

bebe stores, inc.  
Form 10-Q  
February 08, 2007

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended December 30, 2006

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

Commission File Number 0-24395

**bebe stores, inc.**

(Exact name of registrant as specified in its charter)

**California**

(State or Jurisdiction of  
Incorporation or Organization)

**94-2450490**

(IRS Employer  
Identification Number)

**400 Valley Drive  
Brisbane, California 94005**

(Address of principal executive offices)

**Telephone: (415) 715-3900**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (as defined in Rule 12b-2 of the Securities Exchange Act).  Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act)  Yes  No

The number of shares of the registrant's common stock, par value \$0.001 per share, outstanding as of January 31, 2006 was 93,036,280.



bebe stores, inc.

TABLE OF CONTENTS

	<b>Page No.</b>
<b><u>PART I.</u></b>	
	<b><u>FINANCIAL INFORMATION</u></b>
<u>ITEM 1.</u>	3
	<u>Condensed Consolidated Financial Statements</u>
	3
	<u>Condensed Consolidated Balance Sheets as of December 30, 2006, July 1, 2006 and December 31, 2005</u>
	4
	<u>Condensed Consolidated Statements of Income for the three and six months ended December 30, 2006 and December 31, 2005</u>
	5
	<u>Condensed Consolidated Statements of Cash Flows for the six months ended December 30, 2006 and December 31, 2005</u>
	6
	<u>Notes to Condensed Consolidated Financial Statements</u>
<u>ITEM 2.</u>	12
	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>
<u>ITEM 3.</u>	19
	<u>Quantitative and Qualitative Disclosures about Market Risk</u>
<u>ITEM 4.</u>	20
	<u>Controls and Procedures</u>
<b><u>PART II.</u></b>	
	<b><u>OTHER INFORMATION</u></b>
<u>ITEM 1.</u>	21
	<u>Legal Proceedings</u>
<u>ITEM 1A.</u>	22
	<u>Risk Factors</u>
<u>ITEM 2.</u>	27
	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>
<u>ITEM 3.</u>	27
	<u>Defaults Upon Senior Securities</u>
<u>ITEM 4.</u>	27
	<u>Submission of Matters to a Vote of Security Holders</u>
<u>ITEM 5.</u>	28
	<u>Other Information</u>
<u>ITEM 6.</u>	28
	<u>Exhibits</u>
<b><u>SIGNATURE</u></b>	29
<b><u>EXHIBIT INDEX</u></b>	30

**PART I. FINANCIAL INFORMATION**

## ITEM 1. Condensed Consolidated Financial Statements

bebe stores, inc.

**CONDENSED CONSOLIDATED BALANCE SHEETS**

(In thousands, except share data)

(unaudited)

	As of December 30, 2006	As of July 1, 2006	As of December 31, 2005
<b>Assets:</b>			
Current assets:			
Cash and equivalents	\$ 67,461	\$ 38,656	\$ 51,324
Short term marketable securities	314,467	289,015	274,136
Receivables (net of allowance of \$1,015, \$897 and \$1,100)	8,376	5,682	5,823
Inventories	46,343	42,151	35,492
Prepaid and other	14,212	13,802	13,239
Total current assets	450,859	389,306	380,014
Property and equipment, net	102,557	95,022	80,078
Other assets	17,879	16,581	9,491
Total assets	\$ 571,295	\$ 500,909	\$ 469,583
<b>Liabilities and Shareholders Equity:</b>			
Current liabilities:			
Accounts payable	\$ 36,842	\$ 22,947	\$ 34,491
Accrued liabilities	34,323	35,841	30,603
Current portion of capital leases	224	249	269
Total current liabilities	71,389	59,037	65,363
Long term portion of capital leases	150	260	384
Deferred rent and other lease incentives	36,708	33,388	32,433
Total liabilities	108,247	92,685	98,180
Commitments and contingencies			
Shareholders equity:			
Preferred stock-authorized 1,000,000 shares at \$0.001 par value per share; no shares issued and outstanding			
Common stock-authorized 135,000,000 shares at \$0.001 par value per share; issued and outstanding 93,002,916, 91,744,090 and 91,279,283 shares			
	93	92	91
Additional paid-in capital	116,056	95,768	86,716
Accumulated other comprehensive income	1,530	2,418	1,623
Retained earnings	345,369	309,946	282,973
Total shareholders equity	463,048	408,224	371,403
Total liabilities and shareholders equity	\$ 571,295	\$ 500,909	\$ 469,583

See accompanying notes to condensed consolidated financial statements.



**bebe stores, inc.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
(In thousands, except per share data)  
(unaudited)

	<b>Three Months Ended December 30, 2006</b>	<b>December 31, 2005</b>	<b>Six Months Ended December 30, 2006</b>	<b>December 31, 2005</b>
Net sales	\$ 196,802	\$ 167,895	\$ 353,861	\$ 294,050
Cost of sales, including production and occupancy	102,457	82,756	180,229	146,708
Gross margin	94,345	85,139	173,632	147,342
Selling, general and administrative expenses	58,948	46,916	109,239	89,165
Operating income	35,397	38,223	64,393	58,177
Interest and other income, net	2,497	2,245	5,670	4,360
Income before income taxes	37,894	40,468	70,063	62,537
Income tax provision	13,621	15,459	25,363	23,955
Net income	\$ 24,273	\$ 25,009	\$ 44,700	\$ 38,582
Basic earnings per share	\$ 0.26	\$ 0.27	\$ 0.48	\$ 0.42
Diluted earnings per share	\$ 0.26	\$ 0.27	\$ 0.47	\$ 0.41
Basic weighted average shares outstanding	92,833	91,230	92,406	91,188
Diluted weighted average shares outstanding	95,184	92,979	94,835	93,637

See accompanying notes to condensed consolidated financial statements.

**bebe stores, inc.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)  
(unaudited)

	Six Months Ended December 30, 2006	December 31, 2005
<b>Cash flows from operating activities:</b>		
Net income	\$ 44,700	\$ 38,582
<b>Adjustments to reconcile net income to net cash provided by operating activities:</b>		
Non-cash compensation expense	5,034	4,777
Depreciation and amortization	9,412	7,815
Net loss on disposal of property	3	137
Deferred rent and other lease incentives	3,364	2,215
Deferred income taxes	(1,289 )	(1,097 )
<b>Changes in operating assets and liabilities:</b>		
Receivables	(1,222 )	960
Inventories	(4,290 )	(3,669 )
Prepaid expenses and other assets	(576 )	(933 )
Accounts payable	13,904	13,806
Accrued liabilities	4,888	8,093
Net cash provided by operating activities	73,928	70,686
<b>Cash flows from investing activities:</b>		
Purchase of property and equipment	(18,755 )	(10,440 )
Purchase of marketable securities	(183,595 )	(171,628 )
Proceeds from sales of marketable securities	157,945	141,305
Net cash used by investing activities	(44,405 )	(40,763 )
<b>Cash flows from financing activities:</b>		
Net proceeds from issuance of common stock	8,631	1,050
Excess tax benefit on options exercised	6,624	401
Cash dividends paid	(13,865 )	(7,299 )
Other	(136 )	(117 )
Net cash provided (used) by financing activities	1,254	(5,965 )
Net increase in cash and equivalents	30,777	23,958
Effect of exchange rate changes on cash	(1,972 )	294
<b>Cash and equivalents:</b>		
Beginning of period	38,656	27,072
End of period	\$ 67,461	\$ 51,324

See accompanying notes to condensed consolidated financial statements.

