ETHAN ALLEN INTERIORS INC Form 10-Q May 11, 2009 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 10-Q**



QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2009

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 1-11692

**Ethan Allen Interiors Inc.** 

(Exact name of registrant as specified in its charter)

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(State or other jurisdiction of incorporation or organization)

06-1275288

(I.R.S. Employer Identification No.)

Ethan Allen Drive, Danbury, Connecticut

(Address of principal executive offices)

**06811** (Zip Code)

(203) 743-8000

(Registrant s telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes o No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files); o Yes o No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act

Large accelerated filer x

Accelerated filer o

Non-accelerated filer o

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). o Yes x No

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

At March 31, 2009, there were 28,953,929 shares of Class A Common Stock, par value \$.01, outstanding.

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## PART I - FINANCIAL INFORMATION

## **Item 1. Financial Statements**

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

## **Consolidated Balance Sheets**

(In thousands, except share data)

	N	March 31, 2009 (unaudited)		June 30, 2008
ASSETS		Ì		
Current assets:				
Cash and cash equivalents	\$	51,159	\$	74,376
Accounts receivable, less allowance for doubtful accounts of \$1,589 at March 31, 2009 and				
\$2,535 at June 30, 2008		10,434		12,672
Inventories (note 4)		174,310		186,265
Prepaid expenses and other current assets		28,425		32,860
Deferred income taxes		4,865		4,005
Total current assets		269,193		310,178
Property, plant and equipment, net		347,744		350,432
Goodwill and other intangible assets (notes 6 and 7)		45,156		96,823
Other assets		3,945		4,540
Total assets	\$	666,038	\$	761,973
LIABILITIES AND SHAREHOLDERS EQUITY				
Current liabilities:				
Current maturities of long-term debt (note 8)	\$	42	\$	41
Customer deposits	Ψ	31,200	Ψ	47,297
Accounts payable		19,621		26,444
Accrued compensation and benefits		33,358		32,568
Accrued expenses and other current liabilities (note 5)		26,949		29,152
Total current liabilities		111,170		135,502
		,		,
Long-term debt (note 8)		203,077		202,988
Other long-term liabilities		21,059		20,383
Deferred income taxes		6,579		27,327
Total liabilities		341,885		386,200
Shareholders equity:				
Class A common stock, par value \$.01, 150,000,000 shares authorized; 48,334,870 shares				
issued at March 31, 2009 and 48,251,780 shares issued at June 30, 2008		483		482
Class B common stock, par value \$.01, 600,000 shares authorized; no shares issued and		103		102
outstanding at March 31, 2009 and June 30, 2008				
Preferred stock, par value \$.01, 1,055,000 shares authorized; no shares issued and outstanding				
at March 31, 2009 and June 30, 2008				
Additional paid-in capital		356,084		354,725
The in cupies		356,567		355,207
Less: Treasury stock (at cost), 19,380,941 shares at March 31, 2009 and 19,565,901 shares at		220,307		333,207
June 30, 2008		(583,220)		(588,783)
•		( / /		606,648
Retained earnings		550,123		,

Accumulated other comprehensive income (note 12)	683	2,701
Total shareholders equity	324,153	375,773
Total liabilities and shareholders equity	\$ 666,038 \$	761,973

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

## **Consolidated Statements of Operations (Unaudited)**

## (In thousands, except per share data)

	Three Mon Marc	nded	Nine Mont Marc	led	
	2009	2008	2009		2008
Net sales	\$ 140,221	\$ 235,901	\$ 535,620	\$	744,138
Cost of sales	74,171	110,714	255,828		346,041
Gross profit	66,050	125,187	279,742		398,097
Operating expenses:	10.051	56 110	1.46.07.4		171 200
Selling	42,251	56,112	146,274		171,290
General and administrative	42,781	49,502	131,806		145,940
Goodwill impairment (note 7)	48,400		48,400		
Restructuring and impairment charge net (note					
5)	7,325	3,993	5,721		3,993
Total operating expenses	140,757	109,607	332,801		321,223
Operating income (loss)	(74,707)	15,580	(52,409)		76,874
Interest and other miscellaneous income, net	806	1,375	3,019		6,478
Interest and other related financing costs (note 8)	2,985	2,914	8,818		8,793
Income (loss) before income taxes	(76,886)	14,041	(58,208)		74,559
	, , ,		, ,		
Income tax expense (benefit) (note 3)	(28,212)	5,195	(22,444)		27,587
1	( - , ,	-,	, , ,		. ,
Net income (loss)	\$ (48,674)	\$ 8,846	\$ (35,764)	\$	46,972
,	, ,		, ,		
Per share data (note 11):					
Basic earnings per common share:					
Net income (loss) per basic share	\$ (1.69)	\$ 0.31	\$ (1.24)	\$	1.59
Basic weighted average common shares	28,861	28,909	28,768		29,461
Diluted earnings per common share:					
Net income (loss) per diluted share	\$ (1.69)	\$ 0.30	\$ (1.24)	\$	1.58
Diluted weighted average common shares	28,861	29,049	28,768		29,685

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

## **Consolidated Statements of Cash Flows (Unaudited)**

(In thousands)

		Nine Mon Marc		
		2009		2008
Operating activities: Net income (loss)	\$	(35,764)	¢	46,972
	Þ	(33,704)	\$	40,972
Adjustments to reconcile net income to net cash provided by operating activities:		10.205		10.077
Depreciation and amortization		19,285		18,077
Compensation expense related to share-based awards		1,357		913
Provision (benefit) for deferred income taxes		(18,865)		54
Excess tax benefits from share-based payment arrangements		40, 400		(2,093)
Goodwill impairment		48,400		2.570
Restructuring and impairment charge (benefit), net		(1,124)		2,579
(Gain) loss on disposal of property, plant and equipment		758		(280)
Other Charles and		168		175
Change in assets and liabilities, net of the effects of acquired businesses:		4.0=4		
Accounts receivable		1,974		1,644
Inventories		12,784		(1,683)
Prepaid and other current assets		1,945		(4,443)
Other assets		764		395
Customer deposits		(16,457)		(6,799)
Accounts payable		(6,413)		(280)
Accrued expenses and other current liabilities		4,021		3,445
Other long-term liabilities		960		8,584
Net cash provided by operating activities		13,793		67,260
Investing activities:				
Proceeds from the disposal of property, plant & equipment		6,283		6,936
Capital expenditures		(20,466)		(46,297)
Acquisitions		(741)		(6,762)
Other		(147)		25
Net cash used in investing activities		(15,071)		(46,098)
		(==,=,=)		(12,272)
Financing activities:				
Payments on long-term debt		(31)		(30)
Proceeds from issuance of common stock		2		472
Excess tax benefits from share-based payment arrangements				2,093
Payment of deferred financing costs		(447)		
Payment of cash dividends		(20,720)		(19,164)
Purchases and other retirements of company stock				(75,577)
Net cash used in financing activities		(21,196)		(92,206)
Effect of exchange rate changes on cash		(743)		176
Net decrease in cash & cash equivalents		(23,217)		(70,868)
Cash & cash equivalents - beginning of period		74,376		147,879
Cash & cash equivalents - end of period	\$	51,159	\$	77,011

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

## Consolidated Statements of Shareholders Equity

## Nine Months Ended March 31, 2009

(Unaudited)

## (In thousands, except share data)

	Common	Additional Paid-In		Treasury	Accumulated Other Comprehensive		Retained	
	Stock	Capital		Stock	Income		Earnings	Total
Balance at June 30, 2008	\$ 482 \$	354,725	\$	(588,783) \$	\$ 2,701	\$	606,648 \$	375,773
Share-based compensation expense (note								
10)		1,357	'					1,357
Issuance of common stock upon exercise of								
share-based awards	1	2						3
Issuance of treasury shares for 401k								
company match				5,563			(3,431)	2,132
Dividends declared on common stock							(17,330)	(17,330)
Other comprehensive income (note 12):								
Currency translation adjustments					(2,054	)		(2,054)
Hedge amortization, net of tax and other					36			36
Net income (loss)							(35,764)	(35,764)
Total comprehensive income (loss)								(37,782)
Balance at March 31, 2009	\$ 483 \$	356,084	\$	(583,220) \$	\$ 683	\$	550,123 \$	324,153

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#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

#### (1) Basis of Presentation and Recent Accounting Pronouncements

#### **Basis of Presentation**

Ethan Allen Interiors Inc. (Interiors ) is a Delaware corporation incorporated on May 25, 1989. The consolidated financial statements include the accounts of Interiors, its wholly owned subsidiary Ethan Allen Global, Inc. (Global), and Global s subsidiaries (collectively We, Us, Our, Ethan Allen, or the Company). All intercompany accounts and transactions have been eliminated in the consolidated financial statements. All of Global s capital stock is owned by Interiors, which has no assets or operating results other than those associated with its investment in Global.

We prepare our consolidated financial statements in conformity with accounting principles generally accepted in the United States, which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Due to the inherent uncertainty involved in making those estimates, actual results could differ from those estimates. Areas in which significant estimates have been made include, but are not limited to, revenue recognition, the allowance for doubtful accounts receivable, inventory obsolescence, tax valuation allowances, useful lives for property, plant and equipment and definite lived intangible assets, goodwill and indefinite lived intangible asset impairment analyses, the evaluation of uncertain tax positions and the fair value of assets acquired and liabilities assumed in business combinations.

#### Recently Adopted Accounting Pronouncements

In September 2006, the Financial Accounting Standards Board (FASB) issued Statement No. 157, Fair Value Measurements (SFAS No. 157) which defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements, yet does not require any new fair value measurements. In February 2008, the FASB issued FASB Staff Position No. 157-2 (FSP No. 157-2), which delayed the effective date of SFAS No. 157 as it relates to non-financial assets and non-financial liabilities until July 1, 2009 for the Company, except for items that are recognized or disclosed at fair value by the Company on a recurring basis. Effective July 1, 2008, the Company adopted the provisions of SFAS No. 157, except as it relates to those non-financial assets and non-financial liabilities excluded under FSP No. 157-2. Those excluded items for which the Company has not applied the fair value provisions of SFAS No. 157 include goodwill and other intangible assets (note 7), assets held for sale (note 5), liabilities for exit or disposal activities (note 5), and business acquisitions (note 6). The Company is currently evaluating the impact of this statement on the Company is financial position, results of operations and cash flows as it relates to non-financial assets and non-financial liabilities. For the impact of adoption of this statement on financial assets, financial liabilities, and non-financial assets recognized at fair value on a recurring basis, see note 13.

Statement of Financial Accounting Standard No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB Statement No. 115 (SFAS No. 159), became effective for us on July 1, 2008. SFAS No. 159 gives us the option to elect fair value for the initial and subsequent measurement for certain financial assets and liabilities, with the difference between the carrying value

before election and the fair value recorded upon election as an adjustment to beginning retained earnings. The fair value option may be elected on an instrument by instrument basis and is irrevocable, unless a new election date occurs. The Company did not apply the fair value option to any of its outstanding instruments, and therefore, SFAS No. 159 did not have an impact on the Company s consolidated financial statements.

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#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

#### (2) Interim Financial Presentation

All intercompany accounts and transactions have been eliminated in the consolidated financial statements. In our opinion, all adjustments, consisting only of normal recurring adjustments necessary for fair presentation, have been included in the consolidated financial statements. The results of operations for the nine months ended March 31, 2009 are not necessarily indicative of results that may be expected for the entire fiscal year. The interim consolidated financial statements should be read in conjunction with the consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended June 30, 2008.

#### (3) Income Taxes

The Company reviews its expected annual effective income tax rates and makes changes on a quarterly basis as necessary based on certain factors such as changes in forecasted annual operating income; changes to actual or forecasted permanent book to tax differences; impacts from future tax audits with state, federal or foreign tax authorities; or impacts from tax law changes. The Company identifies items which are not normal and are nonrecurring in nature and treats these as discrete events. The tax effect of discrete items is recorded in the quarter in which the discrete events occur. Due to the volatility of these factors, the Company s consolidated effective income tax rate can change significantly on a quarterly basis.

In accordance with FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109, (FIN 48) we recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. We adopted the provisions set forth by FIN 48 effective July 1, 2007.

Essentially all of the unrecognized tax benefits, if recognized, would be recorded as a benefit to income tax expense. Our continuing practice is to recognize interest and penalties related to income tax matters as a component of income tax expense.

The Company s consolidated effective income tax rate was 38.6% and 37.0% for the nine months ended March 31, 2009 and 2008, respectively. The current effective tax rate is higher due primarily to the impact of the deduction for domestic production activities.

The Company conducts business globally and, as a result, the Company or one or more of its subsidiaries files income tax returns in the U.S., various state, and foreign jurisdictions. In the normal course of business, the Company is subject to examination by the taxing authorities in such major jurisdictions as Canada, Mexico and the U.S. As of March 31, 2009, certain subsidiaries of the Company are currently under audit from 2001 through 2007 in the U.S. It is reasonably possible that some of these audits may be completed during the next twelve months. While the

amount of uncertain tax benefits with respect to the entities and years under audit may change within the next twelve months, it is not anticipated that any of the changes will be significant.

