

Edgar Filing: PortalPlayer, Inc. - Form SC 13G

PortalPlayer, Inc.
Form SC 13G
February 14, 2005

OMB APPROVAL

OMB Number: 3235-0145
Expires: December 31, 2005
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hours per response.....11

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

SCHEDULE 13G

Under the Securities Exchange Act of 1934

(Rule 13d-102)

Information to be Included in Statements Filed
Pursuant to Rule 13d-1(b)(c), and (d) and Amendments thereto
Filed Pursuant to Rule 13d-2(b)

Portal Player, Inc.

(Name of Issuer)

Common Stock

(Title of Class of Securities)

736187204

(CUSIP Number)

December 31, 2004

(Date of Event Which Requires Filing of this Statement)

Check the appropriate box to designate the rule pursuant to which this Schedule is filed:

- Rule 13d-1(b)
- Rule 13d-1(c)
- Rule 13d-1(d)

* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter the disclosures provided in a prior cover page.

The information required in the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 ("Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes). Item 10.

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SCHEDULE 13G

Issuer: Portal Player, Inc.

CUSIP No.: 736187204

1. Names of Reporting Persons.
I.R.S. Identification Nos. of above persons (entities only).

J.P. Morgan Partners (BHCA), L.P.
13-3371826

2. Check the Appropriate Box if a Member of a Group (See Instructions)
(a)
(b)

3. SEC Use Only

4. Citizenship or Place of Organization
Delaware

| | | |
|--|-----------------------------|-------------------------------------|
| Number of Shares Beneficially Owned by Each Reporting Person With: | 5. Sole Voting Power | 2,560,225 shares of Common Stock |
| | 6. Shared Voting Power | |
| | 7. Sole Dispositive Power | 2,560,225 shares of Common Stock |
| | 8. Shared Dispositive Power | |

9. Aggregate Amount Beneficially Owned by Each Reporting Person 2,560,225
shares of Common Stock

10. Check box if the Aggregate Amount in Row (9) Excludes Certain Shares (See
Instructions)

11. Percent of Class Represented by Amount in Row (9) 11.1%

12. Type of Reporting Person (See Instructions)
PN

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SCHEDULE 13G

Issuer: Portal Player, Inc.

CUSIP No.: 736187204

1. Names of Reporting Persons.
I.R.S. Identification Nos. of above persons (entities only).

J.P. Morgan Partners Global Investors, L.P.
13-4197054

2. Check the Appropriate Box if a Member of a Group (See Instructions)
(a)

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(b)

3. SEC Use Only

4. Citizenship or Place of Organization
Delaware

Number of
Shares Beneficially
Owned by Each
Reporting Person
With:

5. Sole Voting Power 229,704 shares of Common Stock

6. Shared Voting Power

7. Sole Dispositive Power 229,704 shares of Common
Stock

8. Shared Dispositive Power

9. Aggregate Amount Beneficially Owned by Each Reporting Person 229,704
Shares of Common Stock

10. Check box if the Aggregate Amount in Row (9) Excludes Certain Shares (See
Instructions)

11. Percent of Class Represented by Amount in Row (9) 1.0%

12. Type of Reporting Person (See Instructions)
PN

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SCHEDULE 13G

Issuer: Portal Player, Inc.

CUSIP No.: 736187204

1. Names of Reporting Persons.
I.R.S. Identification Nos. of above persons (entities only).

J.P. Morgan Partners Global Investors A, L.P.
26-0032493

2. Check the Appropriate Box if a Member of a Group (See Instructions)
(a)
(b)

3. SEC Use Only

4. Citizenship or Place of Organization
Delaware

Number of
Shares Beneficially
Owned by Each
Reporting Person
With:

5. Sole Voting Power 31,313 shares of Common
Stock

6. Shared Voting Power

7. Sole Dispositive Power 31,313 shares of Common
Stock

8. Shared Dispositive Power

9. Aggregate Amount Beneficially Owned by Each Reporting Person

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31,313 Shares of Common Stock

- 10. Check box if the Aggregate Amount in Row (9) Excludes Certain Shares (See Instructions)
- 11. Percent of Class Represented by Amount in Row (9) .1%

- 12. Type of Reporting Person (See Instructions)
PN

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SCHEDULE 13G

Issuer: Portal Player, Inc. CUSIP No.: 736187204

- 1. Names of Reporting Persons.
I.R.S. Identification Nos. of above persons (entities only).

