

Prestige Brands International, LLC
Form 10-Q/A
January 12, 2006

**U. S. SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549**

**FORM 10-Q
(Amendment No. 1)**

**ý QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934
for the quarterly period ended December 31, 2004**

OR

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934
for the transition period from to .**

COMMISSION FILE NUMBER:

PRESTIGE BRANDS INTERNATIONAL, LLC
(Exact name of registrant as specified in its charter)

DELAWARE
(State of incorporation)

20-0941337
(I.R.S. Employer Identification No.)

**90 NORTH BROADWAY
IRVINGTON, NEW YORK 10533**
(Address of Principal Executive Offices,
including Zip Code)

(914) 524-6810
(Registrant's Telephone Number,
Including Area Code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes o No ý

As of December 31, 2004, the registrant had no of shares of common stock outstanding.

Indicate by check mark whether the registrant is an accelerated filer (as defined by rule 12b-2 of the Exchange Act). Yes o No ý

EXPLANATORY NOTE

Prestige Brands International, LLC (“Prestige Brands International” or “Company”) is filing this Amendment No. 1 on Form 10-Q/A to the Quarterly Report on Form 10-Q for the period ended December 31, 2004, as filed on January 26, 2005 (“Original Filing”), to restate the Company’s consolidated financial statements for the three and nine month periods ended December 31, 2004 and 2003, and the disclosures related thereto.

Subsequent to the Original Filing, the Company commenced a review of certain accounting practices in conjunction with the Company’s assessment of internal controls over financial reporting under Section 404 of the Sarbanes-Oxley Act of 2002. As more fully described in Note 2 of the financial statements, the Company has determined that it erroneously applied generally accepted accounting principles as they relate to the recognition of revenue and the classification of certain trade promotion allowances.

Except as required to reflect the effects of the restatement for the items enumerated above, no additional modifications or updates in this Amendment have been made to the Original Filing on Form 10-Q. Information not affected by the restatement remains unchanged and reflects the disclosures made at the time of the Original Filing on Form 10-Q. This Amendment does not describe other events occurring after the Original Filing, including exhibits, or modify or update those disclosures affected by subsequent events. This Amendment should be read in conjunction with the Company’s filings made with the SEC subsequent to the filing of the Original Filing, as information in such reports and documents may update or supersede certain information contained in this Amendment. Accordingly, this Amendment only amends and restates Items 1, 2 and 4 of Part I of the Original Filing, in each case, solely as a result of, and to reflect, the restatement, and no other information in the Original Filing is amended hereby. Additionally, pursuant to the rules of the SEC, Item 6 of Part II of the Original Filing has been amended to contain currently dated certifications of the Company’s Chief Executive Officer and Chief Financial Officer. As required by Sections 302 and 906 of the Sarbanes-Oxley Act of 2002, the certifications of our Chief Executive Officer and Chief Financial Officer are attached to this Amendment as Exhibits 31.1, 31.2, 32.1 and 32.2.

Concurrent with the filing of this Amendment, the Company is filing Amendment No. 2 on Form 10-K/A to its Annual Report on Form 10-K for the fiscal year ended March 31, 2005, as filed on June 15, 2005, to reflect the effects of the restatement for the items enumerated above on the financial statements and related financial data as of and for the periods included in Amendment No. 2 to the Annual Report on Form 10-K/A, as well as Amendment No. 1 on Form 10-Q/A to the Quarterly Report on Form 10-Q for the period ended June 30, 2005, as filed on August 9, 2005.

Prestige Brands International, LLC
Quarterly Report for the Three and Nine Months Ended December 31, 2004
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Item I. Unaudited Consolidated Financial Statements

Prestige Brands International, LLC
Unaudited Consolidated Balance Sheets
(in thousands)

| | December 31, 2004 | March 31, 2004 |
|---|------------------------------|---------------------------|
| | (successor basis) | (successor basis) |
| | (Restated) | (Restated) |
| ASSETS | | |
| Current assets: | | |
| Cash | \$ 6,754 | \$ 3,393 |
| Accounts receivable, net | 27,388 | 13,028 |
| Other receivables | 718 | 341 |
| Inventories, net | 23,371 | 10,660 |
| Deferred income tax asset | 6,574 | 1,647 |
| Prepaid expenses and other current assets | 2,576 | 234 |
| Total current assets | 67,381 | 29,303 |
| Property and equipment, net | 2,670 | 880 |
| Goodwill | 294,847 | 55,781 |
| Other long-term assets, net | 633,067 | 239,394 |
| Total assets | \$ 997,965 | \$ 325,358 |
| LIABILITIES AND MEMBERS' EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 17,806 | \$ 5,281 |
| Accounts payable - related parties | 1,000 | — |
| Accrued expenses | 17,097 | 6,561 |
| Current portion of long-term debt | 3,730 | 2,000 |
| Total current liabilities | 39,633 | 13,842 |
| Long-term debt | 676,563 | 146,694 |
| Deferred income tax liability | 85,070 | 38,874 |
| Total liabilities | 801,266 | 199,410 |
| Commitments and contingencies (Note 8) | | |
| Members' equity: | | |
| Contributed capital | 183,533 | 124,719 |
| Retained earnings | 13,166 | 1,229 |
| Total members' equity | 196,699 | 125,948 |
| Total liabilities and members' equity | \$ 997,965 | \$ 325,358 |

The accompanying notes are an integral part of these financial statements.

Prestige Brands International, LLC
Unaudited Consolidated Statements of Operations
(in thousands)

| | Three months ended December 31, | | Nine months ended December 31, | |
|-------------------------------------|--|---------------------|---------------------------------------|---------------------|
| | 2004 | 2003 | 2004 | 2003 |
| | (successor | (predecessor | (successor | (predecessor |
| | basis) | basis) | basis) | basis) |
| | (Restated) | (Restated) | (Restated) | (Restated) |
| REVENUES | | | | |
| Net sales | \$ 73,018 | \$ 18,834 | \$ 211,630 | \$ 61,132 |
| Other revenues | 25 | — | 126 | — |
| Other revenues - related parties | — | 97 | — | 292 |
| Total revenues | 73,043 | 18,931 | 211,756 | 61,424 |
| COST OF SALES | | | | |
| Cost of sales | 33,241 | 7,567 | 104,320 | 24,018 |
| Gross profit | 39,802 | 11,364 | 107,436 | 37,406 |
| OPERATING EXPENSES | | | | |
| Advertising and promotion | 5,168 | 2,286 | 24,402 | 9,590 |
| General and administrative | 5,690 | 2,879 | 15,113 | 7,813 |
| Depreciation | 457 | 73 | 1,395 | 217 |
| Amortization of intangible assets | 2,148 | 1,246 | 5,753 | 3,732 |
| Total operating expenses | 13,463 | 6,484 | 46,663 | 21,352 |
| Operating income | 26,339 | 4,880 | 60,773 | 16,054 |
| OTHER INCOME (EXPENSE) | | | | |
| Interest income | 48 | 14 | 135 | 212 |
| Interest expense | (12,042) | (2,162) | (34,012) | (6,748) |
| Loss on extinguishment of debt | — | — | (7,567) | — |
| Total other income (expense) | (11,994) | (2,148) | (41,444) | (6,536) |
| Income before income taxes | 14,345 | 2,732 | 19,329 | 9,518 |
| Provision for income taxes | (5,218) | (1,084) | (7,392) | (3,723) |
| Net income | \$ 9,127 | \$ 1,648 | \$ 11,937 | \$ 5,795 |

The accompanying notes are an integral part of these financial statements.

Prestige Brands International, LLC
Unaudited Consolidated Statement of Members' Equity
(in thousands)

| | Contributed Capital | Retained Earnings | Total |
|--|--------------------------------|------------------------------|--------------|
| Balance at March 31, 2004 (<i>Restated</i>) | \$ 124,719 | \$ 1,229 | \$ 125,948 |
| Cash contribution of capital related to Bonita Bay Acquisition, net of offering costs | 58,487 | — | 58,487 |
| Issuance of Prestige Holdings units in conjunction with Bonita Bay Acquisition | 92 | — | 92 |
| Issuance of Prestige Holdings units | 235 | — | 235 |
| Net income (<i>Restated</i>) | — | 11,937 | 11,937 |
| Balance at December 31, 2004 (<i>Restated</i>) | \$ 183,533 | \$ 13,166 | \$ 196,699 |

The accompanying notes are an integral part of these financial statements.

Prestige Brands International, LLC
Unaudited Consolidated Statements of Cash Flows
(in thousands)

| | Nine months ended December 31 | |
|--|--------------------------------------|----------------------------|
| | 2004 | 2003 |
| | (successor basis) | (predecessor basis) |
| | (Restated) | (Restated) |
| Cash flows from operating activities: | | |
| Net income | \$ 11,937 | \$ 5,795 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Loss on extinguishment of debt | 7,567 | — |
| Depreciation | 1,395 | 217 |
| Amortization of intangible assets | 5,753 | 3,732 |
| Amortization of deferred financing costs | 2,290 | 222 |
| Amortization of debt discount | — | 924 |
| Amortization of deferred compensation | — | 60 |
| Increase in long-term debt due to accrued interest | — | 333 |
| Deferred income taxes | 12,749 | 3,113 |
| Changes in operating assets and liabilities, net of effects of purchase of businesses: | | |
| Accounts receivable | 897 | 1,209 |
| Accounts receivable - related parties | — | (1,085) |
| Other receivables | (377) | (1,150) |
| Inventories | 4,470 | (1,013) |
| Prepaid expenses and other current assets | (914) | 271 |
| Accounts payable | 1,160 | (995) |
| Accounts payable - related parties | 1,000 | (1,114) |
| Accrued expenses | (7,989) | (1,615) |
| Net cash provided by operating activities | 39,938 | 8,904 |
| Cash flows from investing activities: | | |
| Purchase of property and equipment | (198) | (64) |
| Purchase of intangibles | — | (479) |
| Purchase of businesses, net of cash acquired | (425,479) | — |
| Net cash used in investing activities | (425,677) | (543) |
| Cash flows from financing activities: | | |
| Proceeds from borrowings | 698,512 | 13,539 |
| Repayment of borrowings | (344,605) | (24,647) |
| Payment of deferred financing costs | (23,529) | (115) |
| Proceeds from capital contributions | 58,722 | — |
| Net cash provided by (used in) financing activities | 389,100 | (11,223) |
| Net increase (decrease) in cash | 3,361 | (2,862) |
| Cash at beginning of period | 3,393 | 3,530 |
| Cash at end of period | \$ 6,754 | \$ 668 |

**Supplemental disclosure of non-cash
investing and financing activities:**

| | | | | |
|--|----|-----------|----|---|
| Fair value of assets acquired, net of cash acquired | \$ | 655,537 | \$ | — |
| Fair value of liabilities assumed | | (229,966) | | — |
| Purchase price funded with non-cash capital contribution | | (92) | | — |
| Cash paid to purchase businesses | \$ | 425,479 | \$ | — |

The accompanying notes are an integral part of these financial statements.