#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

#### **Notes to Consolidated Financial Statements (Unaudited)**

#### (4) Inventories

Inventories at March 31, 2009 and June 30, 2008 are summarized as follows (in thousands):

	March 31, 2009	June 30, 2008
Finished goods	\$ 145,292	\$ 153,981
Work in process	7,411	5,985
Raw materials	21,607	26,299
	\$ 174,310	\$ 186,265

Inventories are presented net of a related valuation allowance of \$2.2 million at March 31, 2009 and \$2.3 million at June 30, 2008.

#### (5) Restructuring and Impairment Charges

In recent years, we have developed, announced and executed plans to consolidate our operations as part of an overall strategy to maximize production efficiencies and maintain our competitive advantage.

On January 6, 2009, the Company announced a plan to consolidate the operations of its Eldred, Pennsylvania upholstery manufacturing plant and several of its retail service centers. Business previously serviced by the Eldred Pennsylvania facility has been transferred to the Company s facilities in North Carolina and California, and the Company is expanding the production in those facilities. Business currently served by the retail service centers is being transferred to other Company locations serving the same general market areas. The Company expects pre-tax restructuring, impairment, and other related charges will total approximately \$9 million, with approximately \$4 million in employee severance and other payroll and benefit costs, \$3 million in write down of long-lived assets, and \$2 million in other associated costs, after which time we expect the actions to be complete. By segment, we expect \$6 million in costs for the wholesale segment and \$3 million for the retail segment. The majority of charges will be non-cash in nature representing an approximate after-tax impact of \$5.7 million or \$0.20 per diluted share. The total costs incurred in the current period, and the cumulative amount incurred to date are shown in the following table (in thousands).

Three	months	ended March 31,	2009	
New charges (credits)		Utilized		Balance at March 31, 2009
\$ 3,936	\$	3,137	\$	799

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Employee severance and			
other payroll and benefit			
costs			
Write down of long-lived			
assets	2,721	2,721	
Other associated costs	394	(15)	409
	\$ 7,051	\$ 5,843	\$ 1,208

On January 10, 2008, we announced a plan to consolidate the operations of certain company owned retail design centers and retail service centers. In connection with this initiative, we permanently ceased operations at eleven design centers and six retail service centers which, for the most part, were consolidated into other existing operations. We also implemented our design team concept across the Retail division at the end of fiscal 2008. These decisions resulted in a reduction in headcount of approximately 400 employees, with the reduction in headcount occurring mostly during the third and fourth quarters of fiscal 2008. Additionally, other actions taken during fiscal 2008 were not included in the restructuring plan. Altogether, there were more than 500 fewer associates in our Retail business by the end of June 2008. In fiscal 2009, a \$1.8 million restructuring and impairment net gain was recorded. Of this amount,

#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

#### **Notes to Consolidated Financial Statements (Unaudited)**

\$4.2 million was a realized gain on the sale of property classified as held for sale and was partially offset by \$2.4 million in lease termination costs and adjustments for expected charges on leased properties no longer being used. Since the plan was announced, we have recorded pre-tax restructuring and impairment charges totaling \$5.2 million, including \$0.9 million in employee severance and other payroll and benefit costs, \$5.6 million in lease termination and other exit costs, and a benefit of \$1.4 million on long-lived assets. The estimated present value of future lease payments with terms ranging from less than one to seven years, and one ground lease with 25 years remaining are included in the balance at March 31, 2009 and contain estimates that will likely require adjustment in the future. In addition to the retail charges, \$0.4 million was recorded in the first fiscal quarter of 2009 to update the fair value of a wholesale plant site held for sale. These charges are reported together in the following table (in thousands).

	Three months ended March 31, 2009								
	Decem	nce at lber 31, 108		New harges credits)		Utilized	Ad	justments	Balance at March 31, 2009
Employee severance and other									
payroll and benefit costs	\$		\$		\$		\$		\$
Other associated costs		3,494				(472)		249	3,271
Write down of long-lived assets						(24)		24	
_	\$	3,494	\$		\$	(496)	\$	273	\$ 3,271

		Nine months ended March 31, 2009								
	Jυ	Balance at New June 30, charges 2008 (credits)			Utilized	Adjustments			Balance at March 31, 2009	
Employee severance and other										
payroll and benefit costs	\$		\$	64	\$	(64)	\$		\$	
Other associated costs		3,358		1,677		(2,358)		594		3,271
Write down of long-lived assets				(4,080)		3,665		415		
-	\$	3,358	\$	(2,339)	\$	1,243	\$	1,009	\$	3,271

#### (6) Business Acquisitions

In October 2008, we acquired, in a single transaction, one Ethan Allen retail design center from an independent retailer for consideration of approximately \$0.3 million of cash and forgiveness of receivables. As a result of this acquisition, we recorded additional inventory of \$0.2 million and goodwill of \$0.1 million.

In August 2008, we acquired in two transactions, two Ethan Allen retail design centers from independent retailers for consideration of approximately \$0.6 million of cash and forgiveness of receivables, assumed customer deposits of \$0.7 million and other liabilities of \$0.2 million. As a result of this acquisition, we recorded additional inventory of \$0.7 million and goodwill of \$0.7 million.

In October 2007, we acquired in a single transaction, two Ethan Allen retail design centers from an independent retailer for consideration of approximately \$2.1 million of cash and forgiveness of receivables, assumed customer deposits of \$1.1 million and other liabilities of \$0.1 million. As a result of this acquisition, we recorded additional inventory of \$1.9 million, other assets of \$0.4 million, and goodwill of \$1.0 million.

Also in October 2007, we acquired a cut and sew upholstery facility from Americant Leather for total consideration of approximately \$4.4 million. The facility, which contains 40,000 square feet of manufacturing space and employs about 180 people, is located in Silao, in the state of Guanajuato, Mexico. As a result of this acquisition, our initial

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#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

#### Notes to Consolidated Financial Statements (Unaudited)

purchase price allocation resulted in additional property, plant and equipment of \$2.7 million, inventory of \$1.1 million, and goodwill of \$0.6 million.

The Consolidated Statements of Cash Flows for the nine months ended March 31, 2008 reflect \$0.6 million of consideration paid during the period in connection with the acquisition of a retail design center with an effective (closing) date of June 30, 2007 and for which funding did not occur until July 2, 2007.

All acquisitions are subject to a contractual holdback or reconciliation period, during which the parties to the transaction may agree to certain normal and customary purchase accounting adjustments.

Goodwill associated with our acquisitions represents the premium paid to the seller related to the acquired business (i.e. market presence) and other fair value adjustments to the assets acquired and liabilities assumed. Further discussion of our goodwill and other intangible assets can be found in Note 7.

A summary of our allocation of purchase price accounting for acquisitions during the three and nine months ended March 31, 2009 and 2008 is provided below (in thousands).

		Three Mo	nth	s End	led M	arch 31,	Nine Months Ended March 31,											
		2009				2008			2009	2008								
Business segment		Retail			I	Retail		]	Retail		WI	nolesale		]	Retail			
Total consideration	9	3	94		\$	15		\$	1,005		\$	4,298		\$	2,262			
Fair value of assets acquired and liabilities assumed:																		
Inventory			3			(43	)		829			1,054			1,841			
PP&E and other assets			(5	)		(51	)		55			2,707			340			
Customer deposits			5			43			(556	)					(1,090)			
A/P and other liabilities			100			74			(86	)		(100	)		134			
Goodwill	9	3	(9	)	\$	(8	)	\$	763	·	\$	637		\$	1,037			

#### (7) Goodwill, Other Intangible Assets and Goodwill Impairment

In accordance with SFAS No. 142, Goodwill and Other Intangible Assets, we do not amortize goodwill or other indefinite-lived intangible assets but, rather, evaluate such assets for impairment on an annual basis and between annual tests whenever events or circumstances indicate that the

carrying value of the goodwill or other intangible asset may exceed its fair value. We conduct our required annual impairment test during the fourth quarter of each fiscal year.

The Company determined that it was appropriate to perform an interim impairment test as of March 31, 2009 due to the severe adverse changes in the business climate, as evidenced by the sudden and dramatic decline in macroeconomic indicators including consumer confidence and in our net sales. We determined that the carrying value of the goodwill on our retail division s books exceeded its fair value. Therefore, we recorded a non-cash impairment charge of \$48.4 million.

As of March 31, 2009, we had remaining goodwill of \$25.4 million and other indefinite-lived intangible assets of \$19.7 million. Comparable balances as of June 30, 2008 were \$77.1 million and \$19.7 million, respectively.

Goodwill in the retail and wholesale segments was \$0 and \$25.4 million, respectively, at March 31, 2009 and \$48.9 million and \$28.2 million, respectively, at June 30, 2008. Goodwill in the wholesale segment decreased \$2.7 million in the first quarter of fiscal 2009 due to the effective settlement of tax positions taken in previous years. The wholesale segment, at both dates, includes indefinite-lived intangible assets of \$19.7 million for Ethan Allen trade names. If

#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

#### **Notes to Consolidated Financial Statements (Unaudited)**

our stock price and operating results decline beyond anticipated levels, the Company may again need to conduct an evaluation of the fair values of these assets, which might result in an additional impairment.

#### (8) Borrowings

Total debt obligations at March 31, 2009 and June 30, 2008 consist of the following (in thousands):

	March 31, 2009	June 30, 2008
5.375% Senior Notes due 2015	\$ 198,958	\$ 198,837
Industrial revenue bonds	3,855	3,855
Other debt	306	337
Total debt	203,119	203,029
Less current maturities	42	41
Total long-term debt	\$ 203,077	\$ 202,988

On September 27, 2005, we completed a private offering of \$200.0 million of ten-year senior unsecured notes due 2015 (the Senior Notes). The Senior Notes were offered by Global and have an annual coupon rate of 5.375% with interest payable semi-annually in arrears on April 1 and October 1 of each year. Proceeds received in connection with the issuance of the Senior Notes, net of a related discount of \$1.6 million, totaled \$198.4 million. We used the net proceeds from the offering to expand our retail network, invest in our manufacturing and logistics operations, and for other general corporate purposes. As of March 31, 2009, outstanding borrowings related to this transaction have been included in the Consolidated Balance Sheets within long-term debt. The discount on the Senior Notes is being amortized to interest expense over the life of the related debt as is debt issuance costs of \$2.0 million primarily for banking, legal, accounting, rating agency, and printing services and \$0.8 million of losses on settled forward contracts entered in conjunction with this debt issuance.

#### (9) Litigation and Environmental Matters

We and our subsidiaries are subject to various environmental laws and regulations. Under these laws, we and/or our subsidiaries are, or may be, required to remove or mitigate the effects on the environment of the disposal or release of certain hazardous materials.

During the quarter ended December 31, 2008, we resolved our liability as a potentially responsible party (PRP) with respect to the remediation of the one remaining active site listed, or proposed for inclusion, on the National Priorities List (NPL) under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended (CERCLA). The site is located in High Point, North Carolina. We were able to resolve our liability as part of a de minimis settlement.

In addition, in July 2000, we were notified by the State of New York (the State ) that we may be named a PRP in a separate, unrelated matter with respect to a site located in Carroll, New York. To date, no further notice has been received from the State and the State has not yet conducted an initial environmental study at this site.

As of March 31, 2009, we believe that established reserves related to these environmental contingencies are adequate to cover probable and reasonably estimable costs associated with the remediation and restoration of these sites. We believe our currently anticipated capital expenditures for environmental control facility matters are not material.

We are subject to other federal, state and local environmental protection laws and regulations and are involved, from time to time, in investigations and proceedings regarding environmental matters. Such investigations and

#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

#### **Notes to Consolidated Financial Statements (Unaudited)**

proceedings typically concern air emissions, water discharges, and/or management of solid and hazardous wastes. We believe that our facilities are in material compliance with all such applicable laws and regulations.

Regulations issued under the Clean Air Act Amendments of 1990 required the industry to reformulate certain furniture finishes or institute process changes to reduce emissions of volatile organic compounds. Compliance with many of these requirements has been facilitated through the introduction of high solids coating technology and alternative formulations. In addition, we have instituted a variety of technical and procedural controls, including reformulation of finishing materials to reduce toxicity, implementation of high velocity low pressure spray systems, development of storm water protection plans and controls, and further development of related inspection/audit teams, all of which have served to reduce emissions per unit of production. We remain committed to implementing new waste minimization programs and/or enhancing existing programs with the objective of (i) reducing the total volume of waste, (ii) limiting the liability associated with waste disposal, and (iii) continuously improving environmental and job safety programs on the factory floor which serve to minimize emissions and safety risks for employees. We will continue to evaluate the most appropriate, cost effective control technologies for finishing operations and design production methods to reduce the use of hazardous materials in the manufacturing process.

#### (10) Share-Based Compensation

On November 11, 2008, M. Farooq Kathwari, our President and Chief Executive Officer, was awarded options to purchase 50,000 shares of the Company's common stock at the closing stock price on the grant date. The grant was issued at an exercise price of \$15.93, and vests in four equal annual installments on the anniversary date of the grant. Also on November 11, 2008, Mr. Kathwari received an award of 0 to 60,000 restricted shares, with vesting based on specific financial performance over the final three quarters of fiscal 2009.

