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LADENBURG THALMANN FINANCIAL SERVICES INC
Form 10-Q
May 08, 2009

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 <br> FORM 10-Q 

p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended March 31, 2009
OR
o

## TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 001-15799
Ladenburg Thalmann Financial Services Inc.
(Exact name of registrant as specified in its charter)

Florida<br>(State or other jurisdiction of incorporation or organization)

65-0701248<br>(I.R.S. Employer<br>Identification Number)

4400 Biscayne Boulevard, 12 $^{\text {th }}$ Floor
Miami, Florida 33137
(Address of principal executive offices)
(Zip Code)
(212) 409-2000
(Registrant s telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $\mathbf{1 5 ( d )}$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes p No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o Accelerated filer p Non-accelerated filer o Smaller reporting company o (Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b

As of May 6,2009 , there were $167,256,421$ shares of the registrant $s$ common stock outstanding.

## LADENBURG THALMANN FINANCIAL SERVICES INC. <br> QUARTERLY REPORT ON FORM 10-Q <br> FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2009 <br> TABLE OF CONTENTS

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## PART I. FINANCIAL INFORMATION

Item 1. Condensed Consolidated Financial Statements (Unaudited)
LADENBURG THALMANN FINANCIAL SERVICES INC. CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION (in thousands, except share and per share amounts)

|  | March 31, <br> 2009 | December <br> 31, |
| :--- | ---: | ---: |
| ASSETS | 2008 <br> (Unaudited) |  |
|  |  |  |
| Cash and cash equivalents |  | 4,255 |
| Securities owned at fair value | 3,387 | $\$$ |
| Receivables from clearing brokers | 12,614 | 4,621 |
| Receivables from other broker-dealers | 3,038 | 14,528 |
| Other receivables, net | 3,412 | 3,960 |
| Investment in fund manager | 301 | 318 |
| Furniture, equipment and leasehold improvements, net | 3,534 | 400 |
| Restricted assets | 30,833 | 3,714 |
| Intangible assets, net | 29,739 | 701 |
| Goodwill | 2,240 | 31,625 |
| Unamortized debt issue cost | 3,315 | 29,739 |
| Other assets |  | 2,400 |
|  |  | 3,204 |

Total assets
\$ 97,068 \$ 101,668

## LIABILITIES AND SHAREHOLDERS EQUITY

| Securities sold, but not yet purchased, at market value | $\$$ | 21 | $\$$ |
| :--- | ---: | ---: | ---: |
| Accrued compensation | 3,399 | 91 |  |
| Commissions and fees payable | 4,146 | 3,661 |  |
| Accounts payable and accrued liabilities | 7,036 | 5,005 |  |
| Deferred rent | 3,787 | 5,851 |  |
| Deferred income taxes | 960 | 3,863 |  |
| Accrued interest | 223 | 780 |  |
| Notes payable | 30,508 | 193 |  |
|  |  | 30,934 |  |
| Total liabilities | $\$$ | 50,080 | $\$$ |

Commitments and contingencies (Note 8)
Shareholders equity:
Preferred stock, \$. 0001 par value; 2,000,000 shares authorized; none issued Common stock, \$. 0001 par value; 400,000,000 shares authorized; shares issued and outstanding, 171,756,421 in 2009 and 171,715,514 in 2008

| Additional paid-in capital | 168,111 | 166,172 |
| :--- | :---: | :---: |
| Accumulated deficit | $(121,140)$ | $(114,899)$ |
| Total shareholders equity | 46,988 | 51,290 |
| Total liabilities and shareholders equity | $\$ 897,068$ | $\$$ |

See accompanying notes.
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## LADENBURG THALMANN FINANCIAL SERVICES INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except share and per share amounts)

|  | Three months ended March 31, <br> (Unaudited) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 |  | 2008 |  |  |
| Revenues: |  |  |  |  |  |
| Commissions and fees | \$ | 26,976 | \$ | \$ | 19,117 |
| Investment banking |  | 4,013 |  |  | 7,420 |
| Asset management |  | 455 |  |  | 796 |
| Principal transactions |  | (296) |  |  | (346) |
| Interest and dividends |  | 848 |  |  | 1,026 |
| Unrealized gain on NYSE Euronext restricted common stock |  |  |  |  | 217 |
| Other income |  | 1,294 |  |  | 561 |
| Total revenues | \$ | 33,290 | \$ | \$ | 28,791 |
| Expenses: |  |  |  |  |  |
| Commissions and fees | \$ | 18,572 | \$ | \$ | 12,049 |
| Compensation and benefits |  | 9,911 |  |  | 10,892 |
| Non-cash compensation |  | 1,920 |  |  | 1,569 |
| Brokerage, communication and clearance fees |  | 1,691 |  |  | 1,083 |
| Rent and occupancy, net of sublease revenue |  | 1,391 |  |  | 318 |
| Professional services |  | 2,059 |  |  | 1,204 |
| Interest |  | 1,124 |  |  | 1,155 |
| Depreciation and amortization |  | 939 |  |  | 640 |
| Other |  | 1,683 |  |  | 941 |
| Total expenses |  | 39,290 |  |  | 29,851 |
| Loss before income taxes |  | $(6,000)$ |  |  | $(1,060)$ |
| Income tax expense (benefit) |  | 241 |  |  | (27) |
| Net loss | \$ | $(6,241)$ | \$ | \$ | $(1,033)$ |
| Net loss per common share (basic and diluted) | \$ | (0.04) | \$ | \$ | (0.01) |
| Weighted average common shares used in computation of per share data: |  |  |  |  |  |
| Basic |  | 171,727,332 |  |  | 501,065 |
| Diluted |  | 171,727,332 |  |  | 501,065 |

See accompanying notes.
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# LADENBURG THALMANN FINANCIAL SERVICES INC. CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS EQUITY <br> (in thousands, except share amounts) (Unaudited) 

|  | Common Stock |  | Additional <br> Paid-In <br> Accumulated |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance, December 31, 2008 | Shares 171,715,514 | $\begin{gathered} \text { Amount } \\ \$ 17 \end{gathered}$ | $\begin{array}{r} \text { Capital } \\ \$ 166,172 \end{array}$ | Deficit \$(114,899) | $\begin{gathered} \text { Total } \\ \$ 51,290 \end{gathered}$ |
| Issuance of common stock under employee stock purchase plan | 72,307 |  | 36 |  | 36 |
| Stock options granted to members of former Advisory Board and consultants |  |  | 97 |  | 97 |
| Stock-based compensation to employees |  |  | 1,823 |  | 1,823 |
| Stock retired under stock repurchase plan | $(31,400)$ |  | (17) |  | (17) |
| Net loss |  |  |  | $(6,241)$ | $(6,241)$ |
| Balance, March 31, 2009 | 171,756,421 | \$ 17 | \$ 168,111 | $\begin{array}{r} ( \\ \$ 121,140) \end{array}$ | \$46,988 |
| See accompanying notes. |  |  |  |  |  |

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## LADENBURG THALMANN FINANCIAL SERVICES INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

