## BLUEFLY INC

Form 10-Q
November 08, 2010
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

## [ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2010

## OR

[ ]TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 001-14498
BLUEFLY, INC.
(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

42 West 39th Street, New York, NY
(Address of principal executive offices)

13-3612110
(I.R.S. Employer Identification No.)

10018
(Zip Code)

Registrant's telephone number, including area code: (212) 944-8000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes [ ] No [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

| Large accelerated filer [ ] Accelerated filer [ ] | Non-accelerated filer [ ] <br>  <br>  <br>  <br>  <br>  <br>  <br> (Do not check if a smaller <br> reporting company) |
| :---: | :---: | :---: | :---: | :--- |

Indicate by check mark if the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes [ ] No [X]

As of November 4, 2010, there were $24,607,338$ shares of Common Stock, $\$ .01$ par value, of the registrant outstanding.

BLUEFLY, INC.<br>TABLE OF CONTENTS<br>SEPTEMBER 30, 2010

PAGE
PART I - FINANCIAL INFORMATION
Item 1. Financial Statements:
Balance Sheets as of September 30, 2010 (unaudited) and December 31, 2009 ..... 3
Statements of Operations for the three months ended September 30, 2010 and 2009 (unaudited) ..... 4
Statements of Operations for the nine months ended September 30, 2010 and 2009 (unaudited) ..... 5
Statements of Cash Flows for the nine months ended September 30, 2010 and 2009 (unaudited) ..... 6
Notes to Financial Statements (unaudited) ..... $7-12$
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 13-19
Item 4T. Controls and Procedures ..... 19
PART II - OTHER INFORMATION
Item 6. Exhibits ..... 21
Signatures ..... 22

## Part I - FINANCIAL INFORMATION

Item 1. - Financial Statements
BLUEFLY, INC.
BALANCE SHEETS

|  | (Unaudited) September 30, 2010 | $\begin{gathered} \text { December 31, } \\ 2009 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | \$ 6,640,000 | \$ | 10,049,000 |
| Accounts receivable - net of allowance for doubtful accounts | 3,385,000 |  | 3,319,000 |
| Inventories, net | 30,236,000 |  | 17,668,000 |
| Prepaid inventory | 1,466,000 |  | 238,000 |
| Prepaid expenses | 287,000 |  | 208,000 |
| Other current assets | 452,000 |  | 513,000 |
| Total current assets | 42,466,000 |  | 31,995,000 |
|  |  |  |  |
| Property and equipment, net | 3,154,000 |  | 3,506,000 |
|  |  |  |  |
| Other assets | 136,000 |  | 145,000 |
|  |  |  |  |
| Total assets | \$ 45,756,000 | \$ | 35,646,000 |
|  |  |  |  |
| Liabilities and Stockholders' Equity |  |  |  |
| Current liabilities: |  |  |  |
| Accounts payable | 8,520,000 | \$ | 4,363,000 |
| Allowance for sales returns | 3,633,000 |  | 2,627,000 |
| Accrued expenses and other current liabilities | 1,388,000 |  | 2,105,000 |
| Deferred revenue | 3,037,000 |  | 3,516,000 |
| Total current liabilities | 16,578,000 |  | 12,611,000 |
|  |  |  |  |
| Total liabilities | 16,578,000 |  | 12,611,000 |
|  |  |  |  |
| Commitments and contingencies (Note 4) |  |  |  |
|  |  |  |  |
| Stockholders' equity: |  |  |  |
| Common stock - \$. 01 par value; 50,000,000 and 200,000,000 shares authorized as of September 30, 2010 and December 31, 2009, respectively; 24,945,736 and 18,885,239 shares issued as of September 30, 2010 and December 31, 2009, respectively, $24,607,338$ and $18,552,737$ shares outstanding as of September 30, |  |  |  |
|  |  |  |  |
| Treasury stock | $(1,824,000)$ |  | $(1,809,000)$ |
| Additional paid-in capital | 182,526,000 |  | 172,127,000 |
| Accumulated deficit | (151,770,000) |  | $(147,468,000)$ |
|  |  |  |  |
| Total stockholders' equity | 29,178,000 |  | 23,035,000 |
|  |  |  |  |
| Total liabilities and stockholders' equity | \$ 45,756,000 | \$ | 35,646,000 |

The accompanying notes are an integral part of these financial statements.

## BLUEFLY, INC. STATEMENTS OF OPERATIONS

## (Unaudited)

$\left.\begin{array}{lrrr} & \begin{array}{c}\text { Three Months Ended } \\ \text { September } \\ 30\end{array} \\ \text { Net sales } & 2010 & 2009\end{array}\right)$

The accompanying notes are an integral part of these financial statements.
4

## BLUEFLY, INC. <br> STATEMENTS OF OPERATIONS

## (Unaudited)

|  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2010 |  | 2009 |
| Net sales | \$ | 59,987,000 | \$ | 56,868,000 |
| Cost of sales |  | 36,748,000 |  | 35,370,000 |
| Gross profit |  | 23,239,000 |  | 21,498,000 |
| Selling and fulfillment expenses |  | 12,090,000 |  | 12,177,000 |
| Marketing expenses |  | 9,451,000 |  | 6,271,000 |
| General and administrative expenses |  | 5,852,000 |  | 6,160,000 |
| Total operating expenses |  | 27,393,000 |  | 24,608,000 |
|  |  |  |  |  |
| Operating loss |  | $(4,154,000)$ |  | $(3,110,000)$ |
|  |  |  |  |  |
| Interest expense to related party stockholders |  | -- |  | $(917,000)$ |
| Other interest expense, net |  | $(148,000)$ |  | $(194,000)$ |
|  |  |  |  |  |
| Net loss | \$ | $(4,302,000)$ | \$ | $(4,221,000)$ |
|  |  |  |  |  |
| Basic and diluted net loss per common share | \$ | (0.18) | \$ | (0.31) |
|  |  |  |  |  |
| Weighted average common shares outstanding |  |  |  |  |
| (basic and diluted) |  | 23,377,501 |  | 13,840,733 |

The accompanying notes are an integral part of these financial statements.
5

## BLUEFLY, INC. <br> STATEMENTS OF CASH FLOWS

(Unaudited)


Cash paid for interest expense
\$ 181,000
181,000
The accompanying notes are an integral part of these financial statements.