On November 5, 2008, the Company awarded options to purchase 148,060 shares of our common stock to a large group of associates at the closing stock price on the grant date of \$17.60. These grants vest in four equal annual installments on the anniversary date of the grant.

On October 10, 2007, the Company s Board of Directors and Mr. Kathwari agreed to the terms of a new employment agreement expiring on June 30, 2012 (the Agreement). Pursuant to the terms of the Agreement, Mr. Kathwari was awarded options to purchase 150,000 shares of our common stock on October 10, 2007, and options to purchase an additional 90,000 shares on July 1, 2008, in each case at the closing stock price on the grant date. The 2007 grant was issued at an exercise price of \$34.03, and vests in three equal installments on each June 30 of 2008, 2009 and 2010. The 2008 grant was issued at an exercise price of \$24.62, and vests in two equal installments on each of June 30, 2009 and 2010. The Agreement provides for an additional grant of 60,000 options on July 1, 2009, with an exercise price equal to the closing price of a share of our common stock on the New York Stock Exchange on that date. The 2009 grant will vest on June 30, 2010. All options awarded under the Agreement have a contractual term of 10 years.

In connection with the Agreement, Mr. Kathwari received an award of 20,000 restricted shares with vesting based on continuing service and the performance of the Company s stock price during the 32 month period subsequent to the award date as compared to the Standard and Poor s 500

index. On July 1, 2008, an additional award of 20,000 restricted shares with the same vesting conditions (over a 36 month period) was granted. Mr. Kathwari will also receive, as per the Agreement, an additional grant of 20,000 restricted shares on July 1, 2009 with the same 36 month vesting, continuing service and performance conditions.

Also in connection with the Agreement, Mr. Kathwari received on November 13, 2007 an award of 15,000 restricted shares. These shares are service-based with 3,000 shares vesting on June 30 for each of the years 2008 through 2012.

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#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

#### (11) Earnings Per Share

Basic and diluted earnings per share are calculated using the following weighted average share data (in thousands):

	Three Montl March		Nine Mont March	
	2009	2008	2009	2008
Weighted average common shares outstanding				
for basic calculation	28,861	28,909	28,768	29,461
Effect of dilutive stock options and other				
share-based awards		140		224
Weighted average common shares outstanding				
adjusted for dilution calculation	28,861	29,049	28,768	29,685

As of March 31, 2009 and 2008, stock options to purchase 2,276,345 and 1,705,547 common shares, respectively, were excluded from the respective diluted earnings per share calculation because their impact was anti-dilutive.

#### (12) Comprehensive Income

Total comprehensive income represents the sum of net income and items of other comprehensive income or loss that are reported directly in equity. Such items, which are generally presented on a net of tax basis, may include foreign currency translation adjustments, minimum pension liability adjustments (i.e. gains and losses) on certain derivative instruments, and unrealized gains and losses on certain investments in debt and equity securities. We have reported our total comprehensive income in the Consolidated Statements of Shareholders Equity.

Our accumulated other comprehensive income, which is comprised of losses on certain derivative instruments and accumulated foreign currency translation adjustments, totaled \$0.7 million at March 31, 2009 and \$2.7 million at June 30, 2008. Losses on derivative instruments are the result of cash flow hedging contracts entered into in connection with the issuance of the Senior Notes (see Note 8). Foreign currency translation adjustments are the result of changes in foreign currency exchange rates related to our operation of five Ethan Allen owned retail design centers located in Canada and our cut and sew plant located in Mexico. Foreign currency translation adjustments exclude income tax expense (benefit) given that the earnings of non-U.S. subsidiaries are deemed to be reinvested for an indefinite period of time.

#### (13) Financial Instruments

We adopted SFAS No. 157 on July 1, 2008 for all financial assets and liabilities and non-financial assets and liabilities that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). SFAS No. 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements.

SFAS No. 157 defines fair value as the price that would be received upon sale of an asset or paid upon transfer of a liability in an orderly transaction between market participants at the measurement date and in the principal or most advantageous market for that asset or liability. The fair value should be calculated based on assumptions that market participants would use in pricing the asset or liability, not on assumptions specific to the entity. In addition, the fair value of liabilities should include consideration of non-performance risk including our own credit risk.

In addition to defining fair value, SFAS No. 157 expands the disclosure requirements around fair value and establishes a fair value hierarchy for valuation inputs. The hierarchy prioritizes the inputs into three levels based on the extent to which inputs used in measuring fair value are observable in the market. Each fair value measurement is

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#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

#### **Notes to Consolidated Financial Statements (Unaudited)**

reported in one of the three	levels which is dete	ermined by the lowes	t level input that i	s significant to the fair	r value measurement	in its entirety.
These levels are:						

- Level 1 inputs are based upon unadjusted quoted prices for identical instruments traded in active markets.
- Level 2 inputs are based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 inputs are generally unobservable and typically reflect management s estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques.

The following section describes the valuation methodologies we use to measure different financial assets and liabilities at fair value.

#### **Cash Equivalents**

Cash equivalents consist of money market accounts and mutual funds in U.S. government and agency securities. We use quoted prices in active markets for identical assets or liabilities to determine fair value. This pricing methodology applies to our Level 1 cash equivalents. We do not hold any Level 2 or Level 3 investments in our cash equivalents.

#### Assets and Liabilities Measured at Fair Value on a Recurring Basis

At March 31, 2009, the Company s assets and liabilities measured at fair value on a recurring basis consist of \$40.7 million in cash equivalents, which were valued using Level 1 inputs.

## Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis

We measure certain assets, including our cost and equity method investments, at fair value on a nonrecurring basis. These assets are recognized at fair value when they are deemed to be other-than-temporarily impaired. During the three months ended March 31, 2009, we determined that the goodwill for the Retail segment was impaired, and a goodwill impairment charge of \$48.4 million was recorded (see note 7).

## (14) Segment Information

Our operations are classified into two operating segments: wholesale and retail. These operating segments represent strategic business areas which, although they operate separately and provide their own distinctive services, enable us to more effectively offer our complete line of home furnishings and accessories.

The wholesale segment is principally involved in the development of the Ethan Allen brand, which encompasses the design, manufacture, domestic and offshore sourcing, sale and distribution of a full range of home furnishings and accessories to a network of independently owned and Ethan Allen owned design centers as well as related marketing and brand awareness efforts. Wholesale revenue is generated upon the wholesale sale and shipment of our product to all retail design centers, including those owned by Ethan Allen. Wholesale profitability includes (i) the wholesale gross margin, which represents the difference between the wholesale sales price and the cost associated with manufacturing and/or sourcing the related product, and (ii) other operating costs associated with wholesale segment activities.

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#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

#### **Notes to Consolidated Financial Statements (Unaudited)**

The retail segment sells home furnishings and accessories to consumers through a network of Company owned design centers. Retail revenue is generated upon the retail sale and delivery of our product to our customers. Retail profitability includes (i) the retail gross margin, which represents the difference between the retail sales price and the cost of goods purchased from the wholesale segment, and (ii) other operating costs associated with retail segment activities.

Inter-segment eliminations result, primarily, from the wholesale sale of inventory to the retail segment, including the related profit margin.

We evaluate performance of the respective segments based upon revenues and operating income. While the manner in which our home furnishings and accessories are marketed and sold is consistent, the nature of the underlying recorded sales (i.e. wholesale versus retail) and the specific services that each operating segment provides (i.e. wholesale manufacturing, sourcing, and distribution versus retail selling) are different. Within the wholesale segment, we maintain revenue information according to each respective product line (i.e. case goods, upholstery, or home accessories and other).

A breakdown of wholesale sales by these product lines for the three and nine months ended March 31, 2009 and 2008 is provided as follows:

	Three Month March 3		Nine Month March	
	2009	2008	2009	2008
Case Goods	42%	41%	41%	44%
Upholstered Products	40	41	41	39
Home Accessories and Other	18	18	18	17
	100%	100%	100%	100%

Revenue information by product line is not as easily determined within the retail segment. However, because wholesale production and sales are matched, for the most part, to incoming orders, we believe that the allocation of retail sales by product line would be similar to that of the wholesale segment.

#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

#### **Notes to Consolidated Financial Statements (Unaudited)**

Segment information for the three and nine months ended March 31, 2009 and 2008 is set forth as follows:

	Three Mont March	 ıded	Nine Mont Marcl	ded	
	2009	2008	2009		2008
Net sales:					
Wholesale segment	\$ 88,072	\$ 156,269	\$ 318,215	\$	468,522
Retail segment	103,305	172,779	406,358		548,112
Elimination of inter-company sales	(51,156)	(93,147)	(188,953)		(272,496)
Consolidated Total	\$ 140,221	\$ 235,901	\$ 535,620	\$	744,138
Operating income (loss):					
Wholesale segment (1)(2)	\$ (6,068)	\$ 26,676	\$ 14,396	\$	79,832
Retail segment (3)(4)	(71,920)	(8,544)	(78,156)		(1,294)
Adjustment of inter-company profit (5)	3,281	(2,552)	11,351		(1,664)
Consolidated Total	\$ (74,707)	\$ 15,580	\$ (52,409)	\$	76,874
Capital expenditures:					
Wholesale segment	\$ 350	\$ 1,098	\$ 2,664	\$	5,458
Retail segment	3,970	14,886	17,802		40,839
Acquisitions (6)(7)(8)	94	15	741		6,153
Consolidated Total	\$ 4,414	\$ 15,999	\$ 21,207	\$	52,450

Total assets	March 31, June 30 2009 2008						
Wholesale segment	\$	315,442		\$	342,960		
Retail segment		379,543			459,842		
Inventory profit elimination (9)		(28,947	)		(40,829)		
Consolidated Total	\$	666,038		\$	761,973		

<sup>(1)</sup> Operating income (loss) for the wholesale segment for 2009 includes a pre-tax restructuring and impairment charge of \$5.5 million for the three months ended March 31, 2009.

<sup>(2)</sup> Operating income (loss) for the wholesale segment for 2009 includes a pre-tax restructuring and impairment charge of \$5.9 million for the nine months ended March 31, 2009.

<sup>(3)</sup> Operating income (loss) for the retail segment for 2009 includes a goodwill impairment charge of \$48.4 million and a pre-tax restructuring and impairment charge of \$1.9 million for the three months ended March 31, 2009.

<sup>(4)</sup> Operating income (loss) for the retail segment for 2009 includes a goodwill impairment charge of \$48.4 million and a pre-tax restructuring and impairment credit of \$0.2 million for the nine months ended March 31, 2009.

<sup>(5)</sup> Represents the change in the inventory profit elimination necessary to adjust for the embedded wholesale profit contained in Ethan Allen-owned design center inventory existing at the end of the period.

<sup>(6)</sup> Acquisitions for the nine months ended March 31, 2009 include the purchase of three retail design centers.

<sup>(7)</sup> Acquisitions for 2008 exclude the purchase (for consideration totaling \$0.6 million) of a retail design center with an effective (closing) date of June 30, 2007 and for which funding did not occur until July 2, 2007.

<sup>(8)</sup> Acquisitions for the nine months ended March 31, 2008 include the purchase of two retail design centers and the purchase of a cut and sew plant in Mexico.

(9) Represents the wholesale profit contained in Ethan Allen-owned design center inventory that has not yet been realized. These profits are realized when the related inventory is sold.

There were 42 independent retail design centers located outside the United States at March 31, 2009. Approximately 3% to 4% of our net sales were derived from sales to these retail design centers.

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#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

#### (15) Subsequent Events

#### **Revolver Termination**

The Company terminated its \$100 million cash flow based revolving credit facility effective May 4, 2009. Although we have no plans to use any revolving credit facility in the near term, we are in negotiations to establish an asset based revolving credit facility of up to \$60 million. At March 31, 2009, we had \$12.5 million in trade and standby letters of credit outstanding under the revolving credit facility. These letters of credit continue to be supported by a separate facility with JP Morgan. We believe we will continue to have adequate liquidity to meet our current needs.

#### Ethan Allen declares quarterly cash dividend

Ethan Allen s Board of Directors has declared a quarterly cash dividend of \$0.05 per share, which will be payable to shareholders of record as of July 10, 2009 and paid on July 24, 2009.

#### (16) Recent Accounting Pronouncements

In December 2007, the FASB issued SFAS No. 141 (revised 2007), *Business Combinations* (SFAS No. 141(R)), which replaces SFAS No. 141. SFAS No. 141(R) establishes principles and requirements for how an acquirer in a business combination recognizes and measures the identifiable assets acquired, the liabilities assumed, and any controlling interest; recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase; and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS No. 141(R) is to be applied prospectively to business combinations for which the acquisition date is on or after an entity s fiscal year that begins after December 15, 2008 (July 1, 2009 for the Company). The impact of this statement on the Company s financial position, results of operations and cash flows will be dependent upon the terms, conditions and details of such acquisitions.