Prestige Brands International, LLC
Notes to Unaudited Consolidated Financial Statements
(in thousands)

1. BUSINESS AND BASIS OF PRESENTATION

Nature of Business

On February 6, 2004, Prestige International Holdings, LLC (“Prestige Holdings” or the “Company”), through two indirect, wholly owned subsidiaries, acquired all of the outstanding capital stock of Medtech Holdings, Inc. (“Medtech”) and The Denorex Company (“Denorex”) (collectively the “Predecessor Company”) (the “Medtech Acquisition”). Prestige Holdings is controlled by affiliates of GTCR Golder Rauner II, LLC. On March 5, 2004, the Company, through an indirect, wholly-owned subsidiary, acquired all of the outstanding capital stock of The Spic and Span Company (“Spic and Span”) (the “Spic and Span Acquisition”). On April 6, 2004, the Company, through an indirect, wholly owned subsidiary, acquired all of the outstanding capital stock of Bonita Bay Holdings, Inc. (“Bonita Bay”) (the “Bonita Bay Acquisition”). On October 6, 2004, the Company acquired all of the outstanding capital stock of Vetco Inc. (“Vetco”) (the “Vetco Acquisition”).

The Company is engaged in the marketing, sales and distribution of over-the-counter, personal care and household cleaning brands to mass merchandisers, drug stores, supermarkets and club stores primarily in the United States.

Basis of Presentation

The unaudited consolidated financial statements presented herein have been prepared in accordance with generally accepted accounting principles for interim financial reporting and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, the financial statements include all adjustments, consisting of normal recurring adjustments that are considered necessary for a fair presentation of the Company’s financial position, results of operations and cash flows for the interim periods. Operating results for the three and nine months ended December 31, 2004 are not necessarily indicative of results that may be expected for the entire year ending March 31, 2005.

The Medtech Acquisition was accounted for as a purchase transaction. As a result, the combined Medtech and Denorex assets and liabilities were adjusted to fair value as of February 6, 2004, in accordance with SFAS No. 141, “Business Combinations.” For financial reporting purposes, Medtech and Denorex, which were under common control and management, are considered the predecessor entities. Accordingly, the results of operations for the three and nine months ended December 31, 2003 and cash flows for the nine months ended December 31, 2003 represent the combined historical financial statements of Medtech and its subsidiaries and Denorex (“predecessor basis”). The balance sheets of the Company at December 31, 2004 and March 31, 2004, and the results of operations for the three and nine months ended December 31, 2004, and cash flows for the nine months ended December 31, 2004 reflect those purchase accounting adjustments resulting from the Medtech Acquisition (“successor basis”). The Spic and Span, Bonita Bay and Vetco Acquisitions were also accounted for as purchase transactions. The results of operations and cash flows for Spic and Span, Bonita Bay and Vetco have been reflected in the Company’s consolidated statements of operations and cash flows beginning on their respective acquisition dates. All significant intercompany transactions and balances have been eliminated.

As more fully described in Note 2, the Company determined that the financial statements and the disclosures in the notes thereto for the three and nine month periods ended December 31, 2004 and 2003 contained in the Quarterly Report on Form 10-Q filed on January 26, 2005, required restatement. All amounts disclosed in the footnotes to the financial statements have been appropriately restated.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Although

these estimates are based on the Company’s knowledge of current events and actions that the Company may undertake in the future, actual results could differ from those estimates.

Cash and Cash Equivalents

The Company considers all short-term deposits and investments with original maturities of three months or less to be cash equivalents. Substantially all of the Company’s cash is held by one bank located in Wyoming. The Company does not believe that, as a result of this concentration, it is subject to any unusual financial risk beyond the normal risk associated with commercial banking relationships.

Accounts Receivable

The Company extends non-interest bearing trade credit to its customers in the ordinary course of business. To minimize credit risk, ongoing evaluations of customers’ financial condition are performed; however, collateral is not required. The Company maintains an allowance for doubtful accounts based on its historical collections experience, as well as its evaluation of current and expected conditions and trends affecting its customers.

Sales Returns

The Company must make estimates of potential future product returns related to current period sales. In order to do this, the Company analyzes historical returns, current economic trends, changes in customer demand and acceptance of the Company’s products when evaluating the adequacy of the Company’s allowance for returns in any accounting period. If actual returns are greater than those estimated by management, the Company’s financial statements in future periods may be adversely affected.

Inventories

Inventories are stated at the lower of cost or fair value where cost is determined by using the first-in, first-out method. The Company provides an allowance for slow moving and obsolete inventory.

Property and Equipment

Property and equipment are stated at cost and are depreciated using the straight-line method based on the following estimated useful lives:

| | Years |
|------------------------|--------------|
| Machinery | 5 |
| Computer equipment | 3 |
| Furniture and fixtures | 7 |

Expenditures for maintenance and repairs are charged to expense as incurred. When an asset is sold or otherwise disposed of, the cost and associated accumulated depreciation are removed from the accounts and the resulting gain or loss is recognized in the consolidated statement of operations.

Property and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. An impairment loss is recognized if the carrying amount of the asset exceeds its fair value.

Goodwill

The excess of the purchase price over the fair market value of assets acquired and liabilities assumed in acquisition transactions is classified as goodwill. In accordance with Financial Accounting Standards Board (“FASB”) Statement of Financial Accounting Standards (“SFAS”) No. 142, “Goodwill and Other Intangible Assets,” the Company does not amortize goodwill, but performs impairment tests of the carrying value at least annually.

Intangible Assets

Intangible assets are stated at the lesser of cost or fair value less accumulated amortization. For intangible assets with finite lives, amortization is computed on the straight-line method over estimated useful lives ranging from five to 30 years.

Indefinite lived intangible assets are tested for impairment at least annually, while intangible assets with finite lives are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. An impairment loss is recognized if the carrying amount of the asset exceeds its fair value.

Deferred Financing Costs

The Company has incurred debt issuance costs in connection with its long-term debt. These costs are capitalized as deferred financing costs and amortized using the effective interest method over the term of the related debt.

Revenue Recognition

Revenues are recognized when the following revenue recognition criteria are met: (1) persuasive evidence of an arrangement exists; (2) there is a fixed or determinable price; (3) the product has been shipped and the customer takes ownership and assumes risk of loss; and (4) collectibility of the resulting receivable is reasonably assured. The Company has determined that the risk of loss generally occurs when the product is received by the customer and, accordingly, recognizes revenue at that time. Provision is made for estimated customer discounts and returns at the time of sale based on the Company's historical experience.

The Company frequently participates in the promotional programs of its customers, as is customary in this industry. The ultimate cost of these promotional programs varies based on the actual number of units sold during a finite period of time. These programs may include coupons, scan downs, temporary price reductions or other price guarantee vehicles. The Company estimates the cost of such promotional programs at their inception based on historical experience and current market conditions and reduces sales by such estimates. At the completion of the promotional program, the estimated amounts are adjusted to actual results.

Costs of Sales

Costs of sales include product costs, warehousing costs, inbound and outbound shipping costs, and handling and storage costs.

Advertising and Promotion Costs

Advertising and promotion costs are expensed as incurred. Slotting fees associated with products are recognized as a reduction of sales. Under slotting arrangements, the retailers allow the Company's products to be placed on the stores' shelves in exchange for such fees. Direct reimbursements of advertising costs are reflected as a reduction of advertising costs in the period earned.

Stock-based Compensation

The Company accounts for employee stock-based compensation in accordance with the provisions of APB 25 and complies with the disclosure provisions of Statement No. 123 and Statement No. 148. Under APB 25, compensation expense is based on the difference, if any, on the date of grant, between the fair value of the Company's common stock and the exercise price of the equity instrument.

Income Taxes

Income taxes are recorded in accordance with the provisions of FASB Statement No. 109, "Accounting for Income Taxes" ("Statement No. 109"). Pursuant to Statement No. 109, deferred tax assets and liabilities are determined based on the differences between the financial reporting and tax bases of assets and liabilities using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. A valuation allowance is established when necessary to reduce deferred tax assets to the amounts expected to be realized.

Derivative Instruments

FASB Statement No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("Statement No. 133"), requires companies to recognize derivative instruments as either assets or liabilities in the balance sheet at fair value. The accounting for changes in the fair value of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and further, on the type of hedging relationship. For those derivative instruments that are designated and qualify as hedging instruments, a company must designate the hedging instrument, based upon the exposure being hedged, as a fair value hedge, a cash flow hedge or a hedge of a net investment in an international operation.

The Company has designated its derivative financial instruments as cash flow hedges because they hedge exposure to variability in expected future cash flows that is attributable to interest rate risk. For these hedges, the effective portion of the gain or loss on the derivative instrument is reported as a component of other comprehensive income (loss) and reclassified into earnings in the same line item associated with the forecasted transaction in the same period or periods during which the hedged transaction affects earnings. Any ineffective portion of the gain or loss on the derivative instruments is recorded in results of operations immediately.

Recently Issued Accounting Standards

In December 2004, the Financial Accounting Standards Board issued Statement of Financial Accounting Standard (“SFAS”) No. 123R (“Share-Based Payment”). SFAS 123R requires the Company to recognize compensation expense for equity instruments awarded to employees. SFAS 123R is effective for the Company as of the beginning of the first interim period that begins after June 15, 2005. The Company does not expect the adoption of this standard to have a significant impact on its financial statements.

