President and Chief Lending Officer of Heritage Bank	1999
Donald J. Hinson	50	Senior Vice President and Chief Financial Officer of Heritage, Heritage Bank and Central Valley Bank	2005
D. Michael Broadhead	66	President of Central Valley Bank	1986
David A. Spurling	58	Senior Vice President and Chief Credit Officer of Heritage Bank	2001

(1) Age is as of December 31, 2011

*Biographical Information*

Brian L. Vance became President and Chief Executive Officer of the Company and Heritage Bank, and Vice Chairman and Chief Executive Officer of Central Valley Bank in 2006. In 2003, Mr. Vance was appointed President and Chief Executive Officer of Heritage Bank and in 1998, Mr. Vance was named President and Chief Operating Officer of Heritage Bank. Mr. Vance joined the Company in 1996 as its Executive Vice President and Chief Credit Officer. Prior to joining Heritage Bank, Mr. Vance was employed for 24 years with West One Bank, a bank with offices in Idaho, Utah, Oregon and Washington. Prior to leaving West One, he was Senior Vice President and Regional Manager of Banking Operations for the south Puget Sound region.

Jeffrey J. Deuel joined Heritage Bank in February 2010 as Executive Vice President. In November 2010, Mr. Deuel was named Executive Vice President and Chief Operating Officer of Heritage Bank and Executive Vice President of the Company. Mr. Deuel came to the Company with 28 years of banking experience and most recently held the position of Executive Vice President Commercial Operations with JPMorgan Chase, formerly Washington Mutual. Prior to joining Washington Mutual Mr. Deuel was based in Philadelphia where he worked for Bank United, First Union Bank, CoreStates Bank, and First Pennsylvania Bank. During his career Mr. Deuel held a variety of leadership positions in commercial banking including lending, retail and support services, corporate strategies, credit administration, and portfolio management.

Gregory D. Patjens is Executive Vice President and Chief Lending Officer of Heritage Bank. Mr. Patjens joined Heritage Bank in 1999 as Executive Vice President Administration and was promoted in 2001 to Executive Vice President and Retail Banking Manager. Mr. Patjens was employed for over 25 years with Key Bank and its predecessor, Puget Sound National Bank, in positions with responsibilities for a variety of administrative and bank operations functions. Prior to leaving Key Bank, Mr. Patjens was Senior Vice President for Key Services, National Client Services.

Donald J. Hinson became the Senior Vice President and Chief Financial Officer of the Company, Heritage Bank and Central Valley Bank in 2007. Mr. Hinson joined the Company in 2005 as Vice President and Controller of Heritage Bank. Prior to that, he served in the banking audit practice of local and national accounting firms of Knight, Vale and Gregory and RSM McGladrey from 1994 to 2005.



**Table of Contents**

D. Michael Broadhead joined Central Valley Bank in 1986 and has been President of Central Valley Bank since 1990. The Company acquired Central Valley Bank in March 1999. Previously, Mr. Broadhead held positions with Farmers Home Administration and First Bank and Trust of Idaho. Prior to leaving First Bank and Trust of Idaho, he held the position of Chief Executive Officer.

David A. Spurling became Senior Vice President and Chief Credit Officer of Heritage Bank in 2007. Mr. Spurling joined Heritage Bank in 2001 as a commercial lender, followed by a role as a commercial team leader. He began his banking career as a middle market lender at Seafirst Bank, followed by positions as a commercial lender at Bank of America in Small Business Banking and as a regional manager for Bank of America's government-guaranteed lending division.

## **Table of Contents**

### **ITEM 1A. RISK FACTORS**

The following are certain risks that management believes are specific to our business. This should not be viewed as an all inclusive list or in any particular order.

#### **Our strategy of pursuing acquisitions and de novo branching exposes us to financial, execution and operational risks that could adversely affect us.**

We are pursuing a strategy of supplementing organic growth by acquiring other financial institutions or their businesses that we believe will help us fulfill our strategic objectives and enhance our earnings. There are risks associated with this strategy, however, including the following:

We may be exposed to potential asset quality issues or unknown or contingent liabilities of the banks, businesses, assets and liabilities we acquire. If these issues or liabilities exceed our estimates, our results of operations and financial condition may be materially negatively affected;

Prices at which acquisitions can be made fluctuate with market conditions. We have experienced times during which acquisitions could not be made in specific markets at prices we considered acceptable and expect that we will experience this condition in the future;

The acquisition of other entities generally requires integration of systems, procedures and personnel of the acquired entity into our company to make the transaction economically successful. This integration process is complicated and time consuming and can also be disruptive to the customers of the acquired business. If the integration process is not conducted successfully and with minimal effect on the acquired business and its customers, we may not realize the anticipated economic benefits of particular acquisitions within the expected time frame, and we may lose customers or employees of the acquired business. We may also experience greater than anticipated customer losses even if the integration process is successful. These risks are present in our recently completed FDIC-assisted transactions involving our assumption of deposits and the acquisition of assets of Cowlitz Bank and Pierce Commercial Bank;

To finance an acquisition, we may borrow funds, thereby increasing our leverage and diminishing our liquidity, or raise additional capital, which could dilute the interests of our existing shareholders.

We completed two acquisitions during 2010 that enhanced our rate of growth. We may not be able to continue to sustain our past rate of growth or to grow at all in the future;

We expect our net income will increase following our acquisitions, however, we also expect our general and administrative expenses and consequently our efficiency rates will also increase. Ultimately, we would expect our efficiency ratio to improve; however, if we are not successful in our integration process, this may not occur, and our acquisitions or branching activities may not be accretive to earnings in the short or long-term; and

The purchase and assumption agreement and the loss sharing agreements we have entered into with the FDIC have specific, detailed and cumbersome compliance, servicing, notification and reporting requirements. Our failure to comply with the terms of the agreements or to properly service the loans and real estate owned under the requirements of the loss share agreement may cause individual loans or large pools of loans to lose eligibility for loss share payments from the FDIC. This could result in material losses that are currently not anticipated.

**Our business strategy includes significant growth plans, and our financial condition and results of operations could be negatively affected if we fail to grow or fail to manage our growth effectively.**

We intend to pursue a significant growth strategy for our business. We regularly evaluate potential acquisitions and expansion opportunities. If appropriate opportunities present themselves, we expect to engage in selected acquisitions of financial institutions in the future, including FDIC-assisted transactions, branch

## **Table of Contents**

acquisitions, or other business growth initiatives or undertakings. There can be no assurance that we will successfully identify appropriate opportunities, that we will be able to negotiate or finance such activities or that such activities, if undertaken, will be successful.

Our growth initiatives may require us to recruit experienced personnel to assist in such initiatives. Accordingly, the failure to identify and retain such personnel would place significant limitations on our ability to successfully execute our growth strategy. In addition, to the extent we expand our lending beyond our current market areas, we could incur additional risk related to those new market areas. We may not be able to expand our market presence in our existing market areas or successfully enter new markets.

If we do not successfully execute our acquisition growth plan, it could adversely affect our business, financial condition, results of operations, reputation and growth prospects. In addition, if we were to conclude that the value of an acquired business had decreased and that the related goodwill had been impaired, that conclusion would result in an impairment of goodwill charge to us, which would adversely affect our results of operations. While we believe we have the executive management resources and internal systems in place to successfully manage our future growth, there can be no assurance growth opportunities will be available or that we will successfully manage our growth. See -If the goodwill we have recorded in connection with acquisitions becomes impaired, our earnings and capital could be reduced and -Our strategy of pursuing acquisitions and de novo branching exposes us to financial, execution and operational risks that could adversely affect us for additional risks related to our acquisition strategy.

### **Failure to comply with the terms of the loss share agreement with the FDIC may result in significant losses.**

In connection with the Cowlitz Bank Acquisition, Heritage Bank entered in to loss sharing agreements with the FDIC that significantly reduces the Bank's credit loss exposure. The purchase and assumption agreement and the loss sharing agreement for the Cowlitz Bank Acquisition has specific, detailed and cumbersome compliance, servicing, notification and reporting requirements. Our failure to comply with the terms of the agreements or to properly service the loans and REO under the requirements of the loss sharing agreement may cause individual loans or large pools of loans to lose eligibility for loss share payments from the FDIC. This could result in material losses that are currently not anticipated.

### **We may engage in additional FDIC-assisted transactions, which could present additional risks to our business.**

We may have additional opportunities to acquire the assets and liabilities of failed banks in FDIC-assisted transactions. Although these FDIC-assisted transactions typically provide for FDIC assistance to an acquirer to mitigate certain risks, such as sharing exposure to loan losses and providing indemnification against certain liabilities of the failed institution, we are (and would be in future transactions) subject to many of the same risks we would face in acquiring another bank in a negotiated transaction, including risks associated with maintaining customer relationships and failure to realize the anticipated acquisition benefits in the amounts and within the timeframes we expect. In addition, because these acquisitions are structured in a manner that would not allow us the time and access to information normally associated with preparing for and evaluating a negotiated acquisition, we may face additional risks in FDIC-assisted transactions, including additional strain on management resources, management of problem loans, problems related to integration of personnel and operating systems and impact to our capital resources requiring us to raise additional capital. We cannot give assurance that we will be successful in overcoming these risks or any other problems encountered in connection with FDIC-assisted transactions. Our inability to overcome these risks could have a material adverse effect on our business, financial condition and results of operations.



## **Table of Contents**

### **The Dodd-Frank Wall Street Reform and Consumer Protection Act will, among other things, tighten capital standards, create a new Consumer Financial Protection Bureau and result in new laws and regulations that are expected to increase our costs of operations.**

The Dodd-Frank Act has had a significant impact on the bank regulatory structure for financial institutions, as well as the lending, deposit, investment, trading and operating activities of financial institutions and their holding companies. The Dodd-Frank Act requires various federal agencies to adopt a broad range of new implementing rules and regulations, and to prepare numerous studies and reports for Congress. Much of the impact of the Dodd-Frank Act still remains to be seen in the coming months or years, as the effective dates of the many implementing regulations of the Dodd-Frank Act are gradually phased in.

Among the many requirements in the Dodd-Frank Act for new banking regulations is a requirement for new capital regulations to be adopted within 18 months after the date of enactment of the Dodd-Frank Act. These regulations must be at least as stringent as, and may call for higher levels of capital than, current regulations. Generally, trust preferred securities will no longer be eligible as Tier 1 capital and outstanding TARP preferred securities will continue to qualify as Tier 1 capital. In addition, the banking regulators are required to seek to make capital requirements for banks and bank holding companies, countercyclical so that capital requirements increase in times of economic expansion and decrease in times of economic contraction.

Certain provisions of the Dodd-Frank Act are expected to have a near term impact on us. For example, effective July 21, 2011 a federal prohibition on the payment of interest on demand deposits was eliminated, thus allowing businesses to have interest bearing checking accounts. Depending on competitive responses, this significant change to existing law could have an adverse impact our interest expense.

In addition, the Dodd-Frank Act created a new Consumer Financial Protection Bureau, or CFPB, with broad powers to supervise and enforce consumer protection laws. The CFPB has broad rule-making authority for a wide range of consumer protection laws that apply to all banks and savings institutions, including the authority to prohibit unfair, deceptive or abusive acts and practices. The CFPB has examination and enforcement authority over all banks and savings institutions with more than \$10 billion in assets. Financial institutions with \$10 billion or less in assets, such as the Banks, will continue to be examined for compliance with the consumer laws by their primary bank regulators.

As the Company and Banks continue to monitor developments under the Dodd-Frank Act and to assess the ultimate impact of the legislation and yet to be written implementing rules and regulations on community banks, at a minimum we expect to experience an increase in our operating and compliance costs, which is expected to continue and further impact our interest expense.

### **Our loan portfolio is concentrated in loans with a higher risk of loss.**

*Repayment of our commercial business loans, consisting of commercial and industrial loans as well as owner-occupied and non-owner occupied commercial real estate loans, is often dependent on the cash flows of the borrower, which may be unpredictable, and the collateral securing these loans may fluctuate in value.* We offer different types of commercial loans to a variety of businesses with a focus on real estate related industries and businesses in agricultural, healthcare, legal, and other professions. The types of commercial loans offered are business lines of credit, term equipment financing and term real estate loans. We also originate loans that are guaranteed by the Small Business Administration, or SBA, and are a preferred lender of the SBA. Commercial business lending involves risks that are different from those associated with real estate lending. Real estate lending is generally considered to be collateral based lending with loan amounts based on predetermined loan to collateral values and liquidation of the underlying real estate collateral being viewed as the primary source of repayment in the event of borrower default. Our commercial business loans are primarily made based on our assessment of the cash flow of the borrower and secondarily on the underlying collateral provided by the borrower. The borrowers cash flow may be unpredictable, and collateral securing these loans may fluctuate in

## Table of Contents

value. Although commercial business loans are often collateralized by equipment, inventory, accounts receivable, or other business assets, the liquidation of collateral in the event of default is often an insufficient source of repayment because accounts receivable may be uncollectible and inventories may be obsolete or of limited use, among other things. Accordingly, the repayment of commercial business loans depends primarily on the cash flow and credit worthiness of the borrower and secondarily on the underlying collateral provided by the borrower. In addition, as part of our commercial business lending activities, we originate agricultural loans. Payments on agricultural loans are typically dependent on the profitable operation or management of the related farm property. The success of the farm may be affected by many factors outside the control of the borrower, including adverse weather conditions that prevent the planting of a crop or limit crop yields, declines in market prices for agricultural products and the impact of government regulations. In addition, many farms are dependent on a limited number of key individuals whose injury or death may significantly affect the successful operation of the farm. If the cash flow from a farming operation is diminished, the borrower's ability to repay the loan may be impaired.

At December 31, 2011, our originated commercial business loans (consisting of commercial and industrial loans, owner-occupied commercial real estate loans and non-owner occupied commercial real estate loans) totaled \$691.5 million, or approximately 82.5% of our total originated loan portfolio.

*Our non-owner occupied commercial real estate loans, which includes multifamily real estate loans, involve higher principal amounts than other loans and repayment of these loans may be dependent on factors outside our control or the control of our borrowers.* We originate commercial and multifamily real estate loans for individuals and businesses for various purposes, which are secured by commercial properties. These loans typically involve higher principal amounts than other types of loans, and repayment is dependent upon income generated, or expected to be generated, by the property securing the loan in amounts sufficient to cover operating expenses and debt service, which may be adversely affected by changes in the economy or local market conditions. For example, if the cash flow from the borrower's project is reduced as a result of leases not being obtained or renewed, the borrower's ability to repay the loan may be impaired. Commercial and multifamily real estate loans also expose us to greater credit risk than loans secured by residential real estate because the collateral securing these loans typically cannot be sold as easily as residential real estate. In addition, many of our commercial and multifamily real estate loans are not fully amortizing and contain large balloon payments upon maturity. Such balloon payments may require the borrower to either sell or refinance the underlying property in order to make the payment, which may increase the risk of default or non-payment.

If we foreclose on a commercial and multifamily real estate loan, our holding period for the collateral typically is longer than for one-to-four family residential mortgage loans because there are fewer potential purchasers of the collateral. Additionally, commercial and multifamily real estate loans generally have relatively large balances to single borrowers or related groups of borrowers. Accordingly, if we make any errors in judgment in the collectability of our commercial and multifamily real estate loans, any resulting charge-offs may be larger on a per loan basis than those incurred with our residential or consumer loan portfolios.

As of December 31, 2011, our non-owner occupied commercial real estate loans totaled \$251.0 million, or 30.0% of our total originated loan portfolio.

*Our real estate construction and land development loans are based upon estimates of costs and value associated with the completed project. These estimates may be inaccurate.* Construction lending can involve a higher level of risk than other types of lending because funds are advanced partially based upon the value of the project, which is uncertain prior to the project's completion. Because of the uncertainties inherent in estimating construction costs as well as the market value of a completed project and the effects of governmental regulation of real property, our estimates with regards to the total funds required to complete a project and the related loan-to-value ratio may vary from actual results. As a result, construction loans often involve the disbursement of substantial funds with repayment dependent, in part, on the success of the ultimate project and the ability of the borrower to sell or lease the property or refinance the indebtedness. If our estimate of the value of a project at completion proves to be overstated, it may have inadequate security for repayment of the loan and may incur a loss.

## **Table of Contents**

As of December 31, 2011, our originated real estate construction and land development loans totaled \$77.3 million, or 9.3% of our total originated loan portfolio. Of these loans, \$22.4 million, or 2.7%, were one-to-four family residential construction related and \$54.9 million, or 6.6%, were multifamily residential and commercial construction related. Approximately \$8.3 million, or 10.7%, of our total originated construction loans were nonperforming at December 31, 2011.

### **Our allowance for loan losses may prove to be insufficient to absorb losses in our loan portfolio.**

Lending money is a substantial part of our business. Every loan carries a certain risk that it will not be repaid in accordance with its terms or that any underlying collateral will not be sufficient to assure repayment. This risk is affected by, among other things:

cash flow of the borrower and/or the project being financed;

the changes and uncertainties as to the future value of the collateral, in the case of a collateralized loan;

the credit history of a particular borrower;

changes in economic and industry conditions; and

the duration of the loan.

We maintain an allowance for loan losses on our non-covered loans, which is a reserve established through a provision for loan losses charged against income, which we believe is appropriate to provide for probable losses in our loan portfolio. The amount of this allowance is determined by our management through a periodic review and consideration of several factors, including, but not limited to:

our general reserve, based on our historical default and loss experience;

our specific reserve, based on our evaluation of nonperforming loans and their underlying collateral or discounted cash flows; and

current macroeconomic factors.

The determination of the appropriate level of the allowance for loan losses inherently involves a high degree of subjectivity and requires us to make significant estimates of current credit risks and future trends, all of which may undergo material changes. Continuing deterioration in economic conditions affecting borrowers, new information regarding existing loans, identification of additional problem loans and other factors, both within and outside of our control, may require an increase in the allowance for loan losses. In addition, bank regulatory agencies periodically review our allowance for loan losses and may require an increase in the provision for possible loan losses or the recognition of further loan charge-offs, based on judgments different than those of management. In addition, if charge-offs in future periods exceed the allowance for loan losses we will need additional provisions to increase the allowance for loan losses. Any increases in the allowance for loan losses will result in a decrease in net income and, possibly, capital, and may have a material adverse effect on our financial condition and results of operations.

### **If our allowance for loan losses is not adequate, we may be required to make further increases in our provision for loan losses and to charge off additional loans, which could adversely affect our results of operations and our capital.**

For the year ended December 31, 2011 we recorded a provision for loan losses of \$14.4 million compared to \$12.0 million for the year ended December 31, 2010. The provision related to the originated portfolio was \$5.2 million and \$12.0 for the years ended December 31, 2011 and 2010, respectively. Our provision for loan losses on purchased loans was \$9.3 million for the year ended December 31, 2011. There was no

## Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

provision for loan losses on purchased loans for the year ended December 31, 2010. We also recorded net loan charge-offs of \$5.6 million for the year ended December 31, 2011 compared to \$16.1 million for the year ended December 31, 2010. The net charge-offs related to the originated portfolio was \$4.9 million and \$16.1 million for the years ended

---

## **Table of Contents**

December 31, 2011 and 2010, respectively. Recently, we have been experiencing decreasing loan delinquencies and decreasing loan charge-offs. Generally, our nonperforming loans and assets reflect operating difficulties of individual borrowers resulting from weakness in the local economy. The deterioration in the general economy has been a significant contributing factor to our current level of delinquencies and nonperforming loans. Slower sales and excess inventory in the housing market has been the primary cause of the increase in foreclosures for one-to-four family residential construction loans, which represented 64.1% of our nonperforming originated loans at December 31, 2011. At December 31, 2011 our total nonperforming originated loans were \$23.3 million, or 2.57% of total originated loans, compared to \$26.5 million or 3.14% of total loans at December 31, 2010. Moreover, if weak economic conditions persist, we expect that we could experience significantly higher delinquencies and loan charge-offs. As a result, we may be required to make further increases in our provision for loan losses in the future, which could adversely affect our financial condition and results of operations, perhaps materially.

### **The current economic condition in the market areas we serve may continue to adversely impact our earnings and could increase the credit risk associated with our loan portfolio.**

Substantially all of our loans are to businesses and individuals in the state of Washington and Oregon, and a continuing decline in the economies of our primary market areas of the Pacific Northwest could have a material adverse effect on our business, financial condition, results of operations and prospects. In particular, the Puget Sound and Portland, Oregon areas have experienced substantial home price declines and increased foreclosures. A series of large Pacific Northwest businesses have implemented substantial employee layoffs and scaled back plans for future growth. Additionally, acquisitions and consolidations have resulted in substantial employee layoffs, along with a significant increase in office space vacancies in downtown Seattle. The Yakima Valley has likewise seen increased unemployment and a continued decline in housing prices.

A further deterioration in economic conditions in the market areas we serve could result in the following consequences, any of which could have a materially adverse impact on our business, financial condition and results of operations:

loan delinquencies, problem assets and foreclosures may increase;

we may increase our provision for loan losses;

demand for our products and services may decline;

collateral for loans made may decline further in value, in turn reducing customers' borrowing power, reducing the value of assets and collateral associated with existing loans; and

low cost or non-interest bearing deposits may decrease.

### **We cannot accurately predict the effect of the national economic recession on our future results of operations or the market price of our stock.**

The national economy and the financial services sector in particular are currently facing challenges of a scope unprecedented in recent history. We cannot accurately predict the severity or duration of the current economic recession, which has adversely impacted the markets we serve. Any further deterioration in the economies of the nation as a whole or in its local markets would have an adverse effect, which could be material, on our business, financial condition, results of operations and prospects, and could also cause the market price of our common stock to decline. While it is impossible to predict how long these recessionary conditions may exist, the economic downturn could continue to present risks for some time for the banking industry and us.

### **Further economic downturns may adversely affect our investment securities portfolio.**

Further deterioration in the credit markets created market volatility and illiquidity, which may result in further significant declines in the market values of a broad range of investment products. We continue to monitor our investment portfolio for deteriorating collateral values and other-than-temporary impairments. Additionally, other than temporary impairments could adversely affect our operating results.



## **Table of Contents**

### **If the goodwill we have recorded in connection with acquisitions becomes impaired, our earnings and capital could be reduced.**

Accounting standards require that we account for acquisitions using the purchase method of accounting. Under purchase accounting, if the purchase price of an acquired company exceeds the fair value of its net assets, the excess is carried on the acquirer's balance sheet as goodwill. In accordance with generally accepted accounting principles, our goodwill is evaluated for impairment on an annual basis or more frequently if events or circumstances indicate that a potential impairment exists. Such evaluation is based on a variety of factors, including the quoted price of our common stock, market prices of common stock of other banking organizations, common stock trading multiples, discounted cash flows, and data from comparable acquisitions. At December 31, 2011, we had goodwill with a carrying amount of \$13.0 million.

Declines in our stock price or a prolonged weakness in the operating environment of the financial services industry may result in a future impairment charge. Any such impairment charge could have a material adverse affect on our operating results and capital.

### **Fluctuating interest rates can adversely affect our profitability.**

Our profitability is dependent to a large extent upon net interest income, which is the difference (or spread) between the interest earned on loans, securities and other interest-earning assets and the interest paid on deposits, borrowings, and other interest-bearing liabilities. Because of the differences in maturities and repricing characteristics of our interest-earning assets and interest-bearing liabilities, changes in interest rates do not produce equivalent changes in interest income earned on interest-earning assets and interest paid on interest-bearing liabilities. Accordingly, fluctuations in interest rates could adversely affect our interest rate spread, and, in turn, our profitability.

### **The tightening of available liquidity could limit our ability to replace deposits and fund loan demand, which could adversely affect our earnings and capital levels.**

A tightening of the credit markets and the inability to obtain adequate funding to replace deposits and fund continued loan growth may negatively affect asset growth and, consequently, our earnings capability and capital levels. In addition to any deposit growth, maturity of investment securities and loan payments, we rely from time to time on advances from the Federal Home Loan Bank of Seattle, or FHLB, and certain other wholesale funding sources to fund loans and replace deposits. In the event of a further downturn in the economy, these additional funding sources could be negatively affected which could limit the funds available to us. Our liquidity position could be significantly constrained if we were unable to access funds from the FHLB or other wholesale funding sources.

### **Our growth or future losses may require us to raise additional capital in the future, but that capital may not be available when it is needed or the cost of that capital may be very high; further, the resulting dilution of our equity may adversely affect the market price of our common stock.**

We are required by federal and state regulatory authorities to maintain adequate levels of capital to support our operations. At some point we may need to raise additional capital to support continued internal growth and growth through acquisitions. Our ability to raise additional capital, however, will depend on conditions in the capital markets at that time, which are outside our control, and on our financial condition and performance. If we cannot raise additional capital when needed, our ability to further expand our operations through internal growth and acquisitions could be materially impaired and our financial condition and liquidity could be materially and adversely affected.

We are not restricted from issuing additional common stock or preferred stock, including any securities that are convertible into or exchangeable for, or that represent the right to receive, common stock or preferred stock or any substantially similar securities. The market price of our common stock could decline as a result of sales of a large number of shares of common stock or preferred stock or similar securities in the market or from the perception that such sales could occur.

## **Table of Contents**

Our board of directors is authorized generally to cause us to issue additional common stock, as well as series of preferred stock, without any action on the part of our shareholders except as may be required under the listing requirements of the NASDAQ Stock Market. In addition, the board has the power, without shareholder approval, to set the terms of any such series of preferred stock that may be issued, including voting rights, dividend rights and preferences over the common stock with respect to dividends or upon the liquidation, dissolution or winding-up of our business and other terms.

In addition, if we issue preferred stock in the future that has a preference over the common stock with respect to the payment of dividends or upon liquidation, dissolution or winding-up, or if we issue preferred stock with voting rights that dilute the voting power of the common stock, the rights of holders of the common stock or the market price of the common stock could be adversely affected.

### **Continued deterioration in the financial position of the Federal Home Loan Bank of Seattle may result in future impairment losses of our investment in Federal Home Loan Bank stock.**

At December 31, 2011, we owned \$5.6 million of stock of the FHLB of Seattle. As a condition of membership at the FHLB, we are required to purchase and hold a certain amount of FHLB stock. Our stock purchase requirement is based, in part, upon the outstanding principal balance of advances from the FHLB and is calculated in accordance with the Capital Plan of the FHLB. Our FHLB stock has a par value of \$100, is carried at cost, and is subject to impairment testing. The FHLB has announced that it had a risk-based capital deficiency under the regulations of the Federal Housing Finance Agency, or the FHFA, its primary regulator, and that it would suspend future dividends and the repurchase and redemption of outstanding common stock. As a result, the FHLB has not paid a dividend since the fourth quarter of 2008. The FHLB has communicated that it believes the calculation of risk-based capital under the current rules of the FHFA significantly overstates the market risk of the FHLB's private-label mortgage-backed securities in the current market environment and that it has enough capital to cover the risks reflected in its balance sheet. As a result, we have not recorded an other-than-temporary impairment on our investment in FHLB stock. However, continued deterioration in the FHLB's financial position may result in impairment in the value of those securities. In addition, on October 25, 2010, the FHLB received a consent order from the FHFA. The potential impact of the consent order is unknown at this time. We will continue to monitor the financial condition of the FHLB as it relates to, among other things, the recoverability of our investment.

### **New or changing tax, accounting, and regulatory rules and interpretations could significantly impact strategic initiatives, results of operations, cash flows, and financial condition.**

The financial services industry is extensively regulated. Federal and state banking regulations are designed primarily to protect the deposit insurance funds and consumers, not to benefit a company's stockholders. These regulations may sometimes impose significant limitations on operations. The significant federal and state banking regulations that affect us are described in this report under the heading "Item 1. Business - Supervision and Regulation." These regulations, along with the currently existing tax, accounting, securities, insurance, and monetary laws, regulations, rules, standards, policies, and interpretations control the methods by which financial institutions conduct business, implement strategic initiatives and tax compliance, and govern financial reporting and disclosures. These laws, regulations, rules, standards, policies, and interpretations are constantly evolving and may change significantly over time.

Such changes could subject us to additional costs, limit the types of financial services and products we may offer, restrict mergers and acquisitions, investments, access to capital, the location of banking offices, and/or increase the ability of non-banks to offer competing financial services and products, among other things. Further, recent regulatory changes to the rules for overdraft fees for debit transactions and interchange fees could reduce our fee income which would result in a reduction of our noninterest income. Our failure to comply with laws, regulations or policies could result in sanctions by regulatory agencies, civil money penalties and/or reputational damage, could have a material adverse effect on our business, financial condition and results of operations. While we have policies and procedures designed to prevent any such violations, there can be no assurance that such violations will not occur.



## **Table of Contents**

### **We rely heavily on the proper functioning of our technology.**

We rely heavily on communications and information systems to conduct our business. Any failure, interruption or breach in security of these systems could result in failures or disruptions in our customer relationship management, general ledger, deposit, loan and other systems. While we have policies and procedures designed to prevent or limit the effect of the failure, interruption or security breach of our information systems, there can be no assurance that any such failures, interruptions or security breaches will not occur or, if they do occur, that they will be adequately addressed. The occurrence of any failures, interruptions or security breaches of our information systems could damage our reputation, result in a loss of customer business, subject us to additional regulatory scrutiny, or expose us to civil litigation and possible financial liability, any of which could have a material adverse effect on our financial condition and results of operations.

We rely on third-party service providers for much of our communications, information, operating and financial control systems technology. If any of our third-party service providers experience financial, operational or technological difficulties, or if there is any other disruption in our relationships with them, we may be required to locate alternative sources of such services, and we cannot assure that we could negotiate terms that are as favorable to us, or could obtain services with similar functionality, as found in our existing systems, without the need to expend substantial resources, if at all. Any of these circumstances could have an adverse effect on our business.

### **Changes in accounting standards may affect how we record and report our performance.**

Our accounting policies and methods are fundamental to how we record and report our financial condition and results of operations. From time to time there are changes in the financial accounting and reporting standards that govern the preparation of our financial statements. These changes can be difficult to predict and can materially impact how we report and record our financial condition and results of operations. In some cases, we could be required to apply a new or revised standard retroactively, resulting in a retrospective adjustment to prior financial statements.

### **We are dependent on key personnel and the loss of one or more of those key personnel may materially and adversely affect our prospects.**

Competition for qualified employees and personnel in the banking industry is intense and there are a limited number of qualified persons with knowledge of, and experience in, the community banking industry where we conduct our business. The process of recruiting personnel with the combination of skills and attributes required to carry out our strategies is often lengthy. Our success depends to a significant degree upon our ability to attract and retain qualified management, loan origination, finance, administrative, marketing and technical personnel and upon the continued contributions of our management and personnel. In particular, our success has been and continues to be highly dependent upon the abilities of key executives, including our President and Chief Executive Officer, Mr. Brian L. Vance, and certain other employees. In this regard we are currently working with a nationally recognized community bank compensation consultant to prepare severance agreements to replace the severance agreements we previously had in place with certain of our key employees.

### **ITEM 1B. UNRESOLVED STAFF COMMENTS**

There are no unresolved staff comments from the Securities and Exchange Commission.

### **ITEM 2. PROPERTIES**

Our executive offices and the main office of Heritage Bank are located in approximately 22,000 square feet of the headquarters building and adjacent office space and main branch office which are owned by Heritage Bank and located in downtown Olympia. At December 31, 2011, Heritage Bank had ten offices located in Tacoma and

**Table of Contents**

surrounding areas of Pierce County (all but four of which are owned), five offices located in Thurston County (all of which are owned with one office located on leased land), three offices in King County (all of which are leased), one office in Mason County (which is owned), one office in Clark County (which is leased), four offices in Cowlitz County (all of which are owned with the exception of one leased office) and two offices in Multnomah County (all of which are leased). Central Valley Bank had six offices, five located in Yakima County and one in Kittitas County (all of which are owned with one on leased land).