In February 2008, the FASB issued FASB Staff Position 157-2, *Effective Date of FASB Statement No. 157*, which delays the effective date of SFAS No. 157 to July 1, 2009 for us, for all non-financial assets and non-financial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). The Company is currently evaluating the impact of this statement on the Company is financial position, results of operations and cash flows as it relates to non-financial assets and non-financial liabilities.

#### (17) Financial Information About the Parent, the Issuer and the Guarantors

On September 27, 2005, Global (the Issuer ) issued \$200 million aggregate principal amount of Senior Notes which have been guaranteed on a senior basis by Interiors (the Parent ), and other wholly owned domestic subsidiaries of the Issuer and the Parent, including Ethan Allen Retail, Inc., Ethan Allen Operations, Inc., Ethan Allen Realty, LLC, Lake Avenue Associates, Inc. and Manor House, Inc. The subsidiary guarantors (other than the Parent) are collectively called the Guarantors . The guarantees of the Guarantors are unsecured. All of the guarantees are full, unconditional and joint and several and the Issuer and each of the Guarantors are 100% owned by the Parent. Ethan Allen (UK) Ltd., KEA International Inc. (which was legally dissolved in January 2007), Northeast Consolidated, Inc. (which was legally dissolved in June 2007), Riverside Water Works, Inc. (which was legally dissolved in June 2007), and our other subsidiaries which are not guarantors are called the Non-Guarantors . During the quarter ended December 31, 2008, we determined that our international subsidiaries in Canada and Mexico are non-guarantors. The Company has reclassified, for all prior periods presented, the financial results of these international subsidiaries to reflect their non-guarantor status.

The following tables set forth the condensed consolidating balance sheets as of March 31, 2009 and June 30, 2008, the condensed consolidating statements of operations for the three and nine months ended March 31, 2009 and 2008, and the condensed consolidating statements of cash flows for the nine months ended March 31, 2009 and 2008 of the Parent, the Issuer, the Guarantors and the Non-Guarantors.

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

## CONDENSED CONSOLIDATING BALANCE SHEET

(In thousands)

## March 31, 2009

	Parent	Issuer	Guarantors	N	lon-Guarantors	I	Eliminations	Co	onsolidated
Assets									
Current assets:									
Cash and cash equivalents	\$	\$ 47,999	\$ 2,200	\$	960	\$		\$	51,159
Accounts receivable, net		9,723	408		303				10,434
Inventories			199,089		4,168		(28,947)		174,310
Prepaid expenses and other current									
assets		26,089	6,689		512				33,290
Intercompany		777,623	220,324		(3,173)		(994,774)		
Total current assets		861,434	428,710		2,770		(1,023,721)		269,193
Property, plant and equipment, net		12,450	330,501		4,793				347,744
Goodwill and other intangible assets		37,905	7,251						45,156
Other assets		3,062	878		5				3,945
Investment in affiliated companies	629,127	9,213					(638,340)		
Total assets	\$ 629,127	\$ 924,064	\$ 767,340	\$	7,568	\$	(1,662,061)	\$	666,038
Liabilities and Shareholders									
Equity									
Current liabilities:									
Current maturities of long-term debt	\$	\$	\$ 42	\$	5	\$		\$	42
Customer deposits			30,076		1,124				31,200
Accounts payable		9,788	9,719		114				19,621
Accrued expenses and other current									
liabilities	3,028	43,153	13,899		227				60,307
Intercompany	301,946	597	686,869		5,362		(994,774)		
Total current liabilities	304,974	53,538	740,605		6,827		(994,774)		111,170
Long-term debt		198,958	4,119						203,077
Other long-term liabilities		7,352	13,574		133				21,059
Deferred income taxes		6,579							6,579
Total liabilities	304,974	266,427	758,298		6,960		(994,774)		341,885
Shareholders equity	324,153	657,637	9,042		608		(667,287)		324,153
Total liabilities and shareholders									
equity	\$ 629,127	\$ 924,064	\$ 767,340	\$	7,568	\$	(1,662,061)	\$	666,038

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

## CONDENSED CONSOLIDATING BALANCE SHEET

(In thousands)

## June 30, 2008

	Parent	Issuer	(	Guarantors	Non-Guar	antors	E	liminations	Cor	nsolidated
Assets										
Current assets:										
Cash and cash equivalents	\$	\$ 71,117	\$	1,307	\$	1,952	\$		\$	74,376
Accounts receivable, net		11,937		431		304				12,672
Inventories				222,130	4	4,964		(40,829)		186,265
Prepaid expenses and other current assets		15,355		21,020		490				36,865
Intercompany receivables		712,981		209,471				(922,452)		0
Total current assets		811,390		454,359	,	7,710		(963,281)		310,178
Property, plant and equipment, net		13,186		331,581	:	5,665				350,432
Goodwill and other intangible assets		37,905		55,189		3,729				96,823
Other assets		3,604		929		7				4,540
Investment in affiliated companies	665,427	118,371						(783,798)		
Total assets	\$ 665,427	\$ 984,456	\$	842,058	\$ 1	7,111	\$	(1,747,079)	\$	761,973
Liabilities and Shareholders Equity										
Current liabilities:										
Current maturities of long-term debt				41						41
Customer deposits				45,486		1,811				47,297
Accounts payable		9,785		15,936		723				26,444
Accrued expenses and other current										
liabilities	6,438	36,885		18,022		375				61,720
Intercompany payables	283,216	597		628,925	9	9,714		(922,452)		
Total current liabilities	289,654	47,267		708,410	12	2,623		(922,452)		135,502
Long-term debt		198,837		4,151						202,988
Other long-term liabilities		7,819		12,380		184				20,383
Deferred income taxes		27,327								27,327
Total liabilities	289,654	281,250		724,941	12	2,807		(922,452)		386,200
Shareholders equity	375,773	703,206		117,117	4	4,304		(824,627)		375,773
Total liabilities and shareholders equity	\$ 665,427	\$ 984,456	\$	842,058	\$ 1'	7,111	\$	(1,747,079)	\$	761,973

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

## CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

(In thousands)

#### **Three Months Ended March 31, 2009**

	Parent	Issuer	(	Guarantors	Noi	n-Guarantors	E	Eliminations	Cor	nsolidated
Net sales	\$	\$ 88,573	\$	139,264	\$	3,993	\$	(91,609)	\$	140,221
Cost of sales		67,571		99,103		2,646		(95,149)		74,171
Gross profit		21,002		40,161		1,347		3,540		66,050
Selling, general and administrative expenses	41	12,611		70,020		2,360				85,032
Restructuring and impairment charge,										
(credit) net				55,725						55,725
Total operating expenses	41	12,611		125,745		2,360				140,757
Operating income (loss)	(41)	8,391		(85,584)		(1,013)		3,540		(74,707)
Interest and other miscellaneous income, net	(48,633)	(85,859)		5		5		135,288		806
Interest and other related financing costs		2,908		77						2,985
Income (loss) before income tax expense	(48,674)	(80,376)		(85,656)		(1,008)		138,828		(76,886)
Income tax expense		(28,212)								(28,212)
Net income (loss)	\$ (48,674)	\$ (52,164)	\$	(85,656)	\$	(1,008)	\$	138,828	\$	(48,674)

## **Three Months Ended March 31, 2008**

	Parent		Issuer	G	Guarantors	No	n-Guarantors	E	liminations	Co	onsolidated
Net sales	\$	\$	157,138	\$	239,316	\$	6,800	\$	(167,353)	\$	235,901
Cost of sales			110,602		160,661		3,926		(164,475)		110,714
Gross profit			46,536		78,655		2,874		(2,878)		125,187
Selling, general and administrative expenses	42		12,893		89,316		3,363				105,614
Restructuring and impairment charge,											
(credit) net					3,993						3,993
Total operating expenses	42		12,893		93,309		3,363				109,607
Operating income (loss)	(42)	)	33,643		(14,654)		(489)		(2,878)		15,580
Interest and other miscellaneous income, net	8,888		(13,299)		8		44		5,734		1,375
Interest and other related financing costs			2,838		76						2,914
Income (loss) before income tax expense	8,846		17,506		(14,722)		(445)		2,856		14,041
Income tax expense			5,195								5,195

Net income (loss)	\$ 8,846 \$	12,311 \$	(14,722) \$	(445) \$	2,856 \$	8,846
		20				

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

## CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

(In thousands)

### Nine Months Ended March 31, 2009

	Parent	Issuer	Guarantors	Nor	n-Guarantors	1	Eliminations	C	onsolidated
Net sales	\$ \$	319,295	\$ 542,712	\$	16,054	\$	(342,441)	\$	535,620
Cost of sales		236,974	363,840		9,387		(354,373)		255,828
Gross profit		82,321	178,872		6,667		11,932		279,792
Selling, general and administrative									
expenses	124	37,546	232,400		8,010				278,080
Restructuring and impairment									
charge, net			54,121						54,121
Total operating expenses	124	37,546	286,521		8,010				332,201
Operating income (loss)	(124)	44,775	(107,649)		(1,343)		11,932		(52,409)
Interest and other miscellaneous									
income, net	(35,640)	(106,152)	13		9		144,789		3,019
Interest and other related financing									
costs		8,589	229						8,818
Income (loss) before income tax									
expense	(35,764)	(69,966)	(107,865)		(1,334)		156,721		(58,208)
Income tax expense		(22,444)							(22,444)
Net income (loss)	\$ (35,764) \$	(47,522)	\$ (107,865)	\$	(1,334)	\$	156,721	\$	(35,764)

## Nine Months Ended March 31, 2008

	Parent	;	Issuer	G	uarantors	Non-Guarantors	Eliminations	Consolidated
Net sales	\$	\$	469,918	\$	742,072	\$ 20,680	\$ (488,532)	\$ 744,138
Cost of sales			330,924		491,147	10,641	(486,671)	346,041
Gross profit			138,994		250,925	10,039	(1,861)	398,097
Selling, general and administrative								
expenses		125	36,158		271,262	9,685		317,230
Restructuring and impairment								
charge, net					3,993			3,993
Total operating expenses		125	36,158		275,255	9,685		321,223
Operating income (loss)		(125)	102,836		(24,330)	354	(1,861)	76,874

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Interest and other miscellaneous						
income, net	47,097	(17,668)	591	76	(23,618)	6,478
Interest and other related financing						
costs		8,564	229			8,793
Income (loss) before income tax						
expense	46,972	76,604	(23,968)	430	(25,479)	74,559
Income tax expense		27,587				27,587
Net income (loss)	\$ 46,972 \$	49,017 \$	(23,968) \$	430 \$	(25,479) \$	46,972

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

(In thousands)

## Nine Months Ended March 31, 2009

	Pa	rent		Issuer	Guarantors	No	n-Guarantors	Eliminations	Cons	solidated
Net cash provided by (used in)										
operating activities	\$	20,718	\$	(21,503)	\$ 14,724	\$	(146)	\$	\$	13,793
Cash flows from investing activities:										
Capital expenditures				(1,257)	(19,106)		(103)			(20,466)
Acquisitions					(741)					(741)
Proceeds from the disposal of										
property, plant and equipment				19	6,264					6,283
Other				70	(217)					(147)
Net cash used in investing activities				(1,168)	(13,800)		(103)			(15,071)
Cash flows from financing activities:										
Payments on long-term debt					(31)					(31)
Purchases and other retirements of										
company stock										
Proceeds from issuance of common										_
stock		2								2
Payment of deferred financing costs				(447)						(447)
Dividends paid		(20,720)								(20,720)
Net cash provided by (used in)										
financing activities		(20,718)		(447)	(31)					(21,196)
Effect of exchange rate changes on										
cash							(743)			(743)
Net increase (decrease) in cash and				(22.110)	000		(0.00)			(22.21=)
cash equivalents				(23,118)	893		(992)			(23,217)
Cash and cash equivalents beginning				71 117	1 207		1.050			74.276
of period				71,117	1,307		1,952			74,376
Cash and cash equivalents end of										
period equivalents end of	\$		\$	47,999	\$ 2,200	\$	960	¢	\$	51,159
period	φ		φ	47,333	\$ 2,200	φ	900	φ	φ	31,139
				22						
				22						

## ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

**Notes to Consolidated Financial Statements (Unaudited)** 

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

(In thousands)