6

# NOTES TO FINANCIAL STATEMENTS 

(UNAUDITED)
SEPTEMBER 30, 2010

## NOTE 1 - BASIS OF PRESENTATION

The accompanying financial statements include the accounts of Bluefly, Inc. (the "Company"). The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnote disclosures required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting mainly of normal recurring accruals) considered necessary for a fair presentation have been included. The results of operations of any interim period are not necessarily indicative of the results of operations to be expected for the fiscal year due to seasonal and other factors. For further information, refer to the financial statements and accompanying footnotes included in the Company's Form 10-K for the year ended December 31, 2009.

The Company has sustained cumulative net losses and negative cash flows from operations since inception. As of September 30, 2010, the Company had an accumulated deficit of $\$ 151,770,000$. The Company's ability to meet its obligations in the ordinary course of business is dependent on its ability to establish profitable operations, or find sources to fund operations. The Company believes that its existing cash balance, combined with working capital and the funds available from the Company's existing credit facility, will be sufficient to enable the Company to meet planned expenditures through at least the next 12 months.

## Reclassifications

Certain amounts in the financial statements of the prior periods have been reclassified to conform to the current period presentation for comparative purposes.

## Concentration

For the three months ended September 30, 2010 and 2009, the Company acquired approximately $38 \%$ and $14 \%$, respectively, of its inventory from one supplier.

For the nine months ended September 30, 2010 and 2009, the Company acquired approximately $42 \%$ and $25 \%$, respectively, of its inventory from one supplier.

## NOTE 2 - THE COMPANY

The Company is a leading Internet retailer that sells over 350 brands of designer apparel and accessories at discounts of up to $75 \%$ off of retail value. The Company's e-commerce Web site, bluefly.com ("Bluefly.com" or "Web Site"), was launched in September 1998.

## NOTE 3 - FAIR VALUE

The Company's financial instruments consist of cash and cash equivalents, other assets, accounts payable and accrued expenses. The carrying amounts of these financial instruments approximate fair value due to their short maturities.

## NOTE 4 - COMMITMENTS AND CONTINGENCIES

Leases

The Company leases space under operating leases that expire on various dates through 2020. In March 2010, the Company entered into a lease agreement extending the term of the lease for space it already occupies for an additional ten years ending on December 31, 2020. Future remaining minimum lease payments under these operating leases, excluding utilities, which have initial or remaining non-cancelable terms in excess of one year, as of September 30, 2010, are as follows:

| 2010 | 63,000 |  |
| :--- | ---: | ---: |
| 2011 | 386,000 |  |
| 2012 | 535,000 |  |
| 2013 | 554,000 |  |
| 2014 | 573,000 |  |
| 2015 \& thereafter | $3,887,000$ |  |
|  | $\$$ | $5,998,000$ |

7

BLUEFLY, INC.

## NOTES TO FINANCIAL STATEMENTS

(UNAUDITED)
SEPTEMBER 30, 2010
Rent expense (including amounts related to commercial rent tax) aggregated approximately $\$ 146,000$ and $\$ 158,000$ for the three months ended September 30, 2010 and 2009, respectively, and $\$ 467,000$ and $\$ 530,000$ for the nine months ended September 30, 2010 and 2009, respectively.

## NOTE 5 - STOCKHOLDERS' EQUITY

## Authorized Shares

The Company is incorporated in the State of Delaware. In February 2010, the Company amended its certificate of incorporation to decrease the number of authorized shares of Common Stock, $\$ .01$ par value per share (the "Common Stock"), from 200,000,000 shares to $50,000,000$ shares and to decrease the number of authorized shares of Preferred Stock, \$. 01 par value per share (the "Preferred Stock"), from $25,000,000$ shares to $1,000,000$ shares.

Private Placement
On December 21, 2009, the Company entered into a Securities Purchase Agreement with Rho Ventures VI, L.P. ("Rho") pursuant to which the Company agreed to issue and sell to Rho up to $8,823,529$ newly issued shares (the "Private Placement Shares") of its Common Stock for an aggregate purchase price of $\$ 15,000,000$, or $\$ 1.70$ per share, in a private placement transaction (the "Private Placement"). The Company issued and sold 2,786,337 of the Private Placement Shares to Rho at an initial closing (the "Initial Closing") held on December 21, 2009 for an aggregate purchase price of approximately $\$ 4,737,000$. The Company received proceeds from the Initial Closing of approximately $\$ 4,468,000$, net of $\$ 269,000$ of issuance costs.

On February 25, 2010, the Company completed the second closing (the "Second Closing") of the Private Placement. At the Second Closing, the Company issued and sold the remaining 6,037,192 Private Placement Shares to Rho for an aggregate purchase price of approximately $\$ 10,263,000$. The Company received proceeds from the Second Closing of approximately $\$ 10,020,000$, net of $\$ 243,000$ of issuance costs.

Registration Rights and Warrants Issuance
In connection with the Private Placement, the Company entered into a Registration Rights Agreement pursuant to which it agreed to file a registration statement with respect to the Private Placement Shares within 30 days following the date of the Second Closing (the "Filing Deadline") and to cause such registration statement to be declared effective by the Securities and Exchange Commission within 180 days following the date of the Second Closing (the "Effectiveness Deadline"). The Registration Rights Agreement provided that the Company would be obligated to issue warrants to Rho in certain circumstances if the registration statement was not filed by the Filing Deadline or declared effective by the Effectiveness Deadline. The Company filed a registration statement with the Securities and Exchange Commission covering the Private Placement Shares on March 10, 2010 and the registration statement was declared effective on May 25, 2010. As the registration statement was filed within the Filing Deadline and was declared effective within the Effectiveness Deadline, the Company did not record any amounts in the financial statements with regards to warrants.

## NOTE 6 - SHARE-BASED COMPENSATION

## Edgar Filing: BLUEFLY INC - Form 10-Q

Authoritative guidance relating to share-based compensation requires the Company to measure compensation cost for share-based compensation awards at fair value and recognize compensation over the service period for awards expected to vest. Total share-based compensation expense recorded in the Statements of Operations was $\$ 157,000$ and $\$ 137,000$ for the three months ended September 30, 2010 and 2009, respectively, and $\$ 441,000$ and $\$ 466,000$ for the nine months ended September 30, 2010 and 2009, respectively.

In February 2010, the Company amended its Amended and Restated 2005 Stock Incentive Plan (the "Plan") to increase the aggregate number of shares of Common Stock that may be the subject of share-based compensation awards granted pursuant to

## BLUEFLY, INC.

## NOTES TO FINANCIAL STATEMENTS <br> (UNAUDITED) <br> SEPTEMBER 30, 2010

the Plan by $1,500,000$ shares and, in June 2010, the Company again amended the Plan to increase the aggregate number of shares of Common Stock that may be the subject of share-based compensation awards granted pursuant to the Plan by an additional 1,586,392 shares.