2. Restatement of Financial Statements

As a result of a review of certain accounting practices performed in conjunction with the Company's assessment of internal controls over financial reporting under Section 404 of the Sarbanes-Oxley Act of 2002, the Company determined it erroneously applied generally accepted accounting principles as they relate to the recognition of revenue and the classification of certain trade promotion allowances.

With respect to revenue recognition, Staff Accounting Bulletin No. 104 sets forth the criteria for revenue recognition, one of which is that risk of loss has passed to the customer. The Company, consistent with its published pricing and shipping terms, has historically recognized revenue upon shipment of product to the customer. Upon closer examination of its shipping practices and terms, the Company determined that it often was unclear when, from a legal standpoint, risk of loss of its products passed to its customers. Accordingly, the Company has concluded that revenue should not be recognized until product is received by its customers (referred to as “FOB destination point”), unless the risk of loss transfers to the customer at the point of shipment. These adjustments had no effect on net cash flows provided by or used in operating activities.

With respect to the classification of trade promotions and allowances, Emerging Issues Task Force Issue 01-09 sets forth the criteria for classifying such promotions and allowances as an expense or a reduction of revenue. Upon review, the Company determined that it had incorrectly classified certain promotion and allowance amounts as selling, general and administrative expenses rather than as a reduction of revenues. These adjustments do not affect the balance sheet, net income, operating income or cash flows from operations.

The effects of the adjustments enumerated above for each fiscal period are reflected in the schedules that follow.

Consolidated Statements of Operations

Nine Months Ended December 31, 2004

| <i>(In thousands)</i> | Previously Reported | Revenue Recognition | Cooperative Advertising | As Restated |
|---|------------------------|------------------------|----------------------------|-------------|
| Revenues | | | | |
| Net sales | \$ 224,831 | \$ (6,373) | \$ (6,828) | \$ 211,630 |
| Other revenues | 126 | | | 126 |
| Total revenues | 224,957 | (6,373) | (6,828) | 211,756 |
| Cost of Sales | | | | |
| Costs of sales | 107,889 | (3,569) | | 104,320 |
| Gross profit | 117,068 | (2,804) | (6,828) | 107,436 |
| Operating Expenses | | | | |
| Advertising and promotion | 31,340 | (110) | (6,828) | 24,402 |
| General and administrative | 15,113 | | | 15,113 |
| Depreciation | 1,395 | | | 1,395 |
| Amortization of intangible assets | 5,753 | | | 5,753 |
| Total operating expenses | 53,601 | (110) | (6,828) | 46,663 |
| Operating income | 63,467 | (2,694) | -- | 60,773 |
| Other income (expense) | | | | |
| Interest income | 135 | | | 135 |
| Interest expense | (34,012) | | | (34,012) |
| Loss on extinguishment of debt | (7,567) | | | (7,567) |
| Total other income (expense) | (41,444) | -- | -- | (41,444) |
| Income before provision for income taxes | 22,023 | (2,694) | | 19,329 |
| Provision for income taxes | (8,340) | 948 | | (7,392) |
| Net income | \$ 13,683 | \$ (1,746) | \$ -- | \$ 11,937 |

Consolidated Statements of Operations**Nine Months Ended December 31, 2003**

| <i>(In thousands)</i> | Previously Reported | Revenue Recognition | Cooperative Advertising | As Restated |
|---|--------------------------------|--------------------------------|------------------------------------|--------------------|
| Revenues | | | | |
| Net sales | \$ 62,085 | \$ 1,482 | \$ (2,435) | \$ 61,132 |
| Other revenues | 292 | | | 292 |
| Total revenues | 62,377 | 1,482 | (2,435) | 61,424 |
| Cost of Sales | | | | |
| Costs of sales | 23,572 | 446 | | 24,018 |
| Gross profit | 38,805 | 1,036 | (2,435) | 37,406 |
| Operating Expenses | | | | |
| Advertising and promotion | 11,990 | 35 | (2,435) | 9,590 |
| General and administrative | 7,813 | | | 7,813 |
| Depreciation | 217 | | | 217 |
| Amortization of intangible assets | 3,732 | | | 3,732 |
| Total operating expenses | 23,752 | 35 | (2,435) | 21,352 |
| Operating income | 15,053 | 1,001 | -- | 16,054 |
| Other income (expense) | | | | |
| Interest income | 212 | | | 212 |
| Interest expense | (6,748) | | | (6,748) |
| Total other income (expense) | (6,536) | -- | -- | (6,536) |
| Income before provision for income taxes | 8,517 | 1,001 | -- | 9,518 |
| Provision for income taxes | (3,364) | (359) | | (3,723) |
| Net income | \$ 5,153 | \$ 642 | \$ -- | \$ 5,795 |

Consolidated Statements of Operations

| <i>(In thousands)</i> | Three Months Ended December 31, 2004 | | | |
|--|---|----------------------------|--------------------------------|--------------------|
| | Previously Reported | Revenue Recognition | Cooperative Advertising | As Restated |
| Revenues | | | | |
| Net sales | \$ 75,829 | \$ (732) | \$ (2,079) | \$ 73,018 |
| Other revenues | 25 | | | 25 |
| Total revenues | 75,854 | (732) | (2,079) | 73,043 |
| Cost of Sales | | | | |
| Costs of sales | 33,923 | (682) | | 33,241 |
| Gross profit | 41,931 | (50) | (2,079) | 39,802 |
| Operating Expenses | | | | |
| Advertising and promotion | 7,265 | (18) | (2,079) | 5,168 |
| General and administrative | 5,690 | | | 5,690 |
| Depreciation | 457 | | | 457 |
| Amortization of intangible assets | 2,148 | | | 2,148 |
| Total operating expenses | 15,560 | (18) | (2,079) | 13,463 |
| Operating income | 26,371 | (32) | -- | 26,339 |
| Other income (expense) | | | | |
| Interest income | 48 | | | 48 |
| Interest expense | (12,042) | | | (12,042) |
| Total other income (expense) | (11,994) | -- | -- | (11,994) |
| Income before provision for income taxes | 14,377 | (32) | | 14,345 |
| Provision for income taxes | (5,230) | 12 | | (5,218) |
| Net income | \$ 9,147 | \$ (20) | \$ -- | \$ 9,127 |

Consolidated Statements of Operations**Three Months Ended December 31, 2003**

| <i>(In thousands)</i> | Previously Reported | Revenue Recognition | Cooperative Advertising | As Restated |
|---|--------------------------------|--------------------------------|------------------------------------|--------------------|
| Revenues | | | | |
| Net sales | \$ 19,122 | \$ 168 | \$ (456) | \$ 18,834 |
| Other revenues - related parties | 97 | | | 97 |
| Total revenues | 19,219 | 168 | (456) | 18,931 |
| Cost of Sales | | | | |
| Costs of sales | 7,485 | 82 | | 7,567 |
| Gross profit | 11,734 | 86 | (456) | 11,364 |
| Operating Expenses | | | | |
| Advertising and promotion | 2,736 | 6 | (456) | 2,286 |
| General and administrative | 2,879 | | | 2,879 |
| Depreciation | 73 | | | 73 |
| Amortization of intangible assets | 1,246 | | | 1,246 |
| Total operating expenses | 6,934 | 6 | (456) | 6,484 |
| Operating income | 4,800 | 80 | -- | 4,880 |
| Other income (expense) | | | | |
| Interest income | 14 | | | 14 |
| Interest expense | (2,162) | | | (2,162) |
| Total other income (expense) | (2,148) | -- | -- | (2,148) |
| Income before provision for income taxes | 2,652 | 80 | | 2,732 |
| Provision for income taxes | (1,052) | (32) | | (1,084) |
| Net income | \$ 1,600 | \$ 48 | \$ -- | \$ 1,648 |

Consolidated Balance Sheet
(In thousands)

| | December 31, 2004 | |
|---|-----------------------------------|--------------------|
| | As Previously Reported | As Restated |
| Assets | | |
| Current assets | | |
| Cash | \$ 6,754 | \$ 6,754 |
| Accounts receivable | 36,125 | 27,388 |
| Other receivable | 718 | 718 |
| Inventories | 18,888 | 23,371 |
| Deferred income tax assets | 6,574 | 6,574 |
| Prepaid expenses and other current assets | 2,576 | 2,576 |
| Total current assets | 71,635 | 67,381 |
| Property and equipment | 2,670 | 2,670 |
| Goodwill | 294,660 | 294,847 |
| Intangible assets | 610,761 | 610,761 |
| Other long-term assets | 22,306 | 22,306 |
| Total Assets | \$ 1,002,032 | \$ 997,965 |
| Liabilities and Members' Equity | | |
| Current liabilities | | |
| Accounts payable | \$ 17,806 | \$ 17,806 |
| Accounts payable - related parties | 1,000 | 1,000 |
| Accrued liabilities | 18,857 | 17,097 |
| Current portion of long-term debt | 3,730 | 3,730 |
| Total current liabilities | 41,393 | 39,633 |
| Long-term debt | 676,563 | 676,563 |
| Deferred income tax liabilities | 85,070 | 85,070 |
| Total liabilities | 803,026 | 801,266 |
| Members' Equity | | |
| Contributed capital - Prestige Holdings | 183,533 | 183,533 |
| Retained earnings | 15,473 | 13,166 |
| Total members' equity | 199,006 | 196,699 |
| Total liabilities and members' equity | \$ 1,002,032 | \$ 997,965 |

Consolidated Balance Sheet
(In thousands)

| | March 31, 2004 | |
|---|-----------------------------------|--------------------|
| | As Previously Reported | As Restated |
| Assets | | |
| Current assets | | |
| Cash | \$ 3,393 | \$ 3,393 |
| Accounts receivable | 15,391 | 13,028 |
| Other receivables | 341 | 341 |
| Inventories | 9,748 | 10,660 |
| Deferred income tax assets | 1,647 | 1,647 |
| Prepaid expenses and other current assets | 234 | 234 |
| Total current assets | 30,754 | 29,303 |
| Property and equipment | 880 | 880 |
| Goodwill | 55,594 | 55,781 |
| Intangible assets | 236,611 | 236,611 |
| Other long-term assets | 2,783 | 2,783 |
| Total Assets | \$ 326,622 | \$ 325,358 |
| Liabilities and Members' Equity | | |
| Current liabilities | | |
| Accounts payable | \$ 5,281 | \$ 5,281 |
| Accrued liabilities | 7,264 | 6,561 |
| Current portion of long-term debt | 2,000 | 2,000 |
| Total current liabilities | 14,545 | 13,842 |
| Long-term debt | 146,694 | 146,694 |
| Deferred income tax liabilities | 38,874 | 38,874 |
| Total liabilities | 200,113 | 199,410 |
| Members' Equity | | |
| Contributed capital - Prestige Holdings | 124,719 | 124,719 |
| Retained earnings | 1,790 | 1,229 |
| Total members' equity | 126,509 | 125,948 |
| Total liabilities and members' equity | \$ 326,622 | \$ 325,358 |

The restatements did not affect previously reported net cash flows from operating, investing or financing activities.