Three months ended March
31,20092008(Unaudited)
Cash flows from operating activities:
Net loss\$ $\quad(6,241) \quad \$$$(1,033)$
Adjustments to reconcile net loss to net cash (used in) provided by operating activities:
Depreciation and amortization ..... 130 ..... 83
Adjustment to deferred rent ..... 26(24)
Amortization of debt discount ..... 217 ..... 156
Amortization of intangible assets ..... 792 ..... 540
Amortization of debt issue cost ..... 160 ..... 116
Amortization of investment in fund manager ..... 17 ..... 17
Deferred income taxes ..... 180
Accrued interest ..... 223219
Non-cash compensation expense ..... 1,920 ..... 1,569
Unrealized gain on NYSE Euronext restricted common stock ..... (217)
(Increase) decrease in operating assets:
Securities owned ..... 1,441 ..... 1,910
Receivables from clearing brokers ..... 1,945 ..... 6,792
Receivables from other broker-dealers ..... $(3,038)$ ..... 10,298
Other receivables, net ..... 548809
Other assets ..... (111)
Increase (decrease) in operating liabilities:
Securities sold, but not yet purchased ..... (69)
Accrued compensation ..... (262)
Commissions and fees payable ..... (859)
Accounts payable and accrued liabilities ..... 991
Net cash (used in) provided by operating activities$(1,990)$16,128
Cash flows from investing activities:
Adjustment to cash paid for Investacorp acquisition ..... (45)
Purchases of furniture, equipment and leasehold improvements ..... (52)
Decrease (increase) in restricted assets ..... 301 ..... (120) ..... (3)
Net cash provided by (used in) investing activities ..... 249(168)
Cash flows from financing activities:
Issuance of common stock under stock plans ..... 36 ..... 211

| Repurchases of common stock |  | (17) |  | (552) |
| :---: | :---: | :---: | :---: | :---: |
| Borrowing (payments) under revolving credit facility |  | 1,000 |  | $(8,000)$ |
| Principal payments on other notes payable |  | $(1,644)$ |  | $(1,188)$ |
| Net cash used in financing activities |  | (625) |  | $(9,529)$ |
| Net (decrease) increase in cash and cash equivalents |  | $(2,366)$ |  | 6,431 |
| Cash and cash equivalents, beginning of period |  | 6,621 |  | 8,595 |
| Cash and cash equivalents, end of period | \$ | 4,255 | \$ | 15,026 |
| Supplemental cash flow information: |  |  |  |  |
| Interest paid | \$ | 617 | \$ | 1,321 |
| Taxes paid |  | 34 |  |  |

## LADENBURG THALMANN FINANCIAL SERVICES INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited; in thousands, except share and per share amounts) <br> 1. Description of Business and Basis of Presentation

## Description of Business

The unaudited condensed consolidated financial statements include the accounts of Ladenburg Thalmann Financial Services Inc. ( LTS or the Company ), a holding company, and its subsidiaries. The principal operating subsidiaries of LTS are Ladenburg Thalmann \& Co. Inc. ( Ladenburg ), Investacorp, Inc. (collectively with related companies, Investacorp ) and Triad Advisors, Inc. ( Triad ).

Ladenburg is a full service broker-dealer that has been a member of the New York Stock Exchange ( NYSE ) since 1879. Broker-dealer activities include principal and agency trading, investment banking and asset management. Ladenburg provides its services principally for middle market and emerging growth companies and high net worth individuals through a coordinated effort among corporate finance, capital markets, asset management, brokerage and trading professionals.

Investacorp and Triad, which were acquired on October 19, 2007 and August 13, 2008, respectively, are registered broker-dealers and investment advisors that have been serving the independent registered representative community since 1978 and 1998, respectively. Investacorp s and Triad sindependent registered representatives primarily serve retail clients. They derive revenue from advisory fees and commissions, primarily from the sale of mutual funds, variable annuity products and other financial products and services.

Ladenburg, Investacorp and Triad clear their customers transactions through correspondent clearing brokers on a fully-disclosed basis. Each of Ladenburg, Investacorp and Triad is subject to regulation by, among others, the Securities and Exchange Commission (SEC ), the Financial Industry Regulatory Authority ( FINRA ) and the Municipal Securities Rulemaking Board ( MSRB ). Ladenburg is also subject to regulation by the Commodities Futures Trading Commission ( CFTC) and National Futures Association ( NFA ). (See Note 5.)

## Basis of Presentation

The condensed consolidated financial statements are unaudited and have been prepared in accordance with accounting principles generally accepted in the United States of America ( GAAP ) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. In the opinion of management, the interim data includes all adjustments, consisting of normal recurring adjustments, necessary for a fair statement of the results for the periods presented. Because of the nature of the Company s business, interim period results may not be indicative of full year or future results.

The unaudited condensed consolidated financial statements do not include all information and notes required in annual financial statements in conformity with GAAP. The statement of financial condition at December 31, 2008 has been derived from the audited financial statements at that date, but does not include all of the information and notes required by GAAP for complete financial statement presentation. Please refer to the notes to the consolidated financial statements included in the Company s annual report on Form 10-K for the year ended December 31, 2008, as amended, filed with the SEC, for additional disclosures and a description of accounting policies.

Certain prior year items have been reclassified to conform to the current period s presentation. All significant intercompany balances and transactions have been eliminated.

## 2. Recently Issued Accounting Principles

In January 2009, LTS adopted Statement of Financial Accounting Standards ( SFAS ) No. 141(R), Business Combinations . This Statement expands the definition of transactions and events that qualify as business combinations; requires that the acquired assets and liabilities be recorded at the fair value determined on the acquisition date and changes thereafter reflected in revenue, not goodwill; changes the recognition timing for restructuring costs; and requires acquisition costs to be expensed as incurred.

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## LADENBURG THALMANN FINANCIAL SERVICES INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited; in thousands, except share and per share amounts)
The adoption of SFAS No. 141(R) did not have any effect on the Company s consolidated financial statements in the first quarter of 2009. The Company will apply SFAS No. 141(R) to any future business combinations.

## 3. Acquisitions

## Triad

On August 13, 2008, Triad became a wholly-owned subsidiary of the Company. All outstanding shares of Triad s common stock were converted into an aggregate of $\$ 6,826$ in cash (net of a post-closing adjustment of $\$ 674$ ), $7,993,387$ shares of the Company s common stock, subject to certain transfer restrictions, valued at $\$ 10,427$ and a $\$ 5,000$ promissory note valued at $\$ 4,384$. The Company s common stock was valued at $\$ 1.60$ per share based on the average closing market price for a reasonable period before and after July 10, 2008, the date the acquisition was announced, and discounted for the transfer restrictions. The note, which was valued based on an imputed interest rate of $11 \%$, is collateralized by a pledge of Triad s stock held by the Company. The Company incurred $\$ 130$ of merger-related costs. In the event that Triad meets certain cumulative profit targets during the three-year period following completion of the merger, the Company also will pay to Triad s former shareholders up to $\$ 7,500$ in cash and up to $4,134,511$ shares of the Company s common stock. Any such payments will be accounted for as additional purchase price and allocated to goodwill.

The total consideration paid by the Company in the merger, including related costs was allocated to the identifiable assets acquired and liabilities assumed based on their estimated fair values with the amount exceeding the fair values being recorded as goodwill. The Company obtained third party valuations in determining fair value for acquired intangible assets.

## Punk Ziegel

On May 2, 2008, Punk Ziegel, a specialty investment bank based in New York City, was merged into Ladenburg. The Company paid the sellers $\$ 2,700$ in cash (including acquisition costs) plus 250,000 shares of the Company s common stock valued at $\$ 435$.

## Pro Forma Information

The results of operations of Triad and Punk Ziegel are included in the Company s financial statements from their respective dates of acquisition. The following unaudited pro forma information represents the Company s consolidated results of operations as if the acquisition of Triad had occurred at the beginning of 2008. The Company s acquisition of Punk Ziegel did not constitute a material business combination and the following pro forma data does not include Punk Ziegel. The pro forma net loss reflects amortization of the amounts ascribed to intangibles acquired in the acquisition, and interest expense on debt used to finance the acquisition.
$\left.\left.\begin{array}{lcc} & \begin{array}{c}\text { Three months } \\ \text { ended }\end{array} \\ \text { March 31, }\end{array}\right] \begin{array}{ccc}\mathbf{2 0 0 8}\end{array}\right]$

The unaudited pro forma financial information contained in the table above is not representative or indicative of the Company s consolidated results of operations that would have been reported had the Triad acquisition been completed as of the beginning of the period presented, nor should it be taken as indicative of the Company s future consolidated results of operations.