### Nine Months Ended March 31, 2008

Cash flows from investing activities:         (3,895)         (42,381)         (21)         (46,297)           Acquisitions         (6,762)         (6,762)         (6,762)           Proceeds from the disposal of property, plant and equipment         6,936         6,936         6,936           Other         25         25         25           Net cash used in investing activities         (3,870)         (42,207)         (21)         (46,098)           Cash flows from financing activities:         (3,870)         (42,207)         (21)         (46,098)           Cash flows from financing activities:         (30)         (30)         (30)           Purchases and other retirements of company stock         (75,577)         (75,577)         (75,577)           Proceeds from issuance of common stock         472         472         472           Excess tax benefits from share-based payment arrangements         2,093         2,093         2,093           Dividends paid         (19,164)         (19,164)         (19,164)           Net cash provided by (used in) financing activities         (94,269)         2,093         (30)         (92,206)           Effect of exchange rate changes on cash         176         176         176		Pa	arent		Issuer	Guarantors	No	n-Guarantors	Eliminations	Con	solidated
Cash flows from investing activities:  Capital expenditures  Capital expenditures  (3,895) (42,381) (21) (46,297) Acquisitions  (6,762) (6,762) Proceeds from the disposal of property, plant and equipment  (6,936) (6,936) Other  (25) (3,870) (42,207) (21) (46,098)  Cash flows from financing activities  Cash flows from financing activities:  Payments on long-term debt  (30) (30) Purchases and other retirements of company stock  (75,577) Proceeds from issuance of common stock  stock  (472) (393) Excess tax benefits from share-based payment arrangements  2,093 Dividends paid  (19,164) Net cash provided by (used in) financing activities  (94,269) (2,093) (30)  Effect of exchange rate changes on cash  (69,391) (2,286) (809)  Cash and cash equivalents  (69,391) (2,286) (809)  Cash and cash equivalents  (70,868)  Cash and cash equivalents  (142,253) (4,953) (673) (147,879)	Net cash provided by (used in) operating activities	\$	94,269	\$	(67,614)	\$ 39,951	\$	654	\$	\$	67,260
Capital expenditures         (3,895)         (42,381)         (21)         (46,297)           Acquisitions         (6,762)         (6,762)         (6,762)           Proceeds from the disposal of property, plant and equipment         6,936         6,936         6,936           Other         25         25         25           Net cash used in investing activities:         8,870         (42,207)         (21)         (46,098)           Cash flows from financing activities:         8         8,936         (30)         (30)           Payments on long-term debt         (30)         (30)         (30)           Purchases and other retirements of company stock         (75,577)         (75,577)         (75,577)           Proceeds from issuance of common stock         472         472         472         472           Excess tax benefits from share-based payment arrangements         2,093         <											
Acquisitions (6,762) (6,762) Proceeds from the disposal of property, plant and equipment 6,936 (5,936) Other 25 (25) Net cash used in investing activities (3,870) (42,207) (21) (46,098)  Cash flows from financing activities:  Payments on long-term debt (30) (30) Purchases and other retirements of company stock (75,577) Proceeds from issuance of common stock 472 472 Excess tax benefits from share-based payment arrangements 2,093 2,093 Dividends paid (19,164) 2,093 2,093 Dividends paid (19,164) (19,164) Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash 176 Net increase (decrease) in cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of											
Proceeds from the disposal of property, plant and equipment 6,936 6,936 25  Other 25 25 25  Net cash used in investing activities (3,870) (42,207) (21) (46,098)  Cash flows from financing activities:  Payments on long-term debt (30) (30)  Purchases and other retirements of company stock (75,577) (75,577)  Proceeds from issuance of common stock 472 472  Excess tax benefits from share-based payment arrangements 2,093 2,093  Dividends paid (19,164) (19,164)  Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of					(3,895)			(21)			
property, plant and equipment 6,936 6,936 Other 25						(6,762)					(6,762)
Other         25         25           Net cash used in investing activities         (3,870)         (42,207)         (21)         (46,098)           Cash flows from financing activities:         Payments on long-term debt         (30)         (30)           Purchases and other retirements of company stock         (75,577)         (75,577)           Proceeds from issuance of common stock         472         472           Excess tax benefits from share-based payment arrangements         2,093         2,093           Dividends paid         (19,164)         (19,164)           Net cash provided by (used in) financing activities         (94,269)         2,093         (30)         (92,206)           Effect of exchange rate changes on cash         176         176           Net increase (decrease) in cash and cash equivalents         (69,391)         (2,286)         809         (70,868)           Cash and cash equivalents         beginning of period         142,253         4,953         673         147,879           Cash and cash equivalents         end of the contract											
Net cash used in investing activities     (3,870)     (42,207)     (21)     (46,098)       Cash flows from financing activities:     Payments on long-term debt     (30)     (30)       Purchases and other retirements of company stock     (75,577)     (75,577)       Proceeds from issuance of common stock     472     472       Excess tax benefits from share-based payment arrangements     2,093     2,093       Dividends paid     (19,164)     (19,164)       Net cash provided by (used in) financing activities     (94,269)     2,093     (30)     (92,206)       Effect of exchange rate changes on cash     176     176     176       Net increase (decrease) in cash and cash equivalents     (69,391)     (2,286)     809     (70,868)       Cash and cash equivalents     69,391)     4,953     673     147,879       Cash and cash equivalents end of						6,936					
Cash flows from financing activities:  Payments on long-term debt  Purchases and other retirements of company stock  (75,577)  Proceeds from issuance of common stock  472  472  Excess tax benefits from share-based payment arrangements  2,093  Dividends paid  (19,164)  Net cash provided by (used in) financing activities  (94,269)  2,093  (30)  (92,206)  Effect of exchange rate changes on cash  Net increase (decrease) in cash and cash equivalents  (69,391)  Cash and cash equivalents  beginning of period  142,253  4,953  673  147,879  Cash and cash equivalents  end of						(42.207)		(21)			_
Payments on long-term debt (30) (30)  Purchases and other retirements of company stock (75,577) (75,577)  Proceeds from issuance of common stock 472 472  Excess tax benefits from share-based payment arrangements 2,093 2,093  Dividends paid (19,164) (19,164)  Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash 176 176  Net increase (decrease) in cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	Net cash used in investing activities				(3,870)	(42,207)		(21)			(46,098)
Payments on long-term debt (30) (30)  Purchases and other retirements of company stock (75,577) (75,577)  Proceeds from issuance of common stock 472 472  Excess tax benefits from share-based payment arrangements 2,093 2,093  Dividends paid (19,164) (19,164)  Net cash provided by (used in) (19,164) (19,164)  Effect of exchange rate changes on cash 176 176  Net increase (decrease) in cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	Cash flows from financing activities:										
Purchases and other retirements of company stock (75,577) (75,577)  Proceeds from issuance of common stock 472 472  Excess tax benefits from share-based payment arrangements 2,093 2,093  Dividends paid (19,164) (19,164)  Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash 176 176  Net increase (decrease) in cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of						(30)					(30)
company stock       (75,577)       (75,577)         Proceeds from issuance of common stock       472       472         Excess tax benefits from share-based payment arrangements       2,093       2,093         Dividends paid       (19,164)       (19,164)         Net cash provided by (used in) financing activities       (94,269)       2,093       (30)       (92,206)         Effect of exchange rate changes on cash       176       176         Net increase (decrease) in cash and cash equivalents       (69,391)       (2,286)       809       (70,868)         Cash and cash equivalents       142,253       4,953       673       147,879         Cash and cash equivalents       end of       142,253       4,953       673       147,879	, c					(50)					(30)
Proceeds from issuance of common stock 472 472  Excess tax benefits from share-based payment arrangements 2,093 2,093  Dividends paid (19,164) (19,164)  Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash 176 176  Net increase (decrease) in cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of			(75 577)								(75 577)
stock 472  Excess tax benefits from share-based payment arrangements 2,093 2,093  Dividends paid (19,164) (19,164)  Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash 176 176  Net increase (decrease) in cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of			(10,011)								(10,011)
Excess tax benefits from share-based payment arrangements 2,093 2,093  Dividends paid (19,164) (19,164)  Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash 176 176  Net increase (decrease) in cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	stock		472								472
Dividends paid (19,164)  Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash (69,391) (2,286) 809 (70,868)  Cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	Excess tax benefits from share-based										
Dividends paid (19,164)  Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash (69,391) (2,286) 809 (70,868)  Cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	payment arrangements				2.093						2.093
Net cash provided by (used in) financing activities (94,269) 2,093 (30) (92,206)  Effect of exchange rate changes on cash  Cash increase (decrease) in cash and cash equivalents beginning of period (69,391) (2,286) 809 (70,868)  Cash and cash equivalents beginning of period (142,253) 4,953 673 (147,879)			(19,164)		,						
Effect of exchange rate changes on cash       176       176         Net increase (decrease) in cash and cash equivalents       (69,391)       (2,286)       809       (70,868)         Cash and cash equivalents beginning of period       142,253       4,953       673       147,879											
cash  Net increase (decrease) in cash and cash equivalents  (69,391) (2,286) 809 (70,868)  Cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	financing activities		(94,269)		2,093	(30)					(92,206)
cash  Net increase (decrease) in cash and cash equivalents  (69,391) (2,286) 809 (70,868)  Cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	· ·										
Net increase (decrease) in cash and cash equivalents (69,391) (2,286) 809 (70,868)  Cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	Effect of exchange rate changes on										
cash equivalents       (69,391)       (2,286)       809       (70,868)         Cash and cash equivalents of period       142,253       4,953       673       147,879         Cash and cash equivalents end of       end of	cash							176			176
cash equivalents       (69,391)       (2,286)       809       (70,868)         Cash and cash equivalents of period       142,253       4,953       673       147,879         Cash and cash equivalents end of       end of											
Cash and cash equivalents beginning of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	Net increase (decrease) in cash and										
of period 142,253 4,953 673 147,879  Cash and cash equivalents end of	cash equivalents				(69,391)	(2,286)		809			(70,868)
of period 142,253 4,953 673 147,879  Cash and cash equivalents end of											
Cash and cash equivalents end of											
	of period				142,253	4,953		673			147,879
period \$ \\$ \72,862 \\$ 2,667 \\$ 1,482 \\$ \\$ \77,011	-	Φ.		Φ.	<b>50.060</b>	<b>A 2 6 5</b>	ф	1 402	Φ.	Φ.	<b>55</b> 011
	period	\$		\$	72,862	\$ 2,667	\$	1,482	\$	\$	77,011
23					23						

#### ETHAN ALLEN INTERIORS INC. AND SUBSIDIARIES

### Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion of financial condition and results of operations should be read in conjunction with (i) our Consolidated Financial Statements, and notes thereto, as set forth in this Quarterly Report on Form 10-Q and (ii) our Annual Report on Form 10-K for the year ended June 30, 2008.

### **Forward-Looking Statements**

Management s discussion and analysis of financial condition and results of operations and other sections of this Quarterly Report contain forward-looking statements relating to our future results. Such forward-looking statements are identified by use of forward-looking words such as anticipates, believes, plans, estimates, expects, and intends or words or phrases of similar expression. These forward-looking statemen subject to management decisions and various assumptions, risks and uncertainties, including, but not limited to: the effects of terrorist attacks or conflicts or wars involving the United States or its allies or trading partners; the effects of labor strikes; weather conditions that may affect sales; volatility in fuel, utility, transportation and security costs; changes in global or regional political or economic conditions, including changes in governmental and central bank policies; changes in business conditions in the furniture industry, including changes in consumer spending patterns and demand for home furnishings; effects of our brand awareness and marketing programs, including changes in demand for our existing and new products; our ability to locate new design center sites and/or negotiate favorable lease terms for additional design centers or for the expansion of existing design centers; competitive factors, including changes in products or marketing efforts of others; pricing pressures; fluctuations in interest rates and the cost, availability and quality of raw materials; those matters discussed in Items 1A and 7A of our Annual Report on Form 10-K for the year ended June 30, 2008 and in our SEC filings; and our future decisions. Accordingly, actual circumstances and results could differ materially from those contemplated by the forward-looking statements.

### **Critical Accounting Policies**

There have been no material changes with respect to the Company s critical accounting policies from those disclosed in its 2008 Annual Report on Form 10-K filed with the SEC on August 22, 2008.

### **Results of Operations**

Our Company has been severely impacted by the ongoing recession in the United States and abroad. Continued weakness in the U.S. economy, high unemployment, volatile capital markets, depressed housing prices and tight consumer lending practices have driven consumer confidence down to, or near, historical lows and resulted in considerable negative pressure on spending by individual consumers, our primary customer base. The Company is continuing to adjust our infrastructure to match our sales volumes as we work through these difficult times.

Management performed testing for the impairment of goodwill as of March 31, 2009 due to the acceleration of severe adverse changes in the business climate, as evidenced by the sudden and dramatic adverse changes in macroeconomic indicators like unemployment, capital market prices, housing prices and consumer lending practices, coupled with a decline in our net sales. The fair value of goodwill was measured by first determining the fair value of the Wholesale and Retail segment, using both a market approach and an income approach, and then reconciling to the total market capitalization of the Company (step 1). For the Retail segment, a separate estimation of the fair value of all identifiable assets and liabilities was required (step 2). The estimated fair value determined from step 2 was greater than the value of the Retail segment determined in step 1. Consequently all goodwill on the Retail segment was considered impaired and a non-cash charge of \$48.4 million was recorded against income.

On January 6, 2009, the Company announced a plan to consolidate the operations of its Eldred, Pennsylvania upholstery manufacturing plant and several of its retail service centers. Business previously serviced by the

### **Table of Contents**

Eldred Pennsylvania facility has been transferred to the Company s facilities in North Carolina and California, and the Company is expanding the production in those facilities. Business currently served by the retail service centers is being transferred to other Company locations serving the same general market areas. The Company expects pre-tax restructuring, impairment, and other related charges will total approximately \$9 million, with approximately \$4 million in employee severance and other payroll and benefit costs, \$3 million in write down of long-lived assets, and \$2 million in other associated costs, after which time we expect the actions to be complete. By segment, we expect \$6 million in costs for the wholesale segment and \$3 million for the retail segment. The majority of charges will be non-cash in nature representing an approximate after-tax impact of \$5.7 million or \$0.20 per diluted share.