**bebe stores, inc.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**INTERIM FINANCIAL STATEMENTS**

The accompanying condensed consolidated balance sheets of bebe stores, inc. (the Company ) as of December 30, 2006, July 1, 2006 and December 31, 2005, the condensed consolidated statements of income for the three and six months ended December 30, 2006 and December 31, 2005 and the condensed consolidated statements of cash flows for the six months ended December 30, 2006 and December 31, 2005 have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X, without audit. Accordingly, they do not include all of the information required by accounting principles generally accepted in the United States of America for annual financial statements. Therefore, these condensed consolidated financial statements should be read in conjunction with our Annual Report on Form 10-K for the year ended July 1, 2006.

In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary to present fairly the financial position at the balance sheet dates and the results of operations for the periods presented have been included. The condensed consolidated balance sheet at July 1, 2006, presented herein, was derived from the audited balance sheet included in the Form 10-K for the fiscal year ended July 1, 2006.

Our business is affected by the pattern of seasonality common to most retail apparel businesses. The results for the periods presented are not necessarily indicative of future financial results.

**FISCAL YEAR**

Our fiscal year is a 52 or 53 week period, each period ending on the first Saturday after June 30. Fiscal 2007 is a 53 week fiscal year ending on July 7, 2007.

The three-month periods ended December 30, 2006 and December 31, 2005 both included 91 days. The six-month periods ended December 30, 2006 and December 31, 2005 both included 182 days.



**INVENTORIES**

The Company's inventories consist of:

	As of December 30, 2006 (In thousands)	July 1, 2006	December 31, 2005
Raw materials	\$ 9,723	\$ 10,417	\$ 7,242
Merchandise available for sale	36,620	31,734	28,250
Inventories	\$ 46,343	\$ 42,151	\$ 35,492

**EARNINGS PER SHARE**

Basic earnings per share is computed as net earnings divided by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur from common shares issuable through the exercise of dilutive stock options.

The following is a reconciliation of the number of shares used in the basic and diluted earnings per share computations:

	Three Months Ended December 30, 2006 (In thousands)	December 31, 2005	Six Months Ended December 30, 2006 (In thousands)	December 31, 2005
Basic weighted average number of shares outstanding	92,833	91,230	92,406	91,188
Incremental shares from the assumed issuance of stock options	2,351	1,749	2,429	2,449
Diluted weighted average number of shares outstanding	95,184	92,979	94,835	93,637

The number of incremental shares from the assumed issuance of stock options is calculated applying the treasury stock method.

Excluded from the computation of the number of diluted weighted average shares outstanding were antidilutive options of 1,345,000 and 1,373,000 for the three months ended December 30, 2006 and December 31, 2005, respectively, and 1,424,000 and 1,097,000 for the six months ended December 30, 2006 and December 31, 2005, respectively.

**COMPREHENSIVE INCOME**

Comprehensive income consists of net income and other comprehensive income (income, expenses, gains and losses that bypass the income statement and are reported directly as a separate component of equity). The Company's comprehensive income consists of net income and foreign currency translation adjustments for all periods presented.

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>December 30,</b>	<b>December 31,</b>	<b>December 30,</b>	<b>December 31,</b>
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
	<b>(Dollars in thousands)</b>			
Net income	\$ 24,273	\$ 25,009	\$ 44,700	\$ 38,582
Other comprehensive income	(881 )	(53 )	(887 )	652
Total comprehensive income	\$ 23,392	\$ 24,956	\$ 43,813	\$ 39,234

**CREDIT FACILITIES**

The Company has an unsecured commercial line of credit agreement with a bank, which provides for borrowings and issuance of letters of credit up to a combined total of \$25.0 million and expires on March 31, 2009. The outstanding balance bears interest at either the bank's reference rate (which was 8.25% as of December 30, 2006) or the LIBOR rate plus 1.75 percentage points. As of December 30, 2006, there were no outstanding borrowings, and there was \$8.1 million outstanding in letters of credit.

This credit facility requires the Company to comply with certain financial covenants, including amounts for minimum tangible net worth, unencumbered liquid assets and profitability, and certain restrictions on making loans and investments.

**STOCK BASED COMPENSATION**

The 1997 Stock Plan as amended (the Stock Plan) provides for the grant of incentive stock options, non-qualified stock options, stock purchase rights, stock awards and restricted stock units. Although the Stock Plan allows for stock options and related awards to be granted at prices below fair market value, the Company has historically granted such options at the fair market value of the stock on the date of grant. Stock options and related awards have a maximum term of ten years. Options and restricted stock units granted to employees and options granted to Directors generally vest over four years with 20% of the award vested in each of the first and second years, and 30% vested in each of the remaining two years. Restricted stock units awarded to Directors generally vest over a period of one year from the date of grant. As of December 30, 2006, the Company has reserved 20,113,750 shares of common stock for issuance under the Stock Plan and there were 1,498,938 shares available for future grant.

Effective July 3, 2005, the Company adopted the fair value recognition provisions of FASB Statement No. 123(R), Share-Based Payment, using the

modified prospective transition method. Under this transition method, compensation cost in 2006 includes the portion vesting in the period for (1) all share-based payments granted prior to, but not vested as of July 2, 2005, based on the grant date fair value estimated in accordance with the original provisions of FASB Statement No. 123 and (2) all share-based payments granted subsequent to July 2, 2005, based on the grant date fair value estimated in accordance with the provisions of FASB Statement No. 123(R).

The Company recognized share-based compensation expense of \$2.7 million (\$0.02 per diluted share, after related tax benefit of \$1.0 million) in the three months ended December 30, 2006 as a component of selling, general and administrative expenses. The Company recognized share-based compensation expense of \$5.0 million (\$0.03 per diluted share, after related tax benefit of \$1.8 million) in the six months ended December 30, 2006 as a component of selling, general and administrative expenses. As of December 30, 2006, there was \$16.3 million (before any related tax benefit) of total unrecognized compensation cost related to nonvested share-based compensation that is expected to be recognized over a weighted-average period of 2.5 years.

The fair value of each option grant was estimated on the date of the grant using the Black-Scholes valuation model. The expected life of the options represents the period of time the options are expected to be outstanding and is based on historical trends. The expected stock price volatility is based on an average of the historical volatility of the Company's stock for a period approximating the expected life and the implied volatility based on traded options of the Company's stock. The expected dividend yield is based on the Company's most recent annual dividend payout. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant and has a term that approximates the expected life.

The following table presents the weighted average assumptions used in the option pricing model for the stock options granted in the three and six months ended December 30, 2006 and December 31, 2005:

	Three Months Ended December 30, 2006		December 31, 2005		Six Months Ended December 30, 2006		December 31, 2005	
Expected dividend rate	1.0	%	1.1	%	0.9	%	1.0	%
Volatility	48.6	%	53.3	%	49.3	%	54.2	%
Risk-free interest rate	4.6	%	4.4	%	4.7	%	4.1	%
Expected lives (years)	4.1		4.4		4.1		4.4	
Fair value per option granted	\$	9.56	\$	6.44	\$	9.26	\$	7.88

The following table summarizes stock option activity during the six months ended December 30, 2006:

	Options (In thousands)	Weighted Average Exercise Price Per Share	Weighted Average Remaining Contractual Term	Aggregate Intrinsic Value (In thousands)
Outstanding, July 1, 2006	7,350	\$ 9.59		
Granted	799	21.55		
Exercised	(1,246 )	6.86		
Cancelled	(260 )	14.26		
Outstanding, December 30, 2006	6,643	\$ 11.35	7.30	\$ 58,361
Exercisable, December 30, 2006	2,966	\$ 8.21	6.34	\$ 34,606

Intrinsic value for stock options is defined as the difference between the current market value and the grant price. For the six months ended December 30, 2006, the total intrinsic value of stock options exercised was \$19.4 million. Cash received from stock options exercised during the six months ended December 30, 2006 was \$8.5 million and the actual tax benefit realized for tax deductions from stock options exercised totaled \$7.1 million.