## Stock Options

The fair value of options granted is estimated on the date of grant using a Black-Scholes option pricing model. Expected volatilities are calculated based on the historical volatility of the price of the Company's Common Stock. Management monitors share option exercise and employee termination patterns to estimate forfeiture rates within the valuation model. The expected holding period of options represents the period of time that options granted are expected to be outstanding. The risk-free interest rate for periods within the expected life of the option is based on the interest rate of U.S. Treasury notes in effect on the date of the grant.

The following table summarizes the Company's stock option activity:

|  | Number of <br> Shares | Weighted Average <br> Exercise Price |  |
| :--- | ---: | ---: | ---: |
| Balance at December 31, 2009 | 207,760 | $\$$ | 9.09 |
| Options granted | $1,850,000$ | $\$$ | 2.40 |
| Options cancelled | $(20,479)$ | $\$$ | 3.96 |
| Options exercised | -- | $\$$ | -- |
| Balance at September 30, 2010 | $2,037,281$ | $\$$ | 3.06 |
| Vested at December 31, 2009 | 180,787 | $\$$ | 9.94 |
| Vested at September 30, 2010 |  |  |  |

During the third quarter of 2010, 4,635 options were cancelled through normal employee attrition, of which 156 options were vested and 4,479 options were non-vested. During the third quarter of 2010, total number of options that vested was 113,285 options. The total fair value of the options that vested during the third quarter of 2010 was approximately $\$ 198,000$. There were 85,000 options granted during the third quarter of 2010. At September 30, 2010, the aggregate intrinsic value of the fully vested options was $\$ 9,000$ and the weighted average remaining contractual life of the options was approximately nine years. The Company did not capitalize any compensation cost, or modify any of its stock option grants during the three and nine months ended September 30, 2010. During the third quarter of 2010, no options were exercised and no cash was used to settle equity instruments granted under the Company's equity incentive plans.

As of September 30, 2010, the total compensation cost related to non-vested stock option awards not yet recognized was $\$ 2,018,000$. Total compensation cost is expected to be recognized over three years on a weighted average basis.

Restricted Stock Awards and Deferred Stock Unit Awards
The following table is a summary of activity related to restricted stock awards and deferred stock unit awards for employees at September 30, 2010:

|  | Stock Awards | Deferred Stock <br> Unit Awards |
| :---: | :---: | :---: |
| Balance at December 31, 2009 | 8,437 | 12,314 |
| Shares/Units granted | 8,062 | -- |
| Shares/Units forfeited | (750) | (51) |
| Shares/Units restriction lapses | $(6,562)$ | $(12,263)$ |
| Balance at September 30, 2010 | 9,187 | -- |
| Weighted average grant date fair value per share | \$ 2.24 | \$ -- |
| Aggregate grant date fair value | 21,000 | \$ -- |
| Weighted average vesting service period of shares granted | 12 Months | 12-36 Months |
| Number of shares/units vested at September 30, 2010 | -- | -- |
| Number of shares/units non-vested at September 30, 2010 | 9,187 | -- |
| 9 |  |  |

## BLUEFLY, INC.

# NOTES TO FINANCIAL STATEMENTS 

(UNAUDITED)
SEPTEMBER 30, 2010
As of September 30, 2010, the total compensation cost related to non-vested restricted stock not yet recognized was $\$ 7,000$. Total compensation cost is expected to be recognized within a one year period on a weighted average basis.

## NOTE 7 - SUBORDINATED CONVERTIBLE NOTES

In July 2008, the Company issued Subordinated Notes in the aggregate principal amount of $\$ 3,000,000$ that had a term expiring three years from the date of issuance and bore interest at the rate of $8 \%$ per annum, compounded annually, which was payable in cash upon maturity or conversion (the "Subordinated Notes"). In December 2009, in connection with the Private Placement, all outstanding Subordinated Notes were converted into shares of Common Stock at a conversion price of $\$ 1.70$ per share.

In connection with the adoption of authoritative guidance relating to determining whether an instrument (or embedded feature) is indexed to an entity's own stock, on January 1, 2009, the Company determined that the embedded conversion feature included in each of the Subordinated Notes was not indexed to the Company's own stock and, therefore, such feature qualified as an embedded derivative financial liability (the "Embedded Derivative"), which required bifurcation and must be separately accounted for as a separate instrument.

The Company measured the fair value of the Embedded Derivative using a Black-Scholes valuation model as of January 1, 2009 to determine the cumulative effect of the change in accounting principle to be recorded. The Company recorded a cumulative effect of the change in accounting principle of approximately $\$ 779,000$, which was recognized as a decrease in accumulated deficit at January 1, 2009. The amount recognized in the Company's Balance Sheet upon the initial adoption of the authoritative guidance described above was determined based on the amounts that would have been recognized if the authoritative guidance had been applied from the issuance date of the Subordinated Notes and the amount recognized in the Company's Balance Sheet upon the initial application of the authoritative guidance. In addition, as a result of the bifurcation, the Company recognized an Embedded Derivative of approximately $\$ 98,000$ and a discount on the Subordinated Notes of $\$ 877,000$, which reduced the carrying value of the Subordinated Notes at the date of adoption. This discount represented additional non-cash interest expense that was to be amortized over the remaining life of the Subordinated Notes.

The Company also re-measured the fair value of the Embedded Derivative at September 30, 2009. Any change in fair value was recorded as part of interest expense to related party stockholders. The assumptions used at September 30, 2009 were as follows:
(Unaudited)
September 30, 2009

| Risk-free interest rate | $0.95 \%$ |
| :--- | :---: |
| Expected life (in years) | 1.81 |
| Dividend yield | $0.00 \%$ |
| Expected volatility | $110.94 \%$ |

Expected volatility was based on the historical volatility of the price of the Company's Common Stock, measured over the same period of time as the remaining maturity life of the Subordinated Notes. The risk free interest rate was based on the interest rate for U.S. Treasury Notes having a maturity period equal to the then remaining maturity life of the Subordinated Notes.

For the three and nine months ended September 30, 2009, the Company recognized interest expense in connection with its Subordinated Notes, including changes in fair value of the Embedded Derivative, which were included in total interest expense to related party stockholders in the Statement of Operations, as follows:


## NOTE 8 - NET LOSS PER SHARE

Basic net loss per share excludes dilution and is computed by dividing net loss available to common stockholders by the weighted average number of common shares outstanding for the period.