**ITEM 3. LEGAL PROCEEDINGS**

We, and our Banks, are not a party to any material pending legal proceedings other than ordinary routine litigation incidental to the business of the Banks.

**ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable

**Table of Contents****PART II****ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Our common stock is traded on the NASDAQ Global Select Market under the symbol HFWA. At December 31, 2011, we had approximately 1,159 shareholders of record (not including the number of persons or entities holding stock in nominee or street name through various brokerage firms) and 15,456,297 outstanding shares of common stock. This total does not reflect the number of persons or entities who hold stock in nominee or street name through various brokerage firms. The last reported sales price on February 9, 2012 was \$14.20 per share. The following table provides sales information per share of our common stock as reported on the NASDAQ Global Select Market for the indicated quarters.

	2011 Quarter ended:			
	March 31	June 30	September 30	December 31
High	\$ 15.12	\$ 14.86	\$ 13.15	\$ 13.57
Low	\$ 13.50	\$ 12.53	\$ 10.20	\$ 10.24

	2010 Quarter ended:			
	March 31	June 30	September 30	December 31
High	\$ 15.36	\$ 16.46	\$ 15.70	\$ 15.49
Low	\$ 13.40	\$ 13.61	\$ 12.32	\$ 13.23

Quarterly, the Company reviews the potential payment of cash dividends to common shareholders. The timing and amount of cash dividends paid on our common stock depends on the Company's earnings, capital requirements, financial condition and other relevant factors.

The most recent fiscal year quarterly cash dividends per common share are listed below:

Declared	Cash Dividend per Share	Record Date	Paid
May 2, 2011	\$0.03	May 13, 2011	May 27, 2011
July 27, 2011	\$0.05	August 12, 2011	August 26, 2011
October 27, 2011	\$0.05	November 10, 2011	November 23, 2011
November 16, 2011	\$0.25	November 28, 2011	December 9, 2011

The primary source for dividends paid to our shareholders is dividends paid to us from Heritage Bank and Central Valley Bank. There are regulatory restrictions on the ability of our subsidiary banks to pay dividends. Under federal regulations, the dollar amount of dividends the Banks may pay depends upon their capital position and recent net income. Generally, if an institution satisfies its regulatory capital requirements, it may make dividend payments up to the limits prescribed under state law and FDIC regulations. However, an institution that has converted to a stock form of ownership, as Heritage Bank has done, may not declare or pay a dividend on, or repurchase any of, its common stock if the effect thereof would cause the regulatory capital of the institution to be reduced below the amount required for the liquidation account which was established in connection with the mutual stock conversion.

As a bank holding company, our ability to pay dividends is subject to the guidelines of the Federal Reserve Board regarding capital adequacy and dividends. The Federal Reserve Board's policy is that a bank holding company should pay cash dividends only to the extent that its net income for the past year is sufficient to cover both the cash dividends and a rate of earnings retention that is consistent with the holding company's capital needs, asset quality and overall financial condition, and that it is inappropriate for a bank holding company experiencing serious financial problems to borrow funds to pay dividends. Under Washington law, we are

**Table of Contents**

prohibited from paying a dividend if, after making such dividend payment, we would be unable to pay our debts as they become due in the usual course of business, or if our total liabilities, plus the amount that would be needed, in the event we were to be dissolved at the time of the dividend payment, to satisfy preferential rights on dissolution of holders of preferred stock ranking senior in right of payment to the capital stock on which the applicable distribution is to be made exceed our total assets.

The Company has had various stock repurchase programs since March 1999. In August 2011, the Board of Directors approved a new stock repurchase plan, allowing the Company to repurchase up to 5% of the then outstanding shares, or approximately 782,000 shares over a period of 12 months. This marked the Company's ninth stock repurchase plan. During the quarter ended December 31, 2011, the Company repurchased 131,905 shares at an average price of \$11.77. Since the establishment of this repurchase plan, the Company has repurchased a total of 201,205 shares at an average price of \$11.64 per share.

The following table sets forth information about the Company's purchases of its outstanding common stock during the quarter ended December 31, 2011.

<b>Period</b>	<b>Total Number of Shares Purchased</b>	<b>Average Price Paid Per Share</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</b>	<b>Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs</b>
October 1, 2011 - October 31, 2011			6,086,916	712,700
November 1, 2011 - November 30, 2011	131,905	\$ 11.77	6,218,821	580,795
December 1, 2011 - December 31, 2011			6,218,821	580,795
<b>Total</b>	<b>131,905</b>	<b>\$ 11.77</b>	<b>6,218,821</b>	<b>580,795</b>

The information regarding the Company's equity compensation plan is contained under Part III, Item 12 of this Form 10-K and is incorporated by reference herein.

**Table of Contents****Stock Performance Graph**

The chart shown below depicts total return to stockholders during the period beginning December 31, 2006 and ending December 31, 2011. Total return includes appreciation or depreciation in market value of Heritage common stock as well as actual cash and stock dividends paid to common stockholders. Indices shown below, for comparison purposes only, are the Total Return Index for the NASDAQ Stock Market (U.S. Companies), which is a broad nationally recognized index of stock performance by publicly traded companies and the NASDAQ Bank Index, which is an index that contains securities of NASDAQ-listed companies classified according to the Industry Classification Benchmark as banks. The chart assumes that the value of the investment in Heritage's common stock and each of the three indices was \$100 on December 31, 2006, and that all dividends were reinvested in Heritage common stock.

Index	Period Ended					
	12/31/06	12/31/07	12/31/08	12/31/09	12/31/10	12/31/11
Heritage Financial Corporation	\$ 100.00	\$ 83.11	\$ 53.81	\$ 61.05	\$ 61.67	\$ 57.46
NASDAQ Composite	100.00	110.66	66.42	96.54	114.06	113.16
NASDAQ Bank	100.00	80.09	62.84	52.60	60.04	53.74

**Table of Contents****ITEM 6. SELECTED FINANCIAL DATA**

The following table sets forth certain information concerning our consolidated financial position and results of operations at and for the dates indicated and have been derived from our audited consolidated financial statements. The information below is qualified in its entirety by the detailed information included elsewhere herein and should be read along with Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 8. Financial Statements and Supplementary Data.

	Year Ended December 31,				
	2011	2010	2009	2008	2007
(Dollars in thousands, except per share amounts)					
<b>Operations Data:</b>					
Interest income	\$ 74,120	\$ 59,522	\$ 53,341	\$ 56,948	\$ 62,391
Interest expense	6,582	8,511	11,645	18,606	25,770
Net interest income	67,538	51,011	41,696	38,342	36,621
Provision for loan losses	14,430	11,990	19,390	7,420	810
Noninterest income	8,096	21,356	8,488	8,824	8,572
Noninterest expense	52,053	40,588	30,716	30,419	28,288
Income tax expense (benefit)	2,633	6,435	(503)	2,976	5,387
Net income	6,518	13,354	581	6,351	10,708
Net income (loss) applicable to common shareholders	6,518	11,668	(739)	6,208	10,708
Earnings (loss) per common share(1)					
Basic	0.42	1.05	(0.10)	0.93	1.62
Diluted	0.42	1.04	(0.10)	0.93	1.60
Dividend payout ratio to common shareholders(2)	90.5%		(100.0)%	59.5%	51.5%
<b>Performance Ratios:</b>					
Net interest spread(3)	5.23%	4.56%	4.25%	4.11%	3.86%
Net interest margin(4)	5.41%	4.78%	4.57%	4.59%	4.50%
Efficiency ratio(5)	68.82%	56.09%	60.67%	64.50%	62.59%
Return on average assets	0.48%	1.16%	0.06%	0.71%	1.23%
Return on average common equity	3.17%	8.15%	(0.72)%	6.98%	12.87%
<b>December 31,</b>					
	2011	2010	2009	2008	2007
<b>Balance Sheet Data:</b>					
Total assets	\$ 1,368,985	\$ 1,367,684	\$ 1,014,859	\$ 946,145	\$ 886,055
Originated loans receivable, net	815,607	719,957	746,083	793,303	768,945
Purchased covered loans receivable	105,394	128,715			
Purchased noncovered loans receivable	83,479	131,049			
Loans receivable, net	1,004,480	979,721	746,083	793,303	768,945
Loans held for sale	1,828	764	825	304	447
Deposits	1,136,044	1,136,276	840,128	824,480	776,280
FDIC indemnification asset	10,350	16,071			
FHLB advances					14,990
Securities sold under agreement to repurchase	23,091	19,027	10,440		
Stockholders' equity	202,520	202,279	158,498	113,147	84,967
Book value per common share	13.10	12.99	12.21	13.40	12.79
Equity to assets ratio	14.8%	14.8%	15.6%	12.0%	9.6%
<b>Capital Ratios:</b>					
Total risk-based capital ratio	19.0%	21.5%	20.7%	13.7%	10.7%
Tier 1 risk-based capital ratio	20.3%	20.2%	19.4%	12.5%	9.5%
Leverage ratio	13.8%	13.9%	14.6%	11.0%	8.2%
<b>Asset Quality Ratios:</b>					
Nonperforming originated loans to total originated loans	2.57%	3.14%	4.27%	0.42%	0.13%
Allowance for loan losses to total originated loans	2.66%	2.97%	3.38%	1.91%	1.33%

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Allowance for loan losses to nonperforming originated loans	103.52%	94.73%	79.34%	454.02%	1,016.06%
Nonperforming originated assets to total originated assets	2.14%	2.38%	3.32%	0.57%	0.13%

**Other Data:**

Number of banking offices	33	31	20	20	20
Number of full-time equivalent employees	354	321	222	217	224

**Table of Contents**

- (1) Effective January 1, 2009, the Company adopted FASB ASC 03-6-1. Earnings per share data for the prior periods have been revised to reflect the retrospective adoption of the FASB ASC.
- (2) Dividend payout ratio is declared dividends per common share divided by basic earnings (loss) per common share.
- (3) Net interest spread is the difference between the average yield on interest earning assets and the average cost of net interest bearing liabilities.
- (4) Net interest margin is net interest income divided by average interest earning assets.
- (5) The efficiency ratio is recurring noninterest expense divided by the sum of net interest income and noninterest income.



**Table of Contents**

**ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion is intended to assist in understanding the financial condition and results of operations of the Company. The information contained in this section should be read with the December 31, 2011 audited consolidated financial statements and notes to those financial statements included in this Form 10-K.*

This Form 10-K may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements often include the words believes, expects, anticipates, estimates, forecasts, intends, plans, targets, probably, projects, outlook or similar expressions or future or conditional verbs such as may, will, should, would and could. Forward-looking statements are subject to known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from the results anticipated, including:

our ability to successfully integrate any assets, liabilities, customers, systems, and management personnel we have acquired, including the Cowlitz Bank and Pierce Commercial Bank transactions described in this Form 10-K, or may in the future acquire, into our operations and our ability to realize related revenue synergies and cost savings within expected time frames or at all, and any goodwill charges related thereto and costs or difficulties relating to integration matters, including but not limited to customer and employee retention, which might be greater than expected;

the credit risks of lending activities, including changes in the level and trend of loan delinquencies and write-offs and changes in our allowance for loan losses and provision for loan losses that may be impacted by deterioration in the housing and commercial real estate markets;

changes in general economic conditions, either nationally or in our market areas;

changes in the levels of general interest rates, and the relative differences between short and long term interest rates, deposit interest rates, our net interest margin and funding sources;

risks related to acquiring assets in or entering markets in which we have not previously operated and may not be familiar;

fluctuations in the demand for loans, the number of unsold homes and other properties and fluctuations in real estate values in our market areas;

results of examinations of us by the Federal Reserve and of our bank subsidiaries by the FDIC, the Division or other regulatory authorities, including the possibility that any such regulatory authority may, among other things, require us to increase our reserve for loan losses, write-down assets, change our regulatory capital position or affect our ability to borrow funds or maintain or increase deposits, which could adversely affect our liquidity and earnings;

legislative or regulatory changes that adversely affect our business including changes in regulatory policies and principles, including the recently adopted Dodd-Frank Act and regulations that have been or will be promulgated thereunder and interpretation of regulatory capital or other rules;

our ability to control operating costs and expenses;

## Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

further increases in premiums for deposit insurance;

the use of estimates in determining fair value of certain of our assets, which estimates may prove to be incorrect and result in significant declines in valuation;

difficulties in reducing risk associated with the loans on our balance sheet;

staffing fluctuations in response to product demand or the implementation of corporate strategies that affect our workforce and potential associated charges;

**Table of Contents**

computer systems on which we depend could fail or experience a security breach;

our ability to retain key members of our senior management team;

costs and effects of litigation, including settlements and judgments;

our ability to implement our branch expansion strategy;

our ability to successfully integrate any assets, liabilities, customers, systems, and management personnel we have acquired or may in the future acquire into our operations and our ability to realize related revenue synergies and cost savings within expected time frames and any goodwill charges related thereto;

changes in consumer spending, borrowing and savings habits;

the availability of resources to address changes in laws, rules, or regulations or to respond to regulatory actions;

adverse changes in the securities markets;

inability of key third-party providers to perform their obligations to us;

changes in accounting policies and practices, as may be adopted by the financial institution regulatory agencies or the Financial Accounting Standards Board, including additional guidance and interpretation on accounting issues and details of the implementation of new accounting methods; and

other economic, competitive, governmental, regulatory, and technological factors affecting our operations, pricing, products and services and the other risks described elsewhere in this Form 10-K.

Some of these and other factors are discussed in this Form 10-K under the caption "Risk Factors" and elsewhere in this Form 10-K. Such developments could have a material adverse impact on our business, financial position and results of operations.

Any forward-looking statements are based upon management's beliefs and assumptions at the time they are made. We undertake no obligation to publicly update or revise any forward-looking statements included in this Form 10-K or to update the reasons why actual results could differ from those contained in such statements, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking statements discussed in this Form 10-K, and you should not put undue reliance on any forward-looking statements.

**Critical Accounting Policies**

The Company's Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Companies may apply certain critical accounting policies requiring management to make subjective or complex judgments, often as a result of the need to estimate the effect of matters that are inherently uncertain.

The Company considers its most critical accounting estimates to be the allowance for loan losses, estimations of cash flows related to impaired purchased loans, other than temporary impairments in the market value of investments and impairment of goodwill.

## Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

*Allowance for Loan Losses.* The allowance for loan losses is established through a provision for loan losses charged against earnings. The balance of the allowance for loan losses is maintained at the amount management believes will be appropriate to absorb known and inherent losses in the loan portfolio at the balance sheet date. The allowance for loan losses is determined by applying estimated loss factors to the credit exposure from outstanding loans.

## Table of Contents

We assess the estimated credit losses inherent in our non-classified and classified loan portfolio by considering a number of elements including:

Historical loss experience in the portfolio;

Levels of and trends in delinquencies and impaired loans;

Levels and trends in charge-offs and recoveries;

Effects of changes in risk selection and underwriting standards, and other changes in lending policies, procedures and practices;

Experience, ability, and depth of lending management and other relevant staff;

National and local economic trends and conditions;

External factors such as competition, legal, and regulatory; and

Effects of changes in credit concentrations.

We calculate an allowance for the non-classified and classified portion of our loan portfolio based on an appropriate percentage loss factor that is calculated based on the above-noted elements and trends. We may record specific provisions for each impaired loan after a careful analysis of that loan's credit and collateral factors. Our analysis of an allowance combines the provisions made for our non-classified loans, classified loans, and the specific provisions made for each impaired loan.

While we believe we use the best information available to determine the allowance for loan losses, our results of operations could be significantly affected if circumstances differ substantially from the assumptions used in determining the allowance. A further decline in local and national economic conditions, or other factors, could result in a material increase in the allowance for loan losses and may adversely affect the Company's financial conditions and results of operations. In addition, the determination of the amount of the allowance for loan losses is subject to review by bank regulators, as part of the routine examination process, which may result in the establishment of additional reserves based upon their judgment of information available to them at the time of their examination.

For additional information regarding the allowance for loan losses, its relation to the provision for loans losses, risk related to asset quality and lending activity, see Part I, Item 1, "Business Analysis of Allowance for Loan and Lease Losses" as well as "Results of Operations for the Years Ended December 31, 2011 and 2010 Provision for Loan Losses."

*Estimated Cash Flows related to Impaired Purchased Loans.* Loans purchased with evidence of credit deterioration since origination for which it is probable that all contractually required payments will not be collected are accounted for under FASB ASC 310-30, *Loans and Debt Securities Acquired with Deteriorated Credit Quality*, formerly AICPA SOP 03-3 *Accounting for Certain Loans or Debt Securities Acquired in a Transfer*. In situations where such loans have similar risk characteristics, loans may be aggregated into pools to estimate cash flows. A pool is accounted for as a single asset with a single interest rate, cumulative loss rate and cash flow expectation.

The cash flows expected over the life of the loan or pool are estimated using an internal cash flow model that projects cash flows and calculates the carrying values of the pools, book yields, effective interest income and impairment, if any, based on pool level events. Assumptions as to default rates, loss severity and prepayment speeds are utilized to calculate the expected cash flows.

## Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Expected cash flows at the acquisition date in excess of the fair value of loans are considered to be accretable yield, which is recognized as interest income over the life of the loan or pool using a level yield method if the timing and amount of the future cash flows of the pool is reasonably estimable. Subsequent to the

---

**Table of Contents**

acquisition date, any increases in cash flow over those expected at purchase date in excess of fair value are recorded as interest income prospectively. Any subsequent decreases in cash flow over those expected at purchase date are recognized by recording an allowance for loan losses. Any disposals of loans, including sales of loans, payments in full or foreclosures result in the removal of the loan from the loan pool at the carrying amount.

*Other Than Temporary Impairments in the Market Value of Investments.* Unrealized losses on investment securities available for sale and held to maturity securities are evaluated at least quarterly to determine whether declines in value should be considered other than temporary and therefore be subject to immediate loss recognition in income. Although these evaluations involve significant judgment, an unrealized loss in the fair value of a debt security is generally deemed to be temporary when the fair value of the security is below the carrying value primarily due to changes in interest rates, there has not been significant deterioration in the financial condition of the issuer, and it is more likely than not that the Company will be required to sell the security before the anticipated recovery of its remaining carrying value. An unrealized loss in the value of an equity security is generally considered temporary when the fair value of the security is below the carrying value primarily due to current market conditions and not deterioration in the financial condition of the issuer and it is more likely than not that the Company will be required to sell the security before the anticipated recovery of its remaining carrying value. Other factors that may be considered in determining whether a decline in the value of either a debt or an equity security is other than temporary include ratings by recognized rating agencies; actions of commercial banks or other lenders relative to the continued extension of credit facilities to the issuer of the security; the financial condition, capital strength and near-term prospects of the issuer and recommendations of investment advisors or market analysts. Therefore, continued deterioration of market conditions could result in additional impairment losses recognized within the investment portfolio.

*Goodwill.* Goodwill represents the excess of the purchase price over the net assets acquired in the purchases of North Pacific Bank and Western Washington Bancorp. The Company's goodwill is assigned to Heritage Bank and is evaluated for impairment at the Heritage Bank level (reporting unit). Goodwill is not amortized, but is reviewed for impairment annually and between annual tests if an event occurs or circumstances change that might indicate the Company's recorded value is more than its implied value. Such indicators may include, among others: a significant adverse change in legal factors or in the general business climate; significant decline in the Company's stock price and market capitalization; unanticipated competition; and an adverse action or assessment by a regulator. Any adverse changes in these factors could have a significant impact on the recoverability of goodwill and could have a material impact on the Company's financial statements.

When required, the goodwill impairment test involves a two-step process. The first test for goodwill impairment is done by comparing the reporting unit's aggregate fair value to its carrying value. Absent other indicators of impairment, if the aggregate fair value exceeds the carrying value, goodwill is not considered impaired and no additional analysis is necessary. If the carrying value of the reporting unit were to exceed the aggregate fair value, a second test would be performed to measure the amount of impairment loss, if any. To measure any impairment loss the implied fair value would be determined in the same manner as if the reporting unit were being acquired in a business combination. If the implied fair value of goodwill is less than the recorded goodwill an impairment charge would be recorded for the difference.

During 2011, ASU 2011-08 Intangibles - Goodwill and Other (Topic 350) was issued. Under the ASU, an entity is not required to calculate the fair value of a reporting unit unless the entity determines that it is more likely than not that its fair value is less than its carrying amount. In other words, before the first step of the existing guidance, the entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that the fair value of goodwill is less than carrying value. The qualitative assessment includes adverse events or circumstances identified that could negatively affect the reporting unit's fair value as well as positive and mitigating events. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step process is unnecessary. Heritage has adopted the ASU for the quarter ended December 31, 2011.

## **Table of Contents**

### **Our Strategy**

Our primary objective is to be a well-capitalized, profitable community banking organization, with balanced growth while emphasizing lending and deposit relationships with small and medium size businesses along with their owners and the general public. We consider ourselves as an innovative team providing financial services focusing on the success of our customers. Our stated mission is: Continuously Improve Customer Satisfaction, Employee Empowerment and Shareholder Value. We will seek to achieve our objective through the following strategies:

*Expand geographically as opportunities present themselves.* We are committed to continuing the controlled expansion of our franchise through strategic acquisitions designed to increase our market share. We believe that consolidation across the community bank landscape will continue to take place and further believe that, with our capital and liquidity positions, approach to credit management and extensive acquisition experience, we are well positioned to take advantage of acquisitions or other business opportunities in our market areas, including additional FDIC-assisted transactions. In markets where we wish to enter or expand our business, we will also consider opening *de novo* offices. In the past, we have successfully integrated acquired institutions and opened *de novo* branches. We plan to acquire or build one to two branches per year in strategic growth locations. We will continue to be disciplined and opportunistic as it pertains to future acquisitions and *de novo* branching focusing on the Pacific Northwest markets we know and understand.

*Focus on Asset Quality.* A strong credit culture is a high priority for us. We have a well-developed credit approval structure that has enabled us to maintain a standard of asset quality that we believe is conservative while maintaining our lending objectives. We will continue to focus on loan types and markets that we know well and have a historical record of success. We focus on loan relationships that are well diversified in both size and industry types. With respect to commercial business lending, which is our predominant lending activity, we view ourselves as cash-flow lenders obtaining additional support from realistic collateral values, personal guarantees and secondary sources of repayment. We have a problem loan resolution process that is focused on quick detection and feasible solutions. We seek to maintain strong internal controls and subject our loans to periodic internal loan review as well as a third party loan review process.

*Maintain Strong Balance Sheet.* In addition to our focus on our underwriting, we believe that the strength of our balance sheet has allowed us to endure the economic downturn afflicting the Pacific Northwest better than many of our competitors. As of December 31, 2011, the ratio of our allowance for loan losses to total originated loans was 2.66% and the ratio of the allowance to nonperforming originated loans was 103.52%. Our liquidity position is also strong, with \$123.8 million in cash and cash equivalents as of December 31, 2011. As of December 31, 2011, the regulatory capital ratios of our subsidiary banks were well in excess of the levels required for well-capitalized status, and our consolidated total risk-based capital, Tier 1 risk-based capital and leverage ratios were 20.3%, 19.0% and 13.8%, respectively.

*Deposit Growth.* Our strategic focus is to continuously grow deposits with emphasis on total relationship banking with our business and retail customers. We continue to seek to increase our market share in our communities by providing exceptional customer service, focusing on relationship development with local businesses and strategic branch expansion. Our primary focus is to maintain a high level of non-maturity deposits to internally fund our loan growth with a low reliance on maturity (certificate) deposits. At December 31, 2011, as a percentage of our total deposits, non-maturity deposits were 71.0%. We maintain state of the art technology-based products, such as on-line personal financial management, business cash management, and business remote deposit products that enable us to compete effectively with banks of all sizes. Our retail management team is well seasoned and has strong ties to the communities we serve with a strong focus on relationship building and customer service.

*Emphasize business relationships with a focus on commercial lending.* We will continue to provide primarily commercial business, commercial real estate and residential construction loans with an emphasis on owner occupied commercial real estate and commercial business lending, and the deposit balances that



## **Table of Contents**

accompany these relationships. We provide our business customers with an array of competitive deposit and cash management products through a variety of delivery channels with state of the art technologies. Our lending staff is well seasoned with extensive knowledge of our markets and adds value through a focused advisory role that we believe strengthens our customer relationships and loyalty. We currently have and will seek to maintain a diversified portfolio of lending relationships without concentrations in any industry.

*Recruit and retain highly competent personnel to execute our strategies.* Our compensation and staff development programs are aligned with our strategies to grow our loans and core deposits while maintaining our focus on asset quality. Our incentive systems are designed to achieve well-balanced and high quality asset growth while maintaining appropriate mechanisms to reduce or eliminate incentive payments when appropriate. Our equity compensation programs and retirement benefits are designed to build and encourage employee ownership at all levels of the Company to align employee performance objectives with corporate growth strategies and shareholder value. We have a strong corporate culture, which is supported by our commitment to internal development and promotion from within as well as the retention of management and officers in key roles.

## **Financial Overview**

Heritage Financial Corporation is a bank holding company which primarily engages in the business activities of our wholly owned subsidiaries: Heritage Bank and Central Valley Bank. We provide financial services to our local communities with an ongoing strategic focus in our commercial banking relationships, market expansion and asset quality.

During the period from December 31, 2007 through December 31, 2011 our total assets have grown \$482.9 million, or 54.5%, with net loans receivable growing \$235.5 million, or 30.6%, million during the period. Our emphasis in growing our commercial business loan portfolio resulted in an increase in commercial business loans of \$106.4 million, or 18.2%, since 2007. Overall loan increases have benefited from our emphasis in increasing our lending in the Pierce County market and the acquisitions of Cowlitz Bank and Pierce Commercial Bank.

Deposits increased \$359.8 million to \$1.14 billion at December 31, 2011 from \$776.3 million at December 31, 2007. From December 31, 2007 to December 31, 2011, non-maturity deposits (total deposits less certificate of deposit accounts) increased \$390.0 million, or 93.6%. As a result, the percentage of certificate of deposit accounts to total deposits decreased to 29.0% at December 31, 2011 from 47.0% at December 31, 2007.

Stockholders' equity has increased by \$117.6 million to \$202.5 million at December 31, 2011 from December 31, 2007 due to a combination of earnings and issuances of common stock. During the period from December 31, 2007 through December 31, 2011, our annual net income decreased by 39.1% or \$4.2 million, mostly due to increases in the allowance for loan losses.

Our core profitability depends primarily on our net interest income, which is the difference between the income we receive on our loan and investment portfolios, and our cost of funds, which consists of interest paid on deposits and borrowed funds. Like most financial institutions, our interest income and cost of funds are affected significantly by general economic conditions, particularly changes in market interest rates and government policies.

Changes in net interest income result from changes in volume, net interest spread, and net interest margin. Volume refers to the average dollar amounts of interest earning assets and interest bearing liabilities. Net interest spread refers to the difference between the average yield on interest earning assets and the average cost of interest bearing liabilities. Net interest margin refers to net interest income divided by average interest earning assets and is influenced by the level and relative mix of interest earning assets and interest bearing and noninterest bearing liabilities.

**Table of Contents**

The following table provides relevant net interest income information for selected periods. The average daily loan balances presented in the table are net of allowances for loan losses. Nonaccrual loans have been included in the tables as loans carrying a zero yield. Yields on tax-exempt securities and loans have not been presented on a tax-equivalent basis.

	Year Ended December 31,								
	Average Balance	2011 Interest Earned/ Paid	Average Yield/ Rate	Average Balance	2010 Interest Earned/ Paid	Average Yield/ Rate	Average Balance	2009 Interest Earned/ Paid	Average Yield/ Rate
(Dollars in thousands)									
<b>Interest Earning Assets:</b>									
Loans	\$ 981,848	\$ 70,114	7.14%	\$ 810,177	\$ 56,054	6.92%	\$ 766,346	\$ 50,567	6.60%
Taxable securities	129,217	2,912	2.25	105,815	2,661	2.52	59,365	2,295	3.87
Nontaxable securities	25,122	821	3.27	13,411	470	3.50	5,721	244	4.26
Interest earning deposits and Federal funds sold	105,836	273	0.26	133,277	337	0.25	76,922	235	0.31
FHLB stock	5,594			4,204			3,566		
Total interest earning assets	\$ 1,247,617	\$ 74,120	5.94%	\$ 1,066,884	\$ 59,522	5.58%	\$ 911,920	\$ 53,341	5.85%
Noninterest earning assets	102,691			86,039			66,279		
Total assets	\$ 1,350,308			\$ 1,152,923			\$ 978,199		
<b>Interest Bearing Liabilities:</b>									
Certificates of deposit	\$ 355,167	\$ 4,274	1.20%	\$ 351,191	\$ 5,677	1.62%	\$ 323,696	\$ 7,988	2.47%
Savings accounts	103,170	361	0.35	89,978	501	0.56	85,541	842	0.98
Interest bearing demand and money market accounts	453,509	1,868	0.41	376,245	2,200	0.58	310,860	2,769	0.89
Total interest bearing deposits	911,846	6,503	0.71	817,414	8,378	1.02	720,097	11,599	1.61
FHLB advances and other borrowings	1		0.30	1,896	48	2.53	1		1.73
Securities sold under agreement to repurchase	19,301	79	0.41	13,750	85	0.62	6,206	46	0.75
Total interest bearing liabilities	\$ 931,148	\$ 6,582	0.71%	\$ 833,060	\$ 8,511	1.02%	\$ 726,304	\$ 11,645	1.60%
Demand and other noninterest bearing deposits	205,862			150,906			120,107		
Other noninterest bearing liabilities	7,795			2,993			5,321		
Preferred stock				22,889			23,413		
Stockholders equity	205,503			165,964			126,467		
Total liabilities and stockholders equity	\$ 1,350,308			\$ 1,152,923			\$ 978,199		
Net interest income		\$ 67,538			\$ 51,011			\$ 41,697	
Net interest spread			5.23%			4.56%			4.25%
Net interest margin			5.41%			4.78%			4.57%

Average interest earning  
assets to average interest  
bearing liabilities

133.99%

128.07%

125.56%

**Table of Contents**

The following table provides the amount of change in our net interest income attributable to changes in volume and changes in interest rates. Changes attributable to the combined effect of volume and interest rates have been allocated proportionately for changes due specifically to volume and interest rates.

	Year Ended December 31,					
	2011 Compared to 2010			2010 Compared to 2009		
	Increase (Decrease) Due to			Increase (Decrease) Due to		
	Volume	Rate	Total	Volume	Rate	Total
	(In thousands)					
<b>Interest Earning Assets:</b>						
Loans	\$ 12,273	\$ 1,786	\$ 14,059	\$ 3,033	\$ 2,454	\$ 5,487
Taxable securities	527	(277)	250	1,168	(802)	366
Nontaxable securities	383	(31)	352	269	(43)	226
Interest earning deposits and Federal funds sold	(71)	6	(65)	143	(41)	102
FHLB stock						
Interest income	\$ 13,112	\$ 1,484	\$ 14,596	\$ 4,613	\$ 1,568	\$ 6,181
<b>Interest bearing liabilities:</b>						
Certificates of deposit	\$ 48	\$ (1,450)	\$ (1,402)	\$ 444	\$ (2,756)	\$ (2,312)
Savings accounts	46	(187)	(141)	25	(365)	(340)
Interest bearing demand and money market accounts	318	(649)	(331)	382	(951)	(569)
Total interest bearing deposits	412	(2,286)	(1,874)	851	(4,072)	(3,221)
FHLB advances and other borrowings	(6)	(44)	(50)	48		48
Securities sold under agreement to repurchase	23	(29)	(6)	47	(8)	39
Interest expense	\$ 429	\$ (2,359)	\$ (1,930)	\$ 946	\$ (4,080)	\$ (3,134)

**Results of Operations for the Years Ended December 31, 2011 and 2010**

**Earnings Summary.** Net income applicable to common shareholders of \$0.42 per diluted common share was recorded for the year ended December 31, 2011 compared to \$1.04 per diluted common share for the year ended December 31, 2010. Net income for the year ended December 31, 2011 was \$6.5 million compared to net income of \$13.4 million for the same period in 2010. The decrease was primarily the result of an \$11.8 million gain on bank acquisitions in 2010, a \$2.4 million increase in the provision for loan losses and a \$11.5 million increase in noninterest expense partially offset by a \$16.5 million increase in net interest income. The Company's efficiency ratio increased to 68.8% for the year ended December 31, 2011 from 56.2% for the year ended December 31, 2010.