3. ACQUISITIONS OF BUSINESS

On April 6, 2004, the Company acquired all of the outstanding capital stock of Bonita Bay for a purchase price of approximately \$562,858 (including working capital adjustments totaling \$1,091). In accordance with SFAS No. 141, the Company was determined to be the accounting acquirer.

The Bonita Bay Acquisition, including fees and expenses related to the new financing of \$22,651 and funds used to pay off \$154,422 of debt and accrued interest incurred to finance the Medtech Acquisition, was financed through the following sources:

| | | |
|--|----|---------|
| Revolving Credit Facility | \$ | 3,512 |
| Tranche B Term Loan | | 355,000 |
| Tranche C Term Loan Facility | | 100,000 |
| 9.25% Senior Subordinated Notes | | 210,000 |
| Capital contributions from Prestige Holdings | | 58,579 |
| Total sources of funds | \$ | 727,091 |

The total purchase price of the Bonita Bay Acquisition (which included cash paid to the selling shareholders of \$382,269, 94 Prestige Holdings Class B Preferred Units valued at an aggregate of \$91 and 18,842 Prestige Holdings Common Units valued at an aggregate of \$1, assumed debt and accrued interest which was retired of \$176,918 and acquisition costs of \$3,579) was allocated to the acquired assets and liabilities as set forth in the following table:

| | Bonita Bay | |
|---|-------------------|-----------|
| Cash | \$ | 4,304 |
| Accounts receivable | | 13,121 |
| Inventories | | 16,271 |
| Prepaid expenses and other current assets | | 1,391 |
| Property, plant and equipment | | 2,982 |
| Goodwill | | 217,860 |
| Intangible assets | | 352,460 |
| Accounts payable and accrued liabilities | | (27,745) |
| Long-term debt | | (172,898) |
| Deferred income taxes | | (28,520) |
| | \$ | 379,226 |

As a result of the Bonita Bay Acquisition, the Company recorded indefinite lived trademarks of \$340,700 and \$11,760 of trademarks with an estimated weighted average useful life of 7 years.

On October 6, 2004, the Company acquired all of the outstanding stock of Vetco, Inc. for a purchase price of approximately \$50,649. To finance the acquisition, the Company used cash on hand of approximately \$20,649 and borrowed an additional \$12,000 from its revolving credit facility and \$18,000 on its Tranche B term loan facility.

The total purchase price of the Vetco Acquisition was allocated to the acquired assets and liabilities as set forth in the following table:

| | Vetco | |
|---|--------------|-------|
| Accounts receivable | \$ | 2,136 |
| Inventories | | 910 |
| Prepaid expenses and other current assets | | 37 |
| Property, plant and equipment | | 5 |

| | |
|--|-----------|
| Goodwill | 21,206 |
| Intangible assets | 27,158 |
| Accounts payable and accrued liabilities | (803) |
| | \$ 50,649 |

As a result of the Vetco acquisition, the Company recorded \$27,000 of trademarks with an estimated useful life of 20 years and \$158 related to a 5 year non-compete agreement with the former owner of Vetco.

The following table reflects the unaudited results of the Company's operations on a pro forma basis as if the

Medtech, Spic and Span, Bonita Bay and Vetco Acquisitions had been completed on April 1, 2003. The pro forma financial information is not necessarily indicative of the operating results that would have occurred had the acquisitions been consummated as of April 1, 2003, nor is it necessarily indicative of future operating results.

| | Unaudited Pro Forma Three months ended December 31, 2003 (Restated) | |
|----------------------------|--|--------|
| Net sales | \$ | 76,838 |
| Income before income taxes | \$ | 17,222 |
| Net income | \$ | 10,147 |

| | Unaudited Pro Forma Nine months ended December 31 | | | |
|----------------------------|--|---------|-------------------|---------|
| | 2004 | | 2003 | |
| | <i>(Restated)</i> | | <i>(Restated)</i> | |
| Net sales | \$ | 217,934 | \$ | 215,865 |
| Income before income taxes | \$ | 29,830 | \$ | 33,207 |
| Net income | \$ | 18,068 | \$ | 20,110 |

The results of operations of Vetco for the period October 1, 2004 to October 5 2004 were not material. Accordingly, pro forma information for the three months ended December 31, 2004 has not been presented.

4. INVENTORIES

Inventories, net consist of the following:

| | December 31, 2004 | | March 31, 2004 | |
|-----------------------------|------------------------------|--------|---------------------------|--------|
| | <i>(successor basis)</i> | | | |
| | <i>(Restated)</i> | | <i>(Restated)</i> | |
| Packaging and raw materials | \$ | 4,110 | \$ | 1,562 |
| Finished goods | | 19,261 | | 9,098 |
| Total | \$ | 23,371 | \$ | 10,660 |

Inventories are shown net of reserves for obsolete and slow moving inventory of \$1,791 and \$125 at December 31, 2004 and March 31, 2004, respectively.

5. OTHER LONG-TERM ASSETS

Other long-term assets consist of the following at December 31, 2004:

| | Carrying Amount | Accumulated Amortization (successor basis) | Net Carrying Amount |
|-----------------------------|----------------------------|---|------------------------------------|
| Intangible assets: | | | |
| Indefinite lived trademarks | \$ 522,346 | \$ — | \$ 522,346 |

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Amortizable intangible assets:

| | | | |
|-------------------------------|------------|------------|------------|
| Trademarks | 94,900 | (6,635) | 88,265 |
| Non-compete agreement | 158 | (8) | 150 |
| | 617,404 | (6,643) | 610,761 |
| Deferred financing costs, net | 21,248 | — | 21,248 |
| Deferred offering costs | 1,058 | — | 1,058 |
| Total | \$ 639,710 | \$ (6,643) | \$ 633,067 |

Other long-term assets consist of the following at March 31, 2004:

| | Carrying Amount | Accumulated Amortization (successor basis) | Net Carrying Amount |
|--------------------------------|--------------------|--|---------------------------|
| Intangible assets: | | | |
| Indefinite lived trademarks | \$ 181,361 | \$ — | \$ 181,361 |
| Amortizable intangible assets: | | | |
| Trademarks | 56,140 | (890) | 55,250 |
| | 237,501 | (890) | 236,611 |
| Deferred financing costs, net | 2,783 | — | 2,783 |
| Total | \$ 240,284 | \$ (890) | \$ 239,394 |

As of December 31, 2004, the Company's future amortization of intangible assets is expected to be as follows:

Year ending March 31,

| | |
|------------|-----------|
| 2005 | \$ 2,148 |
| 2006 | 8,592 |
| 2007 | 8,592 |
| 2008 | 8,592 |
| 2009 | 8,592 |
| Thereafter | 51,899 |
| Total | \$ 88,415 |

6. LONG-TERM DEBT

Long-term debt consists of the following:

| | December 31, 2004 | March 31, 2004 |
|-----------------------------------|----------------------|-------------------|
| | (successor basis) | |
| Revolving Credit Facility | \$ — | \$ — |
| Tranche B Term Loan Facility | 370,293 | — |
| Tranche C Term Loan Facility | 100,000 | — |
| Senior Subordinated Notes | 210,000 | — |
| Medtech Revolving Credit Facility | — | 10,548 |
| Medtech Term Loan Facility | — | 100,000 |
| Medtech Subordinated Notes | — | 38,146 |
| | 680,293 | 148,694 |
| Less: current portion | (3,730) | (2,000) |
| Long-term debt | \$ 676,563 | \$ 146,694 |

Interest Rate Protection Agreement

On June 30, 2004, the Company purchased a 5% interest rate cap covering \$20,000 of its debt. The interest rate cap terminates in June 2006.

7. BUSINESS SEGMENTS

Segment information has been prepared in accordance with SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information." Operating segments are determined based on product lines. Within each reportable segment are operating segments which have similar economic characteristics, including the nature of the products, production process, type of customer and method of distribution.