J.P. Morgan Partners Global Investors (Cayman), L.P.
13-4197057

- 2. Check the Appropriate Box if a Member of a Group (See Instructions)
(a)
(b)

- 3. SEC Use Only

- 4. Citizenship or Place of Organization Cayman Islands

- | | |
|--|---|
| Number of Shares Beneficially Owned by Each Reporting Person With: | 5. Sole Voting Power 116,587 shares of Common Stock <hr/> 6. Shared Voting Power <hr/> 7. Sole Dispositive Power 116,587 shares of Common Stock <hr/> 8. Shared Dispositive Power |
|--|---|

- 9. Aggregate Amount Beneficially Owned by Each Reporting Person
116,587 Shares of Common Stock

- 10. Check box if the Aggregate Amount in Row (9) Excludes Certain Shares (See Instructions)

- 11. Percent of Class Represented by Amount in Row (9) .5%

- 12. Type of Reporting Person (See Instructions)
PN

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Issuer: Portal Player, Inc. CUSIP No.: 736187204

- 1. Names of Reporting Persons.

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I.R.S. Identification Nos. of above persons (entities only).

J.P. Morgan Partners Global Investors (Cayman) II, L.P.
26-0005546

- 2. Check the Appropriate Box if a Member of a Group (See Instructions)
 - (a)
 - (b)

3. SEC Use Only

4. Citizenship or Place of Organization Cayman Islands

| | | |
|--|-----------------------------|-------------------------------|
| Number of Shares Beneficially Owned by Each Reporting Person With: | 5. Sole Voting Power | 12,992 shares of Common Stock |
| | 6. Shared Voting Power | |
| | 7. Sole Dispositive Power | 12,992 shares of Common Stock |
| | 8. Shared Dispositive Power | |

9. Aggregate Amount Beneficially Owned by Each Reporting Person
12,992 Shares of Common Stock

10. Check box if the Aggregate Amount in Row (9) Excludes Certain Shares (See Instructions)

11. Percent of Class Represented by Amount in Row (9) .1%

12. Type of Reporting Person (See Instructions)
PN

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SCHEDULE 13G

Issuer: Portal Player, Inc.

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- 1. Names of Reporting Persons.
I.R.S. Identification Nos. of above persons (entities only).

J.P. Morgan Partners Global Investors (Selldown), L.P.
56-2489868

- 2. Check the Appropriate Box if a Member of a Group (See Instructions)
 - (a)
 - (b)

3. SEC Use Only

4. Citizenship or Place of Organization Delaware

| | | |
|--|-----------------------------|-------------------------------|
| Number of Shares Beneficially Owned by Each Reporting Person With: | 5. Sole Voting Power | 86,322 shares of Common Stock |
| | 6. Shared Voting Power | |
| | 7. Sole Dispositive Power | 86,322 shares of Common Stock |
| | 8. Shared Dispositive Power | |

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9. Aggregate Amount Beneficially Owned by Each Reporting Person
86,322 Shares of Common Stock
10. Check box if the Aggregate Amount in Row (9) Excludes Certain Shares (See
Instructions) |_
11. Percent of Class Represented by Amount in Row (9) .4%

12. Type of Reporting Person (See Instructions)
PN

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SCHEDULE 13G

Issuer: Portal Player, Inc.

CUSIP No.: 736187204

Item 1.

(a) Name of Issuer:

Portal Player, Inc.

(b) Address of Issuer's Principal Executive Offices:

3255 Scott Boulevard, Bld. 1
Santa Clara, CA 05054

Item 2.