**Net Interest Income.** Net interest income increased \$16.5 million, or 32.4%, to \$67.5 million for the year ended December 31, 2011 compared with the previous year of \$51.0 million. The increase in net interest income was due primarily to increased earning assets acquired from the Cowlitz and Pierce Commercial Acquisitions and an increased net interest margin. Net interest income as a percentage of average earning assets (net interest margin) for the year ended December 31, 2011 increased 63 basis points to 5.41% from 4.78% for the previous year. The increase in net interest margin was due primarily to increased loan yields as a result of discount accretion on the acquired loan portfolios balances and offset by low interest earning overnight cash deposits in the Cowlitz and Pierce Commercial Acquisitions. Our net interest spread for the year ended December 31, 2011 increased to 5.23% from 4.56% for the prior year.

Total interest income increased \$14.6 million, or 24.5%, to \$74.1 million for the year ended December 31, 2011, from \$59.5 million for the year ended December 31, 2010. The increases in interest income was due to a combination of higher balances of average interest earning assets and higher yields on interest earning assets. The balance of average interest earning assets (including nonaccrual loans) increased \$180.7 million, or 16.9%,

---

**Table of Contents**

from \$1.07 billion for the year ended December 31, 2010 to \$1.25 billion for the year ended December 31, 2011. The increase in average interest earning assets for the year ended December 31, 2011 was primarily due to the Cowlitz and Pierce Acquisitions as well as increases in investment securities available for sale. The yield on interest earning assets increased 36 basis points from 5.58% for the year ended December 31, 2010 to 5.94% for the year ended December 31, 2011. The increase in the yield on earning assets for the year ended December 31, 2011 reflects the increased loan yields due to discount accretion on the acquired loan portfolios. The effect of discount accretion on loan yields for the year ended December 31, 2011 and December 31, 2010 was approximately 80 basis points and 37 basis points, respectively. For the years ended December 31, 2011 and December 31, 2010, originated nonaccruing loans reduced the yield earned on loans by approximately 14 basis points and 20 basis points, respectively. Originated nonaccrual loans totaled \$23.3 million at December 31, 2011 as compared to \$26.5 million at December 31, 2010. Interest income on taxable and nontaxable investment securities increased \$602,000 due to purchases of investment securities available for sale.

Total interest expense decreased by \$1.9 million, or 22.7%, to \$6.6 million for the year ended December 31, 2011 from \$8.5 million for the year ended December 31, 2010. The decreases in interest expense was attributable to lower average rates paid on interest bearing liabilities partially offset by higher balances of interest bearing liabilities. The average rate paid on interest bearing liabilities decreased to 0.71% for the year ended December 31, 2011 from 1.02% for the year ended December 31, 2010. Total average interest bearing liabilities increased by \$98.1 million, or 11.8%, to \$931.1 million for the year ended December 31, 2011 from \$833.1 million for the year ended December 31, 2010. The increases in average interest bearing liabilities were due primarily to the Cowlitz and Pierce Acquisitions. Deposit interest expense decreased \$1.9 million, or 22.4%, to \$6.5 million for the year ended December 31, 2011 compared to \$8.4 million for the prior year. The decrease in deposit interest expense for the year ended December 31, 2011 is primarily a result of a 31 basis point decrease in the average cost of interest-bearing deposits, reflecting the relatively low interest rate environment.

*Provision for Loan Losses.* The provision for loan losses increased \$2.4 million, or 20.4%, to \$14.4 million for the year ended December 31, 2011 from \$12.0 million for the year ended December 31, 2010.

The provision for loan losses on originated loans decreased \$6.8 million, or 56.8%, to \$5.2 million for the year ended December 31, 2011 from \$12.0 million for the year ended December 31, 2010. The Banks had net charge-offs of \$4.9 million for the year ended December 31, 2011 compared to \$16.1 million for the year ended December 31, 2010. The decrease in provision expense was substantially due to lower net charge-offs on originated loans during the year ended December 31, 2011 as compared the prior year. The ratio of net charge-offs to average total originated loans outstanding was 0.59% for the year ended December 31, 2011 and 2.24% for the year ended December 31, 2010.

The provision for loan losses on purchased loans for the year ended December 31, 2011 totaled \$9.3 million compared to no provision for loan losses on purchased loans for the year ended December 31, 2010. As of the acquisition date, purchased loans were recorded at their estimated fair value, incorporating our estimate of future expected cash flows until the ultimate resolution of these credits. To the extent actual or projected cash flows are less than originally estimated, additional provisions for loan losses on the purchased loan portfolios will be recognized. However, provisions on the purchased covered loans would be primarily offset by a corresponding increase in the FDIC indemnification asset recognized within noninterest income. To the extent actual or projected cash flows are more than originally estimated, the increase in cash flows is recognized prospectively in interest income.

The Banks have established comprehensive methodologies for determining the allowance for loan losses. On a quarterly basis the Banks perform an analysis taking into consideration pertinent factors underlying the quality of the loan portfolio. These factors include changes in the amount and composition of the loan portfolio, historical loss experience for various loan classes, changes in economic conditions, delinquency rates, a detailed analysis of individual loans on nonaccrual status, and other factors to determine the level of the allowance for loan losses. The allowance for loan losses on originated loans increased slightly by \$255,000 to \$22.3 million

---

**Table of Contents**

at December 31, 2011 from \$22.1 million at December 31, 2010. As of December 31, 2011, the Banks identified \$23.3 million of originated impaired loans and \$13.8 million of originated performing restructured loans. Of those impaired and performing restructured loans, \$10.9 million have no allowances for credit losses as their estimated collateral value is equal to or exceeds their carrying costs. The remaining \$26.2 million have related allowances for credit losses totaling \$4.5 million.

Based on the comprehensive methodology, management deemed the allowance for loan losses on originated loans of \$22.3 million at December 31, 2011 (2.66% of total originated loans and 103.2% of nonperforming originated loans) appropriate to provide for probable losses based on an evaluation of known and inherent risks in the loan portfolio at that date. While the Banks believe they have established their existing allowances for loan losses in accordance with GAAP, there can be no assurance that regulators, in reviewing the Banks' loan portfolios, will not request the Banks to increase significantly their allowance for loan losses. In addition, because future events affecting borrowers and collateral cannot be predicted with certainty, there can be no assurance that the existing allowance for loan losses is appropriate or that increased provisions will not be necessary should the quality of the loans deteriorate. Any material increase in the allowance for loan losses would adversely affect the Company's financial condition and results of operations. For additional information, see Item 1, Business Analysis of the Allowance for Loan and Lease Losses.

*Noninterest Income.* Total noninterest income decreased \$13.3 million, or 62.1%, to \$8.1 million for the year ended December 31, 2011 compared to \$21.4 million for the prior year. The decrease was due substantially to an \$11.8 million pretax gain on bank acquisitions in 2010 and a \$2.3 million decrease in net FDIC loss sharing income partially offset by a \$573,000 increase in service charges on deposits due mostly to deposits acquired through the Cowlitz and Pierce Commercial Acquisitions.

*Noninterest Expense.* Noninterest expense increased \$11.5 million or 28.2% to \$52.1 million during the year ended December 31, 2011 compared to \$40.6 million for the year ended December 31, 2010. The increase was due to increased salaries and benefits expense in the amount of \$7.2 million, increased occupancy and equipment expense of \$1.8 million and increased other real estate owned expense (including valuation adjustments) of \$652,000. These increases were substantially due to the Cowlitz and Pierce Commercial Acquisitions.

The efficiency ratio for the year ended December 31, 2011 was 68.8% compared to 56.2% for the same period in the prior year. While growth strategies are being executed the Company expects to incur higher expenses as evidenced by the current efficiency ratio. Expenses are expected to be more in line with revenue when these growth strategies begin producing long term results. The increase was primarily related to the increase in noninterest expense resulting from the Cowlitz and Pierce Acquisitions. The efficiency ratio consists of noninterest expense divided by the sum of net interest income before provision for loan losses plus noninterest income.

*Income Tax Expense (Benefit).* The provision for income taxes decreased by \$3.8 million to an expense of \$2.6 million for the year ended December 31, 2011 from an expense of \$6.4 million for the year ended December 31, 2010. The Company's effective tax rate was 28.8% for the year ended December 31, 2011 compared to 32.5% for the same period in 2010. The decrease in the Company's effective tax rate for the year ended December 31, 2011 is due substantially to an increase in balances of tax exempt securities and the lower level of income before taxes relative to the amount of tax-exempt income.

**Results of Operations for the Years Ended December 31, 2010 and 2009**

On July 30, 2010, Heritage Bank acquired certain assets and assumed certain liabilities of Cowlitz Bank from the FDIC, which had been appointed receiver of the institution, including nine branches located in Washington State and Oregon State. As a result of the Cowlitz Acquisition, Heritage Bank acquired assets with a fair value of approximately \$344.8 million, including \$145.3 million of loans, \$74.1 million of cash and cash

---

**Table of Contents**

equivalents, \$70.8 million of a FDIC receivable, \$33.7 million of investment securities, \$16.1 million of a FDIC indemnification asset, \$1.2 million of FHLB stock, \$1.7 million of core deposit intangible and \$1.2 million of other assets. Heritage Bank assumed liabilities with a fair value of approximately \$344.5 million, including \$343.9 million of deposits and \$422,000 of other liabilities. In connection with this acquisition, Heritage Bank entered into loss-sharing agreements with the FDIC which cover approximately \$167.2 million in unpaid principal balance of acquired loans at July 30, 2010.

On November 5, 2010, Heritage Bank acquired certain assets and assumed certain liabilities of Pierce Commercial Bank from the FDIC, which had been appointed receiver of the institution. Pierce Commercial Bank was a full service commercial bank headquartered in Tacoma, Washington. As a result of the Pierce Commercial Acquisition, Heritage Bank acquired assets with a fair value of approximately \$210.7 million, including \$142.9 million of loans, \$30.3 million of cash and cash equivalents, \$21.5 million of a FDIC receivable, \$13.7 million of investment securities, \$1.1 million of FHLB and Federal Reserve stock, and \$1.2 million of other assets. Heritage Bank assumed liabilities with a fair value of approximately \$203.3 million, including \$181.5 million of deposits, \$17.5 million in FHLB borrowings and \$300,000 of other liabilities. In connection with the Pierce Commercial Acquisition, Heritage Bank did not enter into loss-sharing agreements with the FDIC to cover expected losses on acquired loans or other real estate owned.

*Earnings Summary.* Including preferred stock dividends, net income applicable to common shareholders of \$1.04 per diluted common share was recorded for the year ended December 31, 2010 compared to a net loss of \$0.10 per diluted common share for the year ended December 31, 2009. Net income for the year ended December 31, 2010 was \$13.4 million compared to net income of \$581,000 for the same period in 2009. The increase was primarily the result of a \$11.8 million gain on bank acquisitions, a \$7.4 million decrease in the provision for loan losses and a \$9.3 million increase in net interest income partially offset by a \$9.8 million increase in noninterest expense. The Company's efficiency ratio improved to 56.2% for the year ended December 31, 2010 from 61.3% for the year ended December 31, 2009.

*Net Interest Income.* Net interest income increased \$9.3 million, or 22.3%, to \$51.0 million for the year ended December 31, 2010 compared with the previous year of \$41.7 million. The increase in net interest income was due primarily to increased earning assets acquired from the Cowlitz and Pierce Commercial Acquisitions. Net interest income as a percentage of average earning assets (net interest margin) for the year ended December 31, 2010 increased 21 basis points to 4.78% from 4.57% for the previous year. The increase in net interest margin was due primarily to increased loan yields as a result of discount accretion on the acquired loan portfolios balances and offset by low interest earning overnight cash deposits in the Cowlitz and Pierce Commercial Acquisitions. Our net interest spread for the year ended December 31, 2010 increased to 4.56% from 4.25% for the prior year.

Total interest income increased \$6.2 million, or 11.6%, to \$59.5 million for the year ended December 31, 2010 from \$53.3 million for the year ended December 31, 2009 as the yield on interest earning assets decreased to 5.58% for the year ended December 31, 2010 from 5.85% for the year ended December 31, 2009. Total average interest earning assets (including nonaccrual loans) increased by \$155.0 million to \$1.07 billion for the year ended December 31, 2010 from \$911.9 million for the year ended December 31, 2009, mostly due to the Cowlitz and Pierce Commercial Acquisitions. Nonaccrual originated loans decreased by \$8.3 million to \$26.5 million at December 31, 2010 from \$34.8 million at December 31, 2009.

Total interest expense decreased by \$3.1 million, or 26.9%, to \$8.5 million for the year ended December 31, 2010 from \$11.6 million for the year ended December 31, 2009 as the average rate paid on interest bearing liabilities decreased to 1.02% for the year ended December 31, 2010 from 1.60% for the year ended December 31, 2009. Total average interest bearing liabilities increased by \$106.8 million to \$833.1 million at December 31, 2010 from \$726.3 at December 31, 2009, mostly due to the Cowlitz and Pierce Commercial Acquisitions.

---

## **Table of Contents**

*Provision for Loan Losses.* The provision for loan losses decreased \$7.4 million, or 38.2%, to \$12.0 million for the year ended December 31, 2010 from \$19.4 million for the year ended December 31, 2009. The decreased provision for loan losses was primarily the result of a decrease in nonaccrual originated loans. The Banks had net charge-offs of \$16.1 million for the year ended December 31, 2010 compared to net charge-offs of \$8.6 million for the year ended December 31, 2009. The ratio of net charge-offs to average total loans outstanding was 2.24% for the year ended December 31, 2010 and 1.10% for the year ended December 31, 2009. The increased amount of charge-offs were due mostly to the resolution of several construction and commercial loans that were nonperforming as of December 31, 2009.

The allowance for loan losses decreased by \$4.1 million to \$22.1 million at December 31, 2010 from \$26.2 million at December 31, 2009. The decreased level of the allowance for loan losses was primarily attributable to decreases in the expected loss allocated to nonperforming originated loans and total originated loans offset by an increase in performing originated loans classified as potential problem loans. As of December 31, 2010, we had identified \$26.9 million of impaired originated loans, including \$9.1 million of restructured loans. Of those impaired loans, \$6.7 million have no allowances for credit losses as their estimated collateral value is equal to or exceeds their carrying costs. The remaining \$20.2 million have related allowances for credit losses totaling \$4.6 million.

Based on the comprehensive methodology, management deemed the allowance for loan losses of \$22.1 million at December 31, 2010 (2.97% of total originated loans and 93.16% of nonperforming originated loans) adequate to provide for probable losses based on an evaluation of known and inherent risks in the loan portfolio at that date. *Noninterest Income.* Total noninterest income increased \$12.8 million, or 148.0%, to \$21.5 million for the year ended December 31, 2010 compared to \$8.7 million for the prior year. The increase was due substantially to an \$11.8 million pretax gain on bank acquisitions and a \$462,000 increase in service charges on deposits due to deposits acquired through the Cowlitz and Pierce Commercial Acquisitions.

*Noninterest Expense.* Noninterest expense increased \$9.8 million or 31.8% to \$40.7 million during the year ended December 31, 2010 compared to \$30.9 million for the year ended December 31, 2009. The increase was due to increased salaries and benefits expense in the amount of \$5.7 million, increased occupancy and equipment expense of \$1.4 million, increased professional services of \$1.3 million, and increased data processing of \$552,000. These increases were substantially due to the Cowlitz and Pierce Commercial Acquisitions.

The efficiency ratio for the year ended December 31, 2010 was 56.2% compared to 61.3% for the prior year.

*Income Tax Expense (Benefit).* The provision for income taxes increased by \$6.9 million to a net expense of \$6.4 million for the year ended December 31, 2010 from a benefit of \$503,000 for the year ended December 31, 2009 primarily as a result of an increase in income before taxes. The Company's effective tax rate was 32.5% for the year ended December 31, 2010.

## **Liquidity and Capital Resources**

Our primary sources of funds are customer and local government deposits, loan principal and interest payments, loan sales, interest earned on and proceeds from sales and maturities of investment securities, and advances from the FHLB of Seattle. These funds, together with retained earnings, equity and other borrowed funds, are used to make loans, acquire investment securities and other assets, and fund continuing operations. While maturities and scheduled amortization of loans are a predictable source of funds, deposit flows and loan prepayments are greatly influenced by the level of interest rates, economic conditions, and competition.

We must maintain an adequate level of liquidity to ensure the availability of sufficient funds to fund loan originations and deposit withdrawals, satisfy other financial commitments, and fund operations. We generally maintain sufficient cash and short-term investments to meet short-term liquidity needs. At December 31, 2011, cash and cash equivalents totaled \$123.8 million, or 9.0% of total assets and investment securities classified as either available for sale or held to maturity with maturities of one year or less amounted to \$30.1 million, or 2.2% of total assets. At December 31, 2011, the Banks maintained an uncommitted credit facility with the FHLB of



---

**Table of Contents**

Seattle for \$169.7 million and an uncommitted credit facility with the Federal Reserve Bank of San Francisco for \$70.5 million, of which there were no borrowings outstanding as of December 31, 2011. The Banks also maintain advance lines with Zions Bank, US Bank and Pacific Coast Bankers Bank to purchase federal funds totaling \$42.8 million as of December 31, 2011. As of December 31, 2011, there were no overnight federal funds purchased.

During 2011 total assets grew \$1.3 million with cash on hand and in banks decreasing \$7.0 million, interest earning deposits and federal funds sold decreasing \$38.2 million, investment securities increasing \$17.8 million and net loans increasing by \$24.8 million over the prior year-end. Our strategy has been to acquire core deposits (which we define to include all deposits except public funds, brokered CDs and other wholesale deposits) from our retail accounts, acquire noninterest bearing demand deposits from our commercial customers, and use available borrowing capacity to fund growth in assets. We anticipate that we will continue to rely on the same sources of funds in the future and use those funds primarily to make loans and purchase investment securities.

Stockholders' equity was \$202.5 million at December 31, 2011 and \$202.3 million at December 31, 2010. During the year ended December 31, 2011, we paid common stock dividends of \$5.9 million, repurchased \$2.3 million in common stock, repurchased \$450,000 in a warrant issued to the U.S Treasury, realized net income of \$6.5 million, recorded \$1.2 million in unrealized gains on securities available for sale, net of tax, recorded \$13,000 of market loss related to other than temporary impairment on securities held to maturity, net of tax, recorded \$125,000 of accretion of market loss related to other than temporary impairment on securities held to maturity, net of tax, and realized the effects of exercising stock options, stock option compensation and earned ESOP and restricted stock shares totaling \$1.1 million.

On November 21, 2008, the Company completed a sale to the Treasury of 24,000 shares of the Company's Series A Fixed Rate Cumulative Perpetual Preferred Stock for an aggregate purchase price of \$24.0 million in cash, with a related Warrant to purchase 276,074 shares of the Company's common stock. On December 22, 2010, the Company redeemed the 24,000 shares of its Series A preferred stock. The Company paid the Treasury a total of \$24.1 million, consisting of \$24.0 million of principal and \$123,000 of accrued and unpaid dividends. Under the terms of the Warrant, because our September 22, 2009 offering of common stock was a qualified equity offering resulting in aggregate gross proceeds of at least \$24.0 million, the number of shares of the Company's common stock underlying the Warrant was reduced by 50% to 138,037 shares. On August 17, 2011, the Company repurchased the Warrant from the Treasury for \$450,000. The Warrant repurchase, together with the Company's earlier redemption of the entire amount of Fixed Rate Cumulative Perpetual Preferred Stock, Series A, held by the Treasury, represents full repayment of all TARP obligations and cancellation of all equity interests in the Company held by the Treasury.

The Company and the Banks are subject to various regulatory capital requirements. As of December 31, 2011, the Company and the Banks were classified as well capitalized institutions under the criteria established by the Federal Deposit Insurance Act. Our initial public offering in January of 1998 significantly increased our capital to levels well in excess of regulatory requirements and our internal needs. Furthermore, on September 22, 2009, the Company completed the sale of 4.3 million shares of common stock in a public offering. The purchase price was \$11.50 per share and net proceeds from the sale totaled approximately \$46.6 million. On December 15, 2010, the Company completed the sale of 4.4 million shares of common stock in a public offering. The purchase price was \$13.00 per share and net proceeds from the sale totaled approximately \$57.6 million.

Quarterly, the Company reviews the potential payment of cash dividends to common shareholders. The timing and amount of cash dividends paid on our common stock depends on the Company's earnings, capital requirements, financial condition and other relevant factors. Dividends on common stock from the Company depend substantially upon receipt of dividends from the Banks, which are the Company's predominant sources of income. On February 1, 2012, the Company's Board of Directors declared a dividend of \$0.06 per share payable on February 24, 2012 to shareholders of record on February 10, 2012.

**Table of Contents**

Our capital levels are also modestly impacted by our 401(k) Employee Stock Ownership Plan and Trust ( ESOP ). The Employee Stock Ownership Plan ( ESOP ) purchased 2% of the common stock issued in the January 1998 stock offering and borrowed from the Company to fund the purchase of the Company's common stock. The loan to the ESOP will be repaid principally from the Banks' contributions to the ESOP. The Banks' contributions will be sufficient to service the debt over the 15 year loan term at the interest rate of 8.5%. As the debt is repaid, shares are released, and allocated to plan participants based on the proportion of debt service paid during the year. As shares are released, compensation expense is recorded equal to the then current market price of the shares, our capital is increased, and the shares become outstanding for earnings per common share calculations. For the year ended December 31, 2011, the Company has allocated or committed to be released to the ESOP 9,258 earned shares and has 10,029 unearned, restricted shares remaining to be released. The fair value of unearned, restricted shares held by the ESOP trust was \$126,000 at December 31, 2011.

**Contractual Obligations**

The following table provides the amounts due under specified contractual obligations for the periods indicated as of December 31, 2011:

	Less than 1 year	Over 1-3 years	Over 3-5 years	More than 5 years	Indeterminate maturity(1)	Total
	(In thousands)					
<b>Contractual payments by period:</b>						
Deposits	\$ 252,677	\$ 51,580	\$ 25,147	\$ 200	\$ 806,440	\$ 1,136,044
Operating leases	1,471	2,593	2,553	5,334		11,951
Purchase obligations(2)	157					157
<b>Total contractual obligations</b>	<b>\$ 254,305</b>	<b>\$ 54,173</b>	<b>\$ 27,700</b>	<b>\$ 5,534</b>	<b>\$ 806,440</b>	<b>\$ 1,148,152</b>

(1) Represents interest bearing and noninterest bearing checking, money market and checking accounts.

(2) Represents agreements to purchase goods or services.

**Asset/Liability Management**

Our primary financial objective is to achieve long term profitability while controlling our exposure to fluctuations in market interest rates. To accomplish this objective, we have formulated an interest rate risk management policy that attempts to manage the mismatch between asset and liability maturities while maintaining an acceptable interest rate sensitivity position. The principal strategies which we employ to control our interest rate sensitivity are: selling most long term, fixed rate, single-family residential mortgage loan originations; originating commercial loans and residential construction loans at variable interest rates repricing for terms generally one year or less; and offering noninterest bearing demand deposit accounts to businesses and individuals. The longer-term objective is to increase the proportion of noninterest bearing demand deposits, low interest bearing demand deposits, money market accounts, and savings deposits relative to certificates of deposit to reduce our overall cost of funds.

Our asset and liability management strategies have resulted in a positive 0-3 month gap of 16.86% and a positive 4-12 month gap of 10.56% as of December 31, 2011. These gaps measure the difference between the dollar amount of our interest earning assets and interest bearing liabilities that mature or reprice within the designated period (three months and 4-12 months) as a percentage of total interest earning assets, based on certain estimates and assumptions as discussed below. We believe that the implementation of our operating strategies has reduced the potential effects of changes in market interest rates on our results of operations. The positive gap for the 0-3 month period indicates that decreases in market interest rates may adversely affect our results over that period.

**Table of Contents**

The following table provides the estimated maturity or repricing and the resulting interest rate sensitivity gap of our interest earning assets and interest bearing liabilities at December 31, 2011 based upon estimates of expected mortgage prepayment rates and deposit run off rates consistent with national trends. We adjusted mortgage loan maturities for loans held for sale by reflecting these loans in the three-month category, which is consistent with their sale in the secondary mortgage market. The amounts in the table are derived from our internal data. We used certain assumptions in presenting this data so the amounts may not be consistent with other financial information prepared in accordance with generally accepted accounting principles. The amounts in the tables also could be significantly affected by external factors, such as changes in prepayment assumptions, early withdrawal of deposits, and competition.

	Estimated Maturity or Repricing Within					Total
	0-3 months	Over 3 months-12 months	1-5 years	Over 5 years -15 years	Over 15 years	
<b>Interest Earnings Assets:</b>						
Loans(1)	\$ 247,840	\$ 67,018	\$ 370,845	\$ 109,312	\$ 46,597	\$ 841,612
Investment securities	7,572	27,073	26,778	46,372	48,900	156,695
FHLB stock	5,594					5,594
Interest earning deposits	123,759					123,759
<b>Total interest earning assets</b>	<b>\$ 384,765</b>	<b>\$ 94,091</b>	<b>\$ 397,623</b>	<b>\$ 155,684</b>	<b>\$ 95,497</b>	<b>\$ 1,127,660</b>
<b>Interest Bearing Liabilities:</b>						
Total interest bearing deposits	\$ 171,572	\$ 165,103	\$ 568,376	\$	\$	\$ 905,051
Total securities sold under agreement to repurchase	23,091					23,091
<b>Total interest bearing liabilities</b>	<b>\$ 194,663</b>	<b>\$ 165,103</b>	<b>\$ 568,376</b>	<b>\$</b>	<b>\$</b>	<b>\$ 928,142</b>
<b>Rate sensitivity gap</b>	<b>\$ 190,102</b>	<b>\$ (71,012)</b>	<b>\$ (170,753)</b>	<b>\$ 155,684</b>	<b>\$ 95,497</b>	<b>\$ 199,518</b>
<b>Cumulative rate sensitivity gap:</b>						
Amount	\$ 190,102	\$ 119,090	\$ (51,663)	\$ 104,021	\$ 199,518	
As a percentage of total interest earning assets	16.86%	10.56%	(4.58)%	9.22%	17.69%	

(1) Originated loans receivable, including the loans held for sale and excluding deferred loan fees.

Certain shortcomings are inherent in the method of analysis presented in the foregoing table. For example, although certain assets and liabilities may have similar maturities or periods to repricing, they may react in different degrees to changes in market interest rates. Also, the interest rates on some types of assets and liabilities may fluctuate in advance of changes in market interest rates, while interest rates on other types may lag behind changes in market interest rates. Additionally, some assets, such as adjustable rate mortgages, have features, which restrict changes in the interest rates of those assets both on a short-term basis and over the lives of such assets. Further, if a change in market interest rates occurs, prepayment, and early withdrawal levels could deviate significantly from those assumed in calculating the tables. Finally, the ability of many borrowers to service their adjustable rate debt may decrease if market interest rates increase substantially.

**Impact of Inflation and Changing Prices**

Inflation affects our operations by increasing operating costs and indirectly by affecting the operations and cash flow of our customers. Unlike most industrial companies, virtually all the assets and liabilities of a financial institution are monetary in nature. As a result, changes in interest rates generally have a more significant impact on a financial institution's performance than the effects of general levels of inflation. Although interest rates do not necessarily move in the same direction or the same extent as the prices of goods and services, increases in inflation generally have resulted in increased interest rates.



**Table of Contents****ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to interest rate risk through our lending and deposit gathering activities. For a discussion of how this exposure is managed and the nature of changes in our interest rate risk profile during the past year, see Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operation Asset/Liability Management.

Neither we, nor the Banks, maintain a trading account for any class of financial instrument, nor do we, or they, engage in hedging activities or purchase high risk derivative instruments. Moreover, neither we, nor the Banks, are subject to foreign currency exchange rate risk or commodity price risk.

The table below provides information about our originated financial instruments that are sensitive to changes in interest rates as of December 31, 2011. The table presents principal cash flows and related weighted average interest rates by expected maturity dates. The expected maturity is the contractual maturity or earlier call date of the instrument. The data in this table may not be consistent with the amounts in the preceding table, which represents amounts by the repricing date or maturity date (whichever occurs sooner) adjusted by estimates such as mortgage prepayments and deposit reduction or early withdrawal rates.

	By Expected Maturity Date Year Ended December 31,					Total	Fair Value
	2012	2013	2014	2015- 2016	After 2016		
(Dollars in thousands)							
<b>Investment Securities</b>							
Amounts maturing:							
Fixed rate	\$ 30,051	\$ 12,212	\$ 1,244	\$ 3,857	\$ 107,156	\$ 154,520	
Weighted average interest rate	1.64%	1.15%	4.17%	3.59%	3.09%		
Adjustable rate					2,175	2,175	
Weighted average interest rate					5.32%		
<b>Total</b>	<b>\$ 30,051</b>	<b>\$ 12,212</b>	<b>\$ 1,244</b>	<b>\$ 3,857</b>	<b>\$ 109,331</b>	<b>\$ 156,695</b>	<b>\$ 157,483</b>
<b>Loans(1)</b>							
Amounts maturing:							
Fixed rate	\$ 55,344	\$ 28,418	\$ 24,283	\$ 47,733	\$ 161,689	\$ 317,467	
Weighted average interest rate	5.82%	6.55%	5.80%	5.66%	5.95%		
Adjustable rate	144,104	34,350	21,715	52,953	269,195	522,317	
Weighted average interest rate	5.53%	5.31%	5.94%	5.36%	5.91%		
<b>Total</b>	<b>\$ 199,448</b>	<b>\$ 62,768</b>	<b>\$ 45,998</b>	<b>\$ 100,686</b>	<b>\$ 430,884</b>	<b>\$ 839,784</b>	<b>\$ 863,176</b>
<b>Certificates of Deposit</b>							
Amounts maturing:							
Fixed rate	\$ 252,677	\$ 40,044	\$ 11,536	\$ 13,158	\$ 12,189	\$ 329,604	\$ 331,618
Weighted average interest rate	0.97%	1.38%	2.16%	2.76%	1.97%		

(1) Originated loans receivable, excluding loans held for sale and deferred loan fees.

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

For financial statements, see the Index to Consolidated Financial Statements on page F-1.

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None



**Table of Contents**

**ITEM 9A. CONTROLS AND PROCEDURES**

**(i) Disclosure Controls and Procedures.**

Our disclosure controls and procedures are designed to ensure that information the Company must disclose in its reports filed or submitted under the Securities Exchange Act of 1934, as amended (the Exchange Act), is recorded, processed, summarized, and reported on a timely basis. Our management has evaluated, with the participation and under the supervision of our chief executive officer (CEO) and chief financial officer (CFO), the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) as of the end of the period covered by this report. Based on this evaluation, our CEO and CFO have concluded that, as of such date, the Company's disclosure controls and procedures are effective in ensuring that information relating to the Company, including its consolidated subsidiaries, required to be disclosed in reports that it files under the Exchange Act is (1) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (2) accumulated and communicated to our management, including our CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

**(ii) Internal Control Over Financial Reporting.**

**(a) Management's report on internal control over financial reporting.**

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control system is designed to provide reasonable assurance to our management and the board of directors regarding the preparation and fair presentation of published financial statements. Nonetheless, all internal control systems, no matter how well designed, have inherent limitations. Even systems determined to be effective as of a particular date can provide only reasonable assurance with respect to financial statement preparation and presentation and may not eliminate the need for restatements.