There were no inter-segment sales or transfers during the three or nine months ended December 31, 2004 and 2003. The Company evaluates the performance of its product lines and allocates resources to them based primarily on contribution margin (gross profit less advertising and promotion expenses). The tables below summarize information about reportable segments. The Company did not operate in the household cleaning segment during the three and nine months ended December 31, 2003.

| Three months ended December 31, 2004 (Restated) (successor basis) | Over-the-Counter Drug | Personal Care | Household Cleaning | Consolidated |
|--|----------------------------------|--------------------------|-------------------------------|---------------------|
| Net sales | \$ 40,964 | \$ 7,612 | \$ 24,442 | \$ 73,018 |
| Other revenues | — | — | 25 | 25 |
| Total revenues | 40,964 | 7,612 | 24,467 | 73,043 |
| Cost of sales | 14,545 | 3,681 | 15,015 | 33,241 |
| Gross profit | 26,419 | 3,931 | 9,452 | 39,802 |
| Advertising and promotion | 3,357 | 797 | 1,014 | 5,168 |
| Contribution margin | \$ 23,062 | \$ 3,134 | \$ 8,438 | \$ 34,634 |
| Other operating expenses | | | | 8,295 |
| Operating income | | | | 26,339 |
| Other income (expense) | | | | (11,994) |
| Provision for income taxes | | | | (5,218) |
| Net income | | | | \$ 9,127 |

| Three months ended December 31, 2003 (Restated) (predecessor basis) | Over-the-Counter Drug | Personal Care | Other | Consolidated |
|--|----------------------------------|--------------------------|--------------|---------------------|
| Net sales | \$ 12,486 | \$ 6,348 | \$ — | \$ 18,834 |
| Other revenues - related party | — | — | 97 | 97 |
| Total revenues | 12,486 | 6,348 | 97 | 18,931 |
| Cost of sales | 4,575 | 2,992 | — | 7,567 |
| Gross profit | 7,911 | 3,356 | 97 | 11,364 |
| Advertising and promotion | 822 | 1,464 | — | 2,286 |
| Contribution margin | \$ 7,089 | \$ 1,892 | \$ 97 | \$ 9,078 |
| Other operating expenses | | | | 4,198 |
| Operating income | | | | 4,880 |
| Other income (expense) | | | | (2,148) |
| Provision for income taxes | | | | (1,084) |
| Net income | | | | \$ 1,648 |

| Nine months ended December 31, 2004 (Restated) (successor basis) | Over-the-Counter Drug | Personal Care | Household Cleaning | Consolidated |
|---|----------------------------------|--------------------------|-------------------------------|---------------------|
| Net sales | \$ 113,067 | \$ 24,593 | \$ 73,970 | \$ 211,630 |
| Other revenues | — | — | 126 | 126 |
| Total revenues | 113,067 | 24,593 | 74,096 | 211,756 |
| Cost of sales | 44,075 | 12,800 | 47,445 | 104,320 |
| Gross profit | 68,992 | 11,793 | 26,651 | 107,436 |
| Advertising and promotion | 15,709 | 4,213 | 4,480 | 24,402 |
| Contribution margin | \$ 53,283 | \$ 7,580 | \$ 22,171 | \$ 83,034 |
| Other operating expenses | | | | 22,261 |
| Operating income | | | | 60,773 |
| Other income (expense) | | | | (41,444) |
| Provision from income taxes | | | | (7,392) |

| | | |
|------------|----|--------|
| Net income | \$ | 11,937 |
|------------|----|--------|

| Nine months ended December 31, 2003 (Restated) (predecessor basis) | Over-the-Counter Drug | Personal Care | Other | Consolidated |
|--|--------------------------|------------------|--------|--------------|
| Net sales | \$ 39,536 | \$ 21,596 | \$ — | 61,132 |
| Other revenues - related party | — | — | 292 | 292 |
| Total revenues | 39,536 | 21,596 | 292 | 61,424 |
| Cost of sales | 13,529 | 10,489 | — | 24,018 |
| Gross profit | 26,007 | 11,107 | 292 | 37,406 |
| Advertising and promotion | 5,078 | 4,512 | — | 9,590 |
| Contribution margin | \$ 20,929 | \$ 6,595 | \$ 292 | 27,816 |
| Other operating expenses | | | | 11,762 |
| Operating income | | | | 16,054 |
| Other income (expense) | | | | (6,536) |
| Provision for income taxes | | | | (3,723) |
| Net income | | | | \$ 5,795 |

During the nine months ended December 31, 2004, virtually all sales were made to customers in the United States and Canada.

No individual geographical area accounted for more than 10% of net sales in any of the periods presented. At December 31, 2004, all of the Company's long-term assets were located in the United States.

8. Commitments and Contingencies

In June 2003, a lawsuit, *Theodosakis v. Walgreens, et al*, was filed in Federal District Court in Arizona, in which the plaintiff alleged that Medtech Products, a wholly-owned subsidiary of Medtech, and others infringed the dress trade of a book titled "The Arthritis Cure" in connection with the sale of dietary supplement products under the core trademark ARTHx. In addition, the complaint alleged that Medtech Products and others made false endorsements, engaged in unfair competition, made false designations of origin and invaded the privacy rights of the plaintiff. The ARTHx trademarks, goodwill and inventory were sold by Medtech Products to a third party, Contract Pharmacal Corporation, in March 2003. On January 12, 2005, our motions for summary judgment on the basis of Laches and Statute of Limitations were granted by the court. The plaintiff has a right to a perfect appeal within 30 days.

The Company is also involved from time to time in routine legal matters and other claims incidental to its business. When it appears probable in management's judgment that the Company will incur monetary damages or other costs in connection with such claims and proceedings, and such costs can be reasonably estimated, liabilities are recorded in the financial statements and charges are recorded against earnings. The Company believes the resolution of such routine matters and other incidental claims, taking into account reserves and insurance, will not have a material adverse effect on the Company's financial condition or results of operations.

9. Subsequent Events

In January 2005, the Prestige Brands Holdings, Inc., the ultimate parent of the company, filed an amended registration statement on Form S-1 to offer 23.3 million shares of its common stock to the public.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion should be read together with the unaudited consolidated financial statements and the related notes included elsewhere in this document.

GENERAL

Overview. We are a branded consumer products company with a diversified portfolio of well-recognized brands in the over-the-counter drug, household cleaning and personal care categories. Our products are sold by mass merchandisers, and in drug, grocery, dollar and club stores. Our senior management team and dedicated sales force maintain long-standing relationships with our top 50 customers, which accounted for approximately 81% of our gross sales, on a pro forma basis excluding the Vetco acquisition, for the year ended March 31, 2004. Our principal customer relationships include Wal-Mart, Walgreens, Target, CVS and Kroger.

We conduct our operations through three principal business segments: Over-the-Counter Drug, Household Cleaning and Personal Care.

RESTATEMENT

As discussed in Note 2 to the financial statements, the financial statements and related notes thereto contained in the Company's Quarterly Report on Form 10-Q for the three and nine month periods ended December 31, 2004 and 2003 have been restated. All amounts in Management's Discussion and Analysis of Financial Condition and Results of Operations have been adjusted, as appropriate, for the effects of this restatement.

Results of Operations

Three months ended December 31, 2004 compared to the three months ended December 31, 2003

The following includes a discussion of the results for the quarterly periods ended December 31, 2004 and 2003, as well as, a discussion of the pro forma quarter ended December 31, 2003 compared to actual results for the quarter ended December 31, 2004. Use of the term "pro forma" throughout the following discussion reflects the unaudited results of our operations as if the Spic and Span acquisition and the Bonita Bay acquisition had both been completed on April 1, 2003, without giving effect to the Vetco acquisition, which is not considered material to the pro forma results.

The following table sets forth the net sales, gross profit and contribution margin (i.e., gross profit less advertising and promotion, or A&P by segment). The unaudited pro forma segment data is provided for informational purposes only and is not necessarily indicative of the operating results that would have occurred had the transactions been consummated on the date indicated above, nor are they necessarily indicative of our future results of operations.

| (Unaudited) | Three months ended December 31 | | |
|----------------------------|--|--|--|
| | 2004 (successor basis) (Restated) | 2003 (predecessor basis) (Restated) | 2003 (pro forma basis) (Restated) |
| Net Sales | | | |
| Over-the-counter drug | \$ 40,964 | \$ 12,486 | \$ 39,457 |
| Personal care | 7,612 | 6,348 | 8,016 |
| Household cleaning | 24,467 | — | 25,455 |
| Other | — | 97 | 97 |
| Total net sales | \$ 73,043 | \$ 18,931 | \$ 73,025 |
| Gross Profit | | | |
| Over-the-counter drug | \$ 26,419 | \$ 7,911 | \$ 25,747 |
| Personal care | 3,931 | 3,356 | 4,206 |
| Household cleaning | 9,452 | — | 9,813 |
| Other | — | 97 | 97 |
| Total gross profit | \$ 39,802 | \$ 11,364 | \$ 39,863 |
| Contribution Margin | | | |
| Over-the-counter drug | \$ 23,062 | \$ 7,089 | \$ 22,269 |
| Personal care | 3,134 | 1,892 | 2,590 |
| Household cleaning | 8,438 | — | 7,150 |
| Other | — | 97 | 97 |
| Total contribution margin | \$ 34,634 | \$ 9,078 | \$ 32,106 |

Net Sales. Net sales increased by \$54.1 million, or 285.8%, from \$18.9 million for the quarter ended December 31, 2003 to \$73.0 million for the quarter ended December 31, 2004. The sales increase is driven by the acquisitions of Bonita Bay, Spic and Span, and Vetco in April 2004, March 2004 and October 2004, respectively. The Over-the-Counter Drug (“OTC Drug”) segment had net sales of \$41.0 million for the quarter ended December 31, 2004, an increase of \$28.5 million over the quarter ended December 31, 2003, primarily as a result of the Bonita Bay Acquisition. The Personal Care segment had net sales of \$7.6 million for the quarter ended December 31, 2004, an increase of \$1.3 million over the quarter ended December 31, 2003, primarily as a result of the Bonita Bay Acquisition. The Household Cleaning segment, which was acquired through the Spic and Span and Bonita Bay acquisitions, had sales of \$24.5 million for the quarter ended December 31, 2004 compared to no sales for the quarter ended December 31, 2003. On a pro forma basis, net sales were flat at \$73.0 million for the quarterly periods ended December 31, 2004 and 2003. The decreases in sales in the Household Cleaning and Personal Care segments were offset by an increase in the OTC Drug segment.

Over-the-Counter Drug Segment. Net sales for the OTC Drug segment were \$41.0 million for the quarter ended December 31, 2004 compared to pro forma net sales of \$39.5 million for the quarter ended December 31, 2003, an increase of \$1.5 million or 3.8%. The sales increase was driven by increases in Clear Eyes and the Little Remedies brand, acquired in the Vetco Acquisition in October 2004. Partially offsetting the sales increases discussed above were decreases for the Chloraseptic and Murine brands. The Chloraseptic decline is related to the timing of the flu season in the FY 2003 quarter. A severe flu season in November and December 2003 led to an extremely strong sales performance in December 2003. The flu season in the quarter ended December 31, 2004 was comparatively mild.

Personal Care Segment. On a pro forma basis, net sales for the Personal Care segment declined by \$0.4 million or, 5.0%, from \$8.0 million for the quarter ended December 31, 2003 to \$7.6 million for the quarter ended December 31, 2004.