On January 10, 2008, we announced a plan to consolidate the operations of certain company owned retail design centers and retail service centers. In connection with this initiative, we permanently ceased operations at eleven design centers and six retail service centers which, for the most part, were consolidated into other existing operations. We also implemented our design team concept across the Retail division at the end of fiscal 2008. These decisions resulted in a reduction in headcount of approximately 400 employees, with the reduction in headcount occurring mostly during the third and fourth quarters of fiscal 2008. Additionally, other actions taken during fiscal 2008 were not included in the restructuring plan. Altogether, there were more than 500 fewer associates in our Retail business by the end of June 2008. In fiscal 2009, a \$1.8 million restructuring and impairment net gain was recorded. Of this amount, \$4.2 million was a realized gain on the sale of property classified as held for sale and was partially offset by \$2.4 million in lease termination costs and adjustments for expected charges on leased properties no longer being used. Since the plan was announced, we have recorded pre-tax restructuring and impairment charges totaling \$5.2 million, including \$0.9 million in employee severance and other payroll and benefit costs, \$5.6 million in lease termination and other exit costs, and a benefit of \$1.4 million on long-lived assets. The estimated present value of future lease payments with terms ranging from less than one to seven years, and one ground lease with 25 years remaining are included in the balance at March 31, 2009 and contain estimates that will likely require adjustment in the future. In addition to the retail charges, \$0.4 million was recorded in the first fiscal quarter of 2009 to update the fair value of a wholesale plant site held for sale.

Our revenues are comprised of (i) wholesale sales to independently owned and Company-owned retail design centers and (ii) retail sales of Company-owned design centers. See Note 14 to our Consolidated Financial Statements for the three and nine months ended March 31, 2009 and 2008.

The components of consolidated revenue and operating income were as follows (in millions):

	Three Mor		nded	Nine Months Ended March 31,			
	2009		2008	2009		2008	
Revenue:							
Wholesale segment	\$ 88.1	\$	156.3 \$	318.2	\$	468.5	
Retail segment	103.3		172.8	406.4		548.1	
Elimination of inter-company sales	(51.2)		(93.1)	(189.0)		(272.5)	
Consolidated revenue	\$ 140.2	\$	235.9 \$	535.6	\$	744.1	

	Three Months Ended March 31,				Nine Months Ended March 31,			
		2009		2008	2009		2008	
Operating income (loss):								
Wholesale segment (1)(2)	\$	(6.1)	\$	26.7 \$	14.4	\$	79.8	
Retail segment (3)(4)		(71.9)		(8.6)	(78.2)		(1.3)	
Adjustment of inter-company profit (5)		3.3		(2.6)	11.4		(1.7)	
Consolidated operating income (loss)	\$	(74.7)	\$	15.6 \$	(52.4)	\$	76.9	

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- (1) Operating income (loss) for the wholesale segment for 2009 includes a pre-tax restructuring and impairment charge of \$5.5 million for the three months ended March 31, 2009.
- (2) Operating income (loss) for the wholesale segment for 2009 includes a pre-tax restructuring and impairment charge of \$5.9 million for the nine months ended March 31, 2009.
- (3) Operating income (loss) for the retail segment for 2009 includes a goodwill impairment charge of \$48.4 million and a pre-tax restructuring and impairment charge of \$1.9 million for the three months ended March 31, 2009.
- (4) Operating income (loss) for the retail segment for 2009 includes a goodwill impairment charge of \$48.4 million and a pre-tax restructuring and impairment credit of \$0.2 million for the nine months ended March 31, 2009.
- (5) Represents the change in the inventory profit elimination necessary to adjust for the wholesale profit contained in Ethan Allen-owned design center inventory existing at the end of the period.

### Quarter Ended March 31, 2009 Compared to Quarter Ended March 31, 2008

Consolidated revenue for the three months ended March 31, 2009 decreased 40.6% to \$140.2 million, from \$235.9 million for the three months ended March 31, 2008. During the quarter, sales were negatively affected by a number of factors including, but not limited to, the continued weakness in the U.S. economy, high unemployment, volatile capital markets, depressed housing prices and tight consumer lending practices. Although the granting of new credit through our third party consumer credit program saw a return to stability, default rates continue to rise. We believe the factors cited above have caused consumer confidence levels to drop to, or near, historic lows. We believe these factors were partially offset by (i) our ongoing efforts to reposition the retail network, (ii) new product introductions, (iii) improved use of technology including our state-of-the-art website coupled with personal service from our design professionals and (iv) the continued use of national television and shelter magazines as advertising medium. Net sales for the period largely reflect the delivery of product associated with booked orders and backlog existing as of the end of the preceding quarter. The Company s sales decrease is primarily the result of lower volume, not lower prices.

Wholesale revenue for the third quarter of fiscal 2009 decreased 43.6% to \$88.1 million from \$156.3 million in the prior year comparable period. The quarter-over-quarter decrease was primarily attributable to a decline in the incoming order rate due to a continued soft retail environment for home furnishings noted throughout the current period. In addition, there were 8 fewer independent retail design centers at March 31, 2009, which decreased to 131 from 139, including seven locations transferred in to the company s Retail division during the year. There were the same number of shipping days in the quarter both this year and last year.

**Retail revenue** from Ethan Allen-owned design centers for the three months ended March 31, 2009 decreased 40.2% to \$103.3 million from \$172.8 million for the three months ended March 31, 2008. We believe the decrease in retail sales by Ethan Allen-owned design centers is due to the same soft market conditions experienced by the wholesale segment, as evidenced by a 41.8% decrease in comparable store sales. Partially offsetting this was a net \$5.2 million decrease in new/closed store sales, and a net increase in the number of Ethan Allen-owned design centers to 159 as of March 31, 2009 as compared to 153 as of March 31, 2008. During that twelve month period, we acquired seven design centers from independent retailers and opened eleven design centers (four of which were relocations where the original site was also closed), and closed eight design centers.

Comparable design centers are those which have been operating for at least 15 months. Minimal net sales, derived from the delivery of customer ordered product, are generated during the first three months of operations of newly opened (including relocated) design centers. Design centers acquired by us from independent retailers are included in comparable design centers sales in their 13th full month of Ethan Allen-owned operations.

Quarter-over-quarter, written business of Ethan Allen-owned design centers decreased 38.5% while comparable design centers written business decreased 40.4%. Over that same period, wholesale orders decreased 42.6%. Both retail and wholesale written business reflect the softer retail environment for home furnishings noted throughout the period as a result of continued weakness in the U.S. economy, high unemployment, volatile capital markets, depressed housing prices and tight consumer lending practices, and general uncertainty about the economy in the U.S. and abroad.

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We have made considerable investment within the retail network to strengthen the level of service, professionalism, interior design competence, efficiency, and effectiveness of the retail design center personnel. The implementation of the team concept has resulted in the development of over 280 interior design teams. We believe that this team structure will help us continue to improve the customer service experience. We also believe that over time, we will benefit from (i) our repositioning of the retail network, (ii) regular new product introductions, (iii) improved use of technology including our state-of-the-art website coupled with personal service from our design professionals, and (iv) the continued use of national television and shelter magazines as advertising media.

Gross profit decreased during the quarter to \$66.1 million from \$125.2 million in the prior year comparable quarter. The 47.2%, decrease in gross profit was primarily attributable to (i) the reduction in net sales of 40.6%, with an overall decrease in shipments in both market segments, (ii) lower margin percentages within the wholesale segment due to under absorbing of plant overhead costs on the lower production volume, as well as disruptions and costs due to restructuring activities, and (iii) slightly lower margins within the retail segment, due to sales of discontinued product and floor samples to make room for the new American Artisan product introduction, and design center consolidations and repositioning. These factors were partially offset by a favorable shift in sales mix with retail sales representing a higher proportionate share of total sales in the current quarter (74%) compared to the prior year period (73%). Consolidated gross margin decreased to 47.1% from 53.1% in the prior year as a result, primarily, of the factors set forth above.

**Operating profit**, the elements of which are discussed in greater detail below, was impacted by the following items during the three months ended March 31, 2009 and 2008:

**Operating expenses** increased 28.4% to \$140.8 million, and increased to 100.4% of sales, in the current quarter from \$109.6 million, or 46.5% of sales, in the prior year quarter. Selling expenses were down in absolute terms due to lower sales volume. Salary related costs decreased due to the reduced number of employees and other cost cutting efforts taken by the Company that impacted bonus and benefits. Advertising expenses were down \$4.7 million.

**Consolidated operating income (loss)** for the three month period ended March 31, 2009 was a loss of \$74.7 million, or 53.3% of sales, as compared to income of \$15.6 million, or 6.6% of sales, for the three months ended March 31, 2008. This decrease of \$90.3 million is due to a decrease in gross profit mostly due to reduced sales, partly offset by a decrease in period over period operating expenses, both of which were discussed previously.

Wholesale operating income (loss) for the three months ended March 31, 2009 totaled a loss of \$6.1 million, or 6.9% of sales, as compared to income of \$26.7 million, or 17.1% of sales, in the prior year comparable quarter. The decrease of \$32.7 million was primarily attributable to a decrease in sales volume, and higher unabsorbed costs in our manufacturing plants due to lower production volumes.

**Retail operating income (loss)** decreased \$63.4 million to a loss of \$71.9 million, or -69.6% of sales, for the third quarter of fiscal 2009 from a loss of \$8.5 million, or -4.9% of sales, for the third quarter of fiscal 2008. The decrease in retail operating income generated by Ethan Allen-owned design centers was primarily due to reduced sales attributed to the weak retail environment for home furnishings.

**Interest and other miscellaneous income, net** decreased \$0.6 million from the prior year comparable quarter. The decrease was due, primarily to a decrease in investment income resulting from lower cash and cash equivalent balances and lower rates of interest during the current period.

**Interest and other related financing costs** amounted to just under \$3.0 million in both the current and prior year periods. This amount consists, primarily, of interest expense incurred in connection with our issuance of senior unsecured debt in September 2005.

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**Income tax expense** for the three months ended March 31, 2009 totaled a benefit of \$28.2 million as compared to an expense of \$5.2 million for the three months ended March 31, 2008. Our effective tax rate for the current quarter was 36.7% compared to 37.0% in the prior year quarter.

**Net income (loss)** for the three months ended March 31, 2009, was a loss of \$48.7 million as compared to net income of \$8.8 million in the prior year comparable period. There was a net loss per diluted share of \$1.69 in the current quarter and net income per diluted share of \$0.30 in the prior year quarter.

Nine Months Ended March 31, 2009 Compared to Nine Months Ended March 31, 2008

Consolidated revenue for the nine months ended March 31, 2009 decreased by 28.0%, to \$535.6 million, from \$744.1 million for the nine months ended March 31, 2008. During the period, sales were negatively affected by a weak retail environment for home furnishings which we believe is due to a number of factors including but not limited to continued weakness in the U.S. economy, high unemployment, volatile capital markets, depressed housing prices and tight consumer lending practices. Net sales for the period largely reflect the delivery of product associated with booked orders and backlog existing as of the end of the preceding quarter. The Company s sales decrease is primarily the result of lower volume, not lower prices.

Wholesale revenue for the first nine months of fiscal 2009 decreased 32.1%, to \$318.2 million from \$468.5 million in the prior year comparable period. The period-over-period decrease was primarily attributable to a decline in the incoming order rate due to a continued soft retail environment for home furnishings noted throughout the current period. In addition, there were 8 fewer independent retail design centers, which decreased to 131 from 139, including seven locations transferred in to the company s Retail division during the year. There was one more shipping day during the current nine month period.

**Retail revenue** from Ethan Allen-owned design centers for the nine months ended March 31, 2009 decreased by 25.9%, to \$406.4 million from \$548.1 million for the nine months ended March 31, 2008. We believe the decrease in retail sales by Ethan Allen-owned design centers is due to the same soft market conditions experienced by the wholesale segment, as evidenced by a 28.9% decrease in comparable store sales. Partially offsetting this was a net \$0.1 million decrease in new/closed store sales, and a net increase in the number of Ethan Allen-owned design centers to 159 as of March 31, 2009 as compared to 153 as of March 31, 2008. During that twelve month period, we acquired seven design centers from independent retailers and opened eleven design centers (four of which were relocations), and closed eight design centers.

Period-over-period, written business of Ethan Allen-owned design centers decreased 30.8% while comparable design centers written business decreased 33.6%. Over that same period, wholesale orders decreased 33.8%. Both retail and wholesale written business reflects the softer retail environment for home furnishings noted throughout the period and discussed in the analysis of the quarter results.