The following table summarizes RSU activity during the six months ended December 30, 2006:

	Shares (In thousands)	Weighted Average Grant Date Fair Value Per Share
Nonvested, July 1, 2006	31	\$ 15.24
Granted	21	\$ 21.00
Vested	(8 )	\$ 14.37
Cancelled	(2 )	\$ 18.41
Nonvested, December 30, 2006	42	\$ 18.22

## LEGAL MATTERS

As of the date of this filing, the Company is involved in several ongoing legal proceedings as described below.

A former employee sued the Company in a complaint filed on April 28, 2005 in the United States District Court for the Northern District of California (case No. C050177) alleging violations under the Fair Labor Standards Act, specifically that the Company obligated her to buy and wear its brand clothing as a uniform, without reimbursement or credit, and the net effect of deducting the value of such required purchases from her wages would often result in her not being paid minimum wages. The plaintiff purports to bring the action also on behalf of a class of hourly, non-managerial employees who are similarly situated. The lawsuit seeks compensatory, statutory and injunctive relief. The Company has negotiated a confidential settlement in this case which remains subject to court approval. One objection to the settlement has been filed by the plaintiff in the lawsuit described in the next paragraph of this section. The Company has accrued an amount that management believes reasonably estimates the potential

liability, which did not have a material impact on the Company's financial position or results of operations.

A former employee sued the company in a complaint filed July 27, 2006 in the Superior Court of California, San Mateo County (case No. CIV 456550) alleging a failure to pay all wages, failure to pay overtime wages, failure to pay minimum wages, failure to provide meal periods, violation of Labor Code §450, violation of Labor Code §2802 and California Code of Regulations §11040(9)(A), statutory wage violations (late payment of wages), unlawful business practices under Business and Professions Code §16720 and §17200, conversion of wages and violation of Civil Code §52.1. The plaintiff purports to bring the action also on behalf of current and former California bebe employees who are similarly situated. The lawsuit seeks compensatory, statutory, punitive, restitution and injunctive relief. The Company is currently reviewing the allegations at this early stage.

**A customer sued the company in a complaint filed December 14, 2006 in the Superior Court of Contra Costa County (case no. C06-02630) alleging that the Company utilized a certain type of preprinted credit card form in a return transaction in violation of California Civil Code §1747.08. The plaintiff purports to bring the action also on behalf of other customers who are similarly situated. The lawsuit seeks compensatory, statutory, and injunctive relief. The Company is currently reviewing the allegations at this early stage.**

**Two customers have filed separate complaints alleging the Company violated The Fair Credit Reporting Act (the FCRA). The cases were filed January 10 and January 16, 2007 in the United States District Court for the Northern District of California (case nos. C07-0203 & C07-0255, respectively) and allege that the company violated the FCRA by printing on receipts more than the last five digits of the credit or debit card numbers and/or the expiration date. In both cases, the Plaintiffs purport to bring the action also on behalf of other customers who are similarly situation and are seeking statutory and punitive damages, attorney's fees and injunctive relief. The Company is currently reviewing the allegations at this early stage.**

The Company is also involved in various other legal proceedings arising in the normal course of business. None of these matters nor the matters listed above are expected, individually or in the aggregate, to have a material adverse effect on the Company's business, financial condition or results of operations.

The Company intends to defend itself vigorously against these claims. However, the results of any litigation are inherently uncertain. The Company cannot assure you that it will be able to successfully defend itself in these lawsuits. Where required, and/or otherwise appropriate, the Company has recorded an estimate of potential liabilities that management believes are reasonable. Any estimates are revised as further information becomes available.

#### **RECENT ACCOUNTING PRONOUNCEMENTS**

In June 2006, the FASB ratified the consensus reached by the Emerging Issues Task Force in Issue No. 06-3, How Taxes Collected from Customers and Remitted to Governmental Authorities Should be Presented in the Income Statement (That is, Gross Versus Net Presentation). Issue No. 06-3 requires disclosure of an entity's accounting policy regarding the presentation of taxes assessed by a governmental authority that are directly imposed on a revenue-producing transaction between

a seller and a customer, including sales, use, value added and some excise taxes. We present such taxes on a net basis (excluded from revenues and costs). The adoption of Issue No. 06-3, which is effective for interim and annual reporting periods beginning after December 15, 2006, will have no impact on the Company's consolidated financial statements.

In July 2006, the FASB issued Interpretation No. 48 ( FIN 48 ), Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109. FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, *Accounting for Income Taxes*. FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN 48 is effective for fiscal years beginning after December 15, 2006. The Company is in the process of determining the impact that the adoption of FIN 48 will have on its financial position and results of operations.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS No. 157 applies under other accounting pronouncements that require or permit fair value measurements and accordingly does not require any new fair value measurements. The provisions of SFAS No. 157 are to be applied prospectively as of the beginning of the fiscal year in which it is initially applied, with any transition adjustment recognized as a cumulative-effect adjustment to the opening balance of retained earnings. The provisions of SFAS No. 157 are effective for fiscal years beginning after November 15, 2007. The Company is in the process of determining the impact that the adoption of SFAS No. 157 will have on its financial position and results of operations.

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements, which involve risks and uncertainties. Our actual results may differ materially from those anticipated in these forward-looking statements.

Statements that are predictive in nature, that depend upon or refer to future events or conditions or that include words such as expects, anticipates, intends, plans, believes, estimates, thinks, and similar expressions are forward-looking statements. Forward looking statements include statements about our expected results of operations, capital expenditures and store openings. Although we believe that these statements are based upon reasonable assumptions, we cannot assure you that our goals will be achieved. These forward-looking statements are made as of the date of this Form 10-Q, and we assume no obligation to update or revise them or provide reasons why actual results may differ. Factors that might cause such a difference include, but are not limited to, our ability to respond to changing fashion trends, miscalculation of the demand for our products, effective management of our growth, decline in comparable store sales performance, ongoing competitive pressures in the apparel industry, changes in the level of consumer spending or preferences in apparel, our ability to attract and retain key management personnel and/or other factors discussed in Risks Factors and elsewhere in this Form 10-Q.

## OVERVIEW

We design, develop and produce a distinctive line of contemporary women's apparel and accessories. While we attract a broad audience, our target customer is a 21 to 35-year-old woman who seeks current fashion trends to suit her lifestyle. The bebe look appeals to a hip, sexy, sophisticated, body-conscious woman who takes pride in her appearance. The bebe customer expects value in the form of current fashion and high quality at a competitive price.

Our distinctive product offering includes a full range of separates, tops, sweaters, dresses, active wear and accessories in the following lifestyle categories: career, evening, casual, and active. We design and develop the majority of our merchandise in-house, which is manufactured to our specifications. The remainder of our merchandise is sourced directly from third party manufacturers.

We market our products under the bebe, COLLECTION bebe, Neda by bebe, Neda, BEBE SPORT and bebe O brand names through our 258 retail stores, of which 189 are bebe stores, 48 are BEBE SPORT stores, 20 are bebe outlet stores and 1 is a bebe accessories store. These stores are located in 32 states, the District of Columbia, Puerto Rico and Canada. In addition, we have an on-line store at [www.bebe.com](http://www.bebe.com) and our licensees operate 17 international stores, including shop in shops. During the three months ended December 30, 2006, we opened 10 stores including 5 bebe stores and 5 BEBE SPORT stores. During the six months ended December 30, 2006, we opened 16 stores, including 6 bebe stores, 9 BEBE SPORT stores and 1 bebe accessories store. We expect to open approximately 40 to 45 stores, including approximately 24 to 27 bebe stores, 15 to 17 BEBE SPORT stores and 1 bebe accessories store during the year. We also plan to renovate 12 existing stores, relocate or expand 10 existing stores and close approximately 4 stores, resulting in square footage growth of approximately 16%.