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## LADENBURG THALMANN FINANCIAL SERVICES INC. <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (Unaudited; in thousands, except share and per share amounts) <br> 4. Securities Owned and Securities Sold, But Not Yet Purchased

The components of marketable securities owned and securities sold, but not yet purchased, at fair value at March 31, 2009 and December 31, 2008 were as follows:

|  | Securities |  | Securities sold, but not yet purchased |  |
| :---: | :---: | :---: | :---: | :---: |
| March 31, 2009 |  |  |  |  |
| Common stock and warrants | \$ | 3,026 | \$ | 14 |
| Restricted common stock and warrants |  | 361 |  | 7 |
| Total | \$ | 3,387 | \$ | 21 |
| December 31, 2008 |  |  |  |  |
| Certificates of deposit | \$ | 1,100 | \$ |  |
| Common stock and warrants |  | 3,231 |  | 91 |
| Restricted common stock and warrants |  | 497 |  |  |
| Total | \$ | 4,828 | \$ | 91 |

As of March 31, 2009 and December 31, 2008, approximately $\$ 3,141$ and $\$ 3,535$, respectively, of securities owned were deposited with the Company s subsidiaries clearing brokers. Under the clearing agreements with such clearing brokers, the securities may be sold or hypothecated by such clearing brokers.

Securities sold, but not yet purchased, at fair value represent obligations of the Company s subsidiaries to purchase the specified financial instrument at the then current market price. Accordingly, these transactions result in off-balance-sheet risk as the Company s subsidiaries ultimate obligation to repurchase such securities may exceed the amount recognized in the condensed consolidated statements of financial condition.

## Restricted NYSE Euronext Common Stock

The Company owns NYSE Euronext common stock resulting from the conversion of Ladenburg s membership interest in the NYSE. Certain of these shares were previously subject to transfer restrictions during the periods presented.

On March 7, 2008, the last tranche of 26,725 NYSE Euronext shares began the last year of restriction and are classified as trading securities at March 31, 2008 and valued at fair value, resulting in an unrealized gain of $\$ 217$ for the three months ended March 31, 2008.

Effective October 1, 2008, NYSE Euronext removed the transfer restriction on the last tranche of 26,725 NYSE Euronext restricted shares held by the Company which was originally scheduled to lapse on March 9, 2009. At March 31, 2009, such shares were classified as trading securities and valued at quoted market price of $\$ 624$ rather than cost, resulting in an unrealized loss of $\$ 429$ in the three months ended March 31, 2009 which is included in
principal transactions.
On October 1, 2008, the Company received 8,178 NYSE Euronext shares in exchange for its American Stock Exchange ( AMEX ) membership interest due to NYSE Euronext s acquisition of AMEX. The Company may receive additional amounts from the sale of its AMEX membership if AMEX sells its headquarters building. The Company recognized the gain from the sale of its AMEX membership in the fourth quarter of 2008.

Fair Value Measurements
As of March 31, 2009:
Securities owned, at
fair value
Common stock and warrant

Total

| Level 1 | Level 2 | Level 3 | Total |
| :---: | :---: | :---: | :---: |
| \$ 3,026 | \$ 361 | \$ | \$ 3,387 |
| \$ 3,026 | \$ 361 | \$ | \$3,387 |

Securities sold, but not
yet purchased, at fair
value
Common stock and warrants

Total

| Level 1 |  | Level 2 |  | Level 3 | Total |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 14 | $\$$ | 7 | $\$$ | $\$$ | 21 |
| $\$$ | 14 | $\$$ | 7 | $\$$ | $\$$ | 21 |

As of December 31, 2008:
Securities owned, at

## fair value

Common stock and warrants
Certificates of deposit
Total
\$ 3,231 \$ 1,597 \$ \$4,828

Securities sold, but not yet purchased, at fair

| value | Level 1 | Level 2 | Level 3 | Total |  |
| :--- | :---: | :--- | :--- | :--- | :--- |
| Common stock and warrants | $\$ 891$ | $\$$ | $\$$ | $\$$ | 91 |
| Total | $\$$ | 91 | $\$$ | $\$$ | $\$$ |

## 5. Net Capital Requirements

As a registered broker-dealer, Ladenburg is subject to the SEC s Uniform Net Capital Rule 15c3-1 and the CFTC s Regulation 1.17, which require the maintenance of minimum net capital. Ladenburg has elected to compute its net capital under the alternative method allowed by these rules. At March 31, 2009, Ladenburg had net capital, as defined in the SEC s Net Capital Rule, of $\$ 2,148$, which exceeded its minimum capital requirement of $\$ 500$, by $\$ 1,648$.

Investacorp and Triad are also subject to the SEC s Net Capital Rule, which requires the maintenance of minimum net capital and requires that the ratio of aggregate indebtedness to net capital, both as defined in the SEC s Net Capital Rule, shall not exceed 15 to 1 . At March 31, 2009, Investacorp had net capital of $\$ 831$, which was $\$ 503$ in excess of its required net capital of $\$ 328$. Investacorp s net capital ratio was
5.9 to 1. At March 31, 2009, Triad had net capital of $\$ 939$, which was $\$ 689$ in excess of its required net capital of $\$ 250$. Triad s net capital ratio was 2.1 to 1 .

Ladenburg, Investacorp and Triad claim exemption from the provisions of the SEC s Rule 15c3-3 pursuant to paragraph $(\mathrm{k})(2)(\mathrm{ii})$ as they clear their customer transactions through correspondent brokers on a fully-disclosed basis.

## LADENBURG THALMANN FINANCIAL SERVICES INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (Unaudited; in thousands, except share and per share amounts)

## 6. Income Taxes

Income tax expenses for the three months ended March 31, 2009, primarily represent deferred income taxes relating to amortization of goodwill for tax purposes.

## 7. Notes Payable

Notes payable consisted of the following:

|  | $\begin{gathered} \text { March 31, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { December } \\ 31, \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Note payable to former Investacorp shareholder, net of \$427 and \$565 of unamortized discount at March 31, 2009 and December 31, 2008, respectively | \$ | 7,719 | \$ | 8,820 |
| Note payable to affiliate of principal shareholder of LTS |  | 19,000 |  | 18,000 |
| Note payable to former Triad shareholders, net of \$404 and \$484 of unamortized discount at March 31, 2009 and December 31, 2008, respectively |  | 3,789 |  | 4,114 |
| Total | \$ | 30,508 | \$ | 30,934 |

The Company estimates that the fair value of fixed interest notes payable to the former principal shareholder of Investacorp, former Triad shareholders and to an affiliate of LTS principal shareholder approximates $\$ 27,216$ at March 31, 2009 and $\$ 27,483$ at December 31, 2008 based on anticipated current rates at which similar amounts of debt could currently be borrowed.

## Investacorp Note

On October 19, 2007, as part of the purchase price for Investacorp, the Company issued a three-year, non-negotiable promissory note in the aggregate principal amount of $\$ 15,000$ to Investacorp sthen principal shareholder. The note bears interest at $4.11 \%$ per annum and is payable in 36 equal monthly installments. The note was recorded at $\$ 13,550$ based on an imputed interest rate of $11 \%$. The Company has pledged the stock of Investacorp as security for the payment of the note. The note contains customary events of default, which, if uncured, entitle the holder to accelerate the due date of the unpaid principal amount of, and all accrued and unpaid interest on, the note.