(a) Name of Person Filing:

J.P. Morgan Partners (BHCA), L.P. ("JPMP (BHCA)")
J.P. Morgan Partners Global Investors, L.P. ("JPMP Global")
J.P. Morgan Partners Global Investors A, L.P. ("JPMP Global
A")
J.P. Morgan Partners Global Investors (Cayman), L.P. ("JPMP
Cayman")
J.P. Morgan Partners Global Investors (Cayman) II, L.P. ("JPMP
Cayman II")
J.P. Morgan Partners Global Investors (Selldown), L.P. ("JPMP
Selldown")

Supplemental information relating to the ownership and control
of the person filing this statement is included in Exhibit
2(a) attached hereto.

Address of Principal Business Office or, if none, Residence:

c/o J.P. Morgan Partners, LLC
1221 Avenue of the Americas
New York, New York 10020

See also supplemental information relating to principal
business office is included in Exhibit 2(a) attached hereto.

(b) Citizenship:

Each Reporting Person is a Delaware limited partnership, other

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than JPMP Cayman and JPMP Cayman II which are Cayman Islands partnerships.

(c) Title of Class of Securities (of Issuer):

Common Stock

(d) CUSIP Number:

736187204

Item 3. If this statement is filed pursuant to ss.ss. 240. 13d-1(b) or 240. 13d-2(b) or (c), check whether the person filing is a:

Not applicable.

Item 4. Ownership

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SCHEDULE 13G

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Item 5.

(a) Amount Beneficially Owned:

| | |
|-----------------|-----------|
| JPMP (BHCA): | 2,560,225 |
| JPMP Global: | 229,704 |
| JPMP Global A: | 31,313 |
| JPMP Cayman: | 116,587 |
| JPMP Cayman IV: | 12,992 |
| JPMP Selldown: | 86,332 |

(b) Percent of Class:

| | | |
|----------------|-------|---------------------------|
| JPMP (BHCA): | 11.1% | (as of December 31, 2004) |
| JPMP Global: | 1.0% | (as of December 31, 2004) |
| JPMP Global A: | .1% | (as of December 31, 2004) |
| JPMP Cayman: | .5% | (as of December 31, 2004) |
| JPMP Cayman II | .1% | (as of December 31, 2004) |
| JPMP Selldown | .4% | (as of December 31, 2004) |

(c) Number of shares as to which such person has:

| | |
|------------------|-----------|
| (i) JPMP (BHCA): | 2,560,225 |
| JPMP Global: | 229,704 |
| JPMP Global A: | 31,313 |
| JPMP Cayman: | 116,587 |
| JPMP Cayman IV: | 12,992 |
| JPMP Selldown: | 86,332 |

(ii) Not applicable

| | |
|--------------------|-----------|
| (iii) JPMP (BHCA): | 2,560,225 |
| JPMP Global: | 229,704 |
| JPMP Global A: | 31,313 |
| JPMP Cayman: | 116,587 |

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JPMP Cayman IV: 12,992
JPMP Sell-down: 86,332

(iv) Not applicable

Item 6. Ownership of Five Percent or Less of a Class

Not applicable

Item 7. Ownership of More than Five Percent on Behalf of Another Person

Not applicable.

Item 8. Identification and Classification of the Subsidiary Which Acquired the Security Being Reported on By the Parent Holding Company

Not applicable.

Item 9. Identification and Classification of Members of the Group

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Not applicable.

Item 10. Notice of Dissolution of Group

Not applicable.

Item 11. Certification

Not applicable

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SIGNATURE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Date: February 14, 2005

J.P. MORGAN PARTNERS (BHCA), L.P.

By: JPMP Master Fund Manager, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

/s/ Jeffrey C. Walker

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By: -----
Name: Jeffrey C. Walker
Title: President

J.P. MORGAN PARTNERS GLOBAL
INVESTORS, L.P.