*bebe stores.* The Company was founded by Manny Mashouf, Chairman of the Board. We opened our first store in San Francisco, California in 1976, which was also the year we incorporated.

*BEBE SPORT.* The Company launched BEBE SPORT during fiscal 2003 to address the performance and active lifestyle needs of the bebe customer.

*bebe outlets.* The Company utilizes the outlets as a clearance vehicle for merchandise from our retail stores. In addition, the inventory includes a strong presentation of bebe logo merchandise and special cuts produced under the bebe O label exclusively for the outlet stores.

*On-line.* [bebe.com](http://bebe.com) is an extension of the bebe store experience and provides a complete assortment of bebe and BEBE SPORT merchandise. It is also used as an advertising vehicle to communicate with our customers.

*bebe accessories.* In September 2006, the Company opened its first accessory concept store featuring shoes and a unique selection of fine leather goods and gift items. Going forward this boutique concept will feature shoes and bags manufactured under the bebe label as well as shoes and bags imported from Italy and sold under the COLLECTION bebe and Neda by bebe labels. These products will also be carried in select bebe stores. In January 2007, we announced that we would change the name of Neda by bebe.

*COLLECTION bebe*. In March 2006, bebe introduced *COLLECTION bebe*, the exclusive runway collection of better priced contemporary women's apparel. We launched our first assortment of *COLLECTION bebe* in 20 stores in September 2006 and plan to make the second collection available in 10 stores in March 2007.

## CRITICAL ACCOUNTING POLICIES

Management's Discussion and Analysis of Financial Condition and Results of Operations are based upon our consolidated financial statements, which have been prepared in conformity with accounting principles generally accepted in the United States of America.

The preparation of these financial statements requires the appropriate application of certain accounting policies, many of which require us to make estimates and assumptions about future events and their impact on amounts reported in our financial statements and related notes. Since future events and their impact cannot be determined with certainty, the actual results will inevitably differ from our estimates. Such differences could be material to the financial statements. We believe our application of accounting policies, and the estimates inherently required therein, are reasonable. These accounting policies and estimates are constantly reevaluated, and adjustments are made when facts and circumstances dictate a change. Our accounting policies are more fully described in Note 1 to the consolidated financial statements in our annual report on Form 10-K for the year ended July 1, 2006.

We have identified certain critical accounting policies, which are described below:

*Revenue recognition.* We recognize revenue at the time the products are received by the customers in accordance with the provisions of Staff Accounting Bulletin (SAB) No. 101, Revenue Recognition in Financial Statements as amended by SAB No. 104, Revenue Recognition. Revenue is recognized for store sales at the point at which the customer receives and pays for the merchandise at the register with either cash or credit card. For on-line sales, revenue is recognized at the time the customer receives the product. We estimate and defer revenue and the related product costs for shipments that are in transit to the customer. Customers typically receive goods within one week of shipment. Amounts related to shipping billed to customers are reflected in net sales and the related costs are reflected in cost of goods sold.

We record a reserve for estimated product returns based on historical return trends. As of December 30, 2006 and December 31, 2005, the reserve was \$1,728,000 and \$1,562,000, respectively. If actual returns are greater than those projected, additional sales returns may be recorded in the future.

Discounts offered to customers consist primarily of point of sale markdowns and are recorded at the time of the related sale as a reduction of revenue.

The value of points and rewards earned by our loyalty program members is included as a liability and a reduction of revenue at the time the points and rewards are earned based on historical conversion and redemption rates. The associated revenue is recognized when the rewards are redeemed or expire.

Gift certificates sold are carried as a liability and revenue is recognized when the gift certificate is redeemed. Similarly, customers may receive a store credit in exchange for returned goods. Store credits are carried as a liability until redeemed.



Royalty revenue from product licensees is recorded as earned, which is based on the licensee's sales.

*Stock Based Compensation.* We account for stock options and awards issued to employees in accordance with the fair value recognition provisions of Financial Accounting Standards Board ( FASB ) Statement No. 123(R) ( SFAS No. 123(R) ), Share-Based Payment, using the modified prospective transition method. Under SFAS No. 123(R), stock-based awards to employees are required to be recognized as compensation expense, based on the calculated fair value on the date of grant. We determine the fair value using the Black Scholes option pricing model. This model requires subjective assumptions, including future stock price volatility and expected term, which affect the calculated values.

*Inventories.* Our inventories are stated at the lower of weighted average cost or market. Market is determined based on the estimated net realizable value, which is generally the merchandise selling price. To ensure that our raw material is properly valued we age the fabric inventory and record a reserve in accordance with our established policy, which is based on historical experience. To ensure our finished goods inventory is properly valued we review the age and turnover of our inventory and record a reserve if the selling price is marked down below cost. These assumptions can have an impact on current and future operating results and financial position. We estimate shrinkage for the period between the last physical count and balance sheet date based on historic shrinkage trends.

*Long-lived assets.* We review long-lived assets for impairment whenever events or changes in circumstances, such as store closures or poor performing stores, indicate that the carrying value of an asset may not be recoverable. If the undiscounted cash flows from the long-lived assets are less than the carrying value we record an impairment charge equal to the difference between the carrying value and the asset's fair value. In addition, at the time a decision is made to close a store, we record an impairment charge, if appropriate, or accelerate depreciation over the revised useful life of the asset. Historically, our impairment charges have been immaterial. During the six months ended December 30, 2006 and December 31, 2005 we recorded \$0 and \$73,000, respectively, of impairment charges. We believe at this time that the long-lived assets' carrying values and useful lives continue to be appropriate.

*Accrued Litigation.* We accrue estimates of probable liabilities associated with lawsuits and claims. The results of any litigation are inherently uncertain. As information becomes available, we assess the potential liabilities related to pending litigation and may revise our estimates as necessary. Such revisions of estimates could materially impact the results of operations and financial position.

*Self-Insurance.* We use a combination of insurance and self insurance for employee related health care benefits. We record self insurance liabilities based on claims filed and an estimate of those claims incurred but not reported. Any projection of losses concerning our liability is subject to a high degree of variability. Among the causes of this variability are unpredictable external factors such as future inflation rates, changes in severity, benefit level changes, medical costs and claim settlement patterns. Should a different amount of claims occur compared to what was estimated or costs of the claims increase or decrease beyond what was anticipated, reserves may need to be adjusted in the future.

*Income Taxes.* We accrue liabilities for estimates of probable settlements of domestic and foreign tax audits. At any one time, many tax years may be subject to audit by various taxing jurisdictions. The results of these audits and negotiations with taxing

authorities may affect the ultimate settlement of these issues. Our effective tax rate in a given financial statement period may be materially impacted by changes in the mix and level of earnings. We also record a valuation allowance against our deferred tax assets arising from foreign tax credit carryforwards as the utilization of these credits is not assured.

## RESULTS OF OPERATIONS

**Our fiscal year is a 52 or 53 week period, each period ending on the first Saturday after June 30. Fiscal 2007 is a 53 week fiscal year ending on July 7, 2007. The three month periods ended December 30, 2006 and December 31, 2005 both included 91 days. The six month periods ended December 30, 2006 and December 31, 2005 both included 182 days.**

The following table sets forth certain financial data as a percentage of net sales for the periods indicated:

	Three Months Ended December 30, 2006		December 31, 2005		Six Months Ended December 30, 2006		December 31, 2005	
Net sales	100.0	%	100.0	%	100.0	%	100.0	%
Cost of sales, including production and occupancy (1)	52.1		49.3		50.9		49.9	
Gross margin	47.9		50.7		49.1		50.1	
Selling, general and administrative expenses (2)	30.0		27.9		30.9		30.3	
Operating income	17.9		22.8		18.2		19.8	
Interest and other income, net	1.3		1.3		1.6		1.5	
Income before income taxes	19.2		24.1		19.8		21.3	
Provision for income taxes	6.9		9.2		7.2		8.2	
Net income	12.3	%	14.9	%	12.6	%	13.1	%

(1) Cost of sales includes the cost of merchandise, occupancy costs, distribution center and production costs.