Diluted net loss per share is computed by dividing net loss available to common stockholders by the weighted average number of common shares outstanding for the period, adjusted to reflect potentially dilutive securities using the treasury stock method for options, warrants, restricted stock awards and deferred stock unit awards, and the if-converted method for preferred stock and the subordinated notes. Due to the Company's net loss, (i) options and warrants to purchase shares of Common Stock, (ii) preferred stock and Subordinated Notes convertible into shares of Common Stock, (iii) restricted stock awards that have not yet vested and (iv) deferred stock unit awards for shares that have not yet been delivered were not included in the computation of diluted loss per share, as the effects would be anti-dilutive. Accordingly, basic and diluted weighted average shares outstanding are equal for each of the following periods presented:

|  | Three Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  |  | 2009 |
| Net loss | \$ | $(2,077,000)$ | \$ | $(915,000)$ |
|  |  |  |  |  |
| Weighted average common shares outstanding (basic) |  | 24,598,151 |  | 13,844,637 |
| Options and warrants(1)(2) |  | -- |  | -- |

Preferred stock and subordinated notes(1) $\square$
Restricted stock and deferred stock awards(1)
Weighted average common shares outstanding (diluted)
24,598,151
13,844,637
11

## BLUEFLY, INC.

# NOTES TO FINANCIAL STATEMENTS 

(UNAUDITED)
SEPTEMBER 30, 2010
(1)For the three months ended September 30, 2010 and 2009, the Company had weighted average shares of the following potentially dilutive securities that were excluded as the effects would be anti-dilutive:

| Options and warrants | 2,961 | 482 |
| :--- | :---: | :---: |
| Preferred stock and subordinated notes | -- | 821,918 |
| Restricted stock and deferred stock awards | 9,187 | 265,965 |

(2) Under the treasury-stock method, the Company excluded all options and warrants from the computation of weighted average shares outstanding as a result of the exercise price of the options and warrants being greater than the average market price of the Company's Common Stock.

|  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  |  | 2009 |
| Net loss | \$ | (4,302,000) | \$ | $(4,221,000)$ |
| Weighted average common shares outstanding (basic) |  | 23,377,501 |  | 13,840,733 |
| Options and warrants(1)(2) |  | -- |  | -- |
| Preferred stock and subordinated notes(1) |  | -- |  | -- |
| Restricted stock and deferred stock awards(1) |  | -- |  | -- |
| Weighted average common shares outstanding (diluted) |  | 23,377,501 |  | 13,840,733 |

(1) For the nine months ended September 30, 2010 and 2009, the Company had weighted average shares of the following potentially dilutive securities that were excluded as the effects would be anti-dilutive:

| Options and warrants | 382 |
| :--- | :--- | :--- |

Preferred stock and subordinated notes -- 821,918

Restricted stock and deferred stock awards
12,698
272,116
(2)Under the treasury-stock method, the Company excluded all options and warrants from the computation of weighted average shares outstanding as a result of the exercise price of the options and warrants being greater than the average market price of the Company's Common Stock.

## NOTE 9 - RECENT ACCOUNTING PRONOUNCEMENTS

In February 2010, the Financial Accounting Standards Board ("FASB") issued an update to authoritative guidance relating to subsequent events, which was effective upon the issuance of the update. The Company adopted this authoritative guidance on February 28, 2010. The update to the authoritative guidance relating to subsequent events removes the requirement for Securities and Exchange Commission filers to disclose the date through which subsequent events have been evaluated in both issued and revised financial statements. The adoption of this update to
the authoritative guidance relating to subsequent events did not impact the Company's financial position or operating results other than removing the disclosure.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Overview

Bluefly, Inc. is a leading Internet retailer that sells over 350 brands of designer apparel and accessories at discounts of up to $75 \%$ off of retail value. We launched our Web Site in September 1998.

Our net sales increased by approximately $12 \%$ to $\$ 19,202,000$ for the three months ended September 30, 2010 from $\$ 17,108,000$ for the three months ended September 30, 2009. Our gross margin percentage decreased to $36.1 \%$ for the three months ended September 30, 2010 from $40.0 \%$ for the three months ended September 30, 2009. Our gross profit increased slightly to $\$ 6,924,000$ for the three months ended September 30, 2010 compared to $\$ 6,839,000$ for the three months ended September 30, 2009. The decrease in our gross margin percentage was primarily attributable to a decrease in our product margins relating to the continued growth of our luxury designer merchandise, which historically has lower margins compared to our contemporary merchandise but also leads to a higher average order size. Gross margin percentage also decreased as a result of an increase in inventory reserves in connection with an increase in inventory balances to support the fourth quarter. We incurred an operating loss of $\$ 2,030,000$ for the three months ended September 30, 2010 as compared to an operating loss of $\$ 465,000$ for the three months ended September 30, 2009. The increase in operating loss was primarily the result of a planned increase in marketing expenses in online and offline marketing programs.

Marketing expenses (excluding staff related costs) increased to $\$ 2,641,000$ for the three months ended September 30, 2010 from $\$ 1,319,000$ for the three months ended September 30, 2009. Marketing expenses (excluding staff related costs) increased primarily as a result of an increase in both online and offline marketing programs of $\$ 443,000$ and $\$ 706,000$, respectively, and an increase in our integrated social media marketing programs of $\$ 172,000$. This increase is directly attributable to an increase in traffic driving marketing activities, specifically a new promotion entitled Closet Confessions, which has aired on Bravo. This unique and highly recognized program has been successful in bringing new visitors to our Web Site since it launched in early September 2010. We believe that this program will favorably impact our sales during the holiday season. Marketing expenses (including staff related costs) as a percentage of net sales increased to $15.3 \%$ for the three months ended September 30, 2010 compared to $8.7 \%$ for the three months ended September 30, 2009. General and administrative expenses decreased to $\$ 1,895,000$ from $\$ 2,061,000$ for the three months ended September 30, 2009. This decrease is attributable to a decrease in salary and salary related expenses of $\$ 146,000$ and amortization expenses related to leasehold improvements and internally-developed software related to financial application systems recorded in 2009 of $\$ 105,000$, which were partially offset by increases in professional fees of $\$ 96,000$.

Our reserve for returns and credit card chargeback's increased to $39.2 \%$ of gross sales for the third quarter of 2010 compared to $37.9 \%$ for the third quarter of 2009 . The increase was primarily caused by a continued shift in our merchandise mix towards luxury designer merchandise, which traditionally have a higher average order size but also slightly higher return rates. We believe that this increase in return rates has been more than offset by higher average order sizes that have been generated by this shift in merchandise mix.