By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

/s/ Jeffrey C. Walker
By: -----
Name: Jeffrey C. Walker
Title: President

J.P. MORGAN PARTNERS GLOBAL
INVESTORS A, L.P.

By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

By: -----
Name: Jeffrey C. Walker
Title: President

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SCHEDULE 13G

Issuer: Portal Player, Inc.

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J.P. MORGAN PARTNERS GLOBAL
INVESTORS (CAYMAN), L.P.

By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

/s/ Jeffrey C. Walker
By: -----
Name: Jeffrey C. Walker
Title: President

J.P. MORGAN PARTNERS GLOBAL
INVESTORS (CAYMAN) II, L.P.

By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,

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its General Partner

/s/ Jeffrey C. Walker

By: -----

Name: Jeffrey C. Walker

Title: President

J.P. MORGAN PARTNERS GLOBAL
INVESTORS (SELLOWN), L.P.

By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

/s/ Jeffrey C. Walker

By: -----

Name: Jeffrey C. Walker

Title: President

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SCHEDULE 13G

Issuer: Portal Player, Inc.

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EXHIBIT 2(a)

Item 2. Identity and Background.

This statement is being filed by J.P. Morgan Partners (BHCA), L.P., a Delaware limited partnership (hereinafter referred to as "JPMP (BHCA)"), whose principal business office is located at 1221 Avenue of the Americas, New York, New York 10020. JPMP (BHCA) is engaged in the venture capital, private equity and leveraged buyout business. The general partner of JPMP (BHCA) is JPMP Master Fund Manager, L.P., a Delaware limited partnership (hereinafter referred to as "JPMP Master Fund"), whose principal business office is located at the same address as JPMP (BHCA), and is also engaged directly and indirectly (through affiliates) in the venture capital, private equity and leveraged buyout business. As general partner of JPMP (BHCA), JPMP Master Fund may be deemed to be the beneficial owner of the shares held by JPMP (BHCA).

This statement is also being filed by J.P. Morgan Partners Global Investors, L.P., a Delaware limited partnership ("JPMP Global"), whose principal place of business is located at the same address as JPMP (BHCA); J.P. Morgan Partners Global Investors A, L.P., a Delaware limited partnership ("JPMP Global A"), whose principal place of business is located at the same address as JPMP (BHCA); J.P. Morgan Partners Global Investors (Cayman), L.P., a limited partnership organized under the laws of the Cayman Islands ("JPMP Cayman"), whose principal place of business is located at the same address as JPMP (BHCA) and J.P. Morgan Partners Global Investors (Selldown), L.P., and collectively with JPMP Global, JPMP Global A, JPMP Cayman, JPMP Selldown the "Global Fund Entities", whose principal place of business is located at the same address as JPMP (BHCA). Each of the Global Fund Entities is also engaged in the venture capital, private equity and leveraged buyout business. The general partner of each of the Global Fund Entities is J.P. Morgan Partners Global Investors, L.P., a Delaware limited partnership ("JPMP Investors"), whose principal place of business is located at the same address as JPMP (BHCA). JPMP Investors is

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engaged indirectly in the venture capital, private equity and leveraged buyout business as general partner of each of the Global Fund Entities. As general partner of each of the Global Fund Entities, JPMP Investors may be deemed to be the beneficial owner of the shares held by the Global Fund Entities.

The general partner of each of JPMP Master Fund and JPMP Investors, is JPMP Capital Corp., a New York corporation (hereinafter referred to as "JPMP Capital Corp."), whose principal business office is located at the same address as JPMP (BHCA), and is also engaged directly and indirectly (through affiliates) in the venture capital, private equity and leveraged buyout business. Set forth in Schedule A hereto and incorporated herein by reference are the names, business addresses, principal occupations and employments of each executive officer and director of JPMP Capital Corp. As general partner of each JPMP Master Fund and JPMP Investors, JPMP Capital Corp. may be deemed to be the beneficial owner of the shares held by JPMP (BHCA) and the Global Fund Entities.