Household Cleaning Segment. On a pro forma basis, the Household Cleaning segment net sales decreased by \$1.0 million, or 3.9% from \$25.5 million for the quarter ended December 31, 2003 to \$24.5 million for the quarter ended December 31, 2004. The decrease was primarily attributable to Comet. Sales in the 2003 quarter were bolstered by \$2.7 million of volume for two new products launches - a disposable toilet bowl brush (Comet Clean and Flush) and toilet bowl tablets - which were discontinued in FY 2005.

Gross Profit. Gross profit increased by \$28.4 million, or 250.2%, from \$11.4 million for the quarter ended December 31, 2003 to \$39.8 million for the quarter ended December 31, 2004. The increase in gross profit is driven by the sales increase in the current year. As a percentage of sales, gross profit declined from 60.0% for the quarter ended December 31, 2003 to 54.5% for the quarter ended December 31, 2004. The margin decline is due to the addition of the Household Cleaning segment in the current year. Gross margins in the Household Cleaning segment are significantly lower than gross margins in the OTC Drug and Personal Care segments.

On a pro forma basis, gross profit decreased by \$0.1 million, or 0.2%, from \$39.9 million for the quarter ended December 31, 2003 to \$39.8 million for the quarter ended December 31, 2004. As a percentage of sales, gross profit declined slightly from 54.6% for the quarter ended December 31, 2003 to 54.5% for the quarter ended December 31, 2004.

Over-the-Counter Drug Segment. On a pro forma basis, the OTC Drug segment's gross profit increased by \$0.7 million, or 2.6%, from \$25.7 million for the quarter ended December 31, 2003 to \$26.4 million for the quarter ended December 31, 2004. The increase was due to the sales increase in the current year. Gross profit as a percentage of sales declined from 65.3% for the quarter ended December 31, 2003 to 64.5% for the quarter ended December 31, 2004. The decline in margin as a percentage of sales was driven by a change in sales mix.

Personal Care Segment. On a pro forma basis, the Personal Care segment's gross profit decreased by \$0.3 million, or 6.5%, from \$4.2 million for the quarter ended December 31, 2003 to \$3.9 million for the quarter ended December 31, 2004. The decrease in gross profit was due to the sales decline.

Household Cleaning Segment. On a pro forma basis, the Household Cleaning segment's gross profit decreased by \$0.3 million, or 3.7%, from \$9.8 million for the quarter ended December 31, 2003 to \$9.5 million for the quarter ended December 31, 2004. The decline in gross profit was due to the sales decline.

Contribution Margin. Contribution margin, defined as gross profit less advertising and promotion expenses, increased by \$25.5 million, or 281.5%, from \$9.1 million for the quarter ended December 31, 2003 to \$34.6 million for the quarter ended December 31, 2004. The increase in contribution margin was due to the sales increase discussed above.

On a pro forma basis, contribution margin increased by \$2.5 million, or 7.9%, from \$32.1 million for the quarter ended December 31, 2003 to \$34.6 million for the quarter ended December 31, 2004. The increase was due to a reduction of \$2.6 million in advertising and selling expenses, from \$7.8 million for the quarter ended December 31, 2003 to \$5.2 million for the quarter ended December 31, 2004, offset by the gross profit decline discussed above. The decrease in advertising and selling expenses was due to the following: (i) approximately \$2.0 million in advertising and selling expenses related to the Comet disposable toilet bowl brush in the December 2003 quarter (which were not incurred in the December 2004 quarter); (ii) synergy savings (as a result of the Acquisitions) related to agency fees, media buying and broker commissions amounted to approximately \$0.7 million in the quarter.

Over-the-Counter Drug Segment. Pro forma contribution margin for the OTC Drug segment increased by \$0.8 million, or 3.6%, from \$22.3 million for the quarter ended December 31, 2003 to \$23.1 million for the quarter ended December 31, 2004. The increase in contribution margin was due to the sales increase.

Personal Care Segment. Pro forma contribution margin for the Personal Care segment increased by \$0.5 million, or 21.0%, from \$2.6 million for the quarter ended December 31, 2003 to \$3.1 million for the quarter ended December 31, 2004. The increase in contribution margin was driven by reductions in sales promotion and broker commissions in the current quarter.

Household Cleaning Segment. Pro forma contribution margin for the Household Cleaning segment increased by \$1.3 million, or 18.0%, from \$7.1 million for the quarter ended December 31, 2003 to \$8.4 million for the quarter ended

December 31, 2004. The increase in contribution margin was due to the reductions in advertising and sales promotion expenditures for Comet in the current quarter primarily due to the discontinuance of advertising related to the disposable toilet bowl brush.

General and Administrative Expenses. General and administrative expenses increased by \$2.8 million, or 97.6%, from \$2.9 million for the quarter ended December 31, 2003 to \$5.7 million for the quarter ended December 31, 2004. The increase in expenses was due to the additional expenses associated with adding the brands acquired in the Bonita Bay, Spic and Span and Vetco Acquisitions to the portfolio. The acquisitions

resulted in increases to most general and administrative line items including compensation, office space, insurance costs, and legal and accounting expenses. In addition, the decision to abandon our proposed IDS offering during the quarter resulted in recognition of \$0.5 million of IDS related legal and accounting expenses in the period ending December 31, 2004.

Depreciation and Amortization Expense. Depreciation and amortization expense increased by \$1.3 million, or 97.5%, from \$1.3 million for the quarter ended December 31, 2003 to \$2.6 million for the quarter ended December 31, 2004. The increase is due primarily to amortization of intangible assets related to the acquisitions and an increase in depreciation related to the Bonita Bay Acquisition.

Interest Expense, net. Net interest expense increased by \$9.8 million, or 458.4%, from \$2.2 million for the quarter ended December 31, 2003 to \$12.0 million for the quarter ended December 31, 2004. The increase in interest expense is due primarily to the increased levels of indebtedness outstanding after the acquisitions and related financing transactions.

Income Taxes. The income tax provision for the quarter ended December 31, 2004 was \$5.2 million, with an effective rate of 36.4%, compared to a provision of \$1.1 million for the quarter ended December 31, 2003, with an effective rate of 39.7%. The difference between the U.S. federal statutory rate of 34% and the effective rates is primarily due to state tax considerations.

Nine months ended December 31, 2004 compared to the nine months ended December 31, 2003

The following includes a discussion of the actual year-to-date results for the nine months ended December 31, 2004 and 2003, as well as a discussion of the pro forma results for the year-to-date period ended December 31, 2003, compared to actual results for the year-to-date period ended December 31, 2004. Use of the term “pro forma” throughout the following discussion reflects the unaudited results of our operations as if the Spic and Span acquisition and the Bonita Bay acquisition had both been completed on April 1, 2003, without giving effect to the Vetco acquisition, which is not considered material to the pro forma results.

The following tables set forth the net sales, gross profit and contribution margin (i.e., gross profit less advertising and promotion, or A&P by segment). The unaudited pro forma segment data is provided for informational purposes only and is not necessarily indicative of the operating results that would have occurred had the transactions been consummated on the date indicated above, nor are they necessarily indicative of our future results of operations.

| (Unaudited) | Nine months ended December 31 | | |
|-----------------------|--|--|--|
| | 2004 (successor basis) (Restated) | 2003 (predecessor basis) (Restated) | 2003 (pro forma basis) (Restated) |
| Net Sales | | | |
| Over-the-counter drug | \$ 113,067 | \$ 39,536 | \$ 105,419 |
| Personal care | 24,593 | 21,596 | 26,459 |
| Household cleaning | 74,096 | — | 74,472 |
| Other | — | 292 | 292 |
| Total net sales | \$ 211,756 | \$ 61,424 | \$ 206,642 |
| Gross Profit | | | |
| Over-the-counter drug | \$ 68,992 | \$ 26,007 | \$ 67,632 |
| Personal care | 11,793 | 11,107 | 13,143 |

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| | | | |
|---------------------------|------------|-----------|------------|
| Household cleaning | 26,651 | — | 29,765 |
| Other | — | 292 | 292 |
| Total gross profit | \$ 107,436 | \$ 37,406 | \$ 110,832 |
| Contribution Margin | | | |
| Over-the-counter drug | \$ 53,283 | \$ 20,929 | \$ 53,746 |
| Personal care | 7,580 | 6,595 | 7,621 |
| Household cleaning | 22,171 | — | 22,746 |
| Other | — | 292 | 292 |
| Total contribution margin | \$ 83,034 | \$ 27,816 | \$ 84,405 |

Net Sales. Net sales increased by \$150.4 million, or 244.7%, from \$61.4 million for the nine months

ended December 31, 2003 to \$211.8 million for the nine months ended December 31, 2004. The sales increase was driven by the acquisitions of Spic and Span, Bonita Bay and Vetco in March 2004, April 2004 and October 2004, respectively. The Over-the-Counter Drug segment had net sales of \$113.1 million for the nine months ended December 31, 2004, an increase of \$73.6 million over net sales of \$39.5 million for the nine months ended December 31, 2003. The Personal Care segment has net sales of \$24.6 million for the nine months ended December 31, 2004 compared to net sales of \$21.6 million for the nine months ended December 31, 2003. The Household Cleaning segment, which was acquired as part of the Spic and Span and Bonita Bay Acquisitions, had sales of \$74.1 million for the nine months ended December 31, 2004 compared to no sales during the same period of the prior year.

On a pro forma basis, net sales increased by \$5.1 million, or 2.5%, from \$206.6 million for the nine months ended December 31, 2003 to \$211.8 million for the nine months ended December 31, 2004. The increase in overall proforma net sales was driven by the Over-the-Counter Drug segment.

Over-the-Counter Drug Segment. On a pro forma basis, net sales of \$113.1 million were \$7.7 million or 7.3% greater than sales of \$105.4 million for the nine months ended December 31, 2003. The *Compound W* and *Clear eyes* brands exhibited strong sales growth for the nine months ended December 31, 2004. Partially offsetting the strong sales performance for those two brands were declines in sales for the *Chloraseptic* and *Murine* brands. The *Little Remedies* brands, acquired in the Vetco acquisition contributed \$4.4 million to the nine month over-the-counter sales.