(2) Selling, general and administrative expenses primarily consist of non-occupancy store costs, corporate overhead and advertising costs.

*Net Sales.* Net sales increased to \$196.8 million during the three months ended December 30, 2006 from \$167.9 million for the comparable period of the prior year, an increase of \$28.9 million, or 17.2%. During the three month period, an increase in comparable store sales of 5.5% versus the prior year contributed \$8.4 million to the increase in sales. The remaining increase in sales of \$20.5 million was generated by stores not included in the comparable store sales base and increases over the same period of the prior year in on-line sales and wholesale sales to international licensees.

For the six months ended December 30, 2006, net sales increased to \$353.9 million from \$294.1 million for the comparable six-month period of the prior year, an increase of \$59.8 million, or 20.3%. During the six month period, an increase in comparable store sales of 8.6% versus the prior year contributed \$22.9 million to the increase in sales. The increase in comparable store sales performance was largely due to customer acceptance of the product offering. The remaining increase in sales of \$36.9 million was generated by stores not included in the comparable store sales

Edgar Filing: bebe stores, inc. - Form 10-Q

base and increases over the same period of the prior year in on-line sales and wholesale sales to international licensees. Net sales include reductions of \$1.1 million associated with the customer loyalty program and \$1.3 million associated with customer returns for the six months ended December 30, 2006, compared to \$1.6 million and \$1.0 million for the comparable period of the prior year.

	Three Months Ended December 30, 2006		December 31, 2005		Six Months Ended December 30, 2006		December 31, 2005	
Net sales (In thousands)	\$	196,802	\$	167,895	\$	353,861	\$	294,050
Total net sales increase percentage		17.2	%	10.0	%	20.3	%	15.0
Comparable store sales increase percentage		5.5	%	2.2	%	8.6	%	8.1
Net sales per average square foot (1)	\$	214	\$	207	\$	388	\$	369
Square footage at end of period (In thousands)		937		828		937		828
Number of store locations:								
Beginning of period		248		220		242		214
New store locations		10		9		16		16
Closed store locations		0		1		0		2
Number of stores open at end of period		258		228		258		228

(1) Net sales per average square foot is calculated using net store sales and a monthly average store square footage.

*Gross Margin.* Gross margin increased to \$94.3 million during the three months ended December 30, 2006 from \$85.1 million for the comparable three-month period of the prior year, an increase of \$9.2 million, or 10.8%. As a percentage of net sales, gross margin decreased to 47.9% for the three-month period ended December 30, 2006 from 50.7% in the comparable three-month period of the prior year. The decrease in gross margin as a percentage of net sales from the prior year of 2.8% resulted primarily from lower merchandise margins from higher markdowns sold and higher inventory reserves.

Gross margin increased to \$173.6 million during the six months ended December 30, 2006 from \$147.3 million for the comparable six-month period of the prior year, an increase of \$26.3 million, or 17.9%. As a percentage of net sales, gross margin was 49.1% for the six-month period ended December 30, 2006 compared to 50.1% in the comparable six-month period of the prior year. The decrease in gross margin as a percentage of net sales from the prior year of 1.0% resulted primarily from higher inventory reserves.

*Selling, General and Administrative Expenses.* Selling, general and administrative expenses, which primarily consist of non-occupancy store costs, corporate overhead and advertising costs, increased to \$58.9 million during the three months ended December 30, 2006 from \$46.9 million for the comparable period of the prior year, an increase of \$12.0 million, or 25.6%. As a percentage of net sales, these expenses increased to 30.0%

during the three-month period from 27.9% in the comparable period of the prior year. For the six months ended December 30, 2006, selling, general and administrative expenses increased to \$109.2 million from \$89.2 million for the comparable six-month period of the prior year, an increase of \$20.0 million, or 22.4%. As a percentage of net sales, these expenses increased to 30.9% during the six-month period from 30.3% in the comparable period of the prior year. The increase as a percentage of net sales was primarily due to higher compensation, advertising and professional fees.

*Interest and Other Income, Net.* We generated approximately \$2.5 million of interest and other income (net of other expenses) during the three months ended December 30, 2006 compared to approximately \$2.2 million in the comparable three-month period of the prior year. For the six months ended December 30, 2006, we generated approximately \$—5.7 million of interest and other income (net of other expenses) compared to approximately \$4.4 million in the comparable six-month period of the prior year. The increases are the result of higher average cash balances and higher interest rates offset by foreign exchange losses.

*Provision for Income Taxes.* The effective tax rate decreased to 35.9% for the three month period ended December 30, 2006 from 38.2% for the comparable period in the prior period. The effective tax rate decreased to 36.2% for the six month period ended December 30, 2006 from 38.3% primarily due to an increase in tax exempt interest income.

### **Seasonality of Business and Quarterly Results**

Our business varies with general seasonal trends that are characteristic of the retail and apparel industries. As a result, our typical store generates a higher percentage of our annual net sales and profitability in the second quarter of our fiscal year (which includes the holiday selling season) compared to the other quarters of our fiscal year. If for any reason our sales were below seasonal norms during the second quarter of our fiscal year, our annual operating results would be negatively impacted. Because of the seasonality of our business, results for any quarter are not necessarily indicative of results that may be achieved for a full fiscal year.

### **LIQUIDITY AND CAPITAL RESOURCES**

Our working capital requirements vary widely throughout the year and generally peak during the first and second fiscal quarters. At December 30, 2006, we had approximately \$381.9 million of cash and equivalents and short-term marketable securities on hand. In addition, we had a revolving line of credit, under which we could borrow or issue letters of credit up to a combined total of \$25.0 million. As of December 30, 2006, there were no cash borrowings outstanding under the line of credit and letters of credit outstanding totaled \$8.1 million.

Net cash provided by operating activities for the six months ended December 30, 2006 was \$73.9 million versus \$70.7 million for the six months ended December 31, 2005. Cash provided by operating activities for the period was primarily generated by income adjusted for stock compensation, depreciation and deferred rent, as well as changes in working capital. The changes in working capital are primarily an increase in accounts payable and accrued liabilities, primarily due to the timing of payments and an increase in inventory in preparation for the holiday selling season.

Net cash used by investing activities for the six months ended December 30, 2006 was \$44.4 million due to the purchase of marketable securities and capital expenditures related to the opening of new stores. We opened 16 new stores in the six months ended December 30, 2006 and expect to open 40 to 45 stores during fiscal 2007. We estimate that total capital expenditures will be approximately \$50 million in fiscal 2007.

Net cash provided by financing activities of \$1.3 million for the six months ended December 30, 2006 resulting from proceeds received from stock option

exercises and the related tax benefit, partially offset by the payment of quarterly cash dividends for the fourth quarter of fiscal 2006 and the first and second quarters of fiscal 2007 totaling \$13.9 million.

We believe that our cash on hand, together with our cash flows from operations, will be sufficient to meet our capital and operating requirements for at least the next twelve months. Our future capital requirements, however, will depend on numerous factors, including without limitation, the size and number of new and expanded stores and/or store concepts, investment costs for management information systems, potential acquisitions and/or joint ventures, repurchase of stock and future results of operations.