## Frost Gamma Credit Agreement

On October 19, 2007, in connection with the Investacorp acquisition, the Company entered into a $\$ 30,000$ revolving credit agreement with Frost Gamma Investment Trust, an affiliate of LTS principal shareholder (Frost Gamma ) and borrowed $\$ 30,000$. Borrowings under the credit agreement have a five-year term and bear interest at a rate of $11 \%$ per annum, payable quarterly. Frost Gamma received a one-time funding fee of $\$ 150$. The note issued under the credit agreement contains customary events of default, which, if uncured, entitle the holder to accelerate the due date of the unpaid principal amount of, and all accrued and unpaid interest on, such note. Under the revolving credit agreement, Frost Gamma received a warrant to purchase $2,000,000$ shares of LTS common stock. The warrant is exercisable at any time during its ten-year term at an exercise price of $\$ 1.91$ per share, the closing price of the

Company s common stock on the acquisition date. The warrant was valued at $\$ 3,200$ based on the Black-Scholes option pricing model, and effective January 1, 2008, the unamortized portion has been reclassified from debt discount to debt issue cost, which is being amortized under the straight-line method over the five-year term of the revolving credit agreement.

In February and September 2008 the Company repaid $\$ 8,000$ and $\$ 4,000$, respectively, under the revolving credit agreement. In March 2009 the Company re-borrowed $\$ 1,000$ under the revolving credit agreement. In April 2009, the Company re-borrowed $\$ 2,700$ related to a repurchase of shares of LTS common stock. The Company may repay amounts outstanding under the credit agreement at any time prior to the maturity date of October 19, 2012, without penalty, and may re-borrow up to the full amount of the agreement.

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## LADENBURG THALMANN FINANCIAL SERVICES INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

 (Unaudited; in thousands, except share and per share amounts)
## Triad Note

On August 13, 2008, as part of the consideration for the Triad acquisition, the Company issued a three-year, non-negotiable promissory note in the aggregate principal amount of $\$ 5,000$ to Triad sthen shareholders. The note bears interest at $2.51 \%$ per annum and is payable in 12 equal quarterly installments. The note was recorded at $\$ 4,384$, based on an imputed interest rate of $11 \%$.

## 8. Commitments and Contingencies

## Operating Leases

In March 2009, Ladenburg ceased using its Lexington Avenue office and relocated all of its employees from this location. In accordance with SFAS No. 146, Accounting for Costs Associated with Exit or Disposal Activities , a liability and a charge to operations of $\$ 562$, which represented the fair value of the related lease commitment which was approximately $\$ 1,550$ at March 31, 2009, net of the estimated sublease rentals which were approximately $\$ 950$, were recognized.

## Litigation and Regulatory Matters

In May 2003, a suit was filed in the U.S. District Court for the Southern District of New York by Sedona Corporation against Ladenburg, former employees of Ladenburg and a number of other firms and individuals. The plaintiff alleged, among other things, that certain defendants (not Ladenburg) purchased convertible securities from plaintiff and then allegedly manipulated the market to obtain an increased number of shares from the conversion of those securities. Ladenburg acted as placement agent and not as principal in those transactions. Plaintiff has alleged that Ladenburg and the other defendants violated federal securities laws and various state laws. The plaintiff seeks compensatory damages from the defendants of at least $\$ 660,000$ and punitive damages of $\$ 2,000,000$. In August 2005, Ladenburg s motion to dismiss was granted in part and denied in part; in July 2006, Ladenburg s motion to reconsider portions of that decision was denied. A motion to dismiss certain of the claims as re-pleaded by plaintiff is currently pending. The Company believes the plaintiff sclaims are without merit and intends to vigorously defend against them.

In July 2004, a suit was filed in the U.S. District Court for the Eastern District of Arkansas by Pet Quarters, Inc. against Ladenburg, a former employee of Ladenburg and a number of other firms and individuals. The plaintiff alleged, among other things, that certain defendants (not Ladenburg) purchased convertible securities from the plaintiff and then allegedly manipulated the market to obtain an increased number of shares from the conversion of those securities. Ladenburg acted as placement agent and not as principal in those transactions. Plaintiff has alleged that Ladenburg and the other defendants violated federal securities laws and various state laws. The plaintiff seeks compensatory damages from the defendants of at least $\$ 400,000$. In April 2006, Ladenburg s motion to dismiss was granted in part and denied in part. On April 9, 2007, the Court issued an order staying the action pending the final outcome of an arbitration involving parties other than Ladenburg. The Company believes that the plaintiff s claims are without merit and intends to vigorously defend against them.

In December 2005, a suit was filed in New York State Supreme Court, New York County, by Digital Broadcast Corp. against Ladenburg and a Ladenburg employee. The plaintiff alleged, among other things, that in connection with plaintiff s retention of Ladenburg to assist it in its efforts to obtain financing through a private placement of its securities, Ladenburg committed fraud and breach of fiduciary duty and breach of contract. The plaintiff seeks compensatory damages in excess of $\$ 100,000$. In December 2008, the Court granted Ladenburg s motion for
summary judgment and dismissed the complaint; plaintiff s appeal is pending. The Company believes that the plaintiff s claims are without merit and intends to vigorously defend against them.

In July 2008, a suit was filed in the Circuit Court for the 17th Judicial Circuit, Broward County, Florida, by BankAtlantic and BankAtlantic Bancorp, Inc. against Ladenburg and a former Ladenburg research analyst. The plaintiffs alleged, among other things, that research reports issued by defendants were false and defamatory, and that defendants are liable for defamation per se and negligence; the amount of the alleged damages is unspecified. The defendants motion to dismiss the case was denied in September 2008. The Company believes that the allegations are without merit and intends to vigorously defend against them.

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## LADENBURG THALMANN FINANCIAL SERVICES INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited; in thousands, except share and per share amounts)
In the ordinary course of business, the Company s subsidiaries are defendants in litigation and arbitration proceedings and may be subject to unasserted claims or arbitrations primarily in connection with their activities as securities broker-dealers or as a result of services provided in connection with securities offerings. Such litigation and claims may involve substantial or indeterminate amounts and are in varying stages of legal proceedings. Where the Company believes that it is probable that a liability has been incurred and the amount of loss can be reasonably estimated, the Company has included an estimation of such amount in accounts payable and accrued liabilities.

Upon final resolution, amounts payable may differ materially from amounts reserved. The Company has accrued liabilities in the amount of approximately $\$ 327$ at March 31, 2009 and $\$ 460$ at December 31, 2008 in respect of these matters. With respect to other pending matters, the Company is unable to estimate a range of possible loss; however, in the opinion of management, after consultation with counsel, the ultimate resolution of these matters should not have a material adverse effect on the Company s consolidated financial position, results of operations or liquidity.

## Deferred Underwriting Compensation

Ladenburg is entitled to receive deferred investment banking and underwriting fees from certain clients whose initial public offerings Ladenburg managed or participated in. These clients are Specified Purpose Acquisition Companies (SPACs), and the payment of deferred fees is contingent upon the SPACs consummating business combinations. Such fees and their related expenses are not reflected in the Company s results of operations until the underlying business combinations have been completed and the fees have been irrevocably earned. Generally, these fees may be received within 24 months from the respective date of the offering, or not received at all if no business combination transactions are consummated during such time period. During the first quarter of 2009 and 2008, Ladenburg received deferred fees of $\$ 3,025$ and $\$ 2,411$, respectively (included in investment banking revenues), and incurred commissions and related expenses of $\$ 1,256$ and $\$ 949$, respectively (included in compensation and benefits).

## 9. Off -Balance-Sheet Risk and Concentration of Credit Risk

Ladenburg, Investacorp and Triad do not carry accounts for customers or perform custodial functions related to customers securities. They introduce all of their customer transactions, which are not reflected in these financial statements, to their clearing brokers, which maintain the customers accounts and clear such transactions. Also, the clearing brokers provide the clearing and depository operations for proprietary securities transactions. These activities may expose the Company to off-balance-sheet risk in the event that customers do not fulfill their obligations to the clearing brokers, as each of Ladenburg, Investacorp and Triad has agreed to indemnify their respective clearing brokers for any resulting losses. Each of Ladenburg, Investacorp and Triad continually assesses risk associated with each customer who is on margin credit and records an estimated loss when management believes collection from the customer is unlikely.