At September 30, 2010, we had an accumulated deficit of $\$ 151,770,000$. The cumulative net losses and accumulated deficit resulted primarily from the costs associated with developing and marketing our Web Site and building our infrastructure, as well as non-cash beneficial conversion charges resulting from decreases in the conversion price of our then outstanding preferred stock and the payment of dividends to holders of our preferred stock.

## Results Of Operations

For The Three Months Ended September 30, 2010 Compared To The Three Months Ended September 30, 2009.

The following table sets forth our Statements of Operations data for the three months ended September 30th. All data is in thousands except as indicated below:


We also measure and evaluate ourselves against certain other key operational metrics. The following table sets forth our actual results based on these other metrics for the three months ended September 30th, as indicated below:

| Average order size (including shipping \& handling) | $\$$ | 321.33 | $\$$ | 274.58 |
| :--- | :--- | :--- | :--- | :--- |
| New customers added during the period* | 34,601 | 34,753 |  |  |

*Based on unique email addresses
In addition to the financial statement items and metrics listed above, which are non-GAAP financial measurements, we also report gross sales, another non-GAAP financial measure. We define gross sales as the total dollar amount of orders received by customers (including shipping and handling) net of customer credits, but before any reserves are taken for returns or bad debt. We believe that the presentation of gross sales is useful to investors because (a) it provides an alternative measure of the total demand for the products sold by us and (b) it provides a basis upon which to measure the percentage of total demand that is reserved for both returns and bad debt. Management uses the gross sales measure for these same reasons.

Net sales: Gross sales for the three months ended September 30, 2010 increased by approximately $15 \%$ to $\$ 31,563,000$ from $\$ 27,555,000$ for the three months ended September 30, 2009. For the three months ended September 30, 2010, we recorded a provision for returns and credit card chargeback's and other discounts of $\$ 12,361,000$, or approximately $39.2 \%$ of gross sales. For the three months ended September 30, 2009, the provision for returns and credit card chargeback's and other discounts was $\$ 10,447,000$, or approximately $37.9 \%$ of gross sales. The increase in this provision as a percentage of gross sales resulted from a continued shift in our merchandise mix towards luxury designer merchandise, which traditionally have a higher average order size but also slightly higher return rates. We believe that this increase in return rates has been more than offset by higher average order sizes that have been generated by this shift in merchandise mix.

After the necessary provisions for returns and credit card chargeback's, our net sales for the three months ended September 30, 2010 was $\$ 19,202,000$. This represents an increase of approximately $12 \%$ compared to the three months ended September 30, 2009, in which net sales totaled $\$ 17,108,000$. The increase in net sales resulted primarily from a $17 \%$ increase in average order size and traffic driving marketing activities, including Closet Confessions aired on Bravo, which was partially offset by a decrease in the number of customer orders. For the three months ended September 30, 2010, revenue from shipping and handling (which is included in net sales) decreased approximately $6 \%$ to $\$ 900,000$ from $\$ 961,000$ for the three months ended September 30, 2009. Shipping and handling revenue decreased primarily as a result of a decrease in the number of customer orders, which was offset by higher average order sizes.

Cost of sales: Cost of sales consists of the cost of product sold to customers, in-bound and out-bound shipping costs, inventory reserves, commissions and packing materials. Cost of sales for the three months ended September 30, 2010 was $\$ 12,278,000$ resulting in a gross margin percentage of approximately $36.1 \%$. Cost of sales for the three months ended September 30, 2009 was $\$ 10,269,000$, resulting in a gross margin percentage of $40.0 \%$. Gross profit increased slightly to $\$ 6,924,000$ for the three months ended September 30, 2010 compared to $\$ 6,839,000$ for the three months ended September 30, 2009. The decrease in gross margin percentage is attributable to a decrease in product margins relating to the continued growth of our luxury designer merchandise, which historically has lower margins compared to our contemporary merchandise but creates a higher average order size. Gross margin percentage also decreased as a result of an increase in inventory reserves in connection with an increase in inventory balances to support the fourth quarter.

Selling and fulfillment expenses: Selling and fulfillment expenses increased by approximately $10 \%$ for the three months ended September 30, 2010 compared to the three months ended September 30, 2009. Selling and fulfillment expenses were comprised of the following:


As a percentage of net sales, our selling and fulfillment expenses remained relatively unchanged at approximately $21 \%$ for the three months ended September 30, 2010 compared to the three months ended September 30, 2009.

Operating expenses include all costs related to inventory management, fulfillment, customer service, and credit card processing. Operating expenses increased by $5.1 \%$ for the three months ended September 30, 2010 compared to the three months ended September 30, 2009 primarily as a result of an increase in credit card fees.

Technology expenses consist primarily of staff related costs, amortization of capitalized costs and Web Site hosting. For the three months ended September 30, 2010, technology expenses increased by $9.6 \%$ compared to the three months ended September 30, 2009. This increase was primarily attributable to an increase in expenses related to software support expenses of $\$ 103,000$ and technology consulting expenses of $\$ 46,000$. These expenses were partially offset by a decrease in salary and salary related expenses of $\$ 44,000$, of which $\$ 38,000$, related to the development of mobile platform applications such as our iPhone app and on-going Web Site enhancements, was capitalized.

E-Commerce expenses include expenses related to our photo design studio, image processing, and Web Site design. For the three months ended September 30, 2010, e-commerce expenses increased by approximately $18.9 \%$ as compared to the three months ended September 30, 2010 primarily as a result of increases in consulting fees relating to the development of new Web Site features, functionalities and enhanced Web Site experience of $\$ 63,000$, short-term staffing expenses of $\$ 47,000$, salary and salary related expenses of $\$ 24,000$ and expenses associated with our photo shoots of approximately $\$ 11,000$.

Marketing expenses: Marketing expenses (including staff related costs) increased to $\$ 2,944,000$ for the three months ended September 30, 2010 from $\$ 1,491,000$ for the three months ended September 30, 2009.

Marketing expenses include expenses related to our offline advertising; online programs such as paid search, fees to affiliates, comparison engines and email campaigns; integrated social media marketing programs and direct mail campaigns; as well as staff related costs. As a percentage of net sales, our marketing expenses (including staff related costs) increased to $15.3 \%$ for the three months ended September 30, 2010 from $8.7 \%$ for the three months ended September 30, 2009.

The increase in total marketing expenses (excluding staff related costs) was primarily a result of traffic building marketing programs of $\$ 443,000$ related to our online marketing programs, $\$ 706,000$ related to our offline advertising and $\$ 172,000$ related to our integrated social media marketing programs. The Closet Confessions program aired on Bravo program was the single biggest driver of the increase in marketing expenses. This unique and highly recognized
program has been successful in bringing new visitors to our Web Site since it launched in early September 2010. We expect the impact of this investment to continue providing dividends during the holiday season.