The Company's management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2011. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in *Internal Control - Integrated Framework*. Based on our assessment, we believe that, as of December 31, 2011, the Company's internal control over financial reporting is effective based on these criteria.

KPMG, an independent registered public accounting firm, has audited the effectiveness of our internal control over financial reporting as of December 31, 2011, which is included in this Item 9A.

**Table of Contents**

**(b) Attestation report of the registered public accounting firm.**

**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders

Heritage Financial Corporation:

We have audited Heritage Financial Corporation and subsidiaries (the Company) internal control over financial reporting as of December 31, 2011, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying *Management's Report on Internal Control over Financial Reporting*. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2011, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated statements of financial condition of Heritage Financial Corporation and subsidiaries as of December 31, 2011 and 2010, and the related consolidated statements of operations, stockholders' equity and comprehensive income (loss), and cash flows for each of the years in the three-year period ended December 31, 2011, and our report dated March 2, 2012 expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG LLP

Seattle, Washington

March 2, 2012



**Table of Contents**

**(c) Changes in internal control over financial reporting.**

There were no significant changes in the Company's internal control over financial reporting during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**ITEM 9B. OTHER INFORMATION.**

None.

**Table of Contents****PART III****ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

Information concerning directors of the registrant is incorporated by reference to the section entitled Election of Directors of our definitive proxy statement for the annual meeting of shareholders to be held May 2, 2012 ( Proxy Statement ).

For information regarding the executive officers of the Company, see Item 1. Business Executive Officers .

The required information with respect to compliance with Section 16(a) of the Exchange Act is incorporated by reference to the section entitled Security Ownership of Certain Beneficial Owners and Management of the Proxy Statement.

The Company has adopted a written [Code of Ethics-See page 22] that applies to our directors, officers and employees. The Code of Ethics can be accessed electronically by visiting the Company s website at www.hf-wa.com.

The Audit Committee of our Board of Directors retains our independent auditors, reviews and approves the scope and results of the audits with the auditors and management, monitors the adequacy of our system of internal controls and reviews the annual report, auditors fees and non-audit services to be provided by the independent auditors. The members of our audit committee are Daryl D. Jensen, chair of the committee, Philip S. Weigand, Brian S. Charneski, John A. Clees, Jeffrey S. Lyon, and Gary B. Christensen, all of whom are considered independent as defined by the SEC. Our Board of Directors has determined that Mr. Jensen meets the definition of an audit committee financial expert, as determined by the requirements of the SEC.

**ITEM 11. EXECUTIVE COMPENSATION**

Information concerning executive and director compensation and certain matters regarding participation in the Company s compensation committee required by this item is set incorporated by reference to the headings Executive Compensation , Director Compensation, and Compensation Committee Report of the Proxy Statement.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

The following table summarizes the consolidated activity within the Company s stock option plans as of December 31, 2011, all of which were approved by shareholders.

Plan Category	Number of securities to be issued upon exercise of outstanding options and awards	Weighted-average exercise price of outstanding options	Number of securities remaining available for future issuance under equity compensation plans
Equity compensation plans, all of which are approved by security holders	582,003	\$ 18.33	687,999

Information concerning security ownership of certain beneficial owners and management is incorporated by reference to the section entitled Security Ownership of Certain Beneficial Owners and Management of the Proxy Statement.

**Table of Contents**

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE**

Information concerning certain relationships and related transactions is incorporated by reference to the section entitled "Meetings and Committees of the Board of Directors and Corporate Governance Matters" of the Proxy Statement.

Our common stock is listed on the NASDAQ Global Select Market. In accordance with NASDAQ requirements, at least a majority of our directors must be independent directors. The Board of Directors has determined that eight of our ten directors are independent. Directors Charneski, Christensen, Clees, Ellwanger, Fluetsch, Jensen, Lyon and Weigand are all independent. Only Brian L. Vance, who serves as President and Chief Executive Officer of Heritage Financial Corporation and Heritage Bank, and Donald V. Rhodes, the Chairman of Heritage Financial Corporation and its financial institution subsidiaries and the former President and Chief Executive Officer of Heritage Financial Corporation and Heritage Bank, are not independent.

**ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES**

Information concerning principal accounting fees and services is incorporated by reference to the section entitled "Audit Fees" in the Proxy Statement.

**Table of Contents**

**PART IV**

**ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

(a)(1) The Consolidated Financial Statements are contained as listed on the Index to Consolidated Financial Statements on page F-1.

(2) All schedules are omitted because they are not required or applicable, or the required information is shown in the Consolidated Financial Statements or notes.

(3) *Exhibits*

**Exhibit**

<b>No.</b>	
3.1	Articles of Incorporation(1)
3.2	Bylaws of the Company(2)
4.2	Warrant for purchase(3)
10.1	1998 Stock Option and Restricted Stock Award Plan(4)
10.6	1997 Stock Option and Restricted Stock Award Plan(5)
10.10	2002 Incentive Stock Option Plan, Director Nonqualified Stock Option Plan, and Restricted Stock Option Plan(6)
10.12	2006 Incentive Stock Option Plan, Director Nonqualified Stock Option Plan, and Restricted Stock Option Plan(7)
10.13	Employment Agreement between the Company and Brian L. Vance, effective December 3, 2010 as amended and restated in February 2007(8)
10.14	Employment Agreement between Central Valley Bank and D. Michael Broadhead, effective December 3, 2010(8)
10.19	Letter of Understanding between Heritage Financial Corporation and Donald V. Rhodes dated August 18, 2009(9)
10.20	Annual Incentive Compensation Plan(10)
10.22	2010 Omnibus Equity Plan(11)
14.0	Code of Ethics and Conduct Policy(12)
21.0	Subsidiaries of the Company
23.0	Consent of Independent Registered Public Accounting Firm
24.0	Power of Attorney
31.1	Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Principal Executive Officer and Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101	The following materials from Heritage Financial Corporation's Annual Report on Form 10-K for the year ended December 31, 2011, formatted in Extensible Business Reporting Language (XBRL): (i) Consolidated Statements of Financial Condition, (ii) Consolidated Statements of Operations; (iii) Consolidated Statements of Changes in Shareholder's Equity and Comprehensive Income (Loss), (iv) Consolidated Statements of Cash Flows, and (v) the Notes to Consolidated Financial Statements(13)

**Table of Contents**

- (1) Incorporated by reference to the Registration Statement on Form S-1 (Reg. No. 333-35573) declared effective on November 12, 1997; as amended, said Amendment being incorporated by reference to the Amendment to the Articles of Incorporation of Heritage Financial Corporation filed with the Current Report on Form 8-K dated November 25, 2008.
- (2) Incorporated by reference to the Current Report on Form 8-K dated November 29, 2007.
- (3) Incorporated by reference to the Current Report on Form 8-K dated November 25, 2008.
- (4) Incorporated by reference to the Registration Statement on Form S-8 (Reg. No. 333-71415).
- (5) Incorporated by reference to the Registration Statement on Form S-8 (Reg. No. 333-57513).
- (6) Incorporated by reference to the Registration Statements on Form S-8 (Reg. No. 333-88980; 333-88982; 333-88976).
- (7) Incorporated by reference to the Registration Statements on Form S-8 (Reg. No. 333-134473; 333-134474; 333-134475).
- (8) Incorporated by reference to the Quarterly Report on Form 10-Q dated May 1, 2007.
- (9) Incorporated by reference to the Current Report on Form 8-K dated August 20, 2009.
- (10) Incorporated by reference to the Annual Report on Form 10-K dated March 2, 2010.
- (11) Incorporated by reference to the Registration Statement on Form S-8 (Reg. No. 33-167146).
- (12) Registrant elects to satisfy Regulation S-K §229.406(c) by posting its Code of Ethics on its website at [www.HF-WA.com](http://www.HF-WA.com) in the section titled Investor Information: Corporate Governance.
- (13) Pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed or part of a registration statement or prospectus for purposes of Section 11 or 12 of the Securities Act of 1933 or Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise not subject to liability under those sections.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on the 2nd day of March 2012.

**HERITAGE FINANCIAL CORPORATION**  
(Registrant)

By */s/ BRIAN L. VANCE*  
**Brian L. Vance**  
**President and Chief Executive Officer**

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated on the 2nd day of March 2012.

**Principal Executive Officer:**

*/s/ BRIAN L. VANCE*

**Brian L. Vance**  
**President and Chief Executive Officer**

**Principal Financial Officer:**

*/s/ DONALD J. HINSON*

**Donald J. Hinson**  
**Senior Vice President and Chief Financial Officer**

**Remaining Directors:**

\*Brian S. Charneski

\*Gary B. Christensen

\*John A. Clees

\*Kimberly T. Ellwanger

\*Peter N. Fluetsch

\*Daryl D. Jensen

\*Jeffrey S. Lyon

\*Donald V. Rhodes

\*Philip S. Weigand

\*By

/s/ BRIAN L. VANCE  
**Brian L. Vance**  
**Attorney-in-Fact**

**Table of Contents**

**HERITAGE FINANCIAL CORPORATION AND SUBSIDIARIES**

**CONSOLIDATED FINANCIAL STATEMENTS**

**December 31, 2011, 2010, and 2009**

**INDEX TO CONSOLIDATED FINANCIAL STATEMENTS**

	<b>Page</b>
<u>Report of Independent Registered Public Accounting Firm</u>	F-2
<u>Consolidated Statements of Financial Condition December 31, 2011 and December 31, 2010</u>	F-3
<u>Consolidated Statements of Operations Years ended December 31, 2011, 2010, and 2009</u>	F-4
<u>Consolidated Statements of Stockholders Equity and Comprehensive Income (Loss) Years ended December 31, 2011, 2010, and 2009</u>	F-5
<u>Consolidated Statements of Cash Flows Years ended December 31, 2011, 2010, and 2009</u>	F-7
<u>Notes to Consolidated Financial Statements</u>	F-9



**Table of Contents**

**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders

Heritage Financial Corporation:

We have audited the accompanying consolidated balance sheets of Heritage Financial Corporation and subsidiaries as of December 31, 2011 and 2010, and the related consolidated statements of operations, stockholders' equity and comprehensive income (loss), and cash flows for each of the years in the three-year period ended December 31, 2011. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Heritage Financial Corporation and subsidiaries as of December 31, 2011 and 2010, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2011, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Heritage Financial Corporation's internal control over financial reporting as of December 31, 2011, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated March 2, 2012 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ KPMG LLP

Seattle, Washington

March 2, 2012

**Table of Contents****HERITAGE FINANCIAL CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION****December 31, 2011 and 2010****(Dollars in thousands, except per share amounts)**

	<b>2011</b>	<b>2010</b>
<b><u>ASSETS</u></b>		
Cash on hand and in banks	\$ 30,193	\$ 37,179
Interest earning deposits	93,566	129,822
Federal funds sold		1,990
Investment securities available for sale	144,602	125,175
Investment securities held to maturity (market value of \$12,881 and \$14,290)	12,093	13,768
Loans held for sale	1,828	764
Originated loans receivable	837,924	742,019
Less: Allowance for loan losses	(22,317)	(22,062)
Originated loans receivable, net	815,607	719,957
Purchased covered loans receivable, net of allowance for loan losses of (\$3,963 and \$0)	105,394	128,715
Purchased non-covered loans receivable, net of allowance for loan losses of (\$4,635 and \$0)	83,479	131,049
Total loans receivable, net	1,004,480	979,721
FDIC indemnification asset	10,350	16,071
Other real estate owned (\$774 and \$0 covered by FDIC loss share, respectively)	4,484	3,030
Premises and equipment, at cost, net	22,975	21,750
Federal Home Loan Bank stock, at cost	5,594	5,594
Accrued interest receivable	5,117	4,626
Prepaid expenses and other assets	8,190	8,974
Deferred income taxes, net	10,988	4,255
Intangible assets, net	1,513	1,953
Goodwill	13,012	13,012
Total assets	\$ 1,368,985	\$ 1,367,684
<b><u>LIABILITIES AND STOCKHOLDERS EQUITY</u></b>		
Deposits	\$ 1,136,044	\$ 1,136,276
Securities sold under agreement to repurchase	23,091	19,027
Accrued expenses and other liabilities	7,330	10,102
Total liabilities	1,166,465	1,165,405
Stockholders' equity:		
Preferred stock, no par value, 2,500,000 shares authorized; Series A (liquidation preference \$1,000 per share); no shares issued and outstanding at December 31, 2011 and December 31, 2010		
Common stock, no par, 50,000,000 shares authorized; 15,456,297 and 15,568,471 shares outstanding at December 31, 2011 and 2010, respectively	126,622	128,436
Unearned compensation ESOP and other	(94)	(182)
Retained earnings	74,256	73,648
Accumulated other comprehensive income, net	1,736	377
Total stockholders' equity	202,520	202,279

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Total liabilities and stockholders' equity	\$ 1,368,985	\$ 1,367,684
--	--------------	--------------

See accompanying notes to consolidated financial statements.

F-3

**Table of Contents****HERITAGE FINANCIAL CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS****For the years ended December 31, 2011, 2010 and 2009****(Dollars in thousands, except per share amounts)**

	2011	2010	2009
<b>Interest income:</b>			
Interest and fees on loans	\$ 70,114	\$ 56,054	\$ 50,567
Taxable interest on investment securities	2,912	2,661	2,295
Nontaxable interest on investment securities	821	470	244
Interest on federal funds sold and interest earning deposits	273	337	235
<b>Total interest income</b>	<b>74,120</b>	<b>59,522</b>	<b>53,341</b>
<b>Interest expense:</b>			
Deposits	6,503	8,378	11,598
Other borrowings	79	133	47
<b>Total interest expense</b>	<b>6,582</b>	<b>8,511</b>	<b>11,645</b>
<b>Net interest income</b>	<b>67,538</b>	<b>51,011</b>	<b>41,696</b>
Provision for loan losses	5,180	11,990	19,390
Provision for loan losses on purchased loans	9,250		
<b>Net interest income after provision for loan losses</b>	<b>53,108</b>	<b>39,021</b>	<b>22,306</b>
<b>Noninterest income:</b>			
Gain on bank acquisitions		11,830	
Gains on sales of loans, net	316	401	422
Service charges on deposits	5,226	4,653	4,191
Merchant Visa income	2,906	3,092	3,008
Change in FDIC indemnification asset	(2,250)	50	
Other income	1,898	1,330	867
<b>Total noninterest income</b>	<b>8,096</b>	<b>21,356</b>	<b>8,488</b>
<b>Noninterest expense:</b>			
Impairment loss on investment securities	118	318	1,330
Less: Portion recorded as other comprehensive income	(20)	(20)	(830)
<b>Impairment loss on investment securities, net</b>	<b>98</b>	<b>298</b>	<b>500</b>
Salaries and employee benefits	27,109	19,910	14,259
Occupancy and equipment	7,127	5,326	3,928
Data processing	2,628	2,233	1,681
Marketing	1,361	1,171	990
Merchant Visa	2,350	2,577	2,500
Professional services	2,062	2,139	823
State and local taxes	1,336	968	967
Federal deposit insurance premium	1,558	1,656	1,616
Other real estate owned	921	269	162

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Other expense	5,503	4,041	3,290
Total noninterest expense	52,053	40,588	30,716
Income before income taxes	9,151	19,789	78
Income tax expense (benefit)	2,633	6,435	(503)
Net income	\$ 6,518	\$ 13,354	\$ 581
Dividends accrued and discount accreted on preferred shares		1,686	1,320
Net income (loss) applicable to common shareholders	\$ 6,518	\$ 11,668	\$ (739)
Basic earnings (loss) per common share	\$ 0.42	\$ 1.05	\$ (0.10)
Basic weighted average common shares outstanding	15,431,355	11,121,346	7,831,614
Diluted earnings (loss) per common share	\$ 0.42	\$ 1.04	\$ (0.10)
Diluted weighted average common shares outstanding	15,497,426	11,173,658	7,831,614

See accompanying notes to consolidated financial statements.

**Table of Contents****HERITAGE FINANCIAL CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY AND COMPREHENSIVE INCOME (LOSS)**

For the years ended December 31, 2011, 2010 and 2009

(Dollars and shares in thousands)

	Number of preferred stock shares	Preferred stock	Number of common shares	Common stock	Unearned Compensation- ESOP and restricted stock awards	Retained earnings	Accumulated other comprehensive income (loss), net	Total stock holders equity
Balance at December 31, 2008	24	\$ 23,367	6,700	\$ 26,546	\$ (358)	\$ 63,240	\$ 352	\$ 113,147
Restricted stock awards canceled			(1)					
Restricted stock awards issued			5					
Stock option compensation expense				143				143
Exercise of stock options (including tax benefits from nonqualified stock options)			4	39				39
Share based payment and earned ESOP			9	318	88			406
Tax benefit (provision) associated with share based payment and unallocated ESOP				(84)				(84)
Accretion of preferred stock		120				(120)		
Net income						581		581
Change in fair value of securities available for sale, net of reclassification adjustments							90	90
Cumulative effect of adoption of FASB ASC 320-10-65 relating to impairment of debt securities, net of tax						149	(149)	
Other-than-temporary impairment on securities held to maturity, net of tax							(540)	(540)
Accretion of other-than-temporary impairment on securities held to maturity, net of tax							14	14
Common stock issuance, net of expenses			4,341	46,572				46,572
Cash dividends accrued on preferred stock						(1,200)		(1,200)
Cash dividends declared and paid on common stock						(670)		(670)
Balance at December 31, 2009	24	\$ 23,487	11,058	\$ 73,534	\$ (270)	\$ 61,980	\$ (233)	\$ 158,498
Restricted stock awards canceled			(1)					
Restricted stock awards issued			57					
Stock option compensation expense				204				204
Exercise of stock options (including tax benefits from nonqualified stock options)			17	202				202
Share based payment and earned ESOP			9	420	88			508
Tax benefit (provision) associated with share based payment and unallocated ESOP				(10)				(10)
Accretion of preferred stock		513				(513)		
Net income						13,354		13,354
Change in fair value of securities available for sale, net of reclassification adjustments							418	418
Other-than-temporary impairment on securities held to maturity, net of tax							(14)	(14)
Accretion of other-than-temporary impairment on securities held to maturity, net of tax							206	206
Redemption of preferred stock	(24)	(24,000)						(24,000)
Common stock issuance, net of expenses			4,428	54,086				54,086
Cash dividends accrued on preferred stock						(1,173)		(1,173)
Balance at December 31, 2010		\$	15,568	\$ 128,436	\$ (182)	\$ 73,648	\$ 377	\$ 202,279

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Restricted stock awards canceled	(5)								
Restricted stock awards issued	81								
Stock option compensation expense		165							165
Exercise of stock options (including tax benefits from nonqualified stock options)	5	50							50
Share based payment and earned ESOP	8	767	88						855
Tax benefit (provision) associated with share based payment and unallocated ESOP		(4)							(4)
Common stock repurchase	(201)	(2,342)							(2,342)
Net income					6,518				6,518
Change in fair value of securities available for sale, net of reclassification adjustments							1,247		1,247
Other-than-temporary impairment on securities held to maturity, net of tax							(13)		(13)
Accretion of other-than-temporary impairment on securities held to maturity, net of tax							125		125
Repurchase of warrant issued to U.S. Treasury		(450)							(450)
Cash dividends declared and paid on common stock							(5,910)		(5,910)
Balance at December 31, 2011	\$	15,456	\$ 126,622	\$	(94)	\$ 74,256	\$	1,736	\$ 202,520

F-5

**Table of Contents**

	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>Comprehensive Income</b>			
Net income	\$ 6,518	\$ 13,354	\$ 581
Change in fair value of securities available for sale, net of tax of \$663, \$225, and \$45	1,233	418	84
Reclassification adjustment of net gain from sale of available for sale securities included in income, net of tax of \$8, \$0, \$3	14		5
Cumulative effect of adoption of FASB ASC 320-10-65 relating to impairment of debt securities, net of tax of \$0, \$0, \$(80)			(149)
Other-than-temporary impairment on securities held to maturity, net of tax of \$(7), \$(8), \$(290)	(13)	(14)	(540)
Accretion of other-than-temporary impairment on securities held to maturity, net of tax of \$68, \$111, \$8	125	206	14
Comprehensive income (loss)	\$ 7,877	\$ 13,964	\$ (5)

See accompanying notes to consolidated financial statements.



**Table of Contents****HERITAGE FINANCIAL CORPORATION AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS****For the years ended December 31, 2011, 2010 and 2009****(Dollars in thousands)**

	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>Cash flows from operating activities:</b>			
Net income	\$ 6,518	\$ 13,354	\$ 581
<b>Adjustments to reconcile net income to net cash provided by operating activities:</b>			
Depreciation and amortization	2,185	2,050	1,140
Deferred loan fees, net of amortization	537	(274)	(257)
Provision for loan losses	14,430	11,990	19,390
Net change in accrued interest receivable, prepaid expenses and other assets, accrued expenses and other liabilities	3,241	5,762	(7,397)
Recognition of compensation related to ESOP shares and share based payment	855	508	406
Stock option compensation expense	165	204	143
Tax provision realized from stock options exercised, share based payment and dividends on unallocated ESOP shares	4	10	84
Amortization of intangible assets	440	225	78
Deferred income tax	(7,465)	4,549	(4,373)
Gain on FDIC assisted bank acquisitions, net		(11,830)	
(Gain) loss on sale of investment securities	(23)	44	(2)
Impairment loss on investment of securities	98	298	500
Origination of loans held for sale	(18,016)	(18,665)	(20,213)
Gain on sale of loans	(316)	(401)	(422)
Proceeds from sale of loans	17,268	19,127	20,114
Valuation adjustment on other real estate owned	871		
Loss on other real estate owned	71	121	95
Loss (gain) on sale of premises and equipment	8	(2)	(1)
<b>Net cash provided by operating activities</b>	<b>20,871</b>	<b>27,070</b>	<b>9,866</b>
<b>Cash flows from investing activities:</b>			
Loans originated, net of principal payments	(45,379)	39,173	25,274
Maturities of investment securities available for sale	35,196	25,125	12,239
Maturities of investment securities held to maturity	2,221	2,301	2,689
Purchase of investment securities available for sale	(53,590)	(13,740)	(71,961)
Purchase of investment securities held to maturity	(271)	(2,296)	(5,332)
Purchase of premises and equipment	(3,127)	(6,914)	(1,977)
Proceeds from sales of other real estate owned	3,257	1,948	4,045
Proceeds from sale of premises and equipment	2	446	241
Proceeds from sales of investment securities available for sale	412	1,105	752
<b>Net cash acquired in acquisitions</b>		<b>196,614</b>	
<b>Net cash (used in) provided by investing activities</b>	<b>(61,279)</b>	<b>243,762</b>	<b>(34,030)</b>
<b>Cash flows from financing activities:</b>			
Net (decrease) increase in deposits	(232)	(229,234)	15,648
Net decrease in borrowed funds		(17,530)	
Preferred stock cash dividends paid		(1,173)	(1,200)
Common stock cash dividends paid	(5,910)		(654)

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Net increase in securities sold under agreement to repurchase	4,064	8,587	10,440
Proceeds from common stock issuance, net of expenses		54,086	46,572
Proceeds from exercise of stock options	50	202	39
Tax provision realized from stock options exercised, share based payment and dividends on unallocated ESOP shares	(4)	(10)	(84)
Repurchase of common stock	(2,342)		
Repurchase of common stock warrant	(450)		
Repurchase of preferred stock		(24,000)	
Net cash (used in) provided by financing activities	(4,824)	(209,072)	70,761
Net (decrease) increase in cash and cash equivalents	(45,232)	61,760	46,597
Cash and cash equivalents at beginning of year	168,991	107,231	60,634
Cash and cash equivalents at end of year	\$ 123,759	\$ 168,991	\$ 107,231

F-7

**Table of Contents**

	2011	2010	2009
Supplemental disclosures of cash flow information:			
Cash paid for interest	\$ 6,724	\$ 8,455	\$ 12,079
Cash paid for income taxes	9,998	1,494	4,942
Loans transferred to other real estate owned	(5,653)	(3,693)	(2,813)
Assets acquired (liabilities assumed) in acquisitions:			
Investment securities		47,397	
Loans covered by loss sharing		142,974	
Loans not covered by loss sharing		145,246	
Federal Home Loan Bank stock		2,264	
Accrued interest receivable		1,133	
FDIC indemnification asset		16,084	
Core deposit intangible		1,832	
Other real estate owned		702	
Other assets		1,219	
Deposits		(525,382)	
Borrowings		(17,530)	
Deferred tax liability		(4,140)	
Other liabilities	\$	\$ (724)	\$

See accompanying notes to consolidated financial statements.

---

**Table of Contents**

**HERITAGE FINANCIAL CORPORATION AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(1) Summary of Significant Accounting Policies**

*(a) Description of Business*

Heritage Financial Corporation (the Company) is a bank holding company incorporated in the State of Washington in August 1997. The Company is primarily engaged in the business of planning, directing and coordinating the business activities of its wholly owned subsidiaries: Heritage Bank and Central Valley Bank (the Banks). Heritage Bank is a Washington-chartered commercial bank whose deposits are insured by the Federal Deposit Insurance Corporation (FDIC) under the Deposit Insurance Fund (DIF). Heritage Bank conducts business from its main office in Olympia, Washington and its twenty-six branch offices located in western Washington and the greater Portland, Oregon area. Central Valley Bank conducts business from its main office in Toppenish, Washington and its five branch offices located in Yakima and Kittitas counties of Washington State.

The Company's business consists primarily of lending and deposit relationships with small businesses and their owners in its market areas and attracting deposits from the general public. The Company also makes real estate construction and land development loans, one-to-four family residential loans, and consumer loans and originates for sale or investment purposes first mortgage loans on residential properties located in western and central Washington State and the greater Portland, Oregon area.

Effective July 30, 2010, Heritage Bank entered into a definitive agreement with the Federal Deposit Insurance Corporation (the FDIC), pursuant to which Heritage Bank acquired certain assets and assumed certain liabilities of Cowlitz Bank, a Washington state-chartered bank headquartered in Longview, Washington (the Cowlitz Acquisition). The Cowlitz Acquisition included nine branches of Cowlitz Bank, including its division Bay Bank, which opened as branches of Heritage Bank as of August 2, 2010. It also included the Trust Services Division of Cowlitz Bank. Effective November 5, 2010, Heritage Bank entered into a definitive agreement with the Federal Deposit Insurance Corporation, pursuant to which Heritage Bank acquired certain assets and assumed certain liabilities of Pierce Commercial Bank, a Washington state-chartered bank headquartered in Tacoma, Washington (the Pierce Commercial Acquisition). The Pierce Commercial Acquisition included one branch, which opened as a branch of Heritage Bank as of, November 8, 2010. See Note 2, Business Combinations.

*(b) Basis of Presentation*

The accounting and reporting policies of the Company and its subsidiaries conform to U.S. generally accepted accounting principles. In preparing the consolidated financial statements, management makes estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of financial statements and the reported amounts of income and expense during the reporting periods. Material estimates that are particularly susceptible to significant change related to the determination of the allowance for loan losses, other than temporary impairments in the market value of investments, acquired loans and impairment of goodwill. Actual results could differ from these estimates.

The accompanying consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All significant intercompany balances and transactions among the Company and its subsidiaries have been eliminated in consolidation.

Certain prior year amounts have been reclassified to conform to the current year's presentation.

*(c) Cash and Cash Equivalents*

For purposes of reporting cash flows, cash and cash equivalents includes cash on hand and in banks, interest bearing deposits, and federal funds sold.

## Table of Contents

The Banks are required to maintain an average reserve balance with the Federal Reserve Bank in the form of cash. For the years ended December 31, 2011 and 2010, the Banks maintained adequate levels of cash to meet the Federal Reserve Bank requirement.

### *(d) Investment Securities*

The Company identifies investments as held to maturity or available for sale at the time of acquisition. Securities are classified as held to maturity when the Company has the ability and positive intent to hold them to maturity. Securities classified as available for sale are available for future liquidity requirements and may be sold prior to maturity.

Investment securities held to maturity are recorded at cost, adjusted for amortization of premiums or accretion of discounts using the interest method. Securities available for sale are carried at fair value. Unrealized gains and losses on securities available for sale are excluded from earnings and are reported in other comprehensive income. Realized gains and losses on sale are computed on the specific identification method.

A decline in the market value of any available for sale or held to maturity security below cost that is deemed to be other than temporary results in a reduction in carrying amount to fair value, a charge to earnings and an establishment of a new cost basis for the security. Unrealized investment securities losses are evaluated at least quarterly to determine whether such declines in value should be considered other than temporary and therefore may be subject to immediate loss recognition in income. Although these evaluations involve significant judgment, an unrealized loss in the fair value of a debt security is generally deemed to be temporary when the fair value of the security is below the carrying value primarily due to changes in interest rates, there has not been significant deterioration in the financial condition of the issuer, and the Company will more likely than not be required to sell the security before the anticipated recovery of its remaining carrying value. An unrealized loss in the value of an equity security is generally considered temporary when the fair value of the security is below the carrying value primarily due to current market conditions and not deterioration in the financial condition of the issuer, and it is more likely than not that the Company will be required to sell the security before the anticipated recovery of its remaining carrying value. Other factors that may be considered in determining whether a decline in the value of either a debt or an equity security is other than temporary include ratings by recognized rating agencies; actions of commercial banks or other lenders relative to the continued extension of credit facilities to the issuer of the security; the financial condition, capital strength and near-term prospects of the issuer and recommendations of investment advisors or market analysts. Therefore continued deterioration of market conditions could result in additional impairment losses recognized within the investment portfolio.

### *(e) Loans Receivable and Loans Held for Sale*

#### Loans Held for Sale

Mortgage loans held for sale are carried at the lower of amortized cost or market value determined on an aggregate basis. Any loan that management determines will not be held to maturity is classified as held for sale at the time of origination, purchase or securitization, or when such decision is made. Unrealized losses on such loans are included in income.

#### Originated Loans

Originated loans are generally recorded at their outstanding principal balance adjusted for charge-offs, the allowance for loan losses and deferred fees and costs. Interest on loans is calculated using the simple interest method based on the daily balance of the principal amount outstanding and is credited to income as earned. Loans are considered past due or delinquent when principal or interest payments are past due 30 days or more; delinquent loans may remain on accrual status between 30 days and 89 days past due. The accrual of interest on loans is discontinued at the time the loan is 90 days delinquent unless the credit is well secured and in the process

---

## Table of Contents

of collection. Loans on which the accrual of interest has been discontinued are designated as nonaccrual loans. Loans are placed on nonaccrual at an earlier date if collection of the contractual principal or interest is doubtful. Substantially all loans that are nonaccrual are also impaired. Income recognition on impaired loans conforms to that used on nonaccrual loans. All interest accrued but not collected on nonaccrual loans is reversed against interest income in the current period. The interest payments received on nonaccrual loans is accounted for on the cost-recovery method whereby the interest payment is applied to the principal balances. Loans may be returned to accrual status when improvements in credit quality eliminate the doubt as to the full collectability of both interest and principal and a period of sustained performance has occurred.

Loans are charged-off if collection of the contractual principal or interest as scheduled in the loan agreement is doubtful. Credit card loans and other consumer loans are typically charged-off no later than 180 days past due.

### Purchased Covered and Purchased Non-Covered Loans

Loans acquired in a business acquisition are designated as purchased loans. These loans are recorded at their fair value at acquisition date, factoring in credit losses expected to be incurred over the life of the loan. Accordingly, an allowance for loan losses is not carried over or recorded as of the acquisition date.

Loans purchased with evidence of credit deterioration since origination for which it is probable that all contractually required payments will not be collected are accounted for under Financial Accounting Standards Board ( FASB ) Accounting Standards Codification ( FASB ASC ) 310-30, *Loans and Debt Securities Acquired with Deteriorated Credit Quality*, formerly AICPA SOP 03-3 *Accounting for Certain Loans or Debt Securities Acquired in a Transfer*. These loans are identified as impaired loans. In situations where such loans have similar risk characteristics, loans may be aggregated into pools to estimate cash flows. A pool is accounted for as a single asset with a single interest rate, cumulative loss rate and cash flow expectation.