#### **Inflation**

We do not believe that inflation has had a material effect on the results of operations in the recent past. However, we cannot assure that our business will not be affected by inflation in the future.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to market risks, which include changes in U.S. interest rates and, to a lesser extent, foreign exchange rates. We do not engage in financial transactions for trading or speculative purposes.

#### *Interest Rate Risk*

We currently maintain a portfolio of variable interest rate investments consisting of cash equivalents and short-term marketable securities. Marketable securities are comprised of closed-end variable interest rate funds that invest primarily in tax-exempt municipal bonds. Due to the variable nature of these investments, their value is typically not subject to market rate changes. According to our investment policy, we may invest in taxable and tax exempt instruments. In addition, the policy establishes limits on credit quality, maturity, issuer and type of instrument. Marketable securities are classified as available for sale. We do not use derivative financial instruments in our investment portfolio.

All highly liquid investments with a maturity of three months or less at the date of purchase are considered to be cash equivalents. Investments are considered short-term marketable securities if the original maturity is between three months and twelve months, or long-term marketable securities if the original maturity is greater than twelve months. Auction rate securities have stated maturities beyond one year but are priced and traded as short-term instruments due to the liquidity provided through the interest rate reset mechanism and are classified as short-term when they represent investments of cash that are intended for use in current operations.

## Edgar Filing: bebe stores, inc. - Form 10-Q

The following table lists our cash equivalents and short-term marketable securities at December 30, 2006:

	<b>Book Value</b>	<b>Fair Value</b>
	<b>(Dollars in thousands)</b>	
Cash equivalents	\$ 50,437	\$ 50,437
Weighted average interest rate (1)	3.18	%
Short-term marketable securities	314,467	314,467
Weighted average interest rate (1)	3.80	%
Total	\$ 364,904	\$ 364,904

(1) Represents the weighted average interest rate for tax exempt municipal bonds, municipal preferreds, corporate preferreds and taxable and tax exempt institutional money market instruments.

The interest payable on outstanding cash borrowings under our bank line of credit is based on variable interest rates and therefore affected by changes in market interest rates. As we have no outstanding cash borrowings, if interest rates rose significantly, our results from operations and cash flows would not be affected.

### *Foreign Currency Risks*

We enter into a significant amount of purchase obligations outside of the United States, substantially all of which are settled in U.S. Dollars and, therefore, have only minimal exposure to foreign currency exchange risks. We also operate a subsidiary for which the functional currency is the Canadian Dollar. Fluctuations in exchange rates therefore impact our financial condition and results of operations, as reported in U.S. Dollars. We do not hedge against foreign currency risks and believe that foreign currency exchange risk is immaterial.

### **ITEM 4. CONTROLS AND PROCEDURES**

(a) Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we evaluated the effectiveness of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this quarterly report.

(b) There has been no change in our internal control over financial reporting during the quarter ended December 30, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

20

**PART II OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

**As of the date of this filing, we are involved in several ongoing legal proceedings as described below.**

A former employee sued bebe in a complaint filed on April 28, 2005 in the United States District Court for the Northern District of California (case No. C050177) alleging violations under the Fair Labor Standards Act, specifically that we obligated her to buy and wear its brand clothing as a uniform, without reimbursement or credit, and the net effect of deducting the value of such required purchases from her wages would often result in her not being paid minimum wages. The plaintiff purports to bring the action also on behalf of a class of hourly, non-managerial employees who are similarly situated. The lawsuit seeks compensatory, statutory and injunctive relief. We have negotiated a confidential settlement in this case which remains subject to court approval. One objection to the settlement has been filed by the plaintiff in the lawsuit described in the next paragraph of this section. We have accrued an amount that we believe reasonably estimates the potential liability, which did not have a material impact on our financial position or results of operations.

A former employee sued bebe in a complaint filed July 27, 2006 in the Superior Court of California, San Mateo County (case No. CIV 456550) alleging a failure to pay all wages, failure to pay overtime wages, failure to pay minimum wages, failure to provide meal periods, violation of Labor Code §450, violation of Labor Code §2802 and California Code of Regulations §11040(9)(A), statutory wage violations (late payment of wages), unlawful business practices under Business and Professions Code §16720 and §17200, conversion of wages and violation of Civil Code §52.1. The plaintiff purports to bring the action also on behalf of current and former California bebe employees who are similarly situated. The lawsuit seeks compensatory, statutory, punitive, restitution and injunctive relief. We are currently reviewing the allegations at this early stage.

**A customer sued the company in a complaint filed December 14, 2006 in the Superior Court of Contra Costa County (case no. C06-02630) alleging that the Company utilized a certain type of preprinted credit card form in a return transaction in violation of California Civil Code §1747.08. The plaintiff purports to bring the action also on behalf of other customers who are similarly situated. The lawsuit seeks compensatory, statutory, and injunctive relief. We are currently reviewing the allegations at this early stage.**

Two customers have filed separate complaints alleging the Company violated The Fair Credit Reporting Act (the FCRA ). The cases were filed January 10 and January 16, 2007 in the United States District Court for the Northern District of California (case nos. C07-0203 & C07-0255, respectively) and allege that the company violated the FCRA by printing on receipts more than the last five digits of the credit or debit card numbers and/or the expiration date. In both cases, the Plaintiffs purport to bring the action also on behalf of other customers who are similarly situation and are seeking statutory and punitive damages, attorney s fees and injunctive relief. We are currently reviewing the allegations at this early stage.

We are also involved in various other legal proceedings arising in the normal course of business. None of these matters nor the matters listed above are expected,

individually or in the aggregate, to have a material adverse effect on our business, financial condition or results of operations.

We intend to defend itself vigorously against these claims. However, the results of any litigation are inherently uncertain. We cannot assure you that we will be able to successfully defend the Company in these lawsuits. Where required, and/or otherwise appropriate, we have recorded an estimate of potential liabilities that we believe is reasonable. Any estimates are revised as further information becomes available.

#### ITEM 1A. RISK FACTORS

Our past performance may not be a reliable indicator of future performance because actual future results and trends may differ materially depending on a variety of factors, including, but not limited to, the risks and uncertainties discussed below. In addition, historical trends should not be used to anticipate results or trends in future periods.

Factors that might cause our actual results to differ materially from the forward looking statements discussed elsewhere in this report, as well as affect our ability to achieve our financial and other goals, include, but are not limited to, those set forth below. Other than revisions to risk factors numbered three and four under the heading "Risks Relating to our Business" and to risk factor number one under "Risks Relating to our Common Stock" which were updated to reflect recent events, there have been no material changes in our risk factors from those disclosed in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended July 1, 2006.

##### RISKS RELATING TO OUR BUSINESS:

**1. The success of our business depends in large part on our ability to identify fashion trends as well as to react to changing customer demand in a timely manner.** Consequently, we depend in part upon the customer response to the creative efforts of our merchandising, design and marketing teams and their ability to anticipate trends and fashions that will appeal to our consumer base. If we miscalculate our customers' product preferences or the demand for our products, we may be faced with excess inventory. Historically, this type of occurrence has resulted in excess fabric for some products and markdowns and/or write-offs, which has impaired our profitability, and may do so in the future. Similarly, any failure on our part to anticipate, identify and respond effectively to changing consumer demands and fashion trends will adversely affect our sales.