JPMP Capital Corp. is a wholly owned subsidiary of JPMorgan Chase & Co., a Delaware corporation (hereinafter referred to as "JPMorgan Chase") which is engaged (primarily through subsidiaries) in the commercial banking business with its principal office located at 270 Park Avenue, New York, New York 10017. Set forth in Schedule B hereto and incorporated herein by reference are the names, business addresses, principal occupations and employments of each executive officer and director of JPMorgan Chase.

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EXHIBIT 2 (b)

JOINT FILING AGREEMENT

The undersigned acknowledge and agree that the foregoing statement on Schedule 13G is filed on behalf of each of the undersigned and that all subsequent amendments to this statement on Schedule 13G shall be filed on behalf of each of the undersigned without the necessity of filing additional joint acquisition statements. The undersigned acknowledge that each shall be responsible for the timely filing of such amendments, and for the completeness and accuracy of the information concerning him or it contained therein, but shall not be responsible for the completeness and accuracy of the information concerning the other, except to the extent that he or it knows or has reason to believe that such information is accurate.

Dated this 14 day of February, 2005.

J.P. MORGAN PARTNERS (BHCA), L.P.

By: JPMP Master Fund Manager, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

/s/ Jeffrey C. Walker
By: -----
Name: Jeffrey C. Walker
Title: President

J.P. MORGAN PARTNERS GLOBAL
INVESTORS, L.P.

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By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

By: -----
Name: Jeffrey C. Walker
Title: President

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J.P, MORGAN PARTNERS GLOBAL
INVESTORS A, L.P.

By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

/s/ Jeffrey C. Walker
By: -----
Name: Jeffrey C. Walker
Title: President

J.P. MORGAN PARTNERS GLOBAL
INVESTORS (CAYMAN), L.P.

By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

By: -----
Name: Jeffrey C. Walker
Title: President

J.P. MORGAN PARTNERS GLOBAL
INVESTORS (CAYMAN) II, L.P.

By: JPMP Global Investors, L.P.,
its General Partner

By: JPMP Capital Corp.,
its General Partner

/s/ Jeffrey C. Walker
By: -----
Name: Jeffrey C. Walker
Title: President

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J.P. MORGAN PARTNERS GLOBAL INVESTORS (SELLOWN), L.P.

By: JPMP Global Investors, L.P., its General Partner

By: JPMP Capital Corp., its General Partner

By: Name: Jeffrey C. Walker Title: President

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SCHEDULE 13G

Issuer: Portal Player, Inc.

CUSIP No.: 736187204

SCHEDULE A

JPMP CAPITAL CORP.

Executive Officers(1)

Chief Executive Officer William B. Harrison**
President Jeffrey C. Walker*
Chief Investment Officer Arnold L. Chavkin*
Managing Director Srinivas Akkaraju*
Managing Director Christopher Albinson*
Managing Director Dr. Dana Beth Ardi*
Managing Director Richard Aube*
Managing Director Christopher C. Behrens*
Managing Director John Breckenridge*
Managing Director Julie Casella-Esposito*
Managing Director Rodney A. Ferguson*
Managing Director Cornell P. French*
Managing Director Michael R. Hannon*
Managing Director Matthew Lori*
Managing Director Jonathan R. Lynch*
Managing Director Bryan Martin*
Managing Director Sunil Mishra*
Managing Director Stephen P. Murray*
Managing Director Timothy Purcell*
Managing Director John Reardon*
Managing Director Faith Rosenfeld*
Managing Director Shahan D. Soghikian*
Managing Director William Stuck*
Managing Director Patrick J. Sullivan*
Managing Director Timothy J. Walsh*
Managing Director Richard D. Waters, Jr. *
Managing Director Damion E. Wicker, M.D.*

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Directors(1)

William B. Harrison**
Jeffrey C. Walker*

-
- (1) Each of whom is a United States citizen.
- * Principal occupation is employee and/or officer of J.P. Morgan Partners, LLC. Business address is c/o J.P. Morgan Partners, LLC, 1221 Avenue of the Americas, New York, New York 10020.
- ** Principal occupation is employee or officer of JPMorgan Chase & Co. Business address is c/o JPMorgan Chase & Co., 270 Park Avenue, New York, New York 10017.
- (1) Each of whom is a United States citizen.