Personal Care Segment. On a pro forma basis, the Personal Care segment showed a sales decline of \$1.9 million, or 7.1%, from \$26.5 million for the nine months ended December 31, 2003 to \$24.6 million for the nine months ended December 31, 2004. The decrease in sales was driven by declines for *Cutex* and *Denorex*. The *Cutex* decline reflects a decline for the entire nail polish category in 2004 versus the prior year. The decline in *Denorex* sales reflects market share losses from 2003.

Household Cleaning Segment. On a pro forma basis, the Household Cleaning segment had a sales decline of \$0.4 million, or 0.5%, from \$74.5 million for the nine months ended December 31, 2003 to \$74.1 million for the nine months ended December 31, 2004. The decline in sales was due to a decline in *Comet*, partially offset by an increase for *Spic and Span*. The decline in *Comet* is primarily due to the discontinuance of the *Comet Clean and Flush* toilet bowl brush and toilet bowl tablets.

Gross Profit. Gross profit increased by \$70.0 million, or 187.2% from \$37.4 million for the nine months ended December 31, 2003 to \$107.4 million for the nine months ended December 31, 2004. This increase is driven primarily by the sales increase. As a percentage of sales, gross profit declined from 60.9% for the nine months ended December 31, 2003 to 50.7% for the nine months ended December 31, 2004. This decrease in gross margin as a percentage of sales is driven by two factors. The nine months ended December 31, 2004 included \$5.3 million of charges due to step-ups in inventory related to purchase accounting. The second reason for the deterioration in gross margin percentage is the addition to the Household Cleaning segment in the current year. Gross margins in the Household Cleaning segment are significantly lower than gross margins for the Over-the-Counter Drug segment and Personal Care segment.

On a pro forma basis, gross profit decreased by \$3.4 million, or 3.1%, from \$110.8 million for the nine months ended December 31, 2003 to \$107.4 million for the nine months ended December 31, 2004. The decrease in gross profit on a pro forma basis is primarily due to charges related to an inventory step-up of \$5.3 million for the nine months ended December 31, 2004 compared to an inventory step-up of \$1.2 million in the nine months ended December 31, 2003. Excluding the inventory step-up, gross profit would have been \$112.0 million for the nine months ended December 31, 2003 and \$112.7 million for the nine months ended December 31, 2004.

Over-the-Counter Drug Segment. On a pro forma basis, the Over-the-Counter Drug segment's gross profit increased by \$1.4 million, or 2.0%, from \$67.6 million for the nine months ended December 31, 2003 to \$69.0 million for the nine

months ended December 31, 2004. The increase in gross profit was due to the sales increase. Excluding the inventory step-up of \$1.2 million for the nine months ended December 31, 2003 and \$2.7 million for the nine months ended December 31, 2004, gross profit would have increased by \$2.9 million, or 4.1% from \$68.8 million for the nine months ended December 31, 2003 to \$71.7 million for the nine months ended December 31, 2004. The increase (excluding inventory step-up) was due to the sales increase.

Personal Care Segment. On a pro forma basis, the Personal Care segment's gross profit declined by \$1.3 million, or 10.3%, from \$13.1 million for the nine months ended December 31, 2003 to \$11.8 million for

the nine months ended December 31, 2004. Excluding charges related to the inventory step-up of \$0.2 million during the current year, gross profit decline by \$1.1 million, or 8.7%, for the nine months ended December 31, 2004 versus the same period last year. The decline in gross profit was primarily due to the sales decline for the segment.

Household Cleaning Segment. On a pro forma basis, the Household Cleaning segment's gross profit decreased by \$3.1 million, or 10.5%, from \$29.8 million for the nine months ended December 31, 2003 to \$26.7 million for the nine months ended December 31, 2004. Excluding the charges related to the inventory step-up of \$2.4 million during the current year, gross profit decline by \$0.7 million, or 2.4%, from \$29.8 million for the nine months ended December 31, 2003 to \$29.1 million for the nine months ended December 31, 2004. The decline in gross profit is due to lower sales, close-out sales related to *Comet* Clean & Flush and increased shipments to lower margin dollar stores.

Contribution Margin. Contribution margin increased by \$55.2 million, or 198.5%, from \$27.8 million for the nine months ended December 31, 2003 to \$83.0 million for the nine months ended December 31, 2004. The increase in contribution margin was due to the increased gross profit discussed above, partially offset by increased advertising and selling expenses associated with the acquisition of the Spic and Span and Bonita Bay brands.

On a pro forma basis, contribution margin increased by \$2.7 million, or 3.2%, from \$85.6 million for the nine months ended December 31, 2003 to \$88.3 million for the nine months ended December 31, 2004, exclusive of the inventory step-up of \$5.3 million and \$1.2 million for the nine months ended December 31, 2004 and 2003, respectively. The increase in contribution margin was the result of the net sales increase combined with the decrease in overall advertising and selling expenses. The decrease in advertising and selling expenses in the current year is due to a synergy savings related to advertising agency fees, media buying and broker commissions. In addition, \$2.0 million of advertising and selling expenses related to the *Comet* disposable toilet bowl brush in fiscal year 2004 were not repeated in fiscal year 2005.

Over-the-Counter Drug Segment. Pro forma contribution margin for the Over-the-Counter Drug segment, excluding the inventory step-up of \$2.7 million and \$1.2 million for the nine months ended December 31, 2004 and 2003, respectively, increased by \$1.1 million, or 1.9%, from \$54.9 million for the nine months ended December 31, 2003 to \$56.0 million for the nine months ended December 31, 2004. The increase in pro forma contribution margin was driven by the sales increase partially offset by an increase in advertising and promotion spending.

Personal Care Segment. Pro forma contribution margin for the Personal Care segment, excluding the inventory step-up of \$0.2 million mentioned above, increased by \$0.2 million, or 2.1%, from \$7.6 million for the nine months ended December 31, 2003 to \$7.8 million for the nine months ended December 31, 2004.

Household Cleaning Segment. Excluding the inventory step-up of \$2.4 million mentioned above, pro forma contribution margin for the Household Cleaning segment increased by \$1.9 million, or 8.0%, from \$22.7 million for the nine months ended December 31, 2003 to \$24.6 million for the nine months ended December 31, 2004. The increase was driven by the reduction in advertising and promotional support on the *Comet* disposable toilet bowl brush in fiscal year 2004 compared to fiscal year 2003.

General and Administrative Expenses. General and administrative expenses increased by \$7.3 million, or 93.4%, from \$7.8 million for the nine months ended December 31, 2003 to \$15.1 million for the nine months ended December 31, 2004. The increase was primarily due to the additional expenses associated with adding the brands acquired in the Bonita Bay, Spic and Span and Vetco Acquisitions to the portfolio. The acquisitions resulted in increases to most general and administrative line items including compensation, office space, insurance costs, and legal and accounting expenses. In addition, the decision to abandon our proposed IDS offering resulted in recognition of \$0.6 million of IDS related legal and accounting expenses in the period ending December 31, 2004.

Depreciation and Amortization Expense. Depreciation and amortization expense increased by \$3.2 million, or 81.0%, from \$3.9 million for the nine months ended December 31, 2003 to \$7.1 million for the nine months ended December 31, 2004. The increase is primarily due to amortization of intangible assets related to the acquisitions and an increase in depreciation related to the Bonita Bay Acquisition.

Interest Expense, net. Net interest expense increased by \$27.4 million, or 418.3%, from \$6.5 million for the nine months ended December 31, 2003 to \$33.9 million for the nine months ended December 31, 2004. The increase in interest expense is primarily due to the increased levels of indebtedness outstanding after the acquisition.

Other Expense. Other expense of \$7.6 million for the nine months ended December 31, 2004 was comprised of a loss on extinguishment of debt related to the write-off of deferred financing costs and discount on debt associated with the borrowing incurred to finance the Medtech acquisition.

Income Taxes. The income tax provision for the nine months ended December 31, 2004 was \$7.4 million, with an effective rate of 38.2% compared to a provision of \$3.7 million for the nine months ended December 31, 2003, with an effective rate of 39.1%. The difference between U.S. federal statutory rate of 34% and the effective rates is primarily due to state income taxes.

Liquidity and Capital Resources

The Company has historically financed operations with a combination of internally generated funds and borrowings. Principal uses of cash are for operating expenses, servicing long term debt, acquisitions, working capital, payment of income taxes and capital expenditures.

Operating Activities

Nine months ended December 31, 2004 compared to the nine months ended December 31, 2003. Net cash provided by operating activities was \$39.9 million for the nine months ended December 31, 2004 compared to \$8.9 million for the nine months ended December 31, 2003. The increase in net cash provided by operating activities for the nine months ended December 31, 2004 was primarily due to net income of \$11.9 million, adjusted for non-cash items of \$29.8 million in 2004, compared to net income of \$5.8 million, adjusted for non-cash items of \$8.6 million in 2003. Exclusive of the impact of the Bonita Bay acquisition, working capital increased by \$1.8 million for the nine month period ended December 31, 2004, as a result of a decrease in accounts receivable and inventories of \$5.0 million, offset by a decrease in accounts payable and accrued expenses of \$6.8 million.

Investing Activities

Nine months ended December 31, 2004 compared to the nine months ended December 31, 2003. Net cash used in investing activities was \$425.7 million for the nine months ended December 31, 2004, compared to net cash used of \$0.5 million for the six months ended December 31, 2003. The net cash used in the nine months ended December 31, 2004 was primarily for the acquisition of Bonita Bay on April 6, 2004 and Vetco on October 6, 2004.

Financing Activities

Nine months ended December 31, 2004 compared to the nine months ended December 31, 2003. Net cash provided by financing activities was \$389.1 million for the nine months ended December 31, 2004 compared to \$11.2 million of cash used in financing activities for the nine months ended December 31, 2003. Net cash provided by financing activities for the nine months ended December 31, 2004 was primarily a result of proceeds of borrowings \$698.5 million and the issuance of preferred units and common units of \$58.7 million primarily related to the Bonita Bay and Vetco acquisitions. This was partially offset by repayment of debt incurred in February 2004 at the time of the Medtech acquisition, pay down of revolving credit facility and schedule payments on current debt of \$344.6 million. In addition, deferred financing costs of \$23.5 million offset proceeds from borrowings. Net cash used in financing activities in the nine months ended December 31, 2003 was primarily related to a payment on a note payable for Denorex.