Gross profit decreased during the nine months to \$279.8 million from \$398.1 million in the prior year comparable period. The 29.7%, decrease in gross profit was primarily attributable to the reduction in net sales of 28.0%, with an overall decrease in shipments in both market segments, and lower margin percentages within the wholesale segment due to under absorbing of plant overhead costs on the lower production volume. These factors were partially offset by (i) an improved margin percentage in our retail segment and (ii) a favorable shift in sales mix with retail sales representing a higher proportionate share of total sales in the current nine months (76%) compared to the prior year period (74%) and from lower elimination of profit in consolidations due primarily to lower Retail inventory.

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Consolidated gross margin decreased to 52.2% for the first nine months of fiscal 2009 from 53.5% in the prior year period as a result, primarily, of the factors set forth above.

**Operating profit**, the elements of which are discussed in greater detail below, was impacted by the following items during the nine months ended March 31, 2009 and 2008:

**Operating expenses** increased \$11.0 million, or 3.4%, to \$332.2 million, and increased to 62.0% of sales, in the current period from \$321.2 million, or 43.2% of sales, in the prior nine month period. Decreases in salary related costs were experienced due to the reduced number of employees and other cost cutting efforts taken by the Company that impacted bonuses and benefits. Advertising expenses were down \$9.2 million while enhancing our national TV and shelter magazine presence. These reductions were partly offset by an incremental charge of \$7.0 million due to the implementation of the team concept in the retail division whereby design associates are paid a base salary with an opportunity to earn a bonus. This caused a temporary overlap of expenses which is now concluded.

**Consolidated operating income (loss)** for the nine month period ended March 31, 2009 totaled a loss of \$52.4 million, or 9.8% of sales, as compared to income of \$76.9 million, or 10.3% of sales, for the nine months ended March 31, 2008. This decrease of \$129.3 million is due to a decrease in gross profit mostly due to reduced sales, partly offset by a decrease in period over period operating expenses, both of which were discussed previously.

Wholesale operating income (loss) for the nine months ended March 31, 2009 totaled \$14.4 million, or 4.5% of sales, as compared to \$79.8 million, or 17.0% of sales, in the prior year comparable period. The decrease of \$65.4 million was primarily attributable to a decrease in sales volume and higher unabsorbed costs in our manufacturing plants due to lower production volumes.

**Retail operating income (loss)** increased \$76.9 million to a loss of \$78.2 million, or -19.2% of sales, for the first nine months of fiscal 2009 from a loss of \$1.3 million, or -0.2% of sales, for the same period of fiscal 2008. The decrease in retail operating income generated by Ethan Allen-owned design centers was primarily due to reduced sales attributed to the weak retail environment for home furnishings.

**Interest and other miscellaneous income, net** decreased \$3.5 million from the prior year comparable quarter. The decrease was due, primarily to a decrease in investment income resulting from lower cash and cash equivalent balances and lower rates of interest during the current period, and by gains recorded in connection with the sale of selected real estate assets in the prior year.

**Interest and other related financing costs** amounted to approximately \$8.8 million in both the current and prior year periods. This amount consists primarily of interest expense incurred in connection with our issuance of senior unsecured debt in September 2005.

**Income tax expense** for the nine months ended March 31, 2009 totaled a benefit of \$22.4 million as compared to expense of \$27.6 million for the nine months ended March 31, 2008. Our effective tax rate for the current period was 38.6% compared to 37.0% in the prior year period. The current effective tax rate is higher due primarily to the impact of the deduction for domestic production activities.

**Net income (loss)** for the nine months ended March 31, 2009, was a loss of \$35.8 million as compared to income of \$47.0 million in the prior year comparable period. Net income (loss) per diluted share totaled (\$1.24) in the current period and \$1.58 in the prior year.

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### **Liquidity and Capital Resources**

At March 31, 2009, we held cash and cash equivalents of \$51.2 million. Our principal sources of liquidity include cash and cash equivalents, cash flow from operations, and borrowings.

Global capital markets continue to be disrupted and volatile. The cost and availability of funding has been and may continue to be adversely affected by illiquid credit markets. Some lenders have reduced or, in some cases, ceased to provide funding to borrowers. However, our lenders have not indicated to us that they would not continue to provide funding to us or not honor or be able to fully perform their obligations under the credit facility. Our access to the credit facility could also be negatively affected if operating results fall below prescribed levels. Continued turbulence in the financial markets could also adversely affect the cost and availability of financing to us in the future.

The Company terminated its \$100 million cash flow based revolving credit facility effective May 4, 2009. Although we have no plans to use any revolving credit facility in the near term, we are in negotiations to establish an asset based revolving credit facility of up to \$60 million. At March 31, 2009, we had \$12.5 million in trade and standby letters of credit outstanding under the revolving credit facility. These letters of credit continue to be supported by a separate facility with JP Morgan. We believe that we will continue to have adequate liquidity to meet our current needs.

In September 2005, we completed a private offering of \$200.0 million in ten-year senior unsecured notes due 2015 (the Senior Notes). The Senior Notes were offered by Ethan Allen Global, Inc. (Global), a wholly-owned subsidiary of the Company, and have an annual coupon rate of 5.375%. We have used the net proceeds of \$198.4 million to expand our retail network, invest in our manufacturing and logistics operations, and for other general corporate purposes.

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A summary of net cash provided by (used in) operating, investing, and financing activities for the nine month periods ended March 31, 2009 and 2008 is provided below (in millions):

	Nine Months Ended March 31,				
	2009		2008		
Operating Activities					
Net income plus depreciation and amortization	\$ (16.5)	\$	65.0		
Working capital	(2.1)		(8.1)		
Excess tax benefits from share-based payment arrangements			(2.1)		
Other (non-cash items, long-term assets and liabilities)	32.4		12.5		
Total provided by operating activities	\$ 13.8	\$	67.3		
<u>Investing Activities</u>					
Capital expenditures	\$ (20.5)	\$	(46.3)		
Acquisitions	(0.7)		(6.7)		
Asset sales	6.3		6.9		
Other	(0.2)		(0.0)		
Total provided by (used in) investing activities	\$ (15.1)	\$	(46.1)		
Financing Activities					
Issuances of common stock			0.5		
Purchases of company stock			(75.6)		
Payment of dividends	(20.7)		(19.2)		
Payment of deferred financing costs	0.5				
Excess tax benefits from share-based payment arrangements			2.1		
Total provided by (used in) financing activities	\$ (21.2)	\$	(92.2)		

### **Operating Activities**

As compared to the same period in fiscal year 2008, cash provided by operating activities decreased \$53.5 million, primarily due to an \$82.7 million decrease in net income, and a lower year to date benefit from changes in working capital (accounts receivable, inventories, prepaid and other current assets, customer deposits, payables, and accrued expenses and other current liabilities) largely arising from a decrease in customer deposits liability. During the quarter we extended our trade receivable terms with our independent dealers by 15 days.

### **Investing Activities**

As compared to the same period in fiscal year 2008, cash used in investing activities decreased \$31.1 million during the nine months ended March 31, 2009 due, primarily, to a reduction in cash utilized to fund capital expenditures and acquisitions. We anticipate that cash from operations will be sufficient to fund future capital expenditures.

### Financing Activities

As compared to the same period in fiscal year 2008, cash used in financing activities decreased \$71.0 million during the nine months ended March 31, 2009, primarily as a result of a decrease in payments for the acquisition of treasury stock. The Company has continuously paid dividends every quarter since 1996. On November 12, 2008, the Board declared a dividend of \$0.25 per common share, payable on January 23, 2009, to shareholders of record as of January 9, 2009. However, in an effort to maintain prudent levels of cash in the current difficult economic conditions, and in light of our recent decline in revenues, our Board of Directors has recently reduced our dividend payments. On January 29, 2009, the Board declared a quarterly cash dividend of \$0.10 per share, payable to shareholders of record as of April 14, 2009 and payable on April 28, 2009. On April 21, 2009, the Board declared a dividend of \$0.05 per common share, payable on July 24, 2009 to shareholders of record on July 10, 2009. If adverse economic conditions continue, the Company may further reduce our quarterly dividends.

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As of March 31, 2009, our outstanding debt totaled \$203.1 million, the current and long-term portions of which amounted to less than \$0.1 million and \$203.1 million, respectively. The aggregate scheduled maturities of long-term debt for each of the next five fiscal years are: less than \$0.1 million in each of fiscal 2009 and 2010, \$3.9 million in fiscal 2011 and less than \$0.1 million in fiscal 2012. The balance of our long-term debt (\$199.1 million) matures in fiscal years 2013 and thereafter.

There has been no material change to the amount or timing of cash payments related to our outstanding contractual obligations as set forth in Part II, Item 7 *Management s Discussion and Analysis of Financial Condition and Results of Operation* of our Annual Report on Form 10-K for the year ended June 30, 2008 as filed with the Securities and Exchange Commission on August 22, 2008.

We believe that our cash flow from operations, together with our other available sources of liquidity, will be adequate to make all required payments of principal and interest on our debt, to permit anticipated capital expenditures, and to fund working capital and other cash requirements. As of March 31, 2009, we had working capital of \$158.0 million and a current ratio of 2.4 to 1.

In addition to using available cash to fund changes in working capital, necessary capital expenditures, acquisition activity, the repayment of debt, and the payment of dividends, we have been authorized by our Board of Directors to repurchase our common stock, from time to time, either directly or through agents, in the open market at prices and on terms satisfactory to us. All of our common stock repurchases and retirements are recorded as treasury stock and result in a reduction of shareholders equity.

During the nine months ended March 31, 2009 and 2008, we repurchased and/or retired the following shares of our common stock:

	Nine Months Ended				
	March 31				
	2009		2008(1)(2)		
Common shares repurchased			2,259,631		
Cost to repurchase common shares		\$	69,745,024		
Average price per share		\$	30.87		

<sup>(1)</sup> Repurchase activity for the nine months ended March 31, 2008 excludes \$3,436,230 in common stock repurchases with a June 2007 trade date and a July 2007 settlement date.

For each of the periods presented above, we funded our purchases of treasury stock with existing cash on hand and cash generated through current period operations. On November 13, 2007, the Board of Directors increased the then remaining share repurchase authorization to 2,000,000 shares. As of March 31, 2009, we had a remaining Board authorization to repurchase 1,567,669 shares.

Off-Balance Sheet Arrangements and Other Commitments, Contingencies and Contractual Obligations

<sup>(2)</sup> During August 2007, we also retired 661,688 shares of common stock tendered upon the exercise of outstanding employee stock options (592,861 to cover share exercise and 68,827 to cover related employee tax withholding liabilities). The total value of such shares on the date redeemed was \$23,033,359, representing an average price per share of \$34.81.

Except as indicated below, we do not utilize or employ any off-balance sheet arrangements, including special-purpose entities, in operating our business. As such, we do not maintain any (i) retained or contingent interests, (ii) derivative instruments (other than as specified below), or (iii) variable interests which could serve as a source of potential risk to our future liquidity, capital resources and results of operations.

In connection with the issuance of the Senior Notes, Global, in July and August 2005, entered into six separate forward contracts to hedge the risk-free interest rate associated with \$108.0 million of the related debt in order to mitigate the negative impact of interest rate fluctuations on earnings, cash flows and equity. The forward contracts

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were entered into with a major banking institution thereby mitigating the risk of credit loss. Upon issuance of the Senior Notes in September 2005, the related forward contracts were settled. At the present time we have no current plans to engage in further hedging activities.

We may, from time to time in the ordinary course of business, provide guarantees on behalf of selected affiliated entities or become contractually obligated to perform in accordance with the terms and conditions of certain business agreements. The nature and extent of these guarantees and obligations may vary based on our underlying relationship with the benefiting party and the business purpose for which the guarantee or obligation is being provided. Details of those arrangements for which we act as guaranter or obligor are provided below.

### Retailer-Related Guarantees

### Independent Retailer Credit Facility

On April 9, 2009, we have obligated ourselves, on behalf of one of our independent retailers, with respect to a \$0.9 million credit facility (the Credit Facility) comprised of a \$0.6 million revolving line of credit and a \$0.3 million term loan. This obligation requires us, in the event of the retailer s default under the Credit Facility, to repurchase the retailer s inventory, applying such purchase price to the retailer s outstanding indebtedness under the Credit Facility. Our obligation remains in effect for the life of the term loan. The agreement expires in April 2011. The maximum potential amount of future payments (undiscounted) that we could be required to make under this obligation is limited to the amount outstanding under the Credit Facility at the time of default (subject to pre-determined lending limits based on the value of the underlying inventory) and, as such, is not an estimate of future cash flows. No specific recourse or collateral provisions exist that would enable recovery of any portion of amounts paid under this obligation, except to the extent that we maintain the right to take title to the repurchased inventory. We anticipate that the repurchased inventory could subsequently be sold through our retail design center network.

As of March 31, 2009, the amount outstanding under the Credit Facility totaled approximately \$0.9 million, of which \$0.6 million was outstanding under the revolving credit line and \$0.3 million under the term loan. Based on the underlying creditworthiness of the respective retailer, we believe this obligation will expire without requiring funding by us. However, in accordance with the provisions of FASB Interpretation No. 45, *Guarantor s Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*, a liability has been established to reflect our non-contingent obligation under this arrangement as a result of modifications made to the Credit Facility subsequent to January 1, 2003. As of March 31, 2009, the carrying amount of such liability is less than \$50,000.