## 10. Shareholders Equity

## Repurchase Program

In March 2007, the Company s board of directors authorized the repurchase of up to $2,500,000$ shares of the Company s common stock from time to time on the open market or in privately negotiated transactions, depending on market conditions. The repurchase program is funded using approximately $15 \%$ of the Company s EBITDA, as

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adjusted. During the three months ended March 31, 2009 31,400 shares were repurchased for $\$ 17$ under the program. (See Note 13.)

## Stock Compensation Plans

LTS granted an option to purchase $1,000,000$ shares of its common stock in February 2009. The option grant had five tranches with various vesting dates and vesting conditions and with exercise prices ranging from $\$ 0.80$ to $\$ 1.50$ per share. The Company has valued options to purchase 325,000 shares, which have vested or will vest on the first anniversary of the grant date, at $\$ 171$ using the Black-Scholes option pricing model. The remaining option tranches are contingent upon satisfaction of performance criteria which have not yet been determined. Thus, the Company will value the remaining options to purchase an aggregate of 675,000 shares at the beginning of each applicable vesting period or the date that the applicable performance criteria are determined and will recognize compensation expense at such times.

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## LADENBURG THALMANN FINANCIAL SERVICES INC. <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) <br> (Unaudited; in thousands, except share and per share amounts)

As of March 31, 2009, there was $\$ 11,273$ of unrecognized compensation cost for stock-based compensation, of which $\$ 97$ related to the 2009 grants. This cost is expected to be recognized over the vesting periods of the options, which on a weighted-average basis are approximately 1.25 years for all grants and approximately 0.75 years for the 2009 grant.

No options were exercised during the three months ended March 31, 2009. The total intrinsic value of options exercised during the three months ended March 31, 2008 was $\$ 1,848$.

## 11. Per Share Data

Basic net loss per share is computed using the weighted-average number of common shares outstanding. The dilutive effect of common shares potentially issuable under outstanding options and warrants is included in diluted earnings per share. The computations of basic and diluted per share data were as follows:


Net loss per share:
Basic and diluted $\quad \$ \quad(0.04) \quad \$$
For the three months ended March 31, 2009 and 2008, options and warrants to purchase 28,664,165 and $27,023,432$ common shares, respectively, were not included in the computation of diluted loss per share as the effect would have been anti-dilutive.

## 12. Segment Information

The Company has two operating segments. The Ladenburg segment includes the retail and institutional securities brokerage, investment banking services, asset management services and investment activities conducted by Ladenburg. The independent brokerage and advisory services segment includes the broker-dealer and investment advisory services provided by Investacorp and Triad (beginning as of the August 13, 2008 acquisition date) to their independent registered representatives.

Segment information for the three months ended March 31, 2009 and 2008 was as follows:

|  | Independent <br> brokerage <br> and advisory <br> services |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 2009 | Ladenburg | $(1)$ | Corporate | Total |
| Revenues | $\$ 9,182$ | $\$ 24,094$ | $\$ 14$ | $\$ 33,290$ |
| Pre-tax loss | $(3,445)$ | $(83)$ | $(2,472)$ | $(6,000)$ |

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| Identifiable assets | 22,245 | 71,975 | 2,848 | 97,068 |
| :--- | ---: | ---: | ---: | ---: |
| Depreciation and amortization | 327 | 595 | 17 | 939 |
| Interest | 91 | 9 | 1,024 | 1,124 |
| Capital expenditures | 3 | 49 |  | 52 |

LADENBURG THALMANN FINANCIAL SERVICES INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited; in thousands, except share and per share amounts)

|  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| $\underline{5}$Independent <br> brokerage <br> and advisory <br> services |  |  |  |  |
| $\underline{\text { Revenues }}$ | Ladenburg | $(1)$ | Corporate | Total |
| Pre-tax income (loss) | $\$ 13,104$ | $\$ 15,459$ | $\$ 228$ | $\$ 28,791$ |
| Identifiable assets | 688 | 563 | $(2,311)$ | $(1,060)$ |
| Depreciation and Amortization | 43,983 | 51,402 | 8,270 | 103,655 |
| Interest | 272 | 351 | 17 | 640 |
| Capital expenditures | 14 |  | 1,141 | 1,155 |

(1) Includes Triad
from August 13,
2008
13. Subsequent Event

On April 1, 2009, the Company purchased 4,500,000 shares of its common stock at a price of $\$ 0.60$ per share ( $\$ 2,700$ in aggregate) in a privately-negotiated transaction. This purchase was not made pursuant to the Company s previously announced stock repurchase program, which remains in effect and permits the Company to repurchase up to $1,552,176$ shares of its common stock as of April 1, 2009. The Company funded the repurchase by borrowing $\$ 2,700$ under its $\$ 30,000$ revolving credit facility.

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## Item 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

(in thousands, except share and per share data)

## Overview

We are engaged in investment banking, equity research, institutional sales and trading, independent brokerage and advisory services and asset management services through our principal subsidiaries, Ladenburg Thalmann \& Co. Inc. ( Ladenburg ), Investacorp, Inc. (collectively with related companies, Investacorp ) and Triad Advisors, Inc. and subsidiaries (collectively, Triad ). We are committed to establishing a significant presence in the financial services industry by meeting the varying investment needs of our corporate, institutional and retail clients.

Ladenburg is a full service broker-dealer that has been a member of the New York Stock Exchange ( NYSE ) since 1879. It provides its services principally for middle market and emerging growth companies and high net worth individuals through a coordinated effort among corporate finance, capital markets, asset management, brokerage and trading professionals. Ladenburg had approximately 98 registered representatives and 53 other full time employees at March 31, 2009. Ladenburg s private client services and institutional sales departments serve approximately 14,000 accounts nationwide and its asset management department provides investment management and financial planning services to numerous individuals and institutions.

Investacorp, headquartered in Miami Lakes, Florida, is an independent broker-dealer and investment advisor, which had approximately 500 independent contractor registered representatives, approximately $\$ 6$ billion in client assets and 62 full time employees at March 31, 2009. Investacorp s national network of independent registered representatives primarily serves retail clients.

Triad, headquartered in Norcross, Georgia, is an independent broker-dealer and investment advisor that offers a broad menu of products, services and total wealth management solutions. At March 31, 2009 it had approximately 400 independent contractor registered representatives located nationwide and 40 full time employees at March 31, 2009. Triad had approximately $\$ 8$ billion in client assets at March 31, 2009. Triad s independent registered representatives primarily serve retail clients.

Each of Ladenburg, Investacorp and Triad is subject to regulation by, among others, the Securities and Exchange Commission ( SEC ), the Financial Industry Regulatory Authority ( FINRA ), and the Municipal Securities Rulemaking Board ( MSRB ) and is a member of the Securities Investor Protection Corporation (SIPC ). Ladenburg is also subject to regulation by the Commodities Futures Trading Commission ( CFTC) and National Futures Association ( NFA ).

Ladenburg is a leader in underwriting offerings by blank check companies known as Specified Purpose Acquisition Companies (SPACs). The revenues associated with these offerings have been an important contributor to our investment banking business since 2005. These companies are formed for the purpose of raising funds in an initial public offering, a significant portion of which is placed in trust, and then acquiring a target business, thereby making the target business public. From 2005 to 2007, this segment of the market was very active, although the number of new SPAC offerings, as well as the equity capital markets generally, have declined significantly during 2008 and 2009. Continued unfavorable market conditions during 2009 have resulted in a decrease in the number of SPAC public offerings in which Ladenburg acted as either a lead or co-manager, from four offerings in the first three months of 2008 to none in the first three months of 2009. Since 2005, Ladenburg has led or co-managed 40 SPAC offerings, raising approximately $\$ 8$ billion, and we believe our professionals provide unique deal structures and a proprietary retail distribution network that adds value and validity to SPAC offerings. Compensation derived from these underwritings includes normal discounts and commissions, as well as deferred fees that will be payable to us only upon the SPAC s completion of a business combination. Such fees are not reflected in our results of operations until the underlying business combinations have been completed and the fees have been irrevocably earned. Generally, these fees may be received within 24 months from the respective date of the offering, or not received at all if no business combination transactions are consummated during such time period. During the first three months of 2009, Ladenburg received deferred fees of $\$ 3,025$ (included in investment banking revenues) and incurred commissions and related expenses of $\$ 1,256$. As of March 31, 2009, Ladenburg had unrecorded potential deferred fees for our SPAC-related transactions of $\$ 26,966$, which, net of expenses, amounted to approximately $\$ 16,197$.