**2. If we are unable to obtain raw materials, unable to find manufacturing facilities or if our manufacturers perform unacceptably, our sales may be negatively affected and our financial condition may be harmed.** We do not own any manufacturing facilities and therefore depend on contractors and third parties to manufacture our products. We place all of our orders for production of merchandise and raw materials by purchase order and do not have any long-term contracts with any manufacturer or supplier. If we fail to maintain favorable relationships with our manufacturers and suppliers or are unable to obtain sufficient quantities of quality raw materials on commercially reasonable terms, it could harm our business and results of operations. We cannot assure you that contractors and third party manufacturers (1) will not supply similar products to our competitors, (2) will not stop supplying products to us completely, or (3) will supply products in a timely manner. Untimely receipt of products may result in lower than anticipated sales and markdowns which would have a negative impact on earnings. Furthermore, we have



received in the past, and may receive in the future, shipments of products from manufacturers that fail to conform to our quality control standards. In such event, unless we are able to obtain replacement products in a timely manner, we may lose sales. Certain of our third party manufacturers store our raw materials. In the event our inventory is damaged or destroyed while in storage and we are unable to obtain replacement raw materials, our earnings may be negatively impacted.

**3. Our success depends on our ability to attract and retain key employees in order to support our existing business and future expansion.** From time to time we actively recruit qualified candidates to fill key executive positions from within the Company. There is substantial competition for experienced personnel, which we expect will continue. We compete for experienced personnel with companies who have greater financial resources than we do. In the past, we have experienced significant turnover of our executive management team and retail store personnel. We are also exposed to employment practice litigation due to the large number of employees and high turnover of our sales associates. If we fail to attract, motivate, and retain qualified personnel, it could harm our business and limit our ability to expand.

In addition, we depend on the expertise and execution of our key employees, particularly Manny Mashouf, our founder and Chairman of the Board, and Gregory Scott, our Chief Executive Officer and member of the Board of Directors. If we lose the services of Mr. Mashouf or Mr. Scott, or any key officers or employees, it could harm our business and results of operations. On November 8, 2006, Neda Mashouf resigned from the Company and from our Board of Directors. We previously identified Neda Mashouf as a key employee. The loss of Ms. Mashouf could have an adverse effect on our operations and as a result, our business could suffer.

**4. If we are not able to successfully develop new concepts, including BEBE SPORT, our revenue base and earnings may be impaired.** We believe that there is opportunity to expand the number of BEBE SPORT stores in new and existing markets while we continue to address the product assortment. In addition, from time to time, we may pursue other new concepts. For example, we opened our first boutique accessory concept store in the first quarter of fiscal 2007 which we have renamed bebe accessories. If the BEBE SPORT concept is not successful, our financial condition may be harmed.

**5. There can be no assurance that future store openings will be successful and new store openings may impact existing stores.** We expect to open approximately 40 to 45 stores in fiscal 2007, of which 24 to 27 will be bebe stores, 15 to 17 will be BEBE SPORT stores and 1 is a bebe accessories store. In the past, we have closed stores as a result of strategic decisions, lease expirations, poor performance, and other factors. There can be no assurance that the stores that we plan to open in fiscal 2007, or any other stores that we might open in the future, will be successful or that our overall operating profit will increase as a result of opening these stores. During fiscal 2006 we closed three stores and during fiscal 2007, we anticipate closing four stores. For fiscal 2007, we plan to grow our operations primarily through the opening of new stores. Most of our new store openings in fiscal 2007 will be in existing markets. These openings may affect the existing stores' net sales and profitability. Our failure to predict accurately the demographic or retail environment at any future store location could have a material adverse effect on our business, financial condition and results of operations.

Our ability to effectively obtain real estate to open new stores depends upon the availability of real estate that meets our criteria, including traffic, square footage, co-tenancies, average sales per square foot, lease economics, demographics, and other

factors, and our ability to negotiate terms that meet our financial targets. In addition, we must be able to effectively renew our existing store leases. Failure to secure real estate locations adequate to meet annual targets as well as effectively managing the profitability of our existing fleet of stores could have a material adverse effect on our results of operations.

**6. We are subject to risks associated with our online sales.** We operate an on-line store at [www.bebe.com](http://www.bebe.com) to sell our merchandise. Although our online sales encompass a relatively small percentage of our total sales, our on-line operations are subject to numerous risks, including unanticipated operating problems, reliance on third-party computer hardware and software providers, system failures and the need to invest in additional computer systems. The on-line operations also involve other risks that could have an impact on our results of operations including but not limited to diversion of sales from our other stores, rapid technological change, liability for online content, security breaches, consumer privacy concerns, credit card fraud, risks related to the failure of the computer systems that operate the website and its related support systems. In addition, given our use of a third party platform, we do not have direct control of certain aspects of our on-line business. There can be no assurance that our on-line store will continue to achieve sales and profitability growth or even remain at its current level.

**7. Any serious disruption at our major facilities could have a harmful effect on our business.** We currently operate a corporate office in Brisbane, California, a distribution facility in Benicia, California, and a design studio and production facility in Los Angeles, California. Any serious disruption at these facilities whether due to construction, relocation, fire, earthquake, terrorist acts or otherwise would harm our operations and could have a harmful effect on our business and results of operations. Furthermore, we have little experience operating essential functions away from our main corporate offices and are uncertain what effect operating such satellite facilities might have on business, personnel and results of operations.

**8. We rely on information technology, the disruption of which could adversely impact our business.** We rely on various information systems to manage our operations and regularly make investments to upgrade, enhance or replace such systems. To support our growth we initiated a three year IS&T strategic plan and we are currently in year two of this plan. In year one we completed the upgrade of our infrastructure, began the implementation of our new production management system, implemented Arthur planning, completed the conversion of our web site to a third party platform and the roll out of clubbebe. We went live with the first phase of our production management system in October 2006 and plan to be fully operational within 12 months. In addition to improving the preproduction and design processes, we should significantly improve our ability to manage the flow of paper and streamline the process. For years two and three, we have begun the process of identifying partners to replace our current point of sale system and implement a new human resources system. After both of these systems have been chosen and the implementation process has begun we will begin to evaluate our merchandising system needs. Any delays or difficulties in transitioning to new systems, or in integrating them with our current systems, or any other disruptions affecting any of our information systems, could have a material adverse impact on our business, financial condition and results of operations.

**9. We face significant competition in the retail and apparel industry, which could harm our sales and profitability.** The retail and apparel industries are highly competitive and are characterized by low barriers to entry. We expect competition in our markets to increase. The primary competitive factors in our markets are: brand name recognition, sourcing, product styling, quality, presentation and pricing,

timeliness of product development and delivery, store ambiance, customer service and convenience. We compete with traditional department stores, specialty store retailers, business to consumer websites, off-price retailers and direct marketers for, among other things, raw materials, market share, retail space, finished goods, sourcing and personnel. Because many of these competitors are larger and have substantially greater financial, distribution and marketing resources than we do, we may lack the resources to adequately compete with them. If we fail to remain competitive in any way, it could harm our business, financial condition, and results of operations.

**10. Purchases of the merchandise we sell are generally discretionary and are therefore particularly susceptible to economic conditions.** The outlook for the United States economy is uncertain and is directly affected by global factors that are beyond our control. Such factors include disposable consumer income, oil prices, recession and fears of recession, war and fears of war, terrorist attacks, inclement weather, consumer debt, interest rates, sales tax rates, consumer confidence in future economic conditions and political conditions, and consumer perceptions of personal well-being and security. Consumers are generally more willing to make discretionary purchases, including purchases of fashion products, during periods in which favorable economic conditions prevail. If economic conditions change, our business, financial condition and results of operations could be adversely affected. We cannot predict the indirect effects such as rising oil and freight prices, consumer spending or other economic factors that natural disasters will have on our results of operations.

**11. Our business could be adversely impacted by unfavorable international political conditions.** Due to our international operations, our sales and operating results are, and will continue to be, affected by international social, political, legal and economic conditions. In particular, our business could be adversely impacted by instability or changes resulting in the disruption of trade with the countries in which our contractors, suppliers or customers are located, significant fluctuations in the value of the dollar against foreign currencies or restrictions on the transfer of funds, or additional trade restrictions imposed by the United States and other foreign governments. Trade restrictions, including increased tariffs or quotas, embargoes, and customs restrictions could increase the cost or reduce the supply of merchandise available to the company and adversely affect its financial condition and results of operations. In addition, we purchase a substantial amount of our raw materials from China and our business and operating results may be affected by changes in the political, social or economic environment in China.