### Ethan Allen Consumer Credit Program

The terms and conditions of our consumer credit program, which is financed and administered by a third-party financial institution on a non-recourse basis to Ethan Allen, are set forth in an agreement between us and that financial service provider (the Program Agreement ). Any independent retailer choosing to participate in the consumer credit program is required to enter into a separate agreement with that same third-party financial institution which sets forth the terms and conditions under which the retailer is to perform in connection with its offering of consumer credit to its customers (the Retailer Agreement ). We have obligated ourselves on behalf of any independent retailer choosing to participate in our consumer credit program by agreeing, in the event of default, breach, or failure of the independent retailer to perform under such Retailer Agreement, to take on certain responsibilities of the independent retailer, including, but not limited to, delivery of goods and reimbursement of customer deposits. Customer receivables originated by independent retailers remain non-recourse to Ethan Allen. Our

obligation remains in effect for the term of the Program Agreement which expires in July 2012. While the maximum potential amount of future payments (undiscounted) that we could be required to make under this obligation is indeterminable, recourse provisions exist that would enable us to recover, from the independent retailer, any amount paid or incurred by us related to our performance. Based on the underlying creditworthiness

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of our independent retailers, including their historical ability to satisfactorily perform in connection with the terms of our consumer credit program, we believe this obligation will expire without requiring funding by us.

#### **Product Warranties**

Our products, including our case goods, upholstery and home accents, generally carry explicit product warranties that extend from one to ten years and are provided based on terms that are generally accepted in the industry. All of our domestic independent retailers are required to enter into, and perform in accordance with the terms and conditions of, a warranty service agreement. We record provisions for estimated warranty and other related costs at time of sale based on historical warranty loss experience and make periodic adjustments to those provisions to reflect actual experience. On rare occasion, certain warranty and other related claims involve matters of dispute that ultimately are resolved by negotiation, arbitration or litigation. In certain cases, a material warranty issue may arise which is beyond the scope of our historical experience. We provide for such warranty issues as they become known and are deemed to be both probable and estimable. It is reasonably possible that, from time to time, additional warranty and other related claims could arise from disputes or other matters beyond the scope of our historical experience. As of March 31 2009, our product warranty liability totaled \$1.2 million.

#### **Business Outlook**

The United States economy is in a recession which has spread to Europe, Asia and elsewhere. The current overall weakness in the U.S. economy continues to adversely affected our business and we cannot predict, with any degree of certainty when these difficult economic conditions will begin to improve.

As macro-economic factors change, it is also possible that our costs associated with production (including raw materials, labor and utilities), distribution (including freight and fuel charges), and retail operations (including compensation, benefits, delivery, warehousing, occupancy, and advertising expenses) may increase. We cannot reasonably predict when, or to what extent, such events may occur or what effect, if any, such events may have on our consolidated financial condition or results of operations.

The home furnishings industry remains extremely competitive with respect to both the sourcing of products and the retail sale of those products. Domestic manufacturers continue to face pricing pressures as a result of the manufacturing capabilities developed during recent years in other countries, specifically within Asia. In response to these pressures, a large number of U.S. furniture manufacturers and retailers, including the Company, have increased their overseas sourcing activities in an attempt to maintain a competitive advantage and retain market share. At the present time, we domestically manufacture and/or assemble approximately 65% of our products. We continue to believe that a balanced approach to product sourcing, which includes the domestic manufacture of certain product offerings coupled with the import of other selected products, provides the greatest degree of flexibility and is the most effective approach to ensuring that acceptable levels of quality, service and value are attained.

We believe that our existing business model which includes: (i) an established brand; (ii) a comprehensive complement of home decorating solutions and complimentary interior design services and (iii) a vertically-integrated operating structure will position us well to take advantage of improved economic conditions when they occur.

In addition, we believe that our retail strategy, which involves (i) a continued focus on providing a wide array of product solutions and superior customer service coupled with state-of-the-art technology in our newly launched website, (ii) the opening of new or relocated design centers in more prominent locations, while encouraging independent retailers to do the same, and (iii) the development of a more professional, team based structure within our retail network, provides an opportunity to grow our business when the current difficult economic conditions improve.

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### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Other than noted below, there have been no material changes to the market risks disclosed in our Annual Report on Form 10-K for the year ended June 30, 2008 as filed with the Securities and Exchange Commission on August 22, 2008.

A prolonged economic downturn may continue to materially adversely affect our business.

Our business and results of operations are affected by international, national and regional economic conditions. The United States and other international economies have entered a recession and concerns over the duration or depth appear to be increasing. Our primary customer base, direct or indirect, is composed of individual consumers. Continued weakness in the U.S. economy, high unemployment, volatile capital markets, depressed housing prices and tight consumer lending practices have resulted in considerable negative pressure on consumer spending. We believe these events have impacted consumers in our markets in ways that have negatively affected our business. In the event the current economic downturn continues, or worsens, our current and potential customers may be inclined to further delay their purchases. In addition, further tightening of credit markets may restrict our customers ability and willingness to make purchases.

Access to consumer credit could be interrupted and reduce sales and profitability.

Our ability to continue to access consumer credit for our clients could be negatively affected by conditions outside our control. Given the current turmoil in capital markets, there is a risk that though we have agreements that do not expire until July 2012, our business partner may not be able to fulfill their obligations under that agreement.

### Additional impairment charges could reduce our profitability.

We have significant long-lived tangible and intangible assets recorded on our balance sheets. If our operating results continue to decline, we may incur additional impairment charges in the future, which could have a material impact on our financial results. Although any such impairment charge would be a non-cash expense, it could materially increase our expenses and reduce our profitability in the period recorded. We will continue to evaluate the recoverability of the carrying amount of our long-lived tangible and intangible assets on an ongoing basis. There can be no assurance that the outcome of such future reviews will not result in substantial impairment charges. Impairment assessment inherently involves judgments as to assumptions about expected future cash flows and the impact of market conditions on those assumptions. Future events and changing market conditions may impact our assumptions as to prices, costs or other factors that may result in changes in our estimates of future cash flows. Although we believe the assumptions we use in testing for impairment are reasonable, significant changes in any of our assumptions could produce a significantly different result.

Failure to establish a revolving credit facility could significantly reduce our financial flexibility.

The Company terminated its \$100 million cash flow based revolving credit facility effective May 4, 2009, and we are in negotiations to establish an asset based revolving credit facility of up to \$60 million. At March 31, 2009, we had \$12.5 million in trade and standby letters of credit outstanding under the revolving credit facility. These letters of credit continue to be supported by a separate facility with JP Morgan. If the Company were unable to establish a new revolving credit facility, we might need to find a different source to fund our trade and standby letters of credit, and our financial flexibility would be significantly reduced.

Continued operating losses could reduce our liquidity and impact our dividend policy.

Historically, we have relied on our cash from operations to fund our operations and the payment of cash dividends. If the Company continues to experience operating losses we may not be able to fund a shortfall from

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operations and would require external funding. Due to recent changes in the capital markets, some financing instruments used by the Company in the past are currently not available to the Company. We cannot assure that additional sources of financing would be available to the Company on commercially favorable terms should the Company s capital requirements exceed cash available from operations and existing cash and cash equivalents. In such circumstances the Company may further reduce its quarterly dividends.

### **Item 4. Controls and Procedures**

### Management s Report on Disclosure Controls and Procedures

Our management, including the Chairman of the Board and Chief Executive Officer ( CEO ) and the Vice President-Finance ( VPF ), conducted an evaluation of the effectiveness of disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act )) as of the end of the period covered by this report. Based on such evaluation, the CEO and VPF have concluded that, as of March 31, 2009, our disclosure controls and procedures were effective in ensuring that material information relating to us (including our consolidated subsidiaries), which is required to be disclosed by us in our periodic reports filed or submitted under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the SEC s rules and forms, and (ii) accumulated and communicated to management, including the CEO and VPF, as appropriate, to allow timely decisions regarding required disclosure.

## **Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter ended March 31, 2009 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### **PART II - OTHER INFORMATION**

### **Item 1. Legal Proceedings**

Except as set forth in Note 9 to the Consolidated Financial Statements included in Part I *Financial Statements* of this report, Item 1, which is incorporated by reference herein, there has been no material change to the matters discussed in Part I, Item 3 - *Legal Proceedings* in our Annual Report on Form 10-K for the year ended June 30, 2008 as filed with the Securities and Exchange Commission on August 22, 2008.

### **Item 1A. Risk Factors**

Other than noted below, there have been no material changes to the market risks disclosed in our Annual Report on Form 10-K for the year ended June 30, 2008 as filed with the Securities and Exchange Commission on August 22, 2008.

A prolonged economic downturn may continue to materially adversely affect our business.

Our business and results of operations are affected by international, national and regional economic conditions. The United States and other international economies have entered a recession and concerns over the duration or depth appear to be increasing. Our primary customer base, direct or indirect, is composed of individual consumers. Continued weakness in the U.S. economy, high unemployment, volatile capital markets, depressed housing prices and tight consumer lending practices have resulted in considerable negative pressure on consumer spending. We believe these events have impacted consumers in our markets in ways that have negatively affected our business. In the event the current economic downturn continues, or worsens, our current and potential

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customers may be inclined to further delay their purchases. In addition, further tightening of credit markets may restrict our customers ability and willingness to make purchases.

Access to consumer credit could be interrupted and reduce sales and profitability.

Our ability to continue to access consumer credit for our clients could be negatively affected by conditions outside our control. Given the current turmoil in capital markets, there is a risk that though we have agreements that do not expire until July 2012, our business partner may not be able to fulfill their obligations under that agreement.

### Additional impairment charges could reduce our profitability.

We have significant long-lived tangible and intangible assets recorded on our balance sheets. If our operating results continue to decline, we may incur additional impairment charges in the future, which could have a material impact on our financial results. Although any such impairment charge would be a non-cash expense, it could materially increase our expenses and reduce our profitability in the period recorded. We will continue to evaluate the recoverability of the carrying amount of our long-lived tangible and intangible assets on an ongoing basis. There can be no assurance that the outcome of such future reviews will not result in substantial impairment charges. Impairment assessment inherently involves judgments as to assumptions about expected future cash flows and the impact of market conditions on those assumptions. Future events and changing market conditions may impact our assumptions as to prices, costs or other factors that may result in changes in our estimates of future cash flows. Although we believe the assumptions we use in testing for impairment are reasonable, significant changes in any of our assumptions could produce a significantly different result.

Failure to establish a revolving credit facility could significantly reduce our financial flexibility.

The Company terminated its \$100 million cash flow based revolving credit facility effective May 4, 2009, and we are in negotiations to establish an asset based revolving credit facility of up to \$60 million. At March 31, 2009, we had \$12.5 million in trade and standby letters of credit outstanding under the revolving credit facility. These letters of credit continue to be supported by a separate facility with JP Morgan. If the Company were unable to establish a new revolving credit facility, we might need to find a different source to fund our trade and standby letters of credit, and our financial flexibility would be significantly reduced.

Continued operating losses could reduce our liquidity and impact our dividend policy.

Historically, we have relied on our cash from operations to fund our operations and the payment of cash dividends. If the Company continues to experience operating losses we may not be able to fund a shortfall from operations and would require external funding. Due to recent changes in the capital markets, some financing instruments used by the Company in the past are currently not available to the Company. We cannot assure that additional sources of financing would be available to the Company on commercially favorable terms should the Company s capital requirements exceed cash available from operations and existing cash and cash equivalents. In such circumstances the Company may further reduce its quarterly dividends.

<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>
Issuer Purchases of Equity Securities
There have been no purchases made by or on behalf of the Company or any affiliated purchaser (as defined in Rule 10b-18(a)(3) under the Exchange Act) of our common stock during the three months ended March 31, 2009. The maximum number of shares that may yet be purchased under the plans or program is 1,567,669 shares.
Item 3. Defaults Upon Senior Securities
Not applicable.

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Item 4. Sub	Submission of Matters to a Vote of Security Holders	
Not applical	licable.	
Item 5. Oth	Other Information	
Not applical	licable.	
Item 6. Exh	<u>Exhibits</u>	
Exhibit Number 31.1 31.2 32.1 32.2	Rule 13a-14(a) Certification of Principal Executive Officer Rule 13a-14(a) Certification of Principal Financial Officer Section 1350 Certification of Principal Executive Officer	
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# **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### ETHAN ALLEN INTERIORS INC.

(Registrant)

DATE: May 11, 2009 BY: /s/ M. Farooq Kathwari

Farooq Kathwari

Chairman, President and Chief Executive Officer

(Principal Executive Officer)

DATE: May 11, 2009 BY: /s/ David R. Callen

David R. Callen

Vice President, Finance & Treasurer

(Principal Financial Officer and Principal Accounting Officer)

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# EXHIBIT INDEX

Exhibit		
Number		Exhibi
31.1	Rule 13a-14(a) Certification of Principal Executive Officer	
31.2	Rule 13a-14(a) Certification of Principal Financial Officer	
32.1	Section 1350 Certification of Principal Executive Officer	
32.2	Section 1350 Certification of Principal Financial Officer	
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