General and administrative expenses: General and administrative expenses include merchandising, finance and administrative salaries and related expenses, insurance costs, accounting and legal fees, depreciation and other office related expenses. General and administrative expenses for the three months ended September 30, 2010 decreased by approximately $8 \%$ to $\$ 1,895,000$ as compared to $\$ 2,061,000$ for the three months ended September 30, 2009. The decrease in general and administrative expenses was primarily the result of decreases in salary and salary related expenses of $\$ 146,000$ and amortization expenses related to leasehold improvements and internally-developed software related to product application systems recorded in 2009 of $\$ 105,000$, which were partially offset by increases in professional fees of $\$ 96,000$.

15

As a percentage of net sales, general and administrative expenses for the three months ended September 30, 2010 decreased to $9.9 \%$ from $12.1 \%$ for the three months ended September 30, 2009.

Loss from operations: In the three months ended September 30, 2010, operating loss increased to $\$ 2,030,000$ from $\$ 465,000$ in the three months ended September 30, 2009.

Interest expense to related party stockholders: Interest expense to related party stockholders for the three months ended September 30, 2010 decreased to $\$ 0$ as compared to $\$ 405,000$ for the three months ended September 30, 2009. Interest expense to related party stockholders consisted of stated interest expense, non-cash changes in fair value of the embedded derivative and non-cash amortization of the discount relating to our outstanding subordinated convertible notes issued to certain related parties. There was no interest expense to related party stockholders for the three months ended September 30, 2010 as the subordinated convertible notes were converted to common stock in connection with the Private Placement transaction in December 2009.

Other interest expense, net: Interest income for the three months ended September 30, 2010 decreased slightly to $\$ 7,000$ from $\$ 8,000$ for the three months ended September 30, 2009. These amounts related primarily to interest income earned on our cash balances.

Interest expense for the three months ended September 30, 2010 increased slightly to $\$ 54,000$ compared to $\$ 53,000$ for the three months ended September 30, 2009. Interest expense consists primarily of fees paid in connection with our credit facility.

For The Nine Months Ended September 30, 2010 Compared To The Nine Months Ended September 30, 2009.
The following table sets forth our Statements of Operations data for the nine months ended September 30th. All data is in thousands except as indicated below:

|  | 20 | 2009 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | As a \% of Net Sales |  |  | As a \% of Net Sales |  |
| Net sales | \$ | 59,987 | 100.0\% | \$ | 56,868 | 100.0\% |
| Cost of sales |  | 36,748 | 61.3 |  | 35,370 | 62.2 |
| Gross profit |  | 23,239 | 38.7 |  | 21,498 | 37.8 |
| Selling and fulfillment expenses |  | 12,090 | 20.2 |  | 12,177 | 21.4 |
| Marketing expenses |  | 9,451 | 15.8 |  | 6,271 | 11.0 |
| General and administrative expenses |  | 5,852 | 9.7 |  | 6,160 | 10.9 |
| Total operating expenses |  | 27,393 | 45.7 |  | 24,608 | 43.3 |
|  |  |  |  |  |  |  |
| Operating loss |  | $(4,154)$ | (7.0) |  | $(3,110)$ | (5.5) |
| Interest expense, net |  | (148) | (0.2) |  | $(1,111)$ | (1.9) |
| Net loss | \$ | $(4,302)$ | (7.2)\% | \$ | $(4,221)$ | (7.4)\% |

We also measure and evaluate ourselves against certain other key operational metrics. The following table sets forth our actual results based on these other metrics for the nine months ended September 30th, as indicated below:

| Average order size (including shipping \& handling) | $\$$ | 303.19 | $\$$ | 263.38 |
| :--- | ---: | ---: | ---: | ---: |
| New customers added during the period* |  | 113,927 | 120,076 |  |

*Based on unique email addresses
16

Net sales: Gross sales for the nine months ended September 30, 2010 increased by approximately $7 \%$ to $\$ 99,092,000$ from $\$ 92,511,000$ for the nine months ended September 30, 2009. For the nine months ended September 30, 2010, we recorded a provision for returns and credit card chargeback's and other discounts of $\$ 39,105,000$ or approximately $39.5 \%$ of gross sales. For the nine months ended September 30, 2009, the provision for returns and credit card chargeback's and other discounts was $\$ 35,643,000$, or approximately $38.5 \%$ of gross sales. The increase in this provision as a percentage of gross sales resulted from a continued shift in our merchandise mix towards luxury designer merchandise, which traditionally have a higher average order size but also slightly higher return rates. We believe that this increase in return rates has been more than offset by higher average order sizes that have been generated by this shift in merchandise mix.

After the necessary provisions for returns and credit card chargeback's, our net sales for the nine months ended September 30, 2010 was $\$ 59,987,000$. This represents an increase of approximately $5 \%$ compared to the nine months ended September 30, 2009, in which net sales totaled $\$ 56,868,000$. The increase in net sales resulted primarily from a $15 \%$ increase in average order size and traffic driving marketing activities, including Closet Confessions aired on Bravo, which was partially offset by a decrease in the number of customer orders. For the nine months ended September 30, 2010, revenue from shipping and handling (which is included in net sales) decreased approximately $9 \%$ to $\$ 3,038,000$ from $\$ 3,341,000$ for the nine months ended September 30, 2009. Shipping and handling revenue decreased primarily as a result of a decrease in the number of customer orders, which was offset by higher average order sizes.

Cost of sales: Cost of sales for the nine months ended September 30, 2010 totaled $\$ 36,748,000$ resulting in a gross margin percentage of approximately $38.7 \%$. Cost of sales for the nine months ended September 30, 2009 totaled $\$ 35,370,000$, resulting in a gross margin percentage of $37.8 \%$. Gross profit increased by approximately $8 \%$ to $\$ 23,239,000$ for the nine months ended September 30, 2010 compared to $\$ 21,498,000$ for the nine months ended September 30, 2009. The increase in both gross margin percentage and gross profit was attributable to an increase in overall product margins due to a reduction in promotional incentives relative to 2009 , which was partially offset by an increase in inventory reserves in connection with an increase in inventory balances to support the fourth quarter.