**12. If we are not able to successfully protect our intellectual property our ability to capitalize on the value of our brand name may be impaired.** Even though we take actions to establish, register and protect our trademarks and other proprietary rights, we cannot assure you that we will be successful or that others will not imitate our products or infringe upon our intellectual property rights. In addition, there is no assurance that others will not resist or seek to block the sale of our products as infringements of their trademark and proprietary rights.

We are seeking to register our trademarks domestically and internationally. Obstacles may exist that may prevent us from obtaining a trademark for the bebe name or related names. We may not be able to register certain trademarks, purchase the right or obtain a license to use the bebe name or related names on commercially reasonable terms. If we fail to obtain trademark, ownership or license the requisite rights, it would limit our ability to expand. In some jurisdictions, despite successful registration of our trademarks, third parties may allege infringement and bring actions against us. In addition, if our licensees fail to use our intellectual property correctly, the reputation and value associated with our trademarks may be diluted.

Furthermore, if we do not demonstrate use of our trademarks, our trademark rights may lapse over time.

**13. If an independent manufacturer violates labor or other laws, or is accused of violating any such laws, or if their labor practices diverge from those generally accepted as ethical, it could harm our business and brand image.** While we maintain a policy to monitor the operations of our independent manufacturers by having an independent firm inspect these manufacturing sites, and all manufacturers are contractually required to comply with such labor practices, we cannot control the actions or the public's perceptions of such manufacturers, nor can we assure that these manufacturers will conduct their businesses using ethical or legal labor practices. Apparel companies can be held jointly liable for the wrongdoings of the manufacturers of their products. While we do not control their employees' employment conditions or the manufacturers' business practices, and the manufacturers act in their own interest, they may act in a manner that results in negative public perceptions of us and/or employee allegations or court determinations that we are jointly liable.

**RISKS RELATING TO OUR COMMON STOCK:**

**1. Our stock price may fluctuate because of the relatively low number of shares that can be publicly traded.** The vast majority of our outstanding shares of our common stock are subject to trading restrictions. As of December 30, 2006, of the approximately 93,000,000 shares of our common stock then outstanding, approximately 26,000,000 shares were available to be publicly traded, and as a result, our stock price is vulnerable to market swings due to large purchases, sales and short sales of our common stock.

Proceedings have been commenced for dissolution of the marriage of Manny and Neda Mashouf, the beneficial owners of approximately 72% of our outstanding shares. In connection with these proceedings it is likely that their shares, which are currently held through a trust, will be allocated between them. Any change in the ownership of a significant portion of these shares to ownership by a non-affiliate may result in trading volatility in our common stock.

**2. Our sales, margins and operating results are subject to seasonal and quarterly fluctuations.** Our business varies with general seasonal trends that are characteristic of the retail and apparel industries, such as the timing of seasonal wholesale shipments and other events affecting retail sales. As a result, our stores typically generate a higher percentage of our annual net sales and profitability in the second quarter of our fiscal year, which includes the holiday selling season, compared to other quarters.

In addition, our comparable store sales have fluctuated significantly in the past, and we expect that they will continue to fluctuate in the future. A variety of factors affect comparable store sales, including fashion trends, competition, current economic conditions, the timing of release of new merchandise and promotional events, changes in our merchandise mix, the success of marketing programs and weather conditions. Our ability to deliver strong comparable store sales results and margins depends in large part on accurately forecasting demand and fashion trends, selecting effective marketing techniques, providing an appropriate mix of merchandise for our customer base, managing inventory effectively, and optimizing store performance by closing under performing stores. Such fluctuations may adversely affect the market price of our common stock.

**3. Because Manny Mashouf and Neda Mashouf beneficially own 72% of the outstanding shares, other shareholders may not be able to influence the direction the company takes.** As of December 30, 2006, Manny Mashouf, the Chairman of the Board, and Neda Mashouf beneficially owned approximately 72% of the outstanding shares of our common stock. As a result, they can control the election of directors and the outcome of all issues submitted to the shareholders. This may make it more difficult for a third party to acquire shares, may discourage acquisition bids, and could limit the price that certain investors might be willing to pay for shares of common stock. This concentration of stock ownership may have the effect of delaying, deferring or preventing a change in control of our company.

**4. Failure to comply with Section 404 of the Sarbanes-Oxley Act of 2002 could negatively impact investor confidence.** In order to meet the requirements of the Sarbanes-Oxley Act of 2002 in future periods, we must continuously document, test, monitor and enhance our internal control over financial reporting. There can be no assurance that the periodic evaluation of our internal controls required by Section 404 of the Sarbanes-Oxley Act will not result in the identification of significant control deficiencies and/or material weaknesses or that our auditors will be able to attest to the effectiveness of our internal control over financial reporting. Failure to maintain the effectiveness of our internal control over financial reporting or to comply with the requirements of this Act could have a material adverse effect on our reputation, financial condition and market price of our common stock.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

Not applicable.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

We held our annual meeting of shareholders at our headquarters in Brisbane, California on November 17, 2006. Of the 92,638,252 shares outstanding as of the record date, 89,838,167 shares were represented by proxy at the meeting.

At the meeting, our shareholders voted on and approved the following matters:

- (1) Proposal to elect six directors to hold office for a one-year term and until their successors are elected:

	<b>For</b>	<b>Withheld</b>
Barbara Bass	87,039,823	2,797,588
Cynthia Cohen	86,397,991	3,439,420
Corrado Federico	81,022,753	8,814,658
Manny Mashouf	81,383,379	8,454,032
Gregory Scott	81,437,516	8,399,895
Caden Wang	87,045,053	2,792,358

(2) Proposal to amend the 1997 Stock Plan to increase the maximum number of shares reserved for issuance under the Stock Plan by 500,000 shares from 19,613,750 shares to 20,113,750 shares.

For	Against	Abstain	Broker Non-Votes
71,903,712	12,705,516	23,842	5,205,097

(3) Proposal to ratify the appointment of Deloitte & Touche LLP as our independent auditors for the fiscal year ending July 7, 2007.

For	Against	Abstain	Broker Non-Votes
89,738,829	92,041	6,541	756

**ITEM 5. OTHER INFORMATION**

Not applicable.

**ITEM 6. EXHIBITS**

(a) Exhibits. The following is a list of exhibits filed as part of this Report on Form 10-Q.

Exhibit	Description
10.1*	bebe stores, inc. 1997 Stock Plan, as amended
31.1	Section 302 Certification of Chief Executive Officer.
31.2	Section 302 Certification of Chief Financial Officer.
32.1	Section 906 Certification of Chief Executive Officer.
32.2	Section 906 Certification of Chief Financial Officer.

---

\* Incorporated by reference from exhibit 99.1 to Registrant's Current Report on Form 8-K filed on November 22, 2006.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated February 8, 2007

bebe stores, inc.

/s/ Walter Parks

Walter Parks, Chief Operating Officer and Chief Financial  
Officer

29

---

**EXHIBIT INDEX**

<b>Exhibit Number</b>	<b>Description</b>
10.1*	bebe stores, inc. 1997 Stock Plan, as amended
31.1	Section 302 Certification of Chief Executive Officer
31.2	Section 302 Certification of Chief Financial Officer
32.1	Section 906 Certification of Chief Executive Officer
32.2	Section 906 Certification of Chief Financial Officer

---

\* Incorporated by reference from exhibit 99.1 to Registrant's Current Report on Form 8-K filed on November 22, 2006.

30

---