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SCHEDULE 13G

Issuer: Portal Player, Inc.

CUSIP No.: 736187204

JPMORGAN CHASE & CO.

Executive Officers(1)

| | |
|---|--------------------------|
| Chairman of the Board and Chief Executive Officer | William B. Harrison Jr.* |
| President and Chief Operating Officer | James Dimon* |
| Chief Information Officer | Austin A. Adams* |
| Co-Chairman, Investment Bank | Steven D. Black* |
| Chief Executive Officer, Card Services | William I. Campbell* |
| Chief Financial Officer | Michael J. Cavanagh* |
| Chairman, West Coast Region | David A. Coulter* |
| Director of Human Resources, Head of Real Estate/ Facilities, General Services, Security | John J. Farrell* |
| Co-General Counsel | Joan Guggenheimer* |
| Director of Corporate Marketing and Communications | Frederick W. Hill* |
| Head, Commercial Banking | Samuel Todd Maclin* |
| Head, Strategy and Business Development | Jay Mandelbaum* |
| Co-General Counsel | William H. McDavid* |
| Chief Executive Officer, Treasury & Securities Services | Heidi Miller* |
| Head, Retail Financial Services | Charles W. Scharf* |
| Executive Vice President, Card Services | Richard J. Srednicki* |
| Head, Asset & Wealth Management | James E. Staley* |
| Chief Risk Officer | Don M. Wilson III* |
| Co-Chairman, Investment Bank | William T. Winters* |

-
- (1) Each of whom is a United States citizen.
- * Principal occupation is employee or officer of JPMorgan Chase & Co. Business address is c/o JPMorgan Chase & Co., 270 Park Avenue, New York, New York 10017.

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CUSIP No.: 736187204

Directors (2)

| Name | Principal Occupation or Employment; Business or Residence Address |
|----------------------|--|
| Hans W. Becherer | Retired Chairman of the Board and Chief Executive Officer Deere & Company c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| John H. Biggs | Former Chairman and CEO TIAA - CREF c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| Lawrence A. Bossidy | Retired Chairman of the Board Honeywell International Inc. c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| Stephen B. Burke | President Comcast Cable Communications, Inc. c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| James S. Crown | President Henry Crown and Company c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| James Dimon | President and Chief Operating Officer JPMorgan Chase & Co. 270 Park Avenue, 8th Floor New York, New York 10017-2070 |
| Ellen V. Futter | President and Trustee American Museum of Natural History c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| William H. Gray, III | Retired President and Chief Executive Officer The College Fund/UNCF c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |

(2) Each of whom is a United States citizen.

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CUSIP No.: 736187204

| Name | Principal Occupation or Employment; Business or Residence Address |
|--------------------------|--|
| William B. Harrison, Jr. | Chairman of the Board and Chief Executive Officer JPMorgan Chase & Co. 270 Park Avenue, 8th Floor New York, New York 10017-2070 |
| Laban P. Jackson, Jr. | Chairman and Chief Executive Officer Clear Creek Properties, Inc. c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| Lee R. Raymond | Chairman of the Board and Chief Executive Officer Exxon Mobil Corporation c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| John W. Kessler | Owner John W. Kessler Company c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| Robert I. Lipp | Chairman The St. Paul Travelers Companies, Inc. c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| Richard A. Monoogian | Chairman and Chief Executive Officer Masco Corporation c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| David C. Novak | Chairman and Chief Executive Officer Yum! Brands, Inc. c/o JPMorgan Chase & Co. 270 Park Avenue New York, New York 10017 |
| John R. Stafford | Retired Chairman of the Board Wyeth c/o JPMorgan Chase & Co. 270 Park Avenue |

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New York, New York 10017

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