Selling and fulfillment expenses: Selling and fulfillment expenses decreased slightly to $\$ 12,090,000$ for the nine months ended September 30, 2010 compared to $\$ 12,177,000$ for the nine months ended September 30, 2009. Selling and fulfillment expenses were comprised of the following:

| (All data in thousands) | Nine Months Ended September 30, |  |  |  |  |  |  | Percentage Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  |  |  | 2009 |  |  |  |  |
|  |  |  | As a \% Net Sa |  |  |  | As a \% of Net Sales |  |  |
| Operating | \$ | 5,459 | 9.1 | \% | \$ | 5,586 | 9.8\% | (2.3) | \% |
| Technology |  | 4,029 | 6.7 |  |  | 4,233 | 7.4 | (4.8) |  |
| E-Commerce |  | 2,602 | 4.4 |  |  | 2,358 | 4.2 | 10.3 |  |
| Total selling and fulfillment expenses | \$ | 12,090 | 20.2 | \% | \$ | 12,177 | 21.4 | (0.7) | \% |

As a percentage of net sales, our selling and fulfillment expenses decreased slightly to $20.2 \%$ for the nine months ended September 30, 2010 from 21.4\% for the nine months ended September 30, 2009.

Operating expenses decreased for the nine months ended September 30, 2010 by approximately $2.3 \%$ compared to the nine months ended September 30, 2009 as a result of decrease in variable costs associated with fulfillment expenses (e.g., picking and packing orders and processing returns) of $\$ 354,000$, which was partially offset by increases in credit card fees of $\$ 189,000$.

For the nine months ended September 30, 2010, technology expenses decreased by approximately $4.8 \%$ compared to the nine months ended September 30, 2009. This decrease was attributable to decreased depreciation expenses, included in technology expenses, of approximately $\$ 205,000$ and salary and salary related expenses of $\$ 172,000$, of which $\$ 87,000$, related to the development of mobile platform applications such as our iPhone app and on-going Web Site enhancements, was capitalized. These expenses were partially offset by an increase in software support expenses of approximately $\$ 167,000$.

For the nine months ended September 30, 2010, e-commerce expenses increased by approximately $10.3 \%$ as compared to the nine months ended September 30, 2009 primarily as a result of increases in consulting fees relating to the development of new Web Site features and functionalities of $\$ 139,000$, short-term staffing expenses of $\$ 91,000$ and shipping expenses of $\$ 39,000$, which were partially offset by a decrease in salary and salary related expenses of $\$ 20,000$.

Marketing expenses: Marketing expenses (including staff related costs) increased to $\$ 9,451,000$ for the nine months ended September 30, 2010 from $\$ 6,271,000$ for the nine months ended September 30, 2009.

As a percentage of net sales, our marketing expenses (including staff related costs) increased to $15.8 \%$ for the nine months ended September 30, 2010 from $11.0 \%$ for the nine months ended September 30, 2009.

The increase in total marketing expenses (excluding staff related costs) was primarily a result of increases in traffic building marketing programs of $\$ 898,000$ related to our online marketing programs, $\$ 1,352,000$ related to our offline advertising and $\$ 552,000$ related to our integrated social media marketing programs. The Closet Confessions program aired on Bravo was the single biggest driver of the increase in marketing expenses. This unique and highly recognized program has been successful in bringing new visitors to our Web Site since it launched in early September 2010. We expect the impact of this investment to continue providing dividends during the holiday season.

General and administrative expenses: General and administrative expenses for the nine months ended September 30, 2010 decreased by approximately $5 \%$ to $\$ 5,852,000$ as compared to $\$ 6,160,000$ for the nine months ended September 30, 2009. The decrease in general and administrative expenses was primarily the result of a decrease in amortization expenses related to leasehold improvements and internally-developed software related to product application systems recorded in 2009 of $\$ 195,000$, salary and salary related expenses of $\$ 108,000$ and rent expense of $\$ 63,000$. These decreases in general and administrative expenses were partially offset by an increase in franchise taxes of $\$ 94,000$.

As a percentage of net sales, general and administrative expenses for the nine months ended September 30, 2010 decreased to approximately $9.7 \%$ from $10.9 \%$ for the nine months ended September 30, 2009.

Loss from operations: For the nine months ended September 30, 2010, operating loss increased to $\$ 4,154,000$ from $\$ 3,110,000$ for the nine months ended September 30, 2009.

Interest expense to related party stockholders: Interest expense to related party stockholders for the nine months ended September 30, 2010 decreased to $\$ 0$ as compared to $\$ 917,000$ for the nine months ended September 30, 2009. Interest expense to related party stockholders consisted primarily of stated interest expense, non-cash changes in fair value of the embedded derivative and non-cash amortization of the discount relating to our outstanding subordinated convertible notes issued to certain related parties. There was no interest expense to related party stockholders for the nine months ended September 30, 2010 as the subordinated convertible notes were converted to common stock in connection with the Private Placement transaction in December 2009.

Other interest expense, net: Interest income for the nine months ended September 30, 2010 increased to $\$ 31,000$ from $\$ 18,000$ for the nine months ended September 30, 2009.

Interest expense for the nine months ended September 30, 2010 decreased to $\$ 179,000$ compared to $\$ 212,000$ for the nine months ended September 30, 2009.

## Liquidity And Capital Resources

## General

At September 30, 2010, we had approximately $\$ 6.6$ million in cash and cash equivalents compared to $\$ 10.0$ million and $\$ 4.1$ million at December 31, 2009 and September 30, 2009, respectively. Working capital, which is computed as total current assets less total current liabilities and represents a measure of operating liquidity, at September 30, 2010 and 2009 was $\$ 25.9$ million and $\$ 14.5$ million, respectively. Working capital at December 31, 2009 was $\$ 19.4$ million. As of September 30, 2010, we had an accumulated deficit of approximately $\$ 151.8$ million. We have incurred negative cash flows and cumulative net losses since inception.

Changes in cash and cash equivalents at September 30, 2010 compared to December 31, 2009 are primarily attributable to normal increases in working capital requirements relating to changes in operating assets and liabilities, which includes an increase in inventory purchases of approximately $\$ 12.9$ million, in advance of and, to support the fourth quarter. This increase in inventory purchases was partially offset by an increase in accounts payable of approximately $\$ 4.2$ million relating to the timing of invoices and payments.

In February 2010, we completed the Second Closing of the Private Placement financing with Rho in which we received approximately $\$ 10,020,000$, net of $\$ 243,000$ of issuance costs.

We believe that our existing cash balance, combined with working capital and the funds available from our credit facility will be sufficient to enable us to meet planned expenditures through at least the next 12 months. There can be no assurance that we will achieve or sustain positive cash flows from operations or profitability.