The cash flows expected over the life of the loan or pool are estimated using an internal cash flow model that projects cash flows and calculates the carrying values of the pools, book yields, effective interest income and impairment, if any, based on pool level events. Assumptions as to default rates, loss severity and prepayment speeds are utilized to calculate the expected cash flows.

Expected cash flows at the acquisition date in excess of the fair value of loans are considered to be accretable yield, which is recognized as interest income over the life of the loan or pool using a level yield method if the timing and amount of the future cash flows of the pool is reasonably estimable. Subsequent to the acquisition date, any increases in cash flow over those expected at purchase date in excess of fair value are recorded as interest income prospectively. Any subsequent decreases in cash flow over those expected at purchase date are recognized by recording an allowance for loan losses. Any disposals of loans, including sales of loans, payments in full or foreclosures result in the removal of the loan from the loan pool at the carrying amount.

Loans accounted for under FASB ASC 310-30 are generally considered accruing and performing loans as the loans accrete interest income over the estimated life of the loan when cash flows are reasonably estimable. Accordingly, acquired impaired loans that are contractually past due are still considered to be accruing and performing loans. If the timing and amount of cash flows is not reasonably estimable, the loans may be classified as nonaccrual loans and interest income may be recognized on a cash basis or as a reduction of the principal amount outstanding.

Loans purchased that are not accounted for under FASB ASC 310-30 are accounted for under FASB ASC 310-20, *Receivables Nonrefundable fees and Other Costs*, formerly SFAS91 *Nonrefundable fees and Other Costs*, which considers the contractual cash flows. These loans are identified as other purchased loans, and are initially recorded at their fair value, which is estimated using an internal cash flow model and assumptions

## **Table of Contents**

similar to the FASB ASC 310-30 loans. The difference between the estimated fair value and the unpaid principal balance at acquisition date is recognized as interest income over the life of the loan using an effective interest method for non-revolving credits or a straight-line method, which approximates the effective interest method, for revolving credits. Any unrecognized discount for a loan that is subsequently repaid or fully charged-off will be recognized immediately into income.

Purchased loans subject to loss-sharing agreements with the FDIC are identified as covered on the Consolidated Statements of Financial Condition. These loans are evaluated separately from originated and other purchased loans as they have dissimilar risk characteristics based on the loss-sharing attribute. For further information see Note 5 Indemnification asset .

### *(f) Impaired Loans and Troubled Debt Restructures*

#### **Impaired Loans**

A loan is considered impaired when, based on current information and events, it is probable the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when due. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrowers, including length of the delay, the reasons for the delay, the borrower's prior payment record, and the amounts of the shortfall in relation to the principal and interest owed. Impairment is measured on a loan by loan basis by either the present value of expected future cash flows discounted at the loan's effective interest rate, the loan's obtainable market price, or the fair value of the collateral (less cost to sell) if the loan is collateral dependent.

#### **Troubled Debt Restructures**

A troubled debt restructured loan ( TDR ) is a restructuring in which the Banks, for economic or legal reasons related to a borrower's financial difficulties, grant a concession to a borrower that it would not otherwise consider. These concessions may include changes of the interest rate, forbearance of the outstanding principal or accrued interest, extension of the maturity date, delay in the timing of the regular payment, or any other actions intended to minimize potential losses. We do not forgive principal for a majority of our TDRs, but in those situations where principal is forgiven, the entire amount of such principal forgiveness is immediately charged off to the extent not done so prior to the modification. We also consider insignificant delays in payments when determining if a loan should be classified as a TDR.

A loan that has been placed on nonaccrual status that is subsequently restructured will usually remain on nonaccrual status until the borrower is able to demonstrate repayment performance in compliance with the restructured terms for a sustained period, typically for six months. A restructured loan may return to accrual status sooner based on other significant events or mitigating circumstances. A loan that has not been placed on nonaccrual status may be restructured and such loan may remain on the accrual status after such restructuring. In these circumstances, the borrower has made payments before and after the restructuring. Generally, this restructuring involves a reduction in the loan interest rate and/or a change to interest-only payments for a period of time. The restructured loan is considered impaired despite the accrual status and a specific valuation allowance is calculated similar to the impaired loans.

A TDR is considered defaulted if, during the 12-month period after the restructure, the loan has not performed in accordance to the restructured terms. Defaults include loans whose payments are 90 days past due and loans whose revised maturity date passed.

---

## **Table of Contents**

A loan may subsequently be excluded from the TDR classification if (i) the restructured interest rate was greater than or equal to the interest rate of a new loan with comparable risk at the time of the restructure, and (ii) the loan is no longer impaired based on the terms of the restructured agreement. The Bank's policy is that the borrower must demonstrate a sustained period, typically six consecutive months, of payments in accordance with the modified loan before it can be reviewed for removal of TDR classification under the second criteria. However, the loan must be reported as a TDR in at least one annual report on Form 10-K.

### *(g) Loan Fees*

Loan origination fees and certain direct origination costs are deferred and amortized as an adjustment of the yields of the loans over their contractual lives, adjusted for prepayment of the loans, using the effective interest method or the straight-line method, which approximates the effective interest method. In the event loans are sold, the deferred net loan origination fees or costs are recognized as a component of the gains or losses on the sales of loans.

### *(h) Allowance for Loan Losses*

#### **Allowance for Loan Losses on Originated Loans**

The allowance for loan losses is a reserve established through a provision for loan losses charged to expense, which represents management's best estimate of probable losses that have been incurred within the existing portfolio of originated loans. For further information on the policy on purchased loans, see Allowance for Loan Losses on Purchased Loans. The allowance, in the judgment of management, is necessary to reserve for estimated loan losses and risks inherent in the loan portfolio. The Company's allowance for loan loss methodology includes allowance allocations calculated in accordance with FASB ASC Topic 310, Receivables and allowance allocations calculated in accordance with FASB ASC Topic 450, Contingencies. Accordingly, the methodology is based on historical loss experience by type of credit and internal risk grade, specific homogeneous risk pools and specific loss allocations, with adjustments for current events and conditions. The Company's process for determining the appropriate level of the allowance for loan losses is designed to account for credit deterioration as it occurs. The provision for loan losses reflects loan quality trends, including the levels of and trends related to nonaccrual loans, past due loans, potential problem loans, criticized loans and net charge-offs or recoveries, among other factors. The provision for loan losses also reflects the totality of actions taken on all loans for a particular period. In other words, the amount of the provision reflects not only the necessary increases in the allowance for loan losses related to newly identified criticized loans, but it also reflects actions taken related to other loans including, among other things, any necessary increases or decreases in required allowances for specific loans or loan pools. Losses are charged against the allowance when management believes the uncollectability of a loan balance is confirmed. Subsequent recoveries, if any, are credited to the allowance.

The level of the allowance reflects management's continuing evaluation of known and inherent risks in the loan portfolio. Portions of the allowance may be allocated for specific credits; however, the entire allowance is available for any credit that, in management's judgment, should be charged off.

The Company's allowance for loan losses consists of three elements: (i) specific valuation allowances determined in accordance with FASB ASC Topic 310 based on probable losses on specific loans; (ii) historical loss factor determined in accordance with FASB ASC Topic 450 based on historical loan loss experience for similar loans with similar characteristics and trends; and (iii) an environmental loss factor to reflect the impact of current conditions, as determined in accordance with FASB ASC Topic 450 based on general economic conditions and other qualitative risk factors both internal and external to the Company. The historical loss factor and environmental loss factor are combined and multiplied against the outstanding principal balance of loans in the pool of similar loans with similar characteristics. The Company's pools of similar loans are grouped by class of loan.

The allowances established for probable losses on specific loans are based on a regular analysis and evaluation of problem loans. Loans are classified based on an internal credit risk grading process that evaluates,



---

**Table of Contents**

among other things: (i) the obligor's ability to repay; (ii) the underlying collateral, if any; and (iii) the economic environment and industry in which the borrower operates. This analysis is performed at the loan officer level for all loans. When a loan is performing but has an assigned grade below pass, the loan officer analyzes the loan to determine an appropriate monitoring and collection strategy. When a loan is nonperforming or has been classified as a nonaccrual loan, a member from the special assets department will analyze the loan to determine if it is impaired. If the loan is considered impaired, the special asset department will evaluate the need for a specific valuation allowance on the loan. Specific valuation allowances are determined by analyzing the borrower's ability to repay amounts owed, collateral deficiencies, the relative risk grade of the loan and economic conditions affecting the borrower's industry, among other things.

Historical loss factors are calculated based on the historical loss experience and recovery experience of specific classes of loans. The Company calculates historical loss ratios for the classes of loans based on the proportion of actual charge-offs and recovery experienced to the total population of loans in the pool for a rolling twelve quarter average.

Environmental loss factors are based on general economic conditions and other qualitative risk factors both internal and external to the Company. In general, such valuation allowances are determined by evaluating, among other things: (i) levels of and trend in delinquencies and impaired loans; (ii) levels and trends in charge-offs and recoveries; (iii) effects of changes in risk selection and underwriting standards, and other changes in lending policies, procedures, and practices; (iv) experience, ability, and depth of lending management and other relevant staff; (v) national and local economic trends and conditions; (vi) external factors such as competition, legal, and regulatory and; (vii) effects of changes in credit concentrations. Management evaluates the degree of risk that each one of these components has on the quality of the loan portfolio on a quarterly basis. Each component is determined to be on a scale of risk. The results are then input into a matrix to determine an appropriate environmental loss factor for each class of loan. An additional environmental factor is added after the calculated matrix factor if the specific loan is risk rated greater than watch.

The allowance for loan loss evaluation is inherently subjective, as it requires estimates that are susceptible to significant revision as more information becomes available. While management utilizes its best judgment and information available to recognize losses on loans, future additions to the allowance may be necessary based on declines in local and national economic conditions. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the Bank's allowance for loan losses. Such agencies may require the Bank to make adjustments to the allowance based on their judgments about information available to them at the time of their examinations. The Company believes the allowance for loan losses is appropriate given all the above considerations.

The Banks are also party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of their customers. These financial instruments include commitments to extend credit and standby letters of credit. Those instruments involve, to varying degrees, elements of credit risk in excess of the amount recognized in the consolidated balance sheet. The Company has a policy in which it evaluates the risk on a quarterly basis, and provides for an allowance for credit losses, as necessary. The methodology is similar to the allowance for loan losses, and includes an estimate of the probability of drawdown of the loan commitment. Based on its analysis, the amount is insignificant and therefore the Company has not recorded an allowance for off-balance sheet financial instruments as of December 31, 2011 or December 31, 2010.

**Allowance for Loan Losses on Purchased Loans**

The purchased loans acquired in the Cowlitz Acquisition and the Pierce Commercial Acquisition are subject to the Company's internal and external credit review. Under the accounting guidance of FASB ASC 310-30, the allowance for loan losses on impaired purchased loans is measured at each financial reporting period, or measurement date, based on expected cash flows. If and when credit deterioration, or decreases in expected cash

---

**Table of Contents**

flows initially estimated, occurs subsequent to the acquisition date, a provision for loan losses for purchased loans will be charged to earnings as of the measurement date. For the covered loans, a provision for loan losses will be charged to earnings for the full amount without regard to the FDIC loss sharing agreement, and the portion of the loss reimbursable from the FDIC is recorded in noninterest income and increases the FDIC indemnification asset.

The purchased loans not accounted for under FASB ASC 310-30 and the balances funded on purchased loans after acquisition date are also subject to the Company's credit reviews. An allowance for loan loss is estimated in a similar manner as the originated loan portfolio, and a provision for loan loss is charged to earnings as necessary. Management also reviews historical and environmental factors specific to the acquired portfolio which may be slightly different than the originated loan portfolio.

*(i) Indemnification Asset*

The FDIC indemnification asset was measured at estimated fair value at acquisition and represents the present value of the estimated losses on covered loans to be reimbursed by the FDIC. Under the terms of the loss sharing agreements with the FDIC, the FDIC will absorb 80% of losses and receive 80% of loss recoveries for the covered loans. The FDIC indemnification asset will be reduced as losses are recognized on covered loans and loss sharing payments are received from the FDIC. Realized losses in excess of acquisition date estimates will immediately increase the FDIC indemnification asset by a credit to noninterest income. Conversely, if realized losses are less than acquisition date estimates, the FDIC indemnification asset will be reduced by a charge to noninterest income on a prospective basis over the shorter of the remaining term of the shared-loss agreements or the remaining life of the loans. Since the FDIC indemnification asset was initially recorded at estimated fair value using a discount rate, a portion of the discount is taken into noninterest income at each reporting date.

*(j) Mortgage Banking Operations*

The Company sells mortgage loans on a servicing released basis and recognizes a cash gain or loss. A cash gain or loss is recognized to the extent that the sales proceeds of the mortgage loans sold exceed or are less than the net book value at the time of sale. Income from mortgage loans brokered to other lenders is recognized into income on date of loan closing.

Commitments to sell mortgage loans are made primarily during the period between the taking of the loan application and the closing of the mortgage loan. The timing of making these sale commitments is dependent upon the timing of the borrower's election to lock-in the mortgage interest rate and fees prior to loan closing. Most of these sale commitments are made on a best-efforts basis whereby the Banks are only obligated to sell the mortgage if the mortgage loan is approved and closed by the Banks. As a result, management believes that market risk is minimal.

*(k) Other Real Estate and Other Assets Owned*

Other real estate acquired by the Company in satisfaction of debt are held for sale and recorded at fair value at time of foreclosure. When property is acquired, it is recorded at the estimated fair value (less the costs to sell) at the date of acquisition, not to exceed net realizable value, and any resulting write-down is charged to the allowance for loan losses. Upon acquisition, all costs incurred in maintaining the property are expensed. Costs relating to the development and improvement of the property, however, are capitalized to the extent of the property's net realizable value.

*(l) Premises and Equipment*

Premises and equipment, including leasehold improvements, are stated at cost less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets or the lease period, whichever is shorter. The estimated useful lives used to compute depreciation and

**Table of Contents**

amortization for buildings and building improvements is 15 to 39 years; and for furniture, fixtures and equipment is three to seven years. The Company reviews buildings, leasehold improvements and equipment for impairment whenever events or changes in the circumstances indicate that the undiscounted cash flows for the property are less than its carrying value. If identified, an impairment loss is recognized through a charge to earnings based on the fair value of the property.

*(m) Intangible Assets*

The intangible assets represents the Core Deposit Intangible ( CDI ) acquired in business combinations. The fair value of the CDI stemming from any given business combination is based on the present value of the expected cost savings attributable to the core deposit funding, relative to an alternative source of funding. The CDI is amortized over an estimated useful life which approximates the existing deposit relationships acquired. The useful life of the CDI related to the Pierce Commercial Bank, Cowlitz Bank, and Western Washington Bancorp acquisitions is four, nine, and eight years, respectively. The Company evaluates such identifiable intangibles for impairment when an indication of impairment exists. Amortization expense relate to the core deposit intangibles was \$440,000 for the year ended December 31, 2011.

The estimated aggregated amortization expense related to these intangible assets for future years is as follows (in thousands):

2012	\$ 399
2013	362
2014	273
2015	171
2016	134
Thereafter	174
	<b>\$ 1,513</b>

*(n) Goodwill*

The Company's Goodwill represents the excess of the purchase price over the net assets acquired in the purchases of North Pacific Bank and Western Washington Bancorp. The Company's Goodwill is assigned to Heritage Bank and is evaluated for impairment at the Heritage Bank level (reporting unit). Goodwill is not amortized, but is reviewed for impairment annually and between annual tests if an event occurs or circumstances change that might indicate the Company's recorded value is more than its implied value. Such indicators may include, among others: a significant adverse change in legal factors or in the general business climate; significant decline in the Company's stock price and market capitalization; unanticipated competition; and an adverse action or assessment by a regulator. Any adverse changes in these factors could have a significant impact on the recoverability of goodwill and could have a material impact on the Company's financial statements.

When required, the goodwill impairment test involves a two-step process. The first test for goodwill impairment is done by comparing the reporting unit's aggregate fair value to its carrying value. Absent other indicators of impairment, if the aggregate fair value exceeds the carrying value, goodwill is not considered impaired and no additional analysis is necessary. If the carrying value of the reporting unit were to exceed the aggregate fair value, a second test would be performed to measure the amount of impairment loss, if any. To measure any impairment loss the implied fair value would be determined in the same manner as if the reporting unit were being acquired in a business combination. If the implied fair value of goodwill is less than the recorded goodwill, an impairment charge would be recorded for the difference.

During 2011, ASU 2011-08 Intangibles - Goodwill and Other (Topic 350) was issued. Under the ASU, an entity is not required to calculate the fair value of a reporting unit unless the entity determines that it is more likely than not that its fair value is less than its carrying amount. In other words, before the first step of the

---

**Table of Contents**

existing guidance, the entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that the fair value of goodwill is less than carrying value. The qualitative assessment includes adverse events or circumstances identified that could negatively affect the reporting units' fair value as well as positive and mitigating events. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step process is unnecessary. The entity has the option to bypass the qualitative assessment step for any reporting unit in any period and proceed directly to the first step of the exiting two-step process. The entity can resume performing the qualitative assessment in any subsequent period. The ASU is effective for year ends beginning after December 15, 2011 but early adoption is permitted. Heritage has adopted the ASU for the quarter ended December 31, 2011.

Based on the results of the annual impairment test it was determined that no goodwill impairment charges were required for the year ended December 31, 2011. Even though there was no goodwill impairment at December 31, 2011, declines in the value of the Company's stock price or additional adverse changes in the operating environment of the financial services industry may result in a future impairment charge. For the years ended December 31, 2011 and 2010 no goodwill impairment was recorded.

*(o) Income Taxes*

The Company and its subsidiaries file a United States consolidated Federal income tax return and an Oregon State income tax return. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates applicable to taxable income in the periods in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rate is recognized in income in the period that includes the enactment date.

As of December 31, 2011 and December 31, 2010, the Company had an insignificant amount of unrecognized tax benefits, none of which would affect our effective tax rate if recognized. The Company does not anticipate that the amount of unrecognized tax benefits will significantly increase or decrease in the next 12 months. The Company's policy is to recognize interest and penalties on unrecognized tax benefits in income taxes in the Consolidated Statements of Operations. The amount of interest and penalties accrued for the years ended December 31, 2011 and December 31, 2010 were immaterial. The Company and its subsidiaries file a United States consolidated tax return and the tax years subject to examination by the Internal Revenue Service are the years ended December 31, 2011, 2010, 2009 and 2008.

*(p) Employee Stock Ownership Plan*

The Company sponsors an Employee Stock Ownership Plan (ESOP). The ESOP purchased 2% of the common stock issued in a January 1998 stock offering and borrowed from the Company in order to fund the purchase of the Company's common stock. The loan to the ESOP will be repaid principally from the Banks' contributions to the ESOP. The Banks' contributions will be sufficient to service the debt over the 15-year loan term at the interest rate of 8.5%. As the debt is repaid, shares are released and allocated to plan participants based on the proportion of debt service paid during the year. As shares are released, compensation expense is recorded equal to the then current market price of the shares and the shares become outstanding for earnings per common share calculations. Cash dividends on allocated shares are recorded as a reduction of retained earnings and paid or distributed directly to participants' accounts. Cash dividends on unallocated shares are recorded as a reduction of debt and accrued interest.

*(q) Share Based Payment*

The Company maintains a number of stock-based incentive programs, which are discussed in more detail in Note 14.

**Table of Contents**

Total stock-based compensation expense (excluding ESOP expense) for the years ended December 31, 2011, 2010 and 2009 were as follows:

	2011	2010	2009
	(In thousands)		
Compensation expense recognized	\$ 901	\$ 578	\$ 441
Related tax benefit recognized	264	145	124

As of December 31, 2011, the total unrecognized compensation expense related to non-vested stock awards was \$1.3 million and the related weighted average period over which it is expected to be recognized is approximately 2.3 years.

The fair value of options granted during the years ended December 31, 2010 and 2009 is estimated on the date of grant using the Black-Scholes option pricing model based on the assumptions noted in the following table (there were no options granted during the year ended December 31, 2011). The expected term of share options is derived from historical data and represents the period of time that share options granted are expected to be outstanding. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. Expected volatility is based on historical volatility of Company shares. Expected dividend yield is based on dividends expected to be paid during the expected term of the share options.

Grant period year ended	Weighted Average Risk Free Interest Rate	Expected Term in Years	Expected Volatility	Expected Dividend Yield	Weighted Average Fair Value
December 31, 2010	2.45%	6.21	32%	2.72%	\$ 3.84
December 31, 2009	2.07%	5.00	31%	3.49%	\$ 2.33

(r) Recently Issued Accounting Pronouncements

FASB ASU 2011-03, *Reconsideration of Effective Control for Repurchase Agreements*, was issued in April 2011 addressing the accounting for repurchase agreements and other agreements that both entitle and obligate a transferor to repurchase or redeem financial assets before their maturity. The amendments remove from the assessment of effective control (i) the criterion requiring the transferor to have the ability to repurchase or redeem the financial assets on substantially the agreed terms, even in the event of default by the transferee, and (ii) the collateral maintenance implementation guidance related to that criterion. The provisions of this Update are effective for the first interim or annual period beginning on or after December 15, 2011, and should be applied prospectively to transactions or modifications of existing transactions that occur on or after the effective date. Management does not expect the adoption of the Update to have a material effect on the Company's consolidated financial statements at the date of adoption.

FASB ASU 2011-04, *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs*, was issued in May 2011 as a result of the FASB and International Accounting Standards Board's (IASB) goal to develop common requirements for measuring fair value and for disclosing information about fair value measurements in accordance with U.S. GAAP and International Financial Reporting Standards. The provisions of this Update are effective during the interim or annual periods beginning after December 15, 2011, and are to be applied prospectively. Management does not expect the adoption of the Update to have a material effect on the Company's consolidated financial statements at the date of adoption.

FASB ASU 2011-05, *Presentation of Comprehensive Income*, was issued in June 2011 requiring that all nonowner changes in stockholders equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. This Update also requires that reclassification adjustments for items that are reclassified from other comprehensive income to net income be presented on the face of the financial statements. The provisions of this Update are effective for fiscal years, and interim periods within those

## **Table of Contents**

years, beginning after December 15, 2011, and are to be applied retrospectively. Early adoption is permitted. In October 2011, the FASB announced they are considering deferring certain provisions in ASU 2011-05 related to presentation of reclassification adjustments from other comprehensive income to net income. Management does not expect the adoption of the Update to have a material effect on the Company's consolidated financial statements at the date of adoption.

FASB ASU 2011-12, *Deferral of the Effective Date for Amendments to the Presentation of Reclassifications of Items Out of Accumulated Other Comprehensive Income in Accounting Standards Update No. 2011-05*, was issued in December 2011 updating and superseding certain pending paragraphs relating to the presentation on the face of the financial statements the effects of reclassifications out of accumulated other comprehensive income on the components of net income and other comprehensive income. This Update is effective concurrent with ASU 2011-05, *Presentation of Comprehensive Income*, and will not have a material effect on the Company's consolidated financial statements at the date of adoption.

FASB ASU 2011-11, *Disclosures about Offsetting Assets and Liabilities*, was issued in December 2011 to require an entity to disclose information about offsetting and related arrangements to enable users of its financial statements to understand the effect of those arrangements on its financial position. An entity is required to apply the amendments for annual reporting periods beginning on or after January 1, 2013, and interim periods within those annual periods. An entity should provide the disclosures required by those amendments retrospectively for all comparative periods presented. Management does not expect the adoption of the Update to have a material effect on the Company's consolidated financial statements at the date of adoption.

### **(2) Business Combinations**

There were no acquisitions during the year ended December 31, 2011. Heritage Bank completed two acquisitions during the year ended December 31, 2010. The acquisitions of the net assets constitute business acquisitions as defined by FASB ASC 805, *Business Combinations*. The Business Combinations topic establishes principles and requirements for how the acquirer of a business recognizes and measures in its financial statements the identifiable assets acquired and the liabilities assumed. Accordingly, the estimated fair values of the acquired assets, including the identifiable intangible assets, and the assumed liabilities in the acquisitions were measured and recorded at the acquisition dates. A description of the methods used to determine the fair values of the significant assets and liabilities of the acquisitions presented below is included in Notes 1 and 17.

The net after tax gain for each of the acquisitions represents the excess of the estimated fair value of the assets acquired over the estimated fair value of the liabilities assumed and is influenced significantly by the FDIC-assisted transaction process. Under the FDIC-assisted transaction process, only certain assets and liabilities are transferred to the acquirer and, depending on the nature and amount of the acquirer's bid, the FDIC may be required to make a cash payment to the acquirer.

**Table of Contents**

A statement of the assets acquired and liabilities assumed from the FDIC was as follows:

	Cowlitz Bank July 30, 2010	Pierce Commercial Bank November 5, 2010 (In thousands)
<b>Assets</b>		
Cash and cash equivalents	\$ 74,073	\$ 30,262
Investment securities	33,660	13,738
Loans covered by loss-sharing agreements	142,974	
Loans not covered by loss-sharing agreements	2,334	142,912
Other Real Estate Owned		702
Federal Home Loan Bank stock	1,187	1,077
FDIC Indemnification Asset	16,084	
FDIC receivable	70,789	21,490
Core deposit intangible	1,678	154
Other assets	1,975	377
Total assets acquired	\$ 344,754	\$ 210,712
<b>Liabilities</b>		
Deposits	\$ 343,894	\$ 181,488
Federal Home Loan Bank Advances		17,530
Deferred tax liability	153	3,987
Other liabilities	422	302
Total liabilities assumed	344,469	203,307
Net assets acquired (after tax gain)	\$ 285	\$ 7,405

A summary of the net assets received from the FDIC and the estimated fair value adjustments resulting in the bargain purchase gain was as follows:

	Cowlitz Bank July 30, 2010	Pierce Commercial Bank November 5, 2010 (In thousands)
Cost basis of net assets (liabilities) on acquisition date	\$ (63,640)	\$ 18,481
FDIC receivable	70,789	21,490
Fair value adjustments:		
Acquired loans	(24,211)	(27,699)
FDIC indemnification asset	16,084	
Other real estate owned		(107)
Core deposit intangible	1,678	154
Other assets		(74)
FHLB advances		(510)
Certificates of deposits	(262)	(343)
Deferred tax liability	(153)	(3,987)
Net after-tax gain recognized from the acquisition	\$ 285	\$ 7,405

The operating results of the Company for the year ended December 31, 2010 include the operating results produced by the acquired assets and assumed liabilities from the Cowlitz Acquisition for the period July 30, 2010 to December 31, 2010 and the Pierce Commercial Acquisition for the period November 5, 2010 to December 31, 2010. The Company has considered the requirement of FASB ASC 805 related to the

contribution of the

F-20



**Table of Contents**

acquisitions to the Company's 2010 results of operations. Based on an aggregation of the non-operating expenses with the Bank's statement of operations, the Company will present only the significant net interest income for the acquired businesses from acquisition date to December 31, 2010.

	<b>Cowlitz Bank July 30, 2010 to December 31, 2010</b>	<b>Pierce Commercial Bank November 5, 2010 to December 31, 2010</b>
	(In thousands)	
Interest income: loans(1)	\$ 4,610	\$ 1,693
Interest expense: deposits	459	134
<b>Net</b>	<b>\$ 4,151</b>	<b>\$ 1,559</b>

(1) includes the accretion of the credit-impaired purchased loans and the contractual interest income and the amortization of the discount on the non-impaired purchased loans.

The Company also considered the proforma requirements of FASB ASC 805 deemed it impracticable to provide proforma financials as required under the standard. The Company acquired only certain assets and liabilities of the failed banks, and the acquisitions resulted in a significant amount of fair value adjustments. The Company also has FDIC loss-sharing agreements for Cowlitz Bank. Based on these facts, the Company was unable to independently substantiate the financial information and assumptions made by the acquired management prior the acquisition date without significant estimates of circumstances prior to that point. The Company believes that historical results are not meaningful to the Company's results of operations.

*(a) Cowlitz Bank*

On July 30, 2010 Heritage Bank acquired certain assets and assumed certain liabilities of Cowlitz Bank from the FDIC in an FDIC-assisted transaction. As part of the Purchase and Assumption Agreement, Heritage Bank and the FDIC entered into shared-loss agreements (each, a shared-loss agreement and collectively, the shared-loss agreements), whereby the FDIC will cover a substantial portion of any future losses on loans (and related unfunded loan commitments) and accrued interest on loans for up to 90 days. We refer to the acquired loans subject to the shared-loss agreements as covered loans. Under the terms of the shared-loss agreements, the FDIC will absorb 80% of losses and share in 80% of loss recoveries on covered loans. The shared-loss agreement for commercial and single family residential mortgage loans is in effect for five years and ten years, respectively, from the July 30, 2010 acquisition date and the loss recovery provisions are in effect for eight years and ten years, respectively, from the acquisition date. All of the Cowlitz Bank loans acquired in the transaction are covered loans except unpaid principal balances of approximately \$2.3 million in consumer loans for which the FDIC has no reimbursement obligation.

Cowlitz Bank was a full service commercial bank headquartered in Longview, Washington that operated nine branch locations in Washington State and Oregon State. The assets acquired and liabilities assumed have been accounted for under the acquisition method of accounting (formerly the purchase method). The assets and liabilities, both tangible and intangible, were recorded at their estimated fair values as of the July 30, 2010 acquisition date.

Heritage Bank had a cash payment due from the FDIC for \$70.8 million as of July 30, 2010 of which all was received prior to September 30, 2010. The cost basis of net liabilities transferred to Heritage Bank in the Cowlitz Acquisition was \$63.6 million. The net after tax gain of \$285,000 recognized by the Company is considered a bargain purchase transaction under FASB ASC 805 *Business Combinations* since the total acquisition-date fair value of the identifiable net assets acquired exceeded the fair value of the consideration transferred. The gain was recognized as noninterest income in the Company's Consolidated Statements of Operations during the year ended December 31, 2010.

---

**Table of Contents**

*(b) Pierce Commercial Bank*

On November 5, 2010 Heritage Bank acquired certain assets and assumed certain liabilities of Pierce Commercial Bank from the FDIC in an FDIC-assisted transaction. The Purchase and Assumption Agreement did not contain loss-sharing agreements. However, as part of the bidding process, the Bank's offer contained a significant discount for the purchase of the loans, which was intended to offset the expected losses in the portfolio.

Pierce Commercial Bank was a full service commercial bank headquartered in Tacoma, Washington. The assets acquired and liabilities assumed have been accounted for under the acquisition method of accounting. The assets and liabilities, both tangible and intangible, were recorded at their estimated fair values as of the November 5, 2010 acquisition date.

Heritage Bank had a cash payment due from the FDIC for \$21.5 million as of November 5, 2010 of which all was received prior to December 31, 2010. The cost basis of net assets transferred to Heritage Bank in the Pierce Commercial Acquisition was \$18.5 million. The net after tax gain of \$7.4 million recognized by the Company was recognized as noninterest income in the Company's Consolidated Statements of Operations during the year ended December 31, 2010.

**(3) Loans Receivable**

*(a) Loan Origination/Risk Management*

The Company originates loans in one of the four segments of the total loan portfolio: commercial business, real estate construction and land development, one-to-four family residential, and consumer. Within these segments are classes of loans to which management monitors and assesses credit risk in the loan portfolios. The Company has certain lending policies and procedures in place that are designed to maximize loan income within an acceptable level of risk. Management reviews and approves these policies and procedures on a regular basis. A reporting system supplements the review process by providing management with frequent reports related to loan production, loan quality, concentrations of credit, loan delinquencies, and nonperforming and potential problem loans. The Company also conducts external loan reviews and validates the credit risk assessment on a periodic basis. Results of these reviews are presented to management. The loan review process complements and reinforces the risk identification and assessment decisions made by lenders and credit personnel, as well as the Company's policies and procedures.