We have two operating segments which correspond to our Ladenburg subsidiary and our independent brokerage and advisory services business conducted by Investacorp and Triad.

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## Recent Developments

Difficult Market Conditions
The U.S. and global economies have continued to deteriorate and are now in a recession, which could be long-term. We, like other companies in the financial services sector, are exposed to volatility and trends in the securities markets and the economy, generally. The market downturn and poor economic conditions have reduced overall investment banking and client activity levels. It is difficult to predict when conditions will change. Given difficult market and economic conditions, we have focused on reducing redundancies and unnecessary expense. At the same time, however, we continue to seek to selectively upgrade our talent pool given the availability of experienced professionals.

## Acquisition Strategy

We continue to explore opportunities to grow our businesses, including through potential acquisitions of other securities, investment banking and investment advisory firms, both domestically and internationally. These acquisitions may involve payments of material amounts of cash, the incurrence of a significant amount of debt or the issuance of significant amounts of our equity securities, which may be dilutive to our existing shareholders and/or may increase our leverage. We cannot assure you that we will be able to consummate any such potential acquisitions at all or on terms acceptable to us or, if we do, that any acquired business will be profitable. There is also a risk that we will not be able to successfully integrate acquired businesses into our existing business and operations.

## Critical Accounting Policies

There are no material changes from the critical accounting policies set forth in Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations, of our annual report on Form 10-K for the year ended December 31, 2008, as amended. Please refer to those sections for disclosures regarding the critical accounting policies related to our business.

## Results of Operations

The following discussion provides an assessment of our results of operations, capital resources and liquidity and should be read in conjunction with our unaudited condensed consolidated financial statements and related notes included elsewhere in this report. The unaudited condensed consolidated financial statements include our accounts and the accounts of Ladenburg, Investacorp, Triad (since August 13, 2008) and our other subsidiaries.

|  | Three months ended March |  |
| :--- | :---: | :---: |
|  | 31, |  |
| Total revenues | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |
| Total expenses | $\$ 33,290$ | $\$ 28,791$ |
| Pre-tax loss | 39,290 | 29,851 |
| Net loss | $(6,000)$ | $(1,060)$ |
|  | $(6,241)$ | $(1,033)$ |

Reconciliation of EBITDA, as adjusted, to net loss:

| EBITDA as adjusted | $\$(2,052)$ | $\$ 2,228$ |
| :--- | ---: | ---: |
| Add: |  |  |
| Interest income |  | 76 |
| Income tax benefit | $(1,124)$ | 27 |
| Less: | $(241)$ | $(1,155)$ |
| Interest expense | $(939)$ | $(640)$ |
| Income tax expense | $(1,920)$ | $(1,569)$ |
| Depreciation and amortization | $\$(6,241)$ | $\$(1,033)$ |

Earnings before interest, taxes, depreciation and amortization, or EBITDA, adjusted for gains or losses on sales of assets, non-cash compensation expense and loss on extinguishment of debt, is a key metric we use in evaluating our business. EBITDA is considered a non-GAAP financial measure as defined by Regulation G promulgated by the SEC under the Securities Act of 1933, as amended.

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We consider EBITDA, as adjusted, important in evaluating our business on a consistent basis across various periods. Due to the significance of non-recurring items, EBITDA, as adjusted, enables our board of directors and management to monitor and evaluate our business on a consistent basis. We use EBITDA, as adjusted, as a primary measure, among others, to analyze and evaluate financial and strategic planning decisions regarding future operating investments and potential acquisitions. We believe that EBITDA, as adjusted, eliminates items that are not part of our core operations, such as interest expense and debt extinguishment expense, or do not involve a cash outlay, such as stock-related compensation. EBITDA should be considered in addition to, rather than as a substitute for, pre-tax income, net income and cash flows from operating activities.

First quarter 2009 EBITDA, as adjusted, was $\$(2,052)$, a decrease of $\$ 4,280$ from first quarter 2008 EBITDA, as adjusted, of $\$ 2,228$ primarily because of increased expenses in the 2009 period.

## Segment Description

We have two operating segments:
Ladenburg includes the retail and institutional securities brokerage, investment banking services, asset management services and investment activities conducted by Ladenburg.

Independent brokerage and advisory services includes the broker-dealer and investment advisory services provided by Investacorp and Triad to their independent contractor registered representatives.

|  | Three months ended March |  |
| :--- | ---: | ---: |
|  | $\mathbf{3 1 ,}$ |  |
| Revenues: | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |
| Ladenburg | $\$ 9,182$ | $\$ 13,104$ |
| Independent brokerage and advisory services | 24,094 | 15,459 |
| Corporate | 14 | 228 |
| Total revenues | $\$ 33,290$ | $\$ 28,791$ |
|  |  |  |
| Pre-tax (loss) income: | $\$(3,445)$ | $\$$ |
| Ladenburg | $(83)$ | 688 |
| Independent brokerage and advisory services | $(2,472)$ | $(2,311)$ |
| Corporate | $\$(6,000)$ | $\$(1,060)$ |
| Total pre-tax loss |  |  |

Three months ended March 31, 2009 versus three months ended March 31, 2008
Net loss for the quarter ended March 31, 2009 was $\$ 6,241$ compared to net a loss of $\$ 1,033$ for the quarter ended March 31, 2008. Difficult market conditions led to a reduction in the number and size of investment banking transactions and assets under management. Therefore, investment banking revenue decreased $\$ 3,407$ and asset management fees decreased $\$ 341$ from the 2008 first quarter. Also, net loss was impacted negatively by a one-time $\$ 562$ increase in rent and occupancy expense, net of sublease revenue and an $\$ 855$ increase in professional services expense.

Total revenues for the three months ended March 31, 2009 increased $\$ 4,499(16 \%)$ from the 2008 period, due to Triad revenues of $\$ 12,308$, which were not included in the corresponding 2008 period. The addition of Triad in the 2009 period resulted in a $\$ 7,859$ increase in commissions and fees income and a $\$ 733$ increase in other income as compared to 2008. This increase was partially offset by decreased investment banking revenue and asset management fees described above, a $\$ 217$ decrease in unrealized gain on NYSE Euronext restricted common stock we hold and a $\$ 178$ decrease in interest and dividends due to lower interest rates and client assets.

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Total expenses increased $\$ 9,439(32 \%)$ from the 2008 period, primarily as a result of Triad operating expenses of $\$ 12,338$ (primarily commissions and fees expense of $\$ 9,683$ ), which were not included in 2008. Also, Ladenburg s rent expense increased by $\$ 996$, professional fees increased $\$ 855$, non-cash compensation increased $\$ 351$, and other expenses increased $\$ 258$, excluding Triad other expenses. This was partially offset by a $\$ 3,160$ decrease in Investacorp s commissions and fees expense and a $\$ 2,057$ decrease in Ladenburg s compensation expense due to lower levels of activity. Although total expenses increased due to the Triad acquisition, Ladenburg has undertaken efforts to reduce operating expenses. Also, Investacorp and Triad have been working together increasingly to achieve increased operating efficiencies and to benefit from common technology platforms.