## Credit Facility

We have a credit facility with Wells Fargo Retail Finance LLC ("Wells Fargo"). Pursuant to the terms of the credit facility, Wells Fargo provides us with a revolving loan and issues letters of credit in favor of suppliers or factors. The credit facility is secured by a lien on substantially all of our assets. Availability under the credit facility is determined by a formula that takes into account a certain percentage of our inventory and a certain percentage of our accounts receivable. The maximum availability is currently $\$ 7,500,000$, but can be increased to $\$ 12,500,000$ at our request, subject to certain conditions. As of September 30, 2010, total availability under the credit facility was approximately $\$ 7.5$ million, of which $\$ 3.5$ million was committed for letters of credit in favor of suppliers, leaving approximately $\$ 4.0$ million available for further borrowings. The terms of the credit facility contain a material adverse condition clause. In the event of a material adverse change in our financial condition, we would not be able to obtain additional borrowings under the credit facility and existing borrowings would immediately become due and payable.

Interest accrues monthly on the average daily amount outstanding under the credit facility during the preceding month at a per annum rate equal to the prime rate plus $0.75 \%$ or LIBOR plus $3.25 \%$. We also pay a monthly commitment fee on the unused portion of the credit facility (i.e., $\$ 7,500,000$ less the amount of loans outstanding) equal to $0.75 \%$ and a servicing fee of $\$ 3,333$ per month. We also pay Wells Fargo certain fees to open letters of credit and guarantees in an amount equal to a certain specified percentage of the face amount of the letter of credit for each thirty (30) days such letter of credit, or a portion thereof, remains open.

Both availability under our credit facility and our operating cash flows are affected by the payment terms that we receive from suppliers and service providers, and the extent to which suppliers require us to provide credit support under our credit facility. In some instances, new vendors may require prepayments. We may make prepayments in order to open up these new relationships, or to gain access to inventory that would not otherwise be available to us. In addition, from time to time we make prepayments in connection with our advertising campaign, as in some circumstances we need to pay in advance of media placements. As of September 30, 2010, we had approximately $\$ 1,466,000$ of prepaid inventory and approximately $\$ 87,000$ of prepaid marketing expenses on our Balance Sheet compared to $\$ 238,000$ and $\$ 12,000$, respectively, as of December 31, 2009 and $\$ 128,000$ and $\$ 34,000$, respectively, as of September 30, 2009.

Commitments and Long-Term Obligations
As of September 30, 2010, we had the following commitments and long-term obligations:

|  |  | Total |  | Less Than 1 Year |  | 1-3 Years |  | 3-5 Years |  | More Than 5 Years |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marketing and advertising | \$ | 3,136,000 | \$ | 3,136,000 | \$ | -- | \$ | -- | \$ | \$ -- |
| Operating leases |  | 5,998,000 |  | 383,000 |  | 1,014,000 |  | 1,157,000 |  | 3,444,000 |
| Employment contracts |  | 4,670,000 |  | 2,101,000 |  | 2,569,000 |  | -- |  | -- |
| Total commitments and long-term obligations | \$ | $13,804,000$ | \$ | 5,620,000 | \$ | 3,583,000 | \$ | 1,157,000 | \$ | 3,444,000 |

We believe that in order to grow the business, we will need to make additional marketing and advertising commitments in the future. However, our marketing budget is subject to a number of factors, including our results of operations.

Item 4T. Controls and Procedures.
As of the end of the period covered by this Form 10-Q (the "Evaluation Date"), we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, our disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in the reports that we file or submit under the Exchange Act were recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms, and were effective to ensure that information required to be

19
disclosed by us in the reports that we file or submit under the Exchange Act was accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure. There have been no changes in our internal control over financial reporting that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Special Note Regarding Forward Looking Statements

This report may include statements that constitute "forward-looking" statements, usually containing the words "believe", "project", "expect", or similar expressions. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements inherently involve risks and uncertainties that could cause actual results to differ materially from the forward-looking statements. The risks and uncertainties are detailed from time to time in reports filed by us with the Securities and Exchange Commission, including Forms $8-\mathrm{K}, 10-\mathrm{Q}$ and $10-\mathrm{K}$. These risks and uncertainties include, but are not limited to, the following: our history of losses and anticipated future losses; our ability to realize benefits from our increased marketing expenses; risks associated with the economic downturn; risks associated with affiliates of Rho Ventures, LP, affiliates of Soros Fund Management, private funds associated with Maverick Capital Ltd. and affiliates of Prentice Capital Management, LP each owning a significant portion of our stock; the potential failure to forecast revenues and/or to make adjustments to our operating plans necessary as a result of any failure to forecast accurately; unexpected changes in fashion trends; cyclical variations in the apparel and e-commerce markets; risks associated with our dependence on one supplier for a material portion of our inventory; the risk of default by us under our credit facility and the consequences that might arise from us having granted a lien on substantially all of our assets under that agreement; risks of litigation related to the sale of unauthentic or damaged goods and litigation risks related to sales in foreign countries; our potential exposure to product liability claims in the event that products sold by us are defective; the dependence on third parties and certain relationships for certain services, including our dependence on UPS and USPS (and the risks of a mail slowdown due to terrorist activity) and our dependence on our third-party web hosting, fulfillment and customer service centers; online commerce security risks; our ability to raise additional capital, if needed, to support the growth of our business; risks related to brand owners' efforts to limit our ability to purchase products indirectly; management of potential growth; the competitive nature of our business and the potential for competitors with greater resources to enter the business; the availability of merchandise; the need to further establish brand name recognition; risks associated with our ability to handle increased traffic and/or continued improvements to our Web Site; rising return rates; dependence upon executive personnel who do not have long-term employment agreements; the successful hiring and retaining of new personnel; risks associated with expanding our operations; risks associated with potential infringement of other's intellectual property; the potential inability to protect our intellectual property; government regulation and legal uncertainties; uncertainties relating to the imposition of sales tax on Internet sales; our ability to utilize our net operating losses; and the effectiveness of our internal controls.

## Part II - OTHER INFORMATION

Item 6. Exhibits
The following is a list of exhibits filed as part of this Report:

Exhibit Number Description
31.1 Certification Pursuant to Rule 13a-14(a)/15d-14(a).
31.2 Certification Pursuant to Rule 13a-14(a)/15d-14(a).
32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

21

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BLUEFLY, INC.
By: /s/ Melissa Payner-Gregor
Melissa Payner-Gregor
Chief Executive Officer

By: /s/ Kara B. Jenny
Kara B. Jenny
Chief Financial Officer

November 8, 2010
22