During the year ended December 31, 2011, certain loans were reclassified to better represent the class of loan based on the Company's methodology. Therefore, the December 31, 2010 loan balances have been re-classified since being reported in the Annual Report on Form 10-K.

A discussion of the risk characteristics of each portfolio segments is as follows:

**Commercial Business**

There are three significant classes of loans in the commercial portfolio segment, including commercial and industrial loans, owner-occupied commercial real estate, and non-owner occupied commercial real estate. The owner and non-owner occupied commercial real estate are both considered commercial real estate loans. As each of the classes carries different risk characteristics, management will discuss them separately.

*Commercial and industrial.* Commercial and industrial loans are primarily made based on the identified cash flows of the borrower and secondarily on the underlying collateral provided by the borrower. The cash flows of borrowers, however, may not be as expected and the collateral securing these loans may fluctuate in value. Most commercial and industrial loans are secured by the assets being financed or other business assets

## Table of Contents

such as accounts receivable or inventory and may incorporate a personal guarantee; however, some short-term loans may be made on an unsecured basis. In the case of loans secured by accounts receivable, the availability of funds for the repayment of these loans may be substantially dependent on the ability of the borrower to collect amounts due from its customers.

*Commercial real estate.* The Company originates multifamily and commercial real estate loans within its primary market areas. These loans are subject to underwriting standards and processes similar to commercial and industrial loans, in addition to those of real estate loans. These loans are viewed primarily as cash flow loans and secondarily as loans secured by real estate. Commercial real estate involves more risk than other classes in that the lending typically involves higher loan principal amounts, and payments on loans secured by real estate properties are dependent on successful operation and management of the properties. Repayment of these loans may be more adversely affected by conditions in the real estate market or the economy.

### One-to-Four Family Residential

The majority of the Company's one-to-four-family residential loans are secured by single-family residences located in its primary market areas. The Company's underwriting standards require that single-family portfolio loans generally are owner-occupied and do not exceed 80% of the lower of appraised value at origination or cost of the underlying collateral. Terms typically range from 15 to 30 years. The Company generally sells most single-family loans in the secondary market. Management determines to what extent the Company will retain or sell these loans and other fixed rate mortgages in order to control the Bank's interest rate sensitivity position, growth and liquidity.

### Real Estate Construction and Land Development

The Company originates construction loans for one-to-four family residential and for five or more residential properties and commercial properties. The one-to-four family residential construction loans generally include construction of custom homes whereby the home buyer is the borrower. The Company also provides financing to builders for the construction of pre-sold homes and, in selected cases, to builders for the construction of speculative residential property. Substantially all construction loans are short-term in nature and priced with a variable rate of interest. Construction lending can involve a higher level of risk than other types of lending because funds are advanced partially based upon the value of the project, which is uncertain prior to the project's completion. Because of the uncertainties inherent in estimating construction costs as well as the market value of a completed project and the effects of governmental regulation of real property, the Company's estimates with regards to the total funds required to complete a project and the related loan-to-value ratio may vary from actual results. As a result, construction loans often involve the disbursement of substantial funds with repayment dependent, in part, on the success of the ultimate project and the ability of the borrower to sell or lease the property or refinance the indebtedness. If the Company's estimate of the value of a project at completion proves to be overstated, it may have inadequate security for repayment of the loan and may incur a loss. Sources of repayment for these types of loans may be pre-committed permanent loans from approved long-term lenders, sales of developed property or an interim loan commitment from the Company until permanent financing is obtained. These loans are closely monitored by on-site inspections and are considered to have higher risks than other real estate loans due to their ultimate repayment being sensitive to interest rate changes, governmental regulation of real property, general economic conditions and the availability of long-term financing.

### Consumer

The Company originates consumer loans and lines of credit that are both secured and unsecured. The underwriting process is developed to ensure a qualifying primary and secondary source of repayment. Underwriting standards for home equity loans are heavily influenced by statutory requirements, which include, but are not limited to, a maximum loan-to-value percentage of 80%, collection remedies, the number of such

**Table of Contents**

loans a borrower can have at one time and documentation requirements. To monitor and manage consumer loan risk, policies and procedures are developed and modified, as needed. The majority of the consumer loans are relatively small amounts spread across many individual borrowers which minimizes the credit risk. Additionally, trend reports are reviewed by management on a regular basis.

Originated loans receivable at December 31, 2011 and December 31, 2010 consisted of the following portfolio segments and classes:

	December 31,	
	2011	2010
	(In thousands)	
<b>Commercial business:</b>		
Commercial and industrial	\$ 273,590	\$ 233,875
Owner-occupied commercial real estate	166,881	159,445
Non-owner occupied commercial real estate	251,049	221,718
<b>Total commercial business</b>	<b>691,520</b>	<b>615,038</b>
One-to-four family residential	37,960	38,850
<b>Real estate construction and land development:</b>		
One-to-four family residential	22,369	28,989
Five or more family residential and commercial properties	54,954	28,411
<b>Total real estate construction and land development</b>	<b>77,323</b>	<b>57,400</b>
<b>Consumer</b>	<b>32,981</b>	<b>32,054</b>
Gross originated loans receivable	839,784	743,342
Deferred loan fees	(1,860)	(1,323)
<b>Total originated loans receivable</b>	<b>\$ 837,924</b>	<b>\$ 742,019</b>

Loans acquired in a business acquisition are designated as purchased loans. Purchased loans subject to loss-sharing agreements with the FDIC are identified as covered loans. Loans purchased with evidence of credit deterioration since origination for which it is probable that all contractually required payments will not be collected are accounted for under FASB ASC 310-30, *Loans and Debt Securities Acquired with Deteriorated Credit Quality*, formerly AICPA SOP 03-3 *Accounting for Certain Loans or Debt Securities Acquired in a Transfer*. These loans are identified as impaired loans. Loans purchased that are not accounted for under FASB ASC 310-30 are accounted for under FASB ASC 310-20, *Receivables Nonrefundable fees and Other Costs*, formerly Statement of Financial Accounting Standards (SFAS) 91 *Nonrefundable fees and Other Costs*. These loans are identified as other loans. Funds advanced on the covered loans subsequent to acquisition, identified as subsequent advances, are included in the purchased covered loan balances as these subsequent advances are covered under the loss-sharing agreements. These subsequent advances are not accounted for under FASB ASC 310-30. The total balance of subsequent advances on the purchased covered loans was \$13.5 million and \$8.0 million as of December 31, 2011 and December 31, 2010, respectively.

**Table of Contents**

The recorded investment of purchased covered loans receivable at December 31, 2011 and December 31, 2010 consisted of the following portfolio segments and classes:

	<b>December 31,</b>	
	<b>2011</b>	<b>2010</b>
	<b>(In thousands)</b>	
<b>Commercial business:</b>		
Commercial and industrial	\$ 38,607	\$ 47,046
Owner-occupied commercial real estate	38,067	45,219
Non-owner occupied commercial real estate	15,753	17,576
<b>Total commercial business</b>	<b>92,427</b>	<b>109,841</b>
One-to-four family residential	5,197	6,224
<b>Real estate construction and land development:</b>		
One-to-four family residential	5,786	5,876
Five or more family residential and commercial properties		
<b>Total real estate construction and land development</b>	<b>5,786</b>	<b>5,876</b>
Consumer	5,947	6,774
<b>Total purchased covered loans receivable</b>	<b>109,357</b>	<b>128,715</b>
Allowance for loan losses	(3,963)	
<b>Purchased covered loans receivable, net</b>	<b>\$ 105,394</b>	<b>\$ 128,715</b>

The December 31, 2011 and December 31, 2010 gross recorded investment balance of impaired purchased covered loans accounted for under FASB ASC 310-30 was \$78.7 million and \$90.1 million, respectively. The gross recorded investment balance of other purchased covered loans was \$30.7 million and \$38.6 million at December 31, 2011 and December 31, 2010, respectively. As of December 31, 2011 and December 31, 2010, the recorded investment balance of purchased covered loans which are no longer covered under the FDIC loss-sharing agreements was \$3.8 million and \$841,000, respectively.

The recorded investment of purchased non-covered loans receivable at December 31, 2011 and December 31, 2010 consisted of the following portfolio segments and classes:

	<b>December 31,</b>	
	<b>2011</b>	<b>2010</b>
	<b>(In thousands)</b>	
<b>Commercial business:</b>		
Commercial and industrial	\$ 35,607	\$ 58,938
Owner-occupied commercial real estate	17,052	18,877
Non-owner occupied commercial real estate	12,833	18,435
<b>Total commercial business</b>	<b>65,492</b>	<b>96,250</b>
One-to-four family residential	2,743	4,986
<b>Real estate construction and land development:</b>		
One-to-four family residential	1,381	3,816
Five or more family residential and commercial properties	1,078	1,244
<b>Total real estate construction and land development</b>	<b>2,459</b>	<b>5,060</b>
Consumer	17,420	24,753
<b>Total purchased non-covered loans receivable</b>	<b>88,114</b>	<b>131,049</b>

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Allowance for loan losses	(4,635)	
Purchased non-covered loans receivable, net	\$ 83,479	\$ 131,049

F-25

---

**Table of Contents**

The December 31, 2011 and December 31, 2010 gross recorded investment balance of impaired purchased non-covered loans accounted for under FASB ASC 310-30 was \$56.1 million and \$80.2 million, respectively. The recorded investment balance of other purchased non-covered loans was \$32.0 million and \$50.8 million at December 31, 2011 and December 31, 2010, respectively.

*(b) Concentrations of Credit*

Most of the Company's lending activity occurs within the State of Washington, and to a lesser extent the State of Oregon. The primary market areas include Thurston, Pierce, King, Mason, Cowlitz and Clark counties in Washington and Multnomah County in Oregon, as well as other markets. The majority of the Company's loan portfolio consists of commercial and industrial, non-owner occupied commercial real estate, and owner occupied commercial real estate. As of December 31, 2011 and December 31, 2010, there were no concentrations of loans related to any single industry in excess of 10% of total loans.

*(c) Credit Quality Indicators*

As part of the on-going monitoring of the credit quality of the Company's loan portfolio, management tracks certain credit quality indicators including trends related to (i) the risk grade of the loans, (ii) the level of classified loans, (iii) net charge-offs, (iv) nonperforming loans, and (v) the general economic conditions of the United States of America, and specifically the states of Washington and Oregon. The Company utilizes a risk grading matrix to assign a risk grade to each of its loans. Loans are graded on a scale of 0 to 9, and a W. A description of the general characteristics of the nine risk grades is as follows:

*Grades 0 to 5* These grades are considered pass grade with negligible to above average but acceptable risk. These borrowers generally have strong to acceptable capital levels and consistent earnings and debt service capacity. Loans with the higher grades within the pass category may include borrowers who are experiencing unusual operating difficulties, but have acceptable payment performance to date. Increased monitoring of financials and/or collateral may be appropriate. Overall, loans with this grade show no immediate loss exposure.

*Grade W* This grade includes loans on management's watch list and is intended to be utilized on a temporary basis for pass grade borrowers where a significant risk-modifying action is anticipated in the near term.

*Grade 6* This grade is for Other Assets Especially Mentioned (OAEM) in accordance with regulatory guidelines, and is intended to highlight loans with elevated risks. Loans with this grade show signs of deteriorating profits and capital, and the borrower might not be strong enough to sustain a major setback. The borrower is typically higher than normally leveraged, and outside support might be modest and likely illiquid. The loan is at risk of further decline unless active measures are taken to correct the situation.

*Grade 7* This grade includes Substandard loans, in accordance with regulatory guidelines, for which the loan has a high risk. The loan also has defined weaknesses which make payment default or principal exposure likely, but not yet certain. The borrower may have shown serious negative trends in financial ratios and performance. Such loans are apt to be dependent upon collateral liquidation, a secondary source of repayment or an event outside of the normal course of business. Loans with this grade can be accrual or nonaccrual status based on the Company's accrual policy.

*Grade 8* This grade includes Doubtful loans in accordance with regulatory guidelines, and the Company has determined these loans to have excessive risk. Such loans are placed on nonaccrual status and may be dependent upon collateral having a value that is difficult to determine or upon some near-term event which lacks certainty. Additionally, these loans generally have a specific valuation allowance.

**Table of Contents**

*Grade 9* This grade includes Loss loans in accordance with regulatory guidelines. These loans are determined to have the highest risk of loss. Such loans are charged-off or charged-down when payment is acknowledged to be uncertain or when the timing or value of payments cannot be determined. Loss is not intended to imply that the loan or some portion of it will never be paid, nor does it in any way imply that there has been a forgiveness of debt.

Loan grades for all commercial loans are established at the origination of the loan. Non-commercial loans are not graded as a 0 to 9 at origination date as these loans are determined to be pass graded loans. These non-commercial loans may subsequently require a 0-9 risk grade if the credit department has evaluated the credit and determined it necessary to classify the loan. Loan grades are reviewed on a quarterly basis, or more frequently if necessary, by the credit department. Typically, an individual loan grade will not be changed from the prior period unless there is a specific indication of credit deterioration or improvement. Credit deterioration is evidenced by delinquency, direct communications with the borrower, or other borrower information that becomes public. Credit improvements are evidenced by known facts regarding the borrower or the collateral property.

The loan grades relate to the likelihood of losses in that the higher the grade, the greater the loss potential. Loans with a pass grade are believed to have some inherent losses in the portfolios, but at a lesser extent than the other loan grades. These pass graded loans might have a zero percent loss based on historical experience and current market trends. The OAEM loan grade is transitory in that the Company is waiting on additional information to determine the likelihood and extent of the potential loss. However, the likelihood of loss is greater than Watch grade because there has been measurable credit deterioration. Loans with a Substandard grade are generally loans for which the Company has individually analyzed for potential impairment. For Doubtful and Loss graded loans, the Company is almost certain of the losses, and the unpaid principal balances are generally charged-off.



**Table of Contents**

The following tables present the balance of the originated loans receivable by credit quality indicator as of December 31, 2011 and December 31, 2010.

	Pass	OAEM	December 31, 2011		Total
			Substandard (In thousands)	Doubtful	
<b>Commercial business:</b>					
Commercial and industrial	\$ 247,503	\$ 2,770	\$ 22,887	\$ 430	\$ 273,590
Owner-occupied commercial real estate	162,536	1,225	3,120		166,881
Non-owner occupied commercial real estate	240,096	2,063	8,890		251,049
<b>Total commercial business</b>	<b>650,135</b>	<b>6,058</b>	<b>34,897</b>	<b>430</b>	<b>691,520</b>
One-to-four family residential	36,997	431	532		37,960
<b>Real estate construction and land development:</b>					
One-to-four family residential	10,725	2,828	8,816		22,369
Five or more family residential and commercial properties	42,541		12,413		54,954
<b>Total real estate construction and land development</b>	<b>53,266</b>	<b>2,828</b>	<b>21,229</b>		<b>77,323</b>
Consumer	32,629		346	6	32,981
<b>Gross originated loans</b>	<b>\$ 773,027</b>	<b>\$ 9,317</b>	<b>\$ 57,004</b>	<b>\$ 436</b>	<b>\$ 839,784</b>

	Pass	OAEM	December 31, 2010		Total
			Substandard (In thousands)	Doubtful	
<b>Commercial business:</b>					
Commercial and industrial	\$ 200,583	\$ 2,615	\$ 29,872	\$ 805	\$ 233,875
Owner-occupied commercial real estate	154,890	913	3,642		159,445
Non-owner occupied commercial real estate	206,177	12,991	2,550		221,718
<b>Total commercial business</b>	<b>561,650</b>	<b>16,519</b>	<b>36,064</b>	<b>805</b>	<b>615,038</b>
One-to-four family residential	38,000		848	2	38,850
<b>Real estate construction and land development:</b>					
One-to-four family residential	9,948	2,317	16,724		28,989
Five or more family residential and commercial properties	18,901	793	8,717		28,411
<b>Total real estate construction and land development</b>	<b>28,849</b>	<b>3,110</b>	<b>25,441</b>		<b>57,400</b>
Consumer	31,877		177		32,054
<b>Gross originated loans</b>	<b>\$ 660,376</b>	<b>\$ 19,629</b>	<b>\$ 62,530</b>	<b>\$ 807</b>	<b>\$ 743,342</b>

The tables above include impaired loan balances. Potential problem loans are those loans that are currently accruing interest and are not considered impaired, but which management is monitoring because the financial information of the borrower causes concern as to their ability to meet their loan repayment terms. Potential problem originated loans as of December 31, 2011 and December 31, 2010 were \$29.7 million and \$56.1 million, respectively. The balance of potential problem originated loans guaranteed by a governmental agency was \$2.8 million and \$5.9 million as of December 31, 2011 and December 31, 2010, respectively. This guarantee reduces the Company's credit exposure.

**Table of Contents**

The following tables present the recorded balance of the other purchased covered and non-covered loans receivable by credit quality indicator as of December 31, 2011 and December 31, 2010.

	Pass	OAEM	December 31, 2011		Total
			Substandard (In thousands)	Doubtful	
<b>Commercial business:</b>					
Commercial and industrial	\$ 11,781	\$ 125	\$ 780	\$	\$ 12,686
Owner-occupied commercial real estate	29,791		587		30,378
Non-owner occupied commercial real estate	4,427	1,046	441		5,914
<b>Total commercial business</b>	<b>45,999</b>	<b>1,171</b>	<b>1,808</b>		<b>48,978</b>
One-to-four family residential	1,529		42		1,571
<b>Real estate construction and land development:</b>					
One-to-four family residential	50				50
Five or more family residential and commercial properties					
<b>Total real estate construction and land development</b>	<b>50</b>				<b>50</b>
Consumer	11,435		674		12,109
<b>Gross other purchased loans</b>	<b>\$ 59,013</b>	<b>\$ 1,171</b>	<b>\$ 2,524</b>	<b>\$</b>	<b>\$ 62,708</b>

	Pass	OAEM	December 31, 2010		Total
			Substandard (In thousands)	Doubtful	
<b>Commercial business:</b>					
Commercial and industrial	\$ 23,833	\$ 261	\$ 40	\$	\$ 24,134
Owner-occupied commercial real estate	34,365		398		34,763
Non-owner occupied commercial real estate	11,186	575			11,761
<b>Total commercial business</b>	<b>69,384</b>	<b>836</b>	<b>438</b>		<b>70,658</b>
One-to-four family residential	1,879				1,879
<b>Real estate construction and land development:</b>					
One-to-four family residential	54				54
Five or more family residential and commercial properties					
<b>Total real estate construction and land development</b>	<b>54</b>				<b>54</b>
Consumer	16,795				16,795
<b>Gross other purchased loans</b>	<b>\$ 88,112</b>	<b>\$ 836</b>	<b>\$ 438</b>	<b>\$</b>	<b>\$ 89,386</b>

**Table of Contents**

Originated nonaccrual loans, segregated by segments and classes of loans, were as follows as of December 31, 2011 and December 31, 2010:

	December 31	
	2011(1)	2010(1)
	(In thousands)	
Commercial business:		
Commercial and industrial	\$ 6,946	\$ 8,155
Owner-occupied commercial real estate	399	779
Non-owner occupied commercial real estate	921	1,907
<b>Total commercial business</b>	<b>8,266</b>	<b>10,841</b>
One-to-four family residential		
Real estate construction and land development:		
One-to-four family residential	5,150	10,226
Five or more family residential and commercial properties	9,797	5,416
<b>Total real estate construction and land development</b>	<b>14,947</b>	<b>15,642</b>
Consumer	125	
<b>Gross originated loans</b>	<b>\$ 23,338</b>	<b>\$ 26,483</b>

(1) \$1.8 million and \$3.2 million of nonaccrual originated loans were guaranteed by governmental agencies at December 31, 2011 and December 31, 2010, respectively.

There was a recorded investment balance of \$497,000 related to nonaccrual consumer loans recorded in the other purchased loan categories as of December 31, 2011. There were no nonaccrual loans recorded in the other purchased loan categories as of December 31, 2010.

**Table of Contents**

The Company performs aging analysis of past due loans using the categories of 30-89 days past due and 90 or more days past due. This policy is consistent with regulatory reporting requirements. The balances of originated past due loans, segregated by segments and classes of loans, as of December 31, 2011 and December 31, 2010 are as follows:

	December 31, 2011					
	30-89 Days	90 Days or Greater	Total Past Due (In thousands)	Current	Total	Over 90 Days and Still Accruing
<b>Commercial business:</b>						
Commercial and industrial	\$ 3,716	\$ 4,769	\$ 8,485	\$ 265,105	\$ 273,590	\$ 921
Owner-occupied commercial real estate	1,903	398	2,301	164,580	166,881	
Non-owner occupied commercial real estate	369		369	250,680	251,049	
<b>Total commercial business</b>	<b>5,988</b>	<b>5,167</b>	<b>11,155</b>	<b>680,365</b>	<b>691,520</b>	<b>921</b>
One-to-four family residential	1,251	404	1,655	36,305	37,960	404
<b>Real estate construction and land development:</b>						
One-to-four family residential	582	5,150	5,732	16,637	22,369	
Five or more family residential and commercial properties	369	9,428	9,797	45,157	54,954	
<b>Total real estate construction and land development</b>	<b>951</b>	<b>14,578</b>	<b>15,529</b>	<b>61,794</b>	<b>77,323</b>	
Consumer	465	60	525	32,456	32,981	3
<b>Gross originated loans</b>	<b>\$ 8,655</b>	<b>\$ 20,209</b>	<b>\$ 28,864</b>	<b>\$ 810,920</b>	<b>\$ 839,784</b>	<b>\$ 1,328</b>

	December 31, 2010					
	30-89 Days	90 Days or Greater	Total Past Due (In thousands)	Current	Total	Over 90 days and still accruing
<b>Commercial business:</b>						
Commercial and industrial	\$ 2,585	\$ 3,562	\$ 6,147	\$ 227,728	\$ 233,875	\$ 291
Owner-occupied commercial real estate	187	1,373	1,560	157,885	159,445	594
Non-owner occupied commercial real estate	3,396	1,201	4,597	217,121	221,718	
<b>Total commercial business</b>	<b>6,168</b>	<b>6,136</b>	<b>12,304</b>	<b>602,734</b>	<b>615,038</b>	<b>885</b>
One-to-four family residential	624	47	671	38,179	38,850	47
<b>Real estate construction and land development:</b>						
One-to-four family residential		2,844	2,844	26,145	28,989	381
Five or more family residential and commercial properties	941	5,416	6,357	22,054	28,411	
<b>Total real estate construction and land development</b>	<b>941</b>	<b>8,260</b>	<b>9,201</b>	<b>48,199</b>	<b>57,400</b>	<b>381</b>
Consumer	42		42	32,012	32,054	
<b>Gross originated loans</b>	<b>\$ 7,775</b>	<b>\$ 14,443</b>	<b>\$ 22,218</b>	<b>\$ 721,124</b>	<b>\$ 743,342</b>	<b>\$ 1,313</b>



**Table of Contents**

The balances of other purchased past due loans, segregated by segments and classes of loans, as of December 31, 2011 and December 31, 2010 are as follows:

	December 31, 2011					Over 90 Days and Still Accruing
	30-89 Days	90 Days or Greater	Total Past Due (In thousands)	Current	Total	
<b>Commercial business:</b>						
Commercial and industrial	\$ 243	\$ 15	\$ 258	\$ 12,428	\$ 12,686	\$
Owner-occupied commercial real estate	151		151	30,227	30,378	
Non-owner occupied commercial real estate	441		441	5,473	5,914	
<b>Total commercial business</b>	<b>835</b>	<b>15</b>	<b>850</b>	<b>48,128</b>	<b>48,978</b>	
One-to-four family residential	42		42	1,529	1,571	
<b>Real estate construction and land development:</b>						
One-to-four family residential				50	50	
Five or more family residential and commercial properties						
<b>Total real estate construction and land development</b>				<b>50</b>	<b>50</b>	
Consumer	757	490	1,247	10,862	12,109	
Gross other purchased loans	\$ 1,634	\$ 505	\$ 2,139	\$ 60,569	\$ 62,708	\$

	December 31, 2010					Over 90 days and still accruing
	30-89 Days	90 Days or Greater	Total Past Due (In thousands)	Current	Total	
<b>Commercial business:</b>						
Commercial and industrial	\$ 774	\$	\$ 774	\$ 23,360	\$ 24,134	\$
Owner-occupied commercial real estate	9,898		9,898	24,865	34,763	
Non-owner occupied commercial real estate				11,761	11,761	
<b>Total commercial business</b>	<b>10,672</b>		<b>10,672</b>	<b>59,986</b>	<b>70,658</b>	
One-to-four family residential	103		103	1,776	1,879	
<b>Real estate construction and land development:</b>						
One-to-four family residential				54	54	
Five or more family residential and commercial properties						
<b>Total real estate construction and land development</b>				<b>54</b>	<b>54</b>	
Consumer	81		81	16,714	16,795	
Gross other purchased loans	\$ 10,856	\$	\$ 10,856	\$ 78,530	\$ 89,386	\$

**Table of Contents**

Impaired originated loans (including restructured loans) at December 31, 2011 and December 31, 2010 are set forth in the following tables.

	December 31, 2011					
	Recorded Investment With No Specific Valuation Allowance	Recorded Investment With Specific Valuation Allowance	Total Recorded Investment  (In thousands)	Unpaid Contractual Principal Balance	Related Specific Valuation Allowance	Average Recorded Investment
Commercial business:						
Commercial and industrial	\$ 4,532	\$ 6,139	\$ 10,671	\$ 10,586	\$ 1,488	\$ 11,218
Owner-occupied commercial real estate	603	1,368	1,971	2,271	107	1,860
Non-owner occupied commercial real estate	3,915	4,314	8,229	9,980	764	5,014
<b>Total commercial business</b>	<b>9,050</b>	<b>11,821</b>	<b>20,871</b>	<b>22,837</b>	<b>2,359</b>	<b>18,092</b>
One-to-four family residential		835	835	1,046	187	837
Real estate construction and land development:						
One-to-four family residential	748	4,765	5,513	6,813	1,436	5,748
Five or more family residential and commercial properties	963	8,835	9,798	14,219	530	10,236
<b>Total real estate construction and land development</b>	<b>1,711</b>	<b>13,600</b>	<b>15,311</b>	<b>21,032</b>	<b>1,966</b>	<b>15,984</b>
Consumer	120	6	126	159	6	168
<b>Gross originated loans</b>	<b>\$ 10,881</b>	<b>\$ 26,262</b>	<b>\$ 37,143</b>	<b>\$ 45,074</b>	<b>\$ 4,518</b>	<b>\$ 35,081</b>

	December 31, 2010					
	Recorded Investment With No Specific Valuation Allowance	Recorded Investment With Specific Valuation Allowance	Total Recorded Investment  (In thousands)	Unpaid Contractual Principal Balance	Related Specific Valuation Allowance	Average Recorded Investment
Commercial business:						
Commercial and industrial	\$ 2,462	\$ 5,691	\$ 8,153	\$ 9,261	\$ 2,569	\$ 8,909
Owner-occupied commercial real estate	129	650	779	822	163	771
Non-owner occupied commercial real estate	2,301		2,301	3,972		2,175
<b>Total commercial business</b>	<b>4,892</b>	<b>6,341</b>	<b>11,233</b>	<b>14,055</b>	<b>2,732</b>	<b>11,855</b>
One-to-four family residential		2	2	2	2	2
Real estate construction and land development:						
One-to-four family residential	1,804	8,423	10,227	10,183	1,664	11,228
Five or more family residential and commercial properties		5,416	5,416	6,453	201	5,697
<b>Total real estate construction and land development</b>	<b>1,804</b>	<b>13,839</b>	<b>15,643</b>	<b>16,636</b>	<b>1,865</b>	<b>16,925</b>
Consumer						

Gross originated loans	\$ 6,696	\$	20,182	\$	26,878	\$	30,693	\$	4,599	\$	28,782
------------------------	----------	----	--------	----	--------	----	--------	----	-------	----	--------

F-33



**Table of Contents**

For the year ended December 31, 2011 no interest income was recognized subsequent to a loan's classification as impaired. For the year ended December 31, 2010, \$13,000 of interest income was recognized on impaired loans.

The Company had governmental guarantees of \$2.4 million and \$3.2 million related to the impaired originated loan balances at December 31, 2011 and December 31, 2010, respectively.

*(f) Troubled Debt Restructured Loans*

TDRs are considered impaired and are separately measured for impairment under ASC 310-10-35, whether on accrual or nonaccrual status. At December 31, 2011 and December 31, 2010, the balance of accruing TDRs was \$13.8 million and \$394,000, respectively. The related allowance for loan losses on the accruing TDRs was \$1.4 million as of December 31, 2011 and no related allowance for loan losses as of December 31, 2010. At December 31, 2011, non-accruing TDRs were \$11.7 million and had a related allowance for loan losses of \$1.8 million. At December 31, 2010, non-accruing TDRs of \$8.7 million had a related allowance for loan losses of \$1.6 million.

Originated troubled debt restructured loans at December 31, 2011 and December 31, 2010 are set forth in the following table.

	Number of Contracts	2011		December 31,		2010	
		Pre- Modification Outstanding Recorded Investment	Post- Modification Outstanding Recorded Investment	Number of Contracts	Pre- Modification Outstanding Recorded Investment	Post- Modification Outstanding Recorded Investment	
(In thousands)							
Commercial business:							
Commercial and industrial	23	\$ 6,579	\$ 6,579	2	\$ 892	\$ 892	
Owner-occupied commercial real estate	2	1,572	1,572				
Non-owner occupied commercial real estate	5	8,230	8,230	1	394	394	
<b>Total commercial business</b>	<b>30</b>	<b>16,381</b>	<b>16,381</b>	<b>3</b>	<b>1,286</b>	<b>1,286</b>	
One-to-four family residential	2	835	835				
Real estate construction and land development:							
One-to-four family residential	7	4,233	4,233	7	7,763	7,763	
Five or more family residential and commercial properties	2	4,017	4,017				
<b>Total real estate construction and land development</b>	<b>9</b>	<b>8,250</b>	<b>8,250</b>	<b>7</b>	<b>7,763</b>	<b>7,763</b>	
<b>Total loans</b>	<b>41</b>	<b>\$ 25,466</b>	<b>\$ 25,466</b>	<b>10</b>	<b>\$ 9,049</b>	<b>\$ 9,049</b>	

Heritage Bank also recorded a TDR for a non-performing other purchased covered loan as of December 31, 2011. The recorded investment for this consumer loan was \$9,000 with a related allowance for loan loss of \$5,000 at December 31, 2011. There were no TDRs related to other purchased loans as of December 31, 2010.

The majority of the Bank's TDRs are a result of granting extensions to troubled credits which have already been adversely classified. We grant such extensions to reassess the borrower's financial status and develop a plan for repayment. Certain modifications with extensions also include interest rate reductions, which is the second

**Table of Contents**

most prevalent concession. The interest rate reductions can be for a period of time or over the remainder of the life of the loan. During 2011, we also bifurcated a troubled credit into a good loan and a bad loan, whereas the good loan continues to accrue under the modified terms. We perform bifurcations to limit potential losses. The remainders of the Banks' TDRs are the result of converting revolving lines of credits to amortizing loans, changing amortizing loans to interest-only loans with balloon payments, re-amortizing the loan over a longer period of time, or a combination of the modifications. These modifications would all be considered a concession for a borrower that could not obtain financing outside of the Banks.

The financial effects of each modification will vary based on the specific restructure. The Banks did not forgive any principal balances of the TDRs as of December 31, 2011 or 2010. For the majority of the Banks' TDRs, the loans were interest-only with a balloon payment at maturity. If the interest rate is not adjusted and the terms are consistent with market, the Banks might not experience any loss associated with the restructure. If, however, the restructure involves forbearance agreements or interest rate modifications, the Banks might not collect all the principal and interest based on the original contractual terms. The Banks estimate the necessary allowance for loan losses on TDRs using the same guidance as other impaired loans.