Contractual Obligations

We had ongoing commitments under various contractual and commercial obligations as of December 31, 2004, as follows:

| Contractual Obligations | Total | Payments Due by Period | | | |
|---|-----------------|------------------------|-----------------|-----------------|------------------|
| | | Less than 1 Year | 1 to 3 Years | 4 to 5 Years | After 5 Years |
| | | (in millions) | | | |
| Long-term debt | \$ 680.3 | \$ 3.7 | \$ 7.5 | \$ 7.5 | \$ 661.6 |
| Interest on long-term debt (1) | 298.6 | 44.5 | 88.4 | 87.5 | 78.2 |
| Operating leases (2) | 1.3 | 0.5 | 0.6 | 0.2 | — |
| Total contractual cash obligations | \$ 980.2 | \$ 48.7 | \$ 96.5 | \$ 95.2 | \$ 739.8 |

(1) Represents the estimated interest obligations on the outstanding revolving credit facility, the outstanding balance on the Tranche B term loan, the outstanding balance on the Tranche C term loan, and the outstanding balance on the senior subordinated notes, together, assuming scheduled principal payments (based on the terms of the loan agreements) were made and assuming a weighted average interest rate of 6.7%. Estimated interest obligations would be different under different assumptions regarding interest rates or timing of principal payments. If interest rates on borrowings with variable rates increased by 1/8%, interest expense would be increased approximately \$0.9 million, in the first year.

(2) Includes lease obligations related to the acquisition of Bonita Bay.

Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements or financing activities with special-purpose entities.

Inflation

Inflationary factors such as increases in the costs of raw materials, packaging materials, purchased product and overhead may adversely affect our operating results. Although we do not believe that inflation had a material impact on our financial position or results of operations for the periods referred to above, there can be no assurance that a high rate of inflation in the future would not have an adverse effect on us and our operating results.

Recently Issued Accounting Standards

In December 2004, the Financial Accounting Standards Board issued Statement of Financial Accounting Standard (“SFAS”) No. 123R (“Share-Based Payment”). SFAS 123R requires the Company to recognize compensation expense for equity instruments awarded to employees. SFAS 123R is effective for the Company as of the beginning of the first interim period that begins after June 15, 2005. The Company does not expect the adoption of this standard to have a significant impact on its financial statements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

As of December 31, 2004, we had approximately \$470 million of debt outstanding under our Senior Credit Facility. Our Senior Credit Facility is subject to variable interest rates. Accordingly, our earnings and cash flows are affected by changes in interest rates. Assuming the December 31, 2004 level of borrowings, and further considering the

interest rate protection agreement currently in place (see following paragraph), we estimate that a one percentage point increase in interest on our variable rate debt agreements would have increased interest expense for the nine months ended December 31, 2004 by approximately \$3.4 million.

In June 2004, we entered into an interest rate protection agreement by purchasing a 5.0% interest rate cap with a notional principal amount of \$20.0 million. The interest rate cap terminates in June 2006.

Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures

Disclosure Controls and Procedures

As of the end of the period covered by this report, December 31, 2004, an evaluation was carried out by our management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer of the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"). The Company's disclosure controls and procedures are designed to ensure that information required to be disclosed in reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, to allow timely discussions regarding required disclosure. Based on this evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that certain deficiencies in the Company's internal control over financial reporting that are described below and in Note 2 to the consolidated condensed financial statements contained in Part I, Item 1 of this Amendment constituted material weaknesses that existed at December 31, 2004, and that the Company's disclosure controls and procedures were not effective as of December 31, 2004. The Company's management nevertheless has concluded that the consolidated financial statements included in this Amendment present fairly, in all material respects, the Company's financial position, and results of operation and cash flows for the periods presented in conformity with accounting principles generally accepted in the United States of America.

Internal Control Over Financial Reporting

Management, with the oversight of the Audit Committee of the Company's Board of Directors, recently conducted an internal review of the Company's books and records. As a result of the findings of that review (including with respect to effects of the above referenced control deficiencies), as noted above, the Company has restated its audited consolidated financial statements for the years ended March 31, 2005, 2004 and 2003 and the quarterly data for the years ended March 31, 2005 and 2004 included in the Company's Annual Report on Form 10-K and Amendment No. 1 to the Company's Annual Report on Form 10-K/A for the year ended March 31, 2005, the financial statements for the quarterly periods ended June 30, 2005 and 2004 included in the Amendment No. 1 to the Company's Quarterly Report on Form 10-Q/A for the quarterly period ended June 30, 2005, and the financial statements for the quarterly periods ended December 31, 2004 and 2003 included in this Amendment No. 1 to the Company's Quarterly Report on Form 10-Q/A for the quarterly period ended December 31, 2004. According to PCAOB Accounting Standard No. 2, *An Audit Of Internal Control Over Financial Reporting Performed in Conjunction With an Audit of Financial Statements*, a restatement of previously-issued financial statements is at least a significant deficiency and a strong indicator that a material weakness exists with respect to internal control over financial reporting. As noted above, management concluded that the control deficiencies listed below constituted material weaknesses as of December 31, 2004. Material weaknesses are control deficiencies, or a combination of control deficiencies, that result in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. The control deficiencies that the Company identified were as follows:

- a) The Company did not maintain effective controls over the completeness and accuracy of revenue in accordance with the requirements of SAB No. 104. Specifically, the Company's controls failed to ensure that risk of loss had passed to the customer before revenue was recognized.
- b) The Company did not maintain effective controls over the classification of promotions and allowances in accordance with the requirements of EITF 01-09. Specifically, the Company's controls failed to prevent or detect the incorrect classification of promotions and allowances as an operating expense instead of as a reduction of

revenue.

Management, with the oversight of the Audit Committee of the Board of Directors, is devoting and intends to continue to devote considerable effort to making improvements in the Company's internal control over financial reporting. These improvements have included appointing a new Corporate Controller in June 2005 who reports to the Company's Chief Financial Officer. Specifically related to the control deficiencies referenced above, the Company's remediation plan includes the following:

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- The Company is enhancing its guidelines and implementing controls in connection with the issuance of trade promotional allowances. Additionally, the Company will provide training to employees on the proper accounting and documentation policies related to trade promotional allowances and implement new policies to ensure compliance throughout the year.
- The Company is taking measures to enhance the controls over the selection, application and monitoring of its accounting policies to ensure consistent application of accounting policies that are generally accepted in the United States of America. The Company is also integrating reporting lines, increasing communication and supervision across operating and accounting organizations, and increasing the review of existing accounting policies. Specifically as it relates to the accounting for revenue recognition, the Company is changing its controls and accounting policies surrounding the review, analysis and recording of shipments and shipping terms with customers, including the selection and monitoring of appropriate assumptions and guidelines to be applied during the review and analysis of all customer terms. Specifically, the Company is implementing controls over the accounting, monitoring, and analysis of all customer shipping terms and conditions to ensure transactions are recorded consistent with generally accepted accounting principles.

The above-described remedial efforts all began following the completion of the Company's quarter ended September 30, 2005. There were no changes in the Company's internal controls over financial reporting during the quarter ended December 31, 2004 that materially affected or are reasonably likely to materially affect internal control over financial reporting.

Management is not required to report on the assessment of its internal control over financial reporting pursuant to Section 404 of the Sarbanes-Oxley Act of 2002 until it files its Annual Report on Form 10-K for the fiscal year ended March 31, 2006. Although it expects its internal control over financial reporting to be effective at that time, if it fails to remediate any condition constituting a material weakness on or before March 31, 2006, the presence of a material weakness at that time would cause management to conclude that its internal controls over financial reporting are ineffective and would cause its external auditors to issue an adverse opinion on the effectiveness of such internal controls.

PART II - OTHER INFORMATION

ITEM 1. Legal Proceedings.

In June 2003, a lawsuit, *Theodosakis v. Walgreens, et al*, was filed in Federal District Court in Arizona, in which the plaintiff alleged that Medtech Products, a wholly-owned subsidiary of Medtech, and others infringed the dress trade of a book titled "The Arthritis Cure" in connection with the sale of dietary supplement products under the core trademark ARTHx. In addition, the complaint alleged that Medtech Products and others made false endorsements, engaged in unfair competition, made false designations of origin and invaded the privacy rights of the plaintiff. The ARTHx trademarks, goodwill and inventory were sold by Medtech Products to a third party, Contract Pharmacal Corporation, in March 2003. On January 12, 2005, our motions for summary judgment were granted by the court. The plaintiff has a right to appeal within 30 days.

We are also involved from time to time in routine legal matters and other claims incidental to our business. When it appears probable in management's judgment that we will incur monetary damages or other costs in connection with such claims and proceedings, and such costs can be reasonably estimated, liabilities are recorded in the financial statements and charges are recorded against earnings. We believe the resolution of such routine matters and other incidental claims, taking into account reserves and insurance will not have a material adverse effect on our financial condition or results of operation.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None.

Item 3. Defaults Upon Senior Securities.

None.

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Item 4. Submission of Matters to a Vote of Security Holders.

None.

Item 5. Other Information.

None.

Item 6. Exhibits.

Exhibit

No.

Description

- | | |
|------|--|
| 31.1 | Certification Pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2 | Certification Pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1 | Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 9.06 of the Sarbanes-Oxley Act of 2002 (furnished pursuant to Item 601 (b) (32) of Regulation S-K). |
| 32.2 | Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 9.06 of the Sarbanes-Oxley Act of 2002 (furnished pursuant to Item 601(b) (32) of Regulation S-K). |

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PRESTIGE BRANDS INTERNATIONAL,
LLC

Dated: January 12, 2006

/s/ Peter C. Mann
By: Peter C. Mann
Its: Chairman and Chief Executive Officer

Dated: January 12, 2006

/s/ Peter J. Anderson
By: Peter J. Anderson
Its: Chief Financial Officer