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The $\$ 3,407$ ( $46 \%$ ) decrease in investment banking revenue in the first quarter of 2009 primarily resulted from the absence of any SPACs or other public offerings led or co-managed by Ladenburg in 2009, resulting in a decrease of $\$ 3,706$ in fees related to public offerings. This was partially offset by a $\$ 614$ increase in deferred SPAC fees recognized. Revenues from advisory, valuations, mergers and acquisitions investment banking services decreased $\$ 315$ from the prior year period.

The $\$ 7,859(41 \%)$ increase in commissions and fees revenue in the first quarter of 2009 is due to the addition of Triad, which had $\$ 11,523$ in commissions and fees revenue. Unfavorable market conditions caused commissions and fees revenue generated by Investacorp to decrease $\$ 3,767$ from the 2008 period.

The $\$ 178(17 \%)$ decrease in interest and dividends revenue is primarily attributable to a decrease in client assets at Investacorp and Ladenburg and lower interest rates in 2009.

In the 2009 period, we did not record an amount for unrealized gain on the NYSE Euronext restricted common stock we held because these shares are no longer restricted. Unrealized gains and losses for these shares are recorded in principal transactions revenue.

Other income revenue increased $\$ 733$ ( $131 \%$ ) primarily due to the addition of Triad, which had $\$ 758$ of other income in the first quarter of 2009.

Compensation and benefits expense decreased $\$ 981$ (9\%) primarily due to a $\$ 2,108$ reduction in Ladenburg s producer s compensation, which is directly correlated to revenue production, partially offset by the addition of Triad, which had $\$ 1,037$ in compensation and benefits expense in the first quarter of 2009.

Non-cash compensation expense increased $\$ 351(22 \%)$ primarily due to a reduction of the forfeiture rate and an increase in the number of option grants to employees and directors, which was offset by a $\$ 142$ decrease due to the elimination of amortization expense relating to warrants to purchase our common stock and common stock held in escrow for Capitalink s former principal shareholders. In 2008, we were amortizing unearned compensation these warrants and common stock. These warrants and common stock are no longer held in escrow and are no longer being amortized.

Brokerage, communication and clearance fees expense increased $\$ 608$ ( $56 \%$ ) due to Triad expense of $\$ 505$ and an increase in the size of Ladenburg s institutional trading department.

The $\$ 1,073(337 \%)$ increase in rent and occupancy, net of sublease revenue, expense is primarily attributable to a $\$ 562$ one-time charge related to office space Ladenburg is no longer using and intends to sublet, $\$ 165$ in increased costs for Ladenburg s new New York headquarters and $\$ 75$ for Triad rent and occupancy expense.

The $\$ 855(71 \%)$ increase in professional services expense during the 2009 period is primarily due to an increase in Ladenburg s legal fees of $\$ 598$ and the addition of Triad expense of $\$ 241$.

The $\$ 299(47 \%)$ increase in depreciation and amortization expense is primarily due to Triad expense of $\$ 307$, of which $\$ 288$ is attributed to the amortization of intangible assets related to the Triad acquisition.

The $\$ 742(79 \%)$ increase in other expense is primarily attributable to Triad expense of $\$ 484$. Also, other expense in the 2008 period was positively impacted by the collection of $\$ 320$ from certain Investacorp financial advisors related to settled claims.

We had income tax expense of $\$ 241$ for 2009 as compared to income tax benefit of $\$ 27$ for 2008. After consideration of all the evidence, both positive and negative, management determined that a valuation allowance at March 31, 2009 was necessary to fully offset the deferred tax assets based on the likelihood of future realization. Our current deferred income tax liabilities increased by approximately $\$ 183$ during the three months ended March 31, 2009 as a result of goodwill amortization for tax purposes. The income tax rates for the 2009 and 2008 periods do not bear a customary relationship to effective tax rates primarily as a result of the increase in the valuation allowance in the 2009 and 2008 periods.

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## Liquidity and Capital Resources

Approximately 24\% and 26\% of our total assets at March 31, 2009 and December 31, 2008, respectively, consisted of cash and cash equivalents, securities owned and receivables from clearing brokers and other broker-dealers, all of which fluctuate, depending upon the levels of customer business and trading and investment banking activity. As securities dealers, our broker-dealer subsidiaries may carry significant levels of securities inventories to meet customer needs. A relatively small percentage of our total assets are fixed. The total assets or the individual components of total assets may vary significantly from period to period because of changes relating to economic and market conditions, and proprietary trading strategies.

Each of Ladenburg, Investacorp and Triad is subject to the SEC s net capital rules. Ladenburg is also subject to the net capital rules of the CFTC. Therefore, Ladenburg, Investacorp and Triad are subject to certain restrictions on their use of capital and their related liquidity. At March 31, 2009, Ladenburg s regulatory net capital of $\$ 2,148$ exceeded minimum capital requirements of $\$ 500$ by $\$ 1,648$. At March 31, 2009, Investacorp s regulatory net capital of $\$ 831$ exceeded minimum capital requirements of $\$ 328$ by $\$ 503$ At March 31, 2009, Triad s regulatory net capital of $\$ 939$ exceeded minimum capital requirements of $\$ 250$ by $\$ 689$. Failure to maintain the required net capital may subject Ladenburg, Investacorp and Triad to suspension or expulsion by FINRA, the SEC and other regulatory bodies, and ultimately may require their liquidation. The net capital rule also prohibits the payment of dividends, redemption of stock and prepayment or payment of principal of subordinated indebtedness if net capital, after giving effect to the payment, redemption or prepayment, would be less than specified percentages of the minimum net capital requirement. Compliance with the net capital rule could limit the operations of Ladenburg, Investacorp and Triad that require the intensive use of capital, such as underwriting and trading activities, and also could restrict our ability to withdraw capital from our subsidiaries, which in turn, could limit our ability to pay dividends and repay and service our debt.

Investacorp also is contractually restricted from declaring a dividend to us which would result in its retained earnings and paid-in capital falling below the lesser of the then outstanding principal balance of the note issued to Investacorp s former principal shareholder and $\$ 5,000$. At March 31, 2009, the outstanding principal balance of this note was $\$ 8,146$.

Each of Ladenburg, Investacorp and Triad, as guarantor of its customer accounts to its clearing brokers, is exposed to off-balance-sheet risks in the event that its customers do not fulfill their obligations to the clearing brokers. Also, to the extent Ladenburg, Investacorp or Triad maintain a short position in any securities, they are exposed to future off-balance-sheet market risk, since their ultimate obligation may exceed the amount recognized in the financial statements.

Our primary sources of liquidity include our cash flow from operations and borrowings under our $\$ 30,000$ revolving credit facility. As of March 31, 2009, we had repaid $\$ 11,000$ of the $\$ 30,000$ of outstanding borrowings under the revolving credit facility. At March 31, 2009, $\$ 19,000$ was outstanding under the revolving credit agreement. We may repay or re-borrow outstanding amounts under this facility at any time prior to the maturity date of October 19, 2012, without penalty. We believe our existing assets, funds generated from operations and funds available under our $\$ 30,000$ revolving credit facility provide adequate funds for continuing operations at current activity levels.

Cash used in operating activities for the three months ended March 31, 2009 was $\$ 1,990$ primarily due to our net loss and an increase in receivables from other broker dealers, partially offset by securities owned and receivables from clearing brokers.

Investing activities generated $\$ 249$ for the three months ended March 31, 2009 primarily due to a decrease in restricted assets related to the termination of a letter of credit securing obligations under one of Ladenburg s office leases.

Financing activities used $\$ 625$ in the first quarter of 2009 primarily due to repayments of notes payable partially offset by additional borrowings under our $\$ 30,000$ revolving credit facility.