The balance of troubled-debt restructured loans modified during the years ended December 31, 2011 and December 31, 2010 that subsequently defaulted within twelve months after the restructure date were as follows:

	2011		December 31, 2010	
	Number of Contracts	Recorded Investment (In thousands)	Number of Contracts	Recorded Investment
<b>Commercial business:</b>				
Commercial and industrial	11	\$ 2,759	2	\$ 892
Owner-occupied commercial real estate	1	1,368		
Non-owner occupied commercial real estate			1	394
<b>Total commercial business</b>	<b>12</b>	<b>4,127</b>	<b>3</b>	<b>1,286</b>
One-to-four family residential	1	404		
<b>Real estate construction and land development:</b>				
One-to-four family residential	5	3,869		
Five or more family residential and commercial properties	1	1,833		
<b>Total real estate construction and land development</b>	<b>6</b>	<b>5,702</b>		
<b>Total loans</b>	<b>19</b>	<b>\$ 10,233</b>	<b>3</b>	<b>\$ 1,286</b>

Of the restructured loans as of December 31, 2011 in the table above, the default of five commercial and industrial loans, one owner-occupied commercial real estate loan, and five one-to-four family residential real estate construction and land development loans totaling \$6.4 million at December 31, 2011 occurred due to maturity of the loans under the modified terms without the required balloon payments. The Banks continue to work with the borrowers to develop payment plans. We also had defaults of five commercial and industrial loans totaling \$1.5 million at December 31, 2011 related to additional extensions granted on the credits after they had been classified as TDR. The Banks typically grant shorter extension periods to continually monitor the troubled credits despite the fact that the extended date might not be the date we expect the cash flow. The remaining commercial and industrial loan, one-to-four family residential loan, and five or more family residential and commercial properties real estate construction loan totaling \$2.3 million were greater than 90 days past due at some point during the year which triggered our default status. The five or more family residential and commercial properties construction loan of \$1.8 million was not past due at December 31, 2011. The Banks have considered these subsequent defaults in our allowance for loan loss calculations. At December 31, 2011, the allowance for loan losses related to the defaulted loans was \$1.9 million.

**Table of Contents**

Of the restructured loans as of December 31, 2010 in the table above, the default of all commercial business loans totaling \$1.3 million at December 31, 2010 occurred due to maturity of the loans under the modified terms without the required balloon payments. These TDRs continue to be outstanding as of December 31, 2011. We have no allowance for loan losses allocated to these TDRs as we have positive collateral positions.

As a result of adopting the amendments in FASB ASU No. 2011-02, the Banks have reassessed all restructurings that occurred on or after January 1, 2011 for identification as troubled debt restructurings. For the year ended December 31, 2011, the total recorded investment of identified TDRs as a result of the reassessment was \$8.4 million as of December 31, 2011. The Banks identified as troubled debt restructurings certain loans for which the allowance for loan losses had previously been measured under a general allowance for loan losses methodology. Upon identifying those loans as troubled debt restructures, the Banks identified them as impaired under the guidance of FASB ASC 310-10-35. The amendments in FASB ASU No. 2011-02 require prospective application of the impairment measurement guidance in FASB ASC 310-10-35 for those loans newly identified as impaired. At December 31, 2011, the recorded investment in loans for which the allowance for loan losses was previously measured under a general allowance for loan losses methodology and are now impaired under Section 310-10-35 was \$6.7 million, and the December 31, 2011 allowance for loan losses for those loans, on the basis of a current evaluation of loss, was \$580,000. At December 31, 2011, the recorded investment in loans for which the allowance for loan losses was previously measured under the guidance of FASB ASC 310-10-35 and are now identified as troubled debt restructures was \$1.7 million and the allowance for loan losses for those loans was \$39,000.

*(g) Impaired Purchased Loans*

As indicated above, the Company purchased impaired loans from the Cowlitz and Pierce Acquisitions which are accounted for under FASB ASC 310-30.

The following tables reflect the outstanding balance at December 31, 2011 and December 31, 2010 of the purchased impaired loans:

	<b>Cowlitz Bank December 31, 2011                      2010</b>	
	<b>(In thousands)</b>	
Covered purchased loans:		
Commercial business:		
Commercial and industrial	\$ 36,267	\$ 44,797
Owner-occupied commercial real estate	19,601	23,216
Non-owner occupied commercial real estate	16,212	22,063
 Total commercial business	 72,080	 90,076
One-to-four family residential	4,371	5,122
Real estate construction and land development:		
One-to-four family residential	8,524	10,913
Five or more family residential and commercial properties		
 Total real estate construction and land development	 8,524	 10,913
Consumer	3,917	4,839
 Gross impaired purchased covered loans	 88,892	 110,950
Non-covered purchased loans:		
Consumer	435	676
 Total impaired purchased loans	 \$ 89,327	 \$ 111,626

The total balance of subsequent advances on the purchased impaired covered loans was \$10.5 million and \$6.0 million as of December 31, 2011 and December 31, 2010, respectively. Heritage Bank has the option to modify certain purchased covered loans which may terminate the FDIC loss-share coverage on those modified



**Table of Contents**

loans. As of December 31, 2011 and December 31, 2010, the recorded investment balance of purchased impaired covered loans which are no longer covered under the FDIC loss-sharing agreements was \$2.0 million and \$59,000, respectively. Heritage Bank continues to report these loans in the covered portfolio as they are in a pool and they continue to be accounted for under FASB ASC 310-30. The FDIC indemnification asset has been properly adjusted to reflect the change in the loan status.

	<b>Pierce Commercial Bank December 31, 2011                      2010 (In thousands)</b>	
<b>Non-covered purchased loans:</b>		
<b>Commercial business:</b>		
Commercial and industrial	\$ 34,352	\$ 54,845
Owner-occupied commercial real estate	7,043	7,759
Non-owner occupied commercial real estate	8,624	8,927
<b>Total commercial business</b>	<b>50,019</b>	<b>71,531</b>
<b>One-to-four family residential</b>	<b>3,506</b>	<b>5,178</b>
<b>Real estate construction and land development:</b>		
One-to-four family residential	7,244	11,925
Five or more family residential and commercial properties	3,797	4,333
<b>Total real estate construction and land development</b>	<b>11,041</b>	<b>16,258</b>
Consumer	6,205	11,506
<b>Gross impaired purchased non-covered loans</b>	<b>\$ 70,771</b>	<b>\$ 104,473</b>

On the acquisition date, the amount by which the undiscounted expected cash flows of the purchased impaired loans exceed the estimate fair value of the loan is the accretable yield. The accretable yield is then measured at each financial reporting date and represents the difference between the remaining undiscounted expected cash flows and the current carrying value of the purchased impaired loan.

The following table summarizes the accretable yield on the Cowlitz Bank and Pierce Commercial Bank impaired purchased loans for the years ended December 31, 2011 and 2010:

	<b>Year Ended December 31, 2011 (In thousands)</b>	
	<b>Cowlitz Bank</b>	<b>Pierce Commercial Bank</b>
Balance at the beginning of period	\$ 20,082	\$ 10,943
Accretion	(9,206)	(6,288)
Disposals and other	(80)	20
Change in accretable yield	9,116	9,963
<b>Balance at the end of period</b>	<b>\$ 19,912</b>	<b>\$ 14,638</b>

	<b>Year Ended December 31, 2010 (In thousands)</b>	
	<b>Cowlitz Bank</b>	<b>Pierce Commercial Bank</b>

Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

		<b>Bank</b>
Balance at acquisition	\$ 24,932	\$ 12,842
Accretion	(2,834)	(829)
Disposals and other	(2,016)	(1,070)
Change in accretable yield		
Balance at the end of period	\$ 20,082	\$ 10,943

F-37

**Table of Contents***(h) Related Party Loans*

In the ordinary course of business, the Company has granted loans to certain directors, executive officers and their affiliates (collectively referred to as related parties). These loans were made on substantially the same terms, including interest rates and collateral, as those prevailing at the time for comparable transactions with other unaffiliated persons and do not involve more than normal risk of collectability. As of December 31, 2011 and 2010, the Company had loans to related parties of \$10.4 million and \$10.5 million, respectively.

Activity in related party loans for the years ending December 31, 2011 and 2010 was as follows (in thousands):

Balance outstanding at December 31, 2009	\$ 11,880
Principal additions	4,020
Principal reductions	(5,353)
Balance outstanding at December 31, 2010	10,547
Principal additions	6,427
Principal reductions	(6,583)
Balance outstanding at December 31, 2011	\$ 10,391

The Company did not have any borrowings from related parties at December 31, 2011 and 2010.

*(i) Mortgage Banking Activities*

Details of certain mortgage banking activities at December 31, 2011 and 2010 are as follows:

	2011	2010
	(In thousands)	
Loans held for sale at lower of cost or market	\$ 1,828	\$ 764
Loans serviced for others	84	115
Total loans sold	16,952	16,125
Commitments to sell mortgage loans	2,129	861
Commitments to fund mortgage loans (at interest rates approximating market rates)		
Fixed rate	1,745	120
Variable or adjustable rate	\$	\$

There was no servicing fee income from mortgage loans serviced for others for the years ended December 31, 2011 and 2010. Servicing fee income from mortgage loans serviced for others amounted to \$1,000 for the year ended December 31, 2009.

As of December 31, 2011, the Company had commitments of \$146.7 million in commercial business loans, \$19.6 million in real estate construction loans, and \$37.3 million in consumer loans. As of December 31, 2010, the Company had commitments of \$156.7 million in commercial business loans, \$44,000 in one-to-four family residential loans, \$15.1 million in real estate construction loans, and \$40.6 million in consumer loans.

**Table of Contents****(4) Allowance for Loan Losses**

The allowance for loan losses is maintained at a level deemed appropriate by management to adequately provide for known and inherent risks in the loan portfolio. A summary of the changes in the originated loans allowance for loan losses for the years ended December 31, 2011 and December 31, 2010 are as follows:

	<b>Year Ended December 31, (In thousands)</b>	
	<b>2011</b>	<b>2010</b>
Balance at the beginning of period	\$ 22,062	\$ 26,164
Loans charged off	(5,969)	(16,692)
Recoveries of loans charged off	1,044	600
Provision charged to operations	5,180	11,990
<b>Balance at the end of period</b>	<b>\$ 22,317</b>	<b>\$ 22,062</b>

A summary of the changes in the purchased loans allowance for loan losses for the year ended December 31, 2011 are as follows (there was no allowance for loan losses for the year ended December 31, 2010):

	<b>Year Ended December 31, 2011 (In thousands)</b>	
	<b>Purchased Covered</b>	<b>Purchased Non-Covered</b>
Balance at the beginning of period	\$	\$
Loans charged off	(435)	(217)
Provision charged to operations	4,398	4,852
<b>Balance at the end of period</b>	<b>\$ 3,963</b>	<b>\$ 4,635</b>



**Table of Contents**

The following table details activity in the allowance for loan losses disaggregated on the basis of the Company's impairment method for the year ended December 31, 2011:

	Commercial and industrial	Owner- occupied commercial real estate	Non-owner occupied commercial real estate	One-to-four family residential	Real estate construction and land development: one-to-four family residential (In thousands)	Real estate construction and land development: five or more family residential and commercial real estate	Consumer	Unallocated	Total
Allowance for loan losses for the twelve month ended December 31, 2011:									
Beginning balance	\$ 10,487	\$ 1,674	\$ 2,189	\$ 500	\$ 4,321	\$ 1,114	\$ 846	\$ 931	\$ 22,062
Charge-offs	(2,961)		(11)	(53)	(2,053)	(895)	(648)		(6,621)
Recoveries	796		25		98	103	22		1,044
Provisions	3,483	1,305	2,191	347	2,457	3,478	1,190	(21)	14,430
Ending balance	11,805	2,979	4,394	794	4,823	3,800	1,410	910	30,915
Period-end amount allocated to:									
Originated loans individually evaluated for impairment	1,488	107	764	187	1,436	530	6		4,518
Originated loans collectively evaluated for impairment	6,519	1,690	2,320	229	2,427	3,163	541	910	17,799
Purchased other covered loans individually evaluated for impairment							5		5
Purchased other non-covered loans collectively evaluated for impairment	48	69		21			32		170
Purchased other non-covered loans collectively evaluated for impairment	85	52	34	11			43		225
Purchased impaired covered loans collectively evaluated for impairment	1,282	712	900	123	645		126		3,788
Purchased impaired non-covered loans collectively evaluated for impairment	2,383	349	376	223	315	107	657		4,410
Ending balance	\$ 11,805	\$ 2,979	\$ 4,394	\$ 794	\$ 4,823	\$ 3,800	\$ 1,410	\$ 910	\$ 30,915

The purchased loans acquired in the Cowlitz and Pierce Acquisitions are subject to the Company's internal and external credit review. If and when credit deterioration occurs subsequent to the acquisition dates, a provision for loan losses will be charged to earnings for the full amount without regard to the FDIC loss-sharing agreement for the covered loan balances. The portion of the estimated loss reimbursable from the FDIC is recorded in noninterest income and increases the FDIC indemnification asset.



**Table of Contents**

The following table details the recorded investment balance of the loan receivables disaggregated on the basis of the Company's impairment method as of December 31, 2011:

	Commercial and industrial	Owner-occupied commercial real estate	Non-owner occupied commercial real estate	One-to-four family residential	Real estate construction and land development: one-to-four family residential	Real estate construction and land development: five or more family residential and commercial real estate	Consumer	Total
Originated loans individually evaluated for impairment	\$ 11,765	\$ 1,749	\$ 1,799	\$ 838	\$ 5,982	\$ 10,674	\$ 210	\$ 33,017
Originated loans collectively evaluated for impairment	261,825	165,132	249,250	37,122	16,387	44,280	32,771	806,767
Other purchased covered loans individually evaluated for impairment							9	9
Other purchased covered loans collectively evaluated for impairment	7,317	19,567	320	1,467	50		1,947	30,668
Other purchased non-covered loans collectively evaluated for impairment	5,369	10,811	5,594	104			10,153	32,031
Impaired purchased covered loans collectively evaluated for impairment	31,290	18,500	15,433	3,730	5,736		3,991	78,680
Impaired purchased non-covered loans collectively evaluated for impairment	\$ 30,238	\$ 6,241	\$ 7,239	\$ 2,639	\$ 1,381	\$ 1,078	\$ 7,267	\$ 56,083

The following table details the balance in the allowance for loan losses disaggregated on the basis of the Company's impairment method for the year ended December 31, 2010:

	Commercial and industrial	Owner-occupied commercial real estate	Non-owner occupied commercial real estate	One-to-four family residential	Real estate construction and land development: one-to-four family residential	Real estate construction and land development: five or more family residential and commercial real estate	Consumer	Unallocated	Total
Allowance for loan losses allocated to:									
Originated loans individually evaluated for impairment	\$ 2,569	\$ 163	\$	\$ 2	\$ 1,664	\$ 201	\$	\$	\$ 4,599
Originated loans collectively evaluated for impairment	7,918	1,511	2,189	498	2,657	913	846	931	17,463
	\$ 10,487	\$ 1,674	\$ 2,189	\$ 500	\$ 4,321	\$ 1,114	\$ 846	\$ 931	\$ 22,062

Balance of allowance for loan  
losses at December 31, 2010

F-41

**Table of Contents**

There was no allowance for loan losses for purchased loans as of December 31, 2010.

The following table details the recorded investment balance of the loan receivables disaggregated on the basis of the Company's impairment method for the year ended December 31, 2010:

	Commercial and industrial	Owner- occupied commercial real estate	Non-owner occupied commercial real estate	One-to-four family residential (In thousands)	Real estate construction and land development: one-to-four family residential	Real estate construction and land development: five or more family residential and commercial real estate	Consumer	Total
Originated loans individually evaluated for impairment	\$ 8,153	\$ 779	\$ 2,301	\$ 2	\$ 10,227	\$ 5,416	\$	\$ 26,878
Originated loans collectively evaluated for impairment originated	225,722	158,666	219,417	38,848	18,762	22,995	32,054	716,464
Non-impaired purchased covered loans collectively evaluated for impairment	11,304	22,856	331	1,475	54		2,565	38,585
Non-impaired purchased non-covered loans collectively evaluated for impairment	12,830	11,907	11,430	404			14,230	50,801
Impaired purchased covered loans collectively evaluated for impairment	35,742	22,363	17,245	4,749	5,822		4,209	90,130
Impaired purchased non-covered loans collectively evaluated for impairment	\$ 46,108	\$ 6,970	\$ 7,005	\$ 4,582	\$ 3,816	\$ 1,244	\$ 10,523	\$ 80,248

**(5) FDIC Indemnification Asset**

Changes in the FDIC indemnification asset during the years ended December 31, 2011 and December 31, 2010 are as follows:

	Year Ended December 31, 2011	Year Ended December 31, 2010
	(In thousands)	
Beginning Balance	\$ 16,071	\$ 16,084
Cash payments received and receivable due from the FDIC	(3,471)	(63)
FDIC share of additional estimated losses	2,178	
Net amortization	(4,428)	50
Balance at September 30, 2011	\$ 10,350	\$ 16,071

**Table of Contents****(6) Investment Securities**

The amortized cost, gross unrealized gains and losses, and fair values of investment securities at the dates indicated are as follows:

**Securities Available for Sale**

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
(In thousands)				
<b>December 31, 2011</b>				
U.S. Treasury and U.S. Government agencies	\$ 31,069	\$ 238	\$	\$ 31,307
Municipal securities	31,847	1,578	(2)	33,423
Corporate securities	8,016	81		8,097
Mortgage backed securities and collateralized mortgage obligations:				
U.S. Government agencies	70,431	1,541	(197)	71,775
Total	\$ 141,363	\$ 3,438	\$ (199)	\$ 144,602

**December 31, 2010**

U.S. Treasury and U.S. Government agencies	\$ 41,124	\$ 367	\$ (62)	\$ 41,429
Municipal securities	20,237	169	(193)	20,213
Corporate securities	10,097	182	(3)	10,276
Mortgage backed securities and collateralized mortgage obligations:				
U.S. Government agencies	52,394	1,034	(171)	53,257
Total	\$ 123,852	\$ 1,752	\$ (429)	\$ 125,175

**Securities Held to Maturity**

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
(In thousands)				
<b>December 31, 2011</b>				
U.S. Treasury and U.S. Government agencies	\$ 1,799	\$ 280	\$	\$ 2,079
Municipal securities	3,566	237		3,803
Mortgage backed securities and collateralized mortgage obligations:				
U.S. Government agencies	5,412	331		5,743
Private residential collateralized mortgage obligations	1,316	102	(162)	1,256
Total	\$ 12,093	\$ 950	\$ (162)	\$ 12,881

**December 31, 2010**

U.S. Treasury and U.S. Government agencies	\$ 1,858	\$ 93	\$	\$ 1,951
Municipal securities	3,410	100	(19)	3,491
Mortgage backed securities and collateralized mortgage obligations:				
U.S. government agencies	6,592	208		6,800
Private residential collateralized mortgage obligations	1,908	250	(110)	2,048
Total	\$ 13,768	\$ 651	\$ (129)	\$ 14,290



**Table of Contents**

Available for sale and held to maturity investments with unrealized losses as of December 31, 2011 are as follows:

	Less than 12 Months		12 Months or Longer		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
			(In thousands)			
U.S. Treasury and U.S. Government agencies	\$	\$	\$	\$	\$	\$
Municipal securities	652	2			652	2
Corporate securities						
Mortgage backed securities and collateralized mortgage obligations:						
U.S. Government agencies	17,211	188	44	9	17,255	197
Private residential collateralized mortgage obligations	134	14	533	148	667	162
<b>Total temporarily impaired securities</b>	<b>\$ 17,997</b>	<b>\$ 204</b>	<b>\$ 577</b>	<b>\$ 157</b>	<b>\$ 18,574</b>	<b>\$ 361</b>

Available for sale and held to maturity investments with unrealized losses as of December 31, 2010 are as follows:

	Less than 12 Months		12 Months or Longer		Total	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
			(In thousands)			
U.S. Treasury and U.S. Government agencies	\$ 10,651	\$ 62	\$	\$	\$ 10,651	\$ 62
Municipal securities	13,575	212			13,575	212
Corporate securities	2,067	3			2,067	3
Mortgage backed securities and collateralized mortgage obligations:						
U.S. Government agencies	10,968	171			10,968	171
Private residential collateralized mortgage obligations	681	7	736	103	1,417	110
<b>Total temporarily impaired securities</b>	<b>\$ 37,942</b>	<b>\$ 455</b>	<b>\$ 736</b>	<b>\$ 103</b>	<b>\$ 38,678</b>	<b>\$ 558</b>

The Company has evaluated these securities and has determined that the decline in their value is temporary. The unrealized losses are primarily due to unusually large spreads in the market for mortgage-related products. The fair value of the mortgage backed securities and the collateralized mortgage obligations is expected to recover as the securities approach their maturity date and/or as the pricing spreads narrow on mortgage-related securities. The Company has the ability and intent to hold the investments until recovery of the market value.

The amortized cost and fair value of securities at December 31, 2011, by contractual maturity, are set forth below. Actual maturities may differ from contractual maturities because certain borrowers have the right to call or prepay obligations with or without call or prepayment penalties.



**Table of Contents****Securities Available for Sale**

	Amortized Cost	Fair Value
	(In thousands)	
Due in one year or less	\$ 29,393	\$ 29,647
Due after one year through three years	12,534	12,653
Due after three years through five years	2,778	2,883
Due after five through ten years	32,209	33,616
Due after ten years	64,449	65,803
Totals	\$ 141,363	\$ 144,602

**Securities Held to Maturity**

	Amortized Cost	Fair Value
	(In thousands)	
Due in one year or less	\$ 403	\$ 413
Due after one year through three years	803	854
Due after three years through five years	974	1,039
Due after five years through ten years	2,745	3,121
Due after ten years	7,168	7,454
Totals	\$ 12,093	\$ 12,881

During the year ended December 31, 2011 there were \$412,000 in sales of investment securities available for sale resulting in a gain of \$23,000 and no sales of investment securities held to maturity. During the year ended December 31, 2010 there were \$1.1 million in sales of investment securities available for sale resulting in a gain of \$44,000 and no sales of investment securities held to maturity.

Effective June 30, 2009, the Company adopted FASB ASC 320-10-65, *Recognition and Presentation of Other-Than-Temporary Impairments*, which provides for the bifurcation of other-than-temporary impairments into (a) the amount of the total other-than-temporary impairment related to a decrease in cash flows expected to be collected from the debt security (the credit loss) or (b) the amount of the total other-than-temporary impairment related to all other factors. As a result of adopting FASB ASC 320-10-65, the Company recorded \$830,000 in impairments on private residential collateralized mortgage obligations not related to credit losses through other comprehensive income rather than through earnings and \$500,000 in impairments related to credit losses through earnings during the year ended December 31, 2009. The Company also reclassified \$229,000 from retained earnings to other comprehensive income related to impairment charges on private residential collateralized mortgage obligations at December 31, 2008 that were not due to credit losses.

For the private residential collateralized mortgage obligations we estimated expected future cash flows of the securities by estimating the expected future cash flows of the underlying collateral and applying those collateral cash flows, together with any credit enhancements such as subordination interests owned by third parties, to the security. The expected future cash flows of the underlying collateral are determined using the remaining contractual cash flows adjusted for future expected credit losses (which considers current delinquencies and nonperforming assets, future expected default rates and collateral value by vintage and geographic region) and prepayments. The expected cash flows of the security are then discounted at the interest rate used to recognize interest income on the security to arrive at a present value amount. For the year ended December 31, 2011, seven private residential collateralized mortgage obligations were determined to be other-than-temporarily impaired resulting in the Company recording \$20,000 in impairments on private collateralized mortgage obligations not related to credit losses through other comprehensive income rather than through earnings and \$98,000 in impairments related to credit losses through earnings. The average prepayment rate and discount interest rate used in the valuations of the present value were 6.0% and 7.7%, respectively.



**Table of Contents**

The following table summarizes activity related to the amount of other-than-temporary impairments related to credit losses on held to maturity securities:

	Gross Other-Than-Temporary Impairments	Other-Than-Temporary Impairments Included in Other Comprehensive Loss (In thousands)	Net Other-Than-Temporary Impairments Included in Earnings
December 31, 2009	\$ 1,999	\$ 1,060	\$ 939
Additions:			
Initial impairments	82	11	71
Subsequent impairments	236	9	227
December 31, 2010	\$ 2,317	\$ 1,080	\$ 1,237
Additions:			
Initial impairments	7		7
Subsequent impairments	111	20	91
December 31, 2011	\$ 2,435	\$ 1,100	\$ 1,335

Details of private residential collateralized mortgage obligation securities received in 2008 from the redemption-in-kind of the AMF Ultra Short Mortgage Fund ( Fund ) as of December 31, 2011 were as follows:

Type and Year of Issuance	Par Value	Amortized Cost	Fair Value	Year-to-date Change in Aggregate Unrealized		Year-to-date Impairment Charge	Life-to-date Impairment Charge(1)	Ratings					Below Investment Grade
				Gain (Loss)	Gain (Loss)			AAA	AA	A	BBB		
Total Alt-A	897	270	206	(64)	(117)	24	648	1				2	97
Total Prime	1,908	1,046	1,050	4	(283)	74	687	4	3	6	2		85
Totals	\$ 2,805	\$ 1,316	\$ 1,256	\$ (60)	\$ (400)	\$ 98	\$ 1,335	4%	3%	4%	2%		87%

(1) Life-to-date impairment charge represents impairment charges recognized subsequent to redemption of the Fund.

At December 31, 2011 and 2010, investment securities available for sale with fair values of \$88.4 million and \$122.6 million, respectively, were pledged to secure public deposits and for other purposes as required or permitted by law. At December 31, 2011 and 2010, investment securities held to maturity with amortized cost values of \$7.1 million and \$9.6 million, respectively, were pledged to secure public deposits and for other purposes as required or permitted by law.

There were no securities classified as trading at December 31, 2011 or 2010.

**(7) Premises and Equipment**

A summary of premises and equipment at December 31, 2011 and 2010 follows:

	2011	2010
	(In thousands)	
Land	\$ 6,688	\$ 6,707
Buildings and building improvements	25,315	24,129
Furniture, fixtures and equipment	15,958	14,455
	47,961	45,291
Less accumulated depreciation	24,986	23,541
	\$ 22,975	\$ 21,750

F-46



\$ 6,503	\$ 8,378	\$ 11,598
----------	----------	-----------

F-47

**Table of Contents**

Scheduled maturities of certificates of deposit for future years ending December 31 are as follows (in thousands):

2012	\$ 252,677
2013	40,044
2014	11,536
2015	13,158
2016 and thereafter	12,189
	\$ 329,604

Certificates of deposit issued in denominations equal to or in excess of \$100,000 totaled \$183.8 million and \$228.0 million at December 31, 2011 and 2010, respectively.

**(9) FHLB Advances and Stock**

The Federal Home Loan Bank of Seattle ( FHLB ) functions as a bank association providing credit for member financial institutions. Advances are made pursuant to several different programs. Each credit program has its own interest rate and range of maturities. Depending on the program, limitations on the amount of advances are based either on a fixed percentage of an institution's net worth or on the FHLB's assessment of the institution's creditworthiness. At December 31, 2011, the Banks maintained uncommitted credit facilities with the FHLB of Seattle for \$169.7 million. There were no FHLB borrowings outstanding as of December 31, 2011.

The Banks are required to maintain an investment in the stock of the FHLB of Seattle in an amount equal to the greater of \$500,000 or 0.50% of residential mortgage loans and pass-through securities or an advance requirement to be confirmed on the date of the advance and 5.0% of the outstanding balance of mortgage loans sold to the FHLB of Seattle. At December 31, 2011, the Banks were required to maintain an investment in the stock of FHLB of Seattle of at least \$1.2 million. The Banks maintained \$5.6 million in FHLB stock at December 31, 2011. The stock has no contractual maturity and amounts in excess of the required minimum for FHLB membership may be redeemed at par subject to certain restrictions.

The Company evaluated its investment in FHLB of Seattle stock for other-than-temporary impairment, consistent with its accounting policy. Based on the Company's evaluation of the underlying investment, including the long-term nature of the investment, the liquidity position of the FHLB of Seattle, the actions being taken by the FHLB of Seattle to address its regulatory situation and the Company's intent and ability to hold the investment for a period of time sufficient to recover the par value, the Company did not recognize an other-than-temporary impairment loss on its FHLB of Seattle stock. Even though the Company did not recognize an other-than-temporary impairment loss on its FHLB of Seattle stock during 2011, 2010 or 2009, continued deterioration in the FHLB of Seattle's financial position may result in future impairment losses.

A summary of FHLB advances at and for the years ended December 31, is summarized as follows:

	2011	2010
	(Dollars in thousands)	
Balance at period end, due less than 12 months	\$	\$
Average balance		1,330
Maximum amount outstanding at any month end		17,486
Average interest rate:		
During the period		1.67%
At period end		

Advances from the FHLB are collateralized by a blanket pledge on FHLB stock owned by the Company, deposits at the FHLB and all mortgages or deeds of trust securing such properties. In accordance with the pledge





**Table of Contents**

agreement, the Company must maintain unencumbered collateral in an amount equal to varying percentages ranging from 100% to 125% of outstanding advances depending on the type of collateral. At December 31, 2011, the Banks were not required to maintain collateral in order to meet the collateral requirements of the FHLB.

**(10) Federal Funds Purchased**

The Banks maintain advance lines to purchase federal funds totaling \$42.8 million. The lines generally mature annually or are reviewed annually. As of December 31, 2011, there were no federal funds purchased.

**(11) Borrowings**

The Company utilizes repurchase agreements as a supplement to funding sources. Repurchase agreements are secured by available for sale investment securities. At December 31, 2011 and 2010 the Company had securities sold under agreement to repurchase of \$23.1 million and \$19.0 million, respectively.

The Banks also maintains an uncommitted credit facility with the Federal Reserve Bank of San Francisco for \$70.5 million, of which there were no borrowings outstanding as of December 31, 2011 and 2010.

**(12) Income Taxes**

Income tax expense (benefit) consisted of the following for the years ended December 31:

	2011	2010	2009
	(In thousands)		
Current tax expense	\$ 10,097	\$ 1,886	\$ 3,790
Deferred tax (benefit) expense	(7,464)	4,549	(4,293)
	\$ 2,633	\$ 6,435	\$ (503)

Income tax expense (benefit) differs from that computed by applying the Federal statutory income tax rate of 35% for the years ended December 31:

	2011	2010	2009
	(In thousands)		
Income tax expense at Federal statutory rate	\$ 3,203	\$ 6,926	\$ 27
Tax exempt interest	(542)	(378)	(311)
Other, net	(28)	(113)	(219)
	\$ 2,633	\$ 6,435	\$ (503)

**Table of Contents**

The following table presents major components of the deferred income tax asset (liability) resulting from differences between financial reporting and tax bases for the years ended December 31:

	2011	2010
	(In thousands)	
Deferred tax assets:		
Allowance for loan losses	\$ 11,084	\$ 7,569
Accrued compensation	57	568
Capital loss carryforward	278	340
Other than temporarily impaired securities	568	513
Goodwill	2,392	2,593
Market discount on loans	2,741	165
Other	1,031	534
<b>Total deferred tax assets</b>	<b>18,151</b>	<b>12,282</b>
Deferred tax liabilities:		
Deferred loan fees	(684)	(658)
Premises and equipment	(818)	(344)
FHLB and FRB stock	(1,094)	(1,174)
Unrealized gain on available for sale securities	(935)	(204)
Indemnification Asset	(3,632)	(5,647)
<b>Total deferred tax liabilities</b>	<b>(7,163)</b>	<b>(8,027)</b>
<b>Deferred income tax asset, net</b>	<b>\$ 10,988</b>	<b>\$ 4,255</b>

The Company has qualified under provisions of the Internal Revenue Code to compute income taxes after deductions of additions to the bad debt reserves. At December 31, 2011, the Company had a taxable temporary difference of approximately \$2.8 million that arose before 1988 (base-year amount). In accordance with Statement of Financial Accounting Standards No. 109, a deferred tax liability has not been recognized for the temporary difference. Management does not expect this temporary difference to reverse in the foreseeable future.

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, management expects to realize the benefits of these deductible differences. The Company has a capital loss carryforward in the amount of \$791,000 that will expire in 2013. A tax planning strategy has been developed that will enable the Company to deduct the capital loss carryforward prior to expiration.

**(13) Stockholders Equity***(a) Preferred Stock and Warrants*

On November 21, 2008, the Company completed a sale to the U.S. Department of the Treasury ( Treasury ) of 24,000 shares of the Company's Fixed Rate Cumulative Perpetual Preferred Stock, Series A, ( preferred shares ), for an aggregate purchase price of \$24.0 million in cash, with a related warrant to purchase 276,074 shares of the Company's common stock. On December 22, 2010, the Company redeemed the 24,000 preferred shares. The Company paid the Treasury a total of \$24.1 million, consisting of \$24.0 million of principal and \$123,000 of accrued and unpaid dividends.

Under the terms of the warrants, because the Company's September 2009 offering of common stock, described below, was a qualified equity offering resulting in aggregate gross proceeds of at least \$24.0 million,



**Table of Contents**

the number of shares of the Company's common stock underlying the warrant was reduced by 50% to 138,037 shares. On August 17, 2011, the Company repurchased the warrant from the Treasury for \$450,000. The warrant repurchase, together with the Company's earlier redemption of the entire amount of Fixed Rate Cumulative Perpetual Preferred Stock, Series A, issued to the Treasury, represents full repayment of all TARP obligations and cancellation of all equity interests in the Company held by the Treasury.

*(b) Common Stock*

On December 15, 2010, the Company completed the sale of 4.4 million shares of common stock in a public offering. The purchase price was \$13.00 per share and net proceeds from the sale totaled approximately \$54.1 million.

On September 22, 2009, the Company completed the sale of 4.3 million shares of common stock in a public offering. The purchase price was \$11.50 per share and net proceeds from the sale totaled approximately \$46.6 million.

*(c) Earnings Per Common Share*

The following table illustrates the reconciliation of weighted average shares used for earnings per common share computations for the years ended December 31:

	2011	2010 (Dollars in thousands)	2009
Net income (loss):			
Net income	\$ 6,518	\$ 13,354	\$ 581
Dividends accrued and discount accreted on preferred shares		(1,686)	(1,320)
Net income (loss) available to common shareholders	\$ 6,518	\$ 11,668	\$ (739)
Dividends and undistributed earnings allocated to participating securities	(63)		(7)
Earnings (loss) allocated to common shareholders	\$ 6,455	\$ 11,668	\$ (746)
Basic:			
Weighted average common shares outstanding	15,601,537	11,217,479	7,908,412
Less: restricted stock awards	(170,182)	(96,133)	(76,798)
Total basic weighted average common shares outstanding	15,431,355	11,121,346	7,831,614
Diluted:			
Basic weighted average common shares outstanding	15,431,355	11,121,346	7,831,614
Incremental shares from stock options, restricted stock awards and common stock warrant	66,071	52,312	
Weighted average shares common outstanding	15,497,426	11,173,658	7,831,614

Potential dilutive shares are excluded from the computation of earnings per share if their effect is anti-dilutive. For the years ended December 31, 2011 and 2010, anti-dilutive shares outstanding related to options and warrants to acquire common stock totaled 488,423 and 567,119, respectively, as the exercise price was in excess of the market value. For the year ended December 31, 2009, the Company recognized a net loss applicable to common shareholders and therefore all shares outstanding related to options and warrants to acquire common stock and all outstanding restricted stock awards were anti-dilutive and have been excluded from the calculation of diluted earnings per share.

*(d) Stock Repurchase Program*

In August 2011, the Board of Directors approved a new stock repurchase plan, allowing the Company to repurchase up to 5% of the then outstanding shares, or approximately 782,000 shares over a period of twelve



**Table of Contents**

months. This marked the Company's ninth stock repurchase plan. During the year ended December 31, 2011, the Company repurchased 201,205 shares at an average price of \$11.64 under this plan. In total, the Company has repurchased 201,205 shares at an average price of \$11.64 under this plan.

*(e) Restrictions on Dividends*

Dividends from the Company depend, in part, upon receipt of dividends from its subsidiary banks because the Company currently has no source of income other than dividends from Heritage Bank and Central Valley Bank.

The FDIC and the Washington State Department of Financial Institutions ( DFI ) have the authority under their supervisory powers to prohibit the payment of dividends by Heritage Bank and Central Valley Bank to the Company. Additionally, current guidance from the Federal Reserve provides, among other things, that dividends per share on the Company's common stock generally should not exceed earnings per share, measured over the previous four fiscal quarters. Current regulations allow the Company and its subsidiary banks to pay dividends on their common stock if the Company's or Bank's regulatory capital would not be reduced below the statutory capital requirements set by the Federal Reserve and the FDIC.

**(14) Stock Option and Award Plans**

Stock options generally vest ratably over three years and expire five years after they become exercisable or vest ratably over four years and expire ten years from date of grant. Restricted stock awards issued generally have a five-year cliff vesting or four year ratable vesting schedule. The Company issues new shares to satisfy share option exercises and restricted stock awards.

The following table summarizes stock option activity for the years ended December 31, 2011, 2010 and 2009.

	Shares	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Term	Aggregate Intrinsic Value (In thousands)
Outstanding at December 31, 2008	511,629	\$ 20.58		
Granted	100,735	11.35		
Exercised	(4,089)	10.13		
Forfeited or expired	(69,433)	17.39		
Outstanding at December 31, 2009	538,842	\$ 19.34		
Granted	105,082	14.79		
Exercised	(17,268)	11.67		
Forfeited or expired	(76,132)	19.41		
Outstanding at December 31, 2010	550,524	\$ 18.70		
Granted				
Exercised	(4,350)	11.35		
Forfeited or expired	(129,051)	20.15		
Outstanding at December 31, 2011	417,123	\$ 18.33	3.44	\$ 109
Exercisable at December 31, 2011	311,654	\$ 19.87	2.20	\$ 72

## Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

The total intrinsic value of options exercised during the years ended December 31, 2011, 2010 and 2009, was \$2,000, \$43,000 and \$4,000, respectively. The total fair value of options vested during the years ended December 31, 2011, 2010 and 2009, was \$12,000, \$24,000 and \$23,000 respectively.

F-52

**Table of Contents**

The following table summarizes restricted stock award activity for the years ended December 31, 2011, 2010 and 2009.

	Shares	Weighted-Average Grant Date Fair Value
Outstanding at December 31, 2008	88,560	\$ 21.87
Granted	5,000	13.55
Vested	(26,250)	20.11
Forfeited	(1,605)	23.75
Outstanding at December 31, 2009	65,705	\$ 21.90
Granted	57,049	14.21
Vested	(3,800)	20.24
Forfeited	(575)	14.62
Outstanding at December 31, 2010	118,379	\$ 18.29
Granted	80,723	14.79
Vested	(29,352)	20.50
Forfeited	(4,870)	14.47
Outstanding at December 31, 2011	164,880	\$ 16.29

**(15) Regulatory Capital Requirements**

The Company is a bank holding company under the supervision of the Federal Reserve Bank. Bank holding companies are subject to capital adequacy requirements of the Federal Reserve under the Bank Holding Company Act of 1956, as amended, and the regulations of the Federal Reserve. Heritage Bank and Central Valley Bank are federally insured institutions and thereby subject to the capital requirements established by the Federal Deposit Insurance Corporation ( FDIC ). The Federal Reserve requirements generally parallel the FDIC requirements. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly additional discretionary, actions by regulators that, if undertaken, could have a direct material effect on the Company's consolidated financial statements.



**Table of Contents**

Pursuant to minimum capital requirements of the FDIC, Heritage Bank and Central Valley Bank are required to maintain a leverage ratio (capital to assets ratio) of 3% and risk-based capital ratios of Tier 1 capital and total capital (to total risk-weighted assets) of 4% and 8%, respectively. As of December 31, 2011 and December 31, 2010, Heritage Bank and Central Valley Bank were both classified as well capitalized institutions under the criteria established by the Federal Deposit Insurance Act. There are no conditions or events since that notification that management believes have changed the Bank's classification as a well capitalized institution.

	Minimum Requirements		Well-Capitalized Requirements		Actual	
	\$	%	\$	%	\$	%
<b>As of December 31, 2011:</b>						
The Company consolidated						
Tier 1 leverage capital to average assets	\$ 40,431	3%	\$ 67,384	5%	\$ 186,253	13.8%
Tier 1 capital to risk-weighted assets	39,231	4	58,846	6	186,253	19.0
Total capital to risk-weighted assets	78,461	8	98,077	10	198,743	20.3
Heritage Bank						
Tier 1 leverage capital to average assets	35,443	3	59,071	5	148,423	12.6
Tier 1 capital to risk-weighted assets	34,601	4	51,901	6	148,423	17.2
Total capital to risk-weighted assets	69,201	8	86,501	10	159,447	18.4
Central Valley Bank						
Tier 1 leverage capital to average assets	4,975	3	8,291	5	16,754	10.1
Tier 1 capital to risk-weighted assets	4,608	4	6,912	6	16,754	14.5
Total capital to risk-weighted assets	9,216	8	11,521	10	18,214	15.8
<b>As of December 31, 2010:</b>						
The Company consolidated						
Tier 1 leverage capital to average assets	\$ 40,315	3%	\$ 67,192	5%	\$ 186,925	13.9%
Tier 1 capital to risk-weighted assets	37,020	4	55,530	6	186,925	20.2
Total capital to risk-weighted assets	74,040	8	92,550	10	198,635	21.5
Heritage Bank						
Tier 1 leverage capital to average assets	35,487	3	59,146	5	146,643	12.4
Tier 1 capital to risk-weighted assets	32,901	4	49,351	6	146,643	17.8
Total capital to risk-weighted assets	65,802	8	82,252	10	157,040	19.1
Central Valley Bank						
Tier 1 leverage capital to average assets	4,841	3	8,068	5	15,925	9.9
Tier 1 capital to risk-weighted assets	4,100	4	6,150	6	15,925	15.5
Total capital to risk-weighted assets	8,200	8	10,249	10	17,220	16.8

**(16) Employee Benefit Plans**

Effective October 1, 1999 the Company combined three retirement plans, a money purchase pension plan, a 401k plan, and an employee stock ownership plan (ESOP) at Heritage Bank, and the 401(k) plan at Central Valley Bank into one plan called the Heritage Financial Corporation 401(k) Employee Stock Ownership Plan (KSOP). Effective April 1, 2002 the Company added three investment funds to the plan as well as changed the eligibility requirements to the plan. At this same time the Company approved an amendment of the plan to reflect certain provisions of the Economic Growth and Tax Relief Reconciliation Act of 2001 (EGTRRA). Effective July 1, 2008, the Company restated the plan to incorporate previously approved plan amendments, restate the Plan to formally comply with EGTRRA and to incorporate certain provisions of the Pension Protection Act of 2006. At this time certain plan eligibility, administration and contribution provisions were changed. In 2010, the Company amended the plan to comply with certain provisions of the Heroes Earnings Assistance and Relief Act of 2008 (HEART) and to address required provisions under IRS regulations regarding forfeitures in the ESOP. In 2010, the Company also amended the plan to provide certain service credit for vesting and/or contribution purposes to employees of Cowlitz and Pierce Commercial Bank at the time of the acquisition of the Bank assets from the FDIC.

## **Table of Contents**

The profit sharing portion of the KSOP is a defined contribution retirement plan. The plan provides a contribution to all eligible participants upon credit of 1,000 hours of service during the plan year, the attainment of 18 years of age, and employment on the last day of the year. It is the Company's policy to fund plan costs as accrued. Employee vesting occurs over a period of six years, at which time they become fully vested.

The KSOP also maintains the Company's salary savings 401(k) plan for its employees. All persons employed as of July 1, 1984 automatically participate in the plan. All employees hired after that date who are at least 18 years of age may participate in the plan the first of the month following thirty days of service. Employees who participate may contribute a portion of their salary, which is matched by the employer at 50% up to certain specified limits. Employee vesting in employer portions occurs over a period of six years for those contributions made after January 1, 2003. Employer contributions for the years ended December 31, 2011, 2010 and 2009 were \$562,000, \$352,000 and \$237,000, respectively.

The third portion of the KSOP is the employee stock ownership plan (ESOP). Heritage Bank established for eligible employees the ESOP and related trust effective July 1, 1994, which became active upon the former mutual holding company's conversion to a stock-based holding company in January 1995. The plan provides a contribution to all eligible participants upon completion of one year of service, the attainment of 18 years of age, and employment on the last day of the year. The ESOP is funded by employer contributions in cash or common stock. Employee vesting occurs over a period of six years.

In January 1998, the ESOP borrowed \$1.3 million from the Company to purchase additional common stock of the Company. The loan will be repaid principally from the subsidiary bank's contributions to the ESOP over a period of fifteen years. The interest rate on the loan is 8.5% per annum. ESOP compensation expense was \$119,000, \$135,000 and \$113,000 for the years ended December 31, 2011, 2010 and 2009, respectively.

For the year ended December 31, 2011, the Company has allocated or committed to be released to the ESOP 9,258 earned shares and has 10,029 unearned, restricted shares remaining to be released. The fair value of unearned, restricted shares held by the ESOP trust was \$126,000 at December 31, 2011.

### *Employment Agreements*

The Company has entered into contracts with certain senior officers that provide benefits under certain conditions following termination without cause, and/or following a change of control of the Company.

## **(17) Fair Value of Financial Instruments**

Because broadly traded markets do not exist for most of the Company's financial instruments, the fair value calculations attempt to incorporate the effect of current market conditions at a specific time. These determinations are subjective in nature, involve uncertainties and matters of significant judgment and do not include tax ramifications; therefore, the results cannot be determined with precision, substantiated by comparison to independent markets and may not be realized in an actual sale or immediate settlement of the instruments. There may be inherent weaknesses in any calculation technique, and changes in the underlying assumptions used, including discount rates and estimates of future cash flows, could significantly affect the results. For all of these reasons, the aggregation of the fair value calculations presented herein do not represent, and should not be construed to represent, the underlying value of the Company.

### *(a) Cash on Hand and in Banks, Interest Earning Deposits and Federal Funds Sold*

The fair value of financial instruments that are short-term or repriced frequently and that have little or no risk are considered to have a fair value equal to carrying value.

**Table of Contents**

*(b) Investment Securities Available for Sale and Held to Maturity*

The fair value of all investment securities are based upon the assumptions market participants would use in pricing the security. Such assumptions include observable and unobservable inputs such as quoted market prices, dealer quotes and discounted cash flows.

*(c) Federal Home Loan Bank stock*

FHLB of Seattle stock is not publicly traded, however the recorded value of the stock holdings approximates the fair value, as the FHLB is required to pay par value upon re-acquiring this stock.

*(d) Loans Receivable and Loans Held for Sale*

Fair value is estimated using the Company's lending rates that would have been offered at December 31, 2011 and December 31, 2010 for loans, which mirror the attributes of the loans with similar rate structures and average maturities. Commercial loans and construction loans, which are variable rate and short-term, are reflected with fair values equal to carrying value.

While these methodologies are permitted under U.S. Generally Accepted Accounting Principles, they are not based on the exit price concept of the fair value required under ASC 820-10, *Fair Value Measurements and Disclosures*, and generally produces a higher value.

*(e) Deposits*

For deposits with no contractual maturity, the fair value is equal to the carrying value. The fair value of fixed maturity deposits is based on discounted cash flows using the difference between the deposit rate and the rates currently offered by the Company for deposits of similar remaining maturities.

*(f) Securities Sold Under Agreement to Repurchase*

Securities sold under agreement to repurchase are short-term in nature, repricing on a daily basis. Fair value financial instruments that are short-term or reprice frequently and that have little or no risk are considered to have a fair value equal to carrying value.

*(g) Off-Balance Sheet Financial Instruments*

The majority of our commitments to extend credit, standby letters of credit and commitments to sell mortgage loans carry current market interest rates if converted to loans, as such, no premium or discount was ascribed to these commitments.

**Table of Contents**

The table below presents the carrying value amount of the Company's financial instruments and their corresponding fair values.

	2011		December 31, 2010	
	Book Value	Fair Value	Book Value	Fair Value
<b>(In thousands)</b>				
<b>Financial Assets</b>				
Cash on hand and in banks	\$ 30,193	\$ 30,193	\$ 37,179	\$ 37,179
Interest earning deposits	93,566	93,566	129,822	129,822
Federal funds sold			1,990	1,990
Investment securities available for sale	144,602	144,602	125,175	125,175
Investment securities held to maturity	12,093	12,811	13,768	14,290
Federal Home Loan Bank stock	5,594	5,594	5,594	5,594
Loans receivable and loans held for sale, net of allowance	1,006,308	1,029,323	980,485	989,968
<b>Financial Liabilities</b>				
Deposits:				
Savings, money market and demand	806,440	806,440	733,335	733,335
Time certificates	329,604	331,618	402,941	404,676
<b>Total deposits</b>	<b>\$ 1,136,044</b>	<b>\$ 1,138,058</b>	<b>\$ 1,136,276</b>	<b>\$ 1,138,011</b>
Securities sold under agreement to repurchase	\$ 23,091	\$ 23,091	\$ 19,027	\$ 19,027

Because no market exists for certain of these financial instruments and the Company does not intend to sell these financial instruments, the fair values shown in the tables above may not represent values at which the respective financial instruments could be sold individually or in the aggregate at the given reporting date.

We measure the financial assets and financial liabilities at fair value in three levels, based on the markets in which the assets and liabilities are traded and the reliability of the assumptions used to determine fair value. These levels are:

Level 1 Valuations for assets and liabilities traded in active exchange markets, or interest in open-end mutual funds that allow the Company to sell its ownership interest back to the fund at net asset value ( NAV ) on a daily basis. Valuations are obtained from readily available pricing sources for market transactions involving identical assets, liabilities, or funds.

Level 2 Valuations for assets and liabilities traded in less active dealer, or broker markets, such as quoted prices for similar assets or liabilities or quoted prices in markets that are not active. Level 2 includes U.S. Treasury, U.S. government and agency debt securities, and mortgage-backed securities. Valuations are usually obtained from third party pricing services for comparable assets or liabilities.

Level 3 Valuations for assets and liabilities that are derived from other valuation methodologies, such as option pricing models, discounted cash flow models and similar techniques, and not based on market exchange, dealer, or broker traded transactions. Level 3 valuations incorporate certain assumptions and projections in determining the fair value assigned to such assets or liabilities.

**Table of Contents**

The following table summarizes the balances of assets and liabilities measured at fair value on a recurring basis at December 31, 2011.

	Total	Level 1 (In thousands)	Level 2	Level 3
<b>Investment Securities Available for Sale:</b>				
U.S. Treasury and U.S. Government agencies	\$ 31,307	\$	\$ 31,307	\$
Municipal securities	33,423		33,423	
Corporate securities	8,097		8,097	
<b>Mortgage backed securities and collateralized mortgage obligations:</b>				
U.S Government agencies	71,775		71,775	
<b>Total</b>	<b>\$ 144,602</b>	<b>\$</b>	<b>\$ 144,602</b>	<b>\$</b>

The Company may be required, from time to time, to measure certain assets at fair value on a nonrecurring basis. These adjustments to fair value usually result from application of lower-of-cost-or-market accounting or write-downs of individual assets. For assets measured at fair value on a nonrecurring basis during the year ended December 31, 2011 that were still held in the balance sheet at the end of such periods, the following tables provide the level of valuation assumptions used to determine each adjustment and the carrying value of the related assets at the dates indicated.

	Fair Value at December 31, 2011				Twelve Months Ended December 31, 2011 Total Losses
	Total	Level 1	Level 2 (In thousands)	Level 3	
Loans receivable(1)	\$ 13,431	\$	\$	\$ 13,431	\$ 7,022
<b>Investment securities held to maturity(2):</b>					
<b>Mortgage back securities and collateralized mortgage obligations:</b>					
Private residential collateralized mortgage obligations	106			106	118
Other real estate owned(3)	4,484			4,484	276
<b>Total</b>	<b>\$ 18,021</b>	<b>\$</b>	<b>\$</b>	<b>\$ 18,021</b>	<b>\$ 7,416</b>

- (1) At December 31, 2011, a specific reserve of \$4.5 million was recorded on loans receivable identified as impaired. Impairment losses recorded were calculated based on the fair value of the collateral, less the costs to sell. Fair value of the loans collateral is determined by an appraisal or independent valuation, which is then adjusted for the cost related to liquidation of the collateral.
- (2) Investment securities held to maturity with a carrying amount of \$204,000 were written down to their fair value of \$106,000 resulting in an impairment charge of \$98,000 to noninterest expense for the year ended December 31, 2011. Impairment losses recorded were determined using cash flow models. We estimated expected future cash flows of the securities by estimating the expected future cash flows of the underlying collateral and applying those collateral cash flows, together with any credit enhancements such as subordination interests owned by third parties, to the security. The expected future cash flows of the underlying collateral are determined using the remaining contractual cash flows adjusted for future expected credit losses (which considers current delinquencies and nonperforming assets, future expected default rates and collateral value by vintage and geographic region) and prepayments. The expected cash flows of the security are then discounted at the interest rate used to recognize interest income on the security to arrive at a present value amount.

**Table of Contents**

- (3) Loans with a carrying amount of \$4.8 million were written down to their fair value of \$4.5 million when they were transferred to other real estate owned during the year ended December 31, 2011. The resulting losses, to the extent they impacted the provision for loan losses for the year ended December 31, 2011, are included total losses for loans receivable for the year ended December 31, 2011 shown above. The following table summarizes the balances of assets and liabilities measured at fair value on a recurring basis at December 31, 2010.

	Total	Level 1	Level 2	Level 3
	(In thousands)			
<b>Investment Securities Available for Sale:</b>				
U.S. Treasury and U.S. Government agencies	\$ 41,429	\$	\$ 41,429	\$
Municipal securities	20,213		20,213	
Corporate securities	10,276		10,276	
<b>Mortgage backed securities and collateralized mortgage obligations:</b>				
U.S Government agencies	53,257		53,257	
<b>Total</b>	<b>\$ 125,175</b>	<b>\$</b>	<b>\$ 125,175</b>	<b>\$</b>

The following table summarizes the balances of assets and liabilities measured at fair value on a nonrecurring basis at December 31, 2010, and the total losses resulting from these fair value adjustments for the year ended December 31, 2010.

	Fair Value at December 31, 2010				Twelve Months Ended December 31, 2010
	Total	Level 1	Level 2	Level 3	Total Losses
	(In thousands)				
Loans receivable(1)	\$ 13,486	\$	\$	\$ 13,486	\$ 6,118
<b>Investment securities held to maturity(2):</b>					
<b>Mortgage back securities and collateralized mortgage obligations:</b>					
Private residential collateralized mortgage obligations	96			96	298
Other real estate owned(3)	3,030			3,030	264
<b>Total</b>	<b>\$ 16,612</b>	<b>\$</b>	<b>\$</b>	<b>\$ 16,612</b>	<b>\$ 6,680</b>

- (1) At December 31, 2010, a specific reserve of \$4.6 million was recorded on loans receivable identified as impaired. Impairment losses recorded were calculated based on the fair value of the collateral, less the costs to sell. Fair value of the loans collateral is determined by an appraisal or independent valuation, which is then adjusted for the cost related to liquidation of the collateral.
- (2) Investment securities held to maturity with a carrying amount of \$394,000 were written down to their fair value of \$76,000 resulting in an impairment charge of \$298,000 to noninterest expense for the year ended December 31, 2010. Impairment losses recorded were determined using cash flow models. We estimated expected future cash flows of the securities by estimating the expected future cash flows of the underlying collateral and applying those collateral cash flows, together with any credit enhancements such as subordination interests owned by third parties, to the security. The expected future cash flows of the underlying collateral are determined using the remaining contractual cash flows adjusted for future expected credit losses (which considers current delinquencies and nonperforming assets, future expected default rates and collateral value by vintage and geographic region) and prepayments. The expected cash flows of the security are then discounted at the interest rate used to recognize interest income on the security to arrive at a present value amount.

**Table of Contents**

- (3) Loans with a carrying amount of \$4.4 million were written down to their fair value of \$3.0 million when they were transferred to other real estate owned during the year ended December 31, 2010. The resulting losses, to the extent they impacted the provision for loan losses for the year ended December 31, 2010, are included total losses for loans receivable for the year ended December 31, 2010 shown above.

**(18) Contingencies**

The Company is involved in numerous business transactions, which, in some cases, depend on regulatory determination as to compliance with rules and regulations. Also, the Company has certain litigation and negotiations in progress. All such matters are attributable to activities arising from normal operations. In the opinion of management, after review with legal counsel, the eventual outcome of the aforementioned matters is unlikely to have a materially adverse effect on the Company's consolidated financial statements or its financial position.

**Table of Contents****(19) Heritage Financial Corporation (Parent Company Only)**

Following is the condensed financial statements of the Parent Company.

**HERITAGE FINANCIAL CORPORATION****(PARENT COMPANY ONLY)****Condensed Statements of Financial Condition**

	December 31, 2011      2010 (In thousands)	
<b><u>ASSETS</u></b>		
Cash and interest earning deposits	\$ 20,542	\$ 23,939
Loans receivable ESOP	161	297
Investment in subsidiary banks	181,443	177,924
Other assets	552	483
	\$ 202,698	\$ 202,643
<b><u>LIABILITIES AND STOCKHOLDERS EQUITY</u></b>		
Other liabilities	178	364
Total stockholders equity	202,520	202,279
	\$ 202,698	\$ 202,643

**HERITAGE FINANCIAL CORPORATION****(PARENT COMPANY ONLY)****Condensed Statements of Operations**

	Year Ended December 31, 2011      2010      2009 (In thousands)		
Interest income:			
Interest earning deposits	\$ 95	\$ 210	\$ 163
ESOP loan	20	31	42
Other income:			
Dividends from subsidiaries	6,000		750
Equity in undistributed income of subsidiaries	2,169	14,661	773
Total income	8,284	14,902	1,728
Interest expense			
Other expenses	2,501	2,134	1,608
Total expense	2,501	2,134	1,608
Income before income taxes	5,783	12,768	120
Benefit for income taxes	(735)	(586)	(461)



Edgar Filing: HERITAGE FINANCIAL CORP /WA/ - Form 10-K

Net income	\$ 6,518	\$ 13,354	\$ 581
Dividend accrued and discount accreted on preferred shares		1,686	1,320
Net income (loss) applicable to common shareholders	\$ 6,518	\$ 11,668	\$ (739)

F-61

**Table of Contents****HERITAGE FINANCIAL CORPORATION****(PARENT COMPANY ONLY)****Condensed Statements of Cash Flows**

	Year Ended December 31,		
	2011	2010	2009
	(In thousands)		
<b>Cash flows from operating activities:</b>			
Net income	\$ 6,518	\$ 13,354	\$ 581
<b>Adjustments to reconcile net income to net cash provided by operating activities:</b>			
Equity in undistributed income of subsidiaries	(8,169)	(14,661)	(1,674)
Tax provision realized from stock options exercised, shared based payment and dividends on unallocated ESOP shares	4	10	84
Dividends from subsidiaries	6,000		750
Recognition of compensation related to ESOP shares and share based payment	855	508	406
Stock option compensation expense	165	204	143
Net change in other assets and liabilities	(250)	400	13
Net cash provided by (used in) operating activities	5,123	(185)	303
<b>Cash flows from investing activities:</b>			
ESOP loan principal repayments	136	126	114
Investment in subsidiaries		(35,000)	(34,000)
Net provided by (used in) investing activities	136	(34,874)	(33,886)
<b>Cash flows from financing activities:</b>			
Preferred stock cash dividends paid		(1,173)	(1,184)
Common stock cash dividends paid	(5,910)		(670)
Proceeds from common stock issuance, net of estimated expenses		54,086	46,572
Proceeds from exercise of stock options	50	202	39
Tax provision realized from stock options exercised, shared based payment and dividends on unallocated ESOP shares	(4)	(10)	(84)
Repurchase of common stock	(2,342)		
Repurchase of common stock warrant	(450)		
Repurchase of preferred stock		(24,000)	
Net cash (used in) provided by in financing activities	(8,656)	29,105	44,673
Net (decrease) increase in cash and cash equivalents	(3,397)	(5,954)	11,090
Cash and cash equivalents at beginning of year	23,939	29,893	18,803
Cash and cash equivalents at end of year	\$ 20,542	\$ 23,939	\$ 29,893

**Table of Contents****(20) Selected Quarterly Financial Data (Unaudited)**

Results of operations on a quarterly basis were as follows:

	Year Ended December 31, 2011			
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(Dollars in thousands, except per share amounts)			
Interest income	\$ 17,493	\$ 19,857	\$ 18,921	\$ 17,849
Interest expense	1,897	1,702	1,622	1,361
Net interest income	15,596	18,155	17,299	16,488
Provision for loan losses	4,373	3,524	3,216	3,317
Net interest income after provision for loan losses	11,223	14,631	14,083	13,171
Noninterest income	3,478	853	861	2,904
Noninterest expense	13,652	13,175	12,407	12,819
Income before provision for income taxes	1,049	2,309	2,537	3,256
Income tax expense	285	624	701	1,023
Net income	\$ 764	\$ 1,685	\$ 1,836	\$ 2,233
Net income available to common shareholders	\$ 764	\$ 1,685	\$ 1,836	\$ 2,233
Basic earnings per common share	\$ 0.05	\$ 0.11	\$ 0.12	\$ 0.14
Diluted earnings per common share	0.05	0.11	0.12	0.14
Cash dividends declared on common stock	\$	\$ .03	\$ .05	\$ 0.30

	Year Ended December 31, 2010			
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(Dollars in thousands, except per share amounts)			
Interest income	\$ 12,848	\$ 12,716	\$ 14,940	\$ 19,016
Interest expense	2,183	1,950	2,261	2,116
Net interest income	10,665	10,766	12,679	16,900
Provision for loan losses	3,750	3,150	2,195	2,895
Net interest income after provision for loan losses	6,915	7,616	10,484	14,005
Noninterest income	2,156	2,136	2,913	14,293
Noninterest expense	8,075	8,474	10,331	13,849
Income before provision for income taxes	996	1,278	3,066	14,449
Income tax expense	300	423	1,024	4,689
Net income	\$ 696	\$ 855	\$ 2,042	\$ 9,760
Net income available to common shareholders	\$ 365	\$ 523	\$ 1,710	\$ 9,069
Basic earnings per common share	\$ 0.03	\$ 0.05	\$ 0.16	\$ 0.77
Diluted earnings per common share	0.03	0.05	0.15	0.77
Cash dividends declared on common stock				



**Table of Contents**

**EXHIBIT INDEX**

**Exhibit**

<b>No.</b>	<b>Description of Exhibit</b>
21.0	Subsidiaries of the Company
23.0	Consent of Independent Registered Public Accounting Firm
24.0	Power of Attorney
31.1	Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Principal Executive Officer and Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101	The following financial information from Heritage Financial Corporation's Quarterly Report on Form 10-K for the year ended December 31, 2011 is formatted in XBRL: (i) the Consolidated Statements of Financial Condition, (ii) the Consolidated Statements of Operations (iii) the Consolidated Statements of Changes in Stockholders' Equity and Comprehensive Income (Loss), (iv) the Consolidated Statements of Cash Flows, and (v) the Notes to Consolidated Financial Statements, tagged as blocks of text