In March 2007, our board of directors authorized the repurchase of up to 2,500,000 shares of our common stock from time to time on the open market or in privately negotiated transactions, depending on market conditions. The repurchase program is funded using approximately $15 \%$ of our EBITDA, as adjusted. From inception through

March 31, 2009, 947,824 shares have been repurchased under the program.
In April 2009, we repurchased 4,500,000 shares of our common stock at a price of $\$ 0.60$ per share (an aggregate of $\$ 2,700$ ) in a privately-negotiated transaction. This purchase was not made under our current share repurchase program, which remains in effect. We funded the repurchase by borrowing $\$ 2,700$ under our $\$ 30,000$ revolving credit facility.

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## Off-Balance-Sheet Risk and Concentration of Credit Risk

Our three principal broker-dealer subsidiaries, Ladenburg, Investacorp and Triad, do not carry accounts for customers or perform custodial functions related to customers securities. They introduce all of their customer transactions, which are not reflected in these financial statements, to their clearing brokers, which maintain the customers accounts and clear such transactions. Additionally, the clearing brokers provide the clearing and depository operations for proprietary securities transactions. These activities may expose us to off-balance-sheet risk in the event that customers do not fulfill their obligations with the clearing brokers, as each of Ladenburg, Investacorp and Triad has agreed to indemnify their clearing brokers for any resulting losses. Each of Ladenburg, Investacorp and Triad continually assesses risk associated with each customer who is on margin credit and records an estimated loss when management believes collection from the customer is unlikely.

The clearing operations for Ladenburg, Investacorp and Triad s securities transactions are provided primarily by one clearing broker, a large financial institution. At March 31, 2009 and December 31, 2008, substantially all of the securities owned and the amounts due from clearing brokers reflected in our condensed consolidated statements of financial condition are positions held at, and amounts due from, this one clearing broker. We are subject to credit risk should this clearing broker become unable to fulfill its obligations.

In the normal course of business, Ladenburg, Investacorp and Triad may enter into transactions in financial instruments with off-balance sheet risk. These financial instruments include financial futures contracts, written equity index option contracts and securities sold, but not yet purchased. As of March 31, 2009 and December 31, 2008, Ladenburg, Investacorp and Triad were not contractually obligated for any equity index or financial futures contracts; however, each of Ladenburg and Triad sold securities that it did not own and will therefore be obligated to purchase such securities at a future date. These obligations have been recorded in our statements of financial condition at market values of the related securities, and Ladenburg and Triad will incur a loss if the market value of the securities increases after March 31, 2009. See Note 4 to our unaudited condensed consolidated financial statements for further information.

We and our subsidiaries maintain cash in bank deposit accounts, which, at times, may exceed federally insured limits. We have not experienced any losses in such accounts and believe we are not exposed to any significant credit risk on cash.

## Market Risk

Market risk generally represents the risk of loss that may result from the potential change in the value of a financial instrument as a result of fluctuations in interest and currency exchange rates, equity and commodity prices, changes in the implied volatility of interest rates, foreign exchange rates, equity and commodity prices and also changes in the credit ratings of either the issuer or its related country of origin. Market risk is inherent to both derivative and non-derivative financial instruments and, accordingly, the scope of our market risk management procedures extends beyond derivatives to include all market-risk sensitive financial instruments.

Current and proposed underwriting, corporate finance, merchant banking and other commitments are subject to due diligence reviews by our senior management, as well as professionals in the appropriate business and support units involved. Credit risk related to various financing activities is reduced by the industry practice of obtaining and maintaining collateral. We monitor our exposure to counterparty risk through the use of credit exposure information, the monitoring of collateral values and the establishment of credit limits.

We maintain inventories of trading securities. At March 31, 2009, the fair market value of our inventories was $\$ 3,387$ in long positions and $\$ 21$ in short positions. We performed an entity-wide analysis of our financial instruments and assessed the related market risk. Based on this analysis, we do not expect that the market risk associated with our financial instruments at March 31, 2009 will have a material adverse effect on our consolidated financial position or results of operations.

## Recently Issued Accounting Principles

In January 2009, we adopted SFAS No. 141(R), Business Combinations . This Statement expands the definition of transactions and events that qualify as business combinations; requires that the acquired assets and liabilities be recorded at the fair value determined on the acquisition date and changes thereafter reflected in revenue, not goodwill; changes the recognition timing for restructuring costs; and requires acquisition costs to be expensed as incurred.

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The adoption of SFAS No. 141(R) did not have any effect on the Company s unaudited condensed consolidated financial statements.

## Special Note Regarding Forward-Looking Statements

We and our representatives may from time to time make oral or written forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including any statements that may be contained in the foregoing discussion in Management s Discussion and Analysis of Financial Condition and Results of Operations in this report and in other filings with the SEC and in our reports to shareholders, which reflect our expectations or beliefs with respect to future events and financial performance. These forward-looking statements are subject to certain risks and uncertainties and, in connection with the safe-harbor provisions of the Private Securities Litigation Reform Act, we have identified under Risk Factors in our annual report on Form 10-K for the year ended December 31, 2008, as amended, and in this report important factors that could cause actual results to differ materially from those contained in any forward-looking statement made by or on behalf of us.

Results actually achieved may differ materially from expected results included in these forward-looking statements as a result of these or other factors. Due to such uncertainties and risks, readers are cautioned not to place undue reliance on such forward-looking statements, which speak only as of the date on which such statements are made. We do not undertake to update any forward-looking statement that may be made from time to time by or on behalf of us. Further, readers should keep in mind that our quarterly revenues and profits can fluctuate materially depending on many factors, including the number, size and timing of completed offerings and other transactions. Accordingly, our revenues and profits in any particular quarter may not be indicative of future results.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information under the caption Management s Discussion and Analysis of Financial Condition and Results of Operations Market Risk is incorporated herein by reference.

## Item 4. CONTROLS AND PROCEDURES

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we have evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a 15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report, and, based on that evaluation, our principal executive officer and principal financial officer have concluded that these controls and procedures are effective.

Disclosure controls and procedures are our controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended (the Exchange Act ), is recorded, processed, summarized and reported, within the time periods specified in the SEC s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act, is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding disclosure.

There were no changes in our internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Rule 13a-15 of the Exchange Act that occurred during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION
Item 1. LEGAL PROCEEDINGS
See Note 8 to our unaudited condensed consolidated financial statements included in Part I, Item 1 of this report.

## Item 1A. RISK FACTORS

There have been no material changes from the risk factors previously disclosed in Part 1, Item 1A of our annual report on Form 10-K for the year ended December 31, 2008, as amended.

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Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS Issuer Purchases of Equity Securities
This table shows information regarding our purchases of our common stock during the first quarter of 2009.

(1) In March 2007,
our board of
directors
authorized the
repurchase of up
to $2,500,000$
shares of our
common stock
from time to
time on the open
market or in
privately
negotiated
transactions
depending on
market
conditions. The
repurchase
program is
being funded
using
approximately
$15 \%$ of our
EBITDA, as
adjusted. Since
inception
through

March 31, 2009,
947,824 shares
have been
repurchased
under the
program.
In April 2009, we repurchased 4,500,000 shares of our common stock at a price of $\$ 0.60$ per share (an aggregate of $\$ 2.7$ million) in a privately-negotiated transaction. This purchase was not made under our current share repurchase program, which remains in effect.

## Item 6. EXHIBITS

## Exhibit No.

31.1 Certification of Chief Executive Officer, Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2 Certification of Chief Financial Officer, Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1 Certification of Chief Executive Officer, Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2 Certification of Chief Financial Officer, Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## LADENBURG THALMANN FINANCIAL SERVICES INC.

(Registrant)
Date: May 8, 2009

Bys/ Brett H. Kaufman<br>Brett H. Kaufman<br>Vice President and Chief Financial Officer<br>(Duly Authorized Officer and Chief Accounting Officer)<br>22

