SCRIPPS E W CO /DE Form 10-Q May 10, 2011

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **FORM 10-Q**

## **DESCRIPTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2011

or

| o <b>TRANSITION REPORT PU</b>  | RSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES |
|--------------------------------|---|
| <b>EXCHANGE ACT OF 1934</b>    |   |
| For the transition period from | to  |

Commission File Number 0-16914 THE E. W. SCRIPPS COMPANY

(Exact name of registrant as specified in its charter)

Ohio 31-1223339

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification Number)

312 Walnut Street Cincinnati, Ohio

45202

(Address of principal executive offices)

(Zip Code)

Registrant s telephone number, including area code: (513) 977-3000

#### **Not Applicable**

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities and Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes o No o

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or smaller reporting company. See definitions of large accelerated filer, a accelerated filer, or small reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o Accelerated filer b

Non-accelerated filer o

Smaller reporting company o

(Do not check if a smaller reporting company)

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date. As of April 29, 2011 there were 47,206,194 of the Registrant s Class A Common shares outstanding and 11,932,735 of the Registrant s Common Voting shares outstanding.

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#### **PART I**

As used in this Quarterly Report on Form 10-Q, the terms we, our, us or Scripps may, depending on the context, re to The E. W. Scripps Company, to one or more of its consolidated subsidiary companies or to all of them taken as a whole.

#### ITEM 1. FINANCIAL STATEMENTS

The information required by this item is filed as part of this Form 10-Q. See Index to Financial Information at page F-1 of this

Form 10-Q.

## ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The information required by this item is filed as part of this Form 10-Q. See Index to Financial Information at page F-1 of this

Form 10-Q.

#### ITEM 3, QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information required by this item is filed as part of this Form 10-Q. See Index to Financial Information at page F-1 of this

Form 10-O.

## **ITEM 4. CONTROLS AND PROCEDURES**

The information required by this item is filed as part of this Form 10-Q. See Index to Financial Information at page F-1 of this Form 10-Q.

#### **PART II**

#### **ITEM 1. LEGAL PROCEEDINGS**

We are involved in litigation arising in the ordinary course of business, such as defamation actions and governmental proceedings primarily relating to renewal of broadcast licenses, none of which is expected to result in material loss.

#### **ITEM 1A. RISK FACTORS**

There have been no material changes to the factors disclosed in Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2010.

#### ITEM 2. UNREGISTERED SALES OF EQUITY AND USE OF PROCEEDS

There were no sales of unregistered equity securities during the quarter for which this report is filed.

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The following table provides information about Company purchases of Class A shares during the quarter ended March 31, 2011:

|        |         | Total                  |    |                  | Total market        | Ma   | aximum value<br>that     |
|--------|---------|------------------------|----|------------------|---------------------|------|--------------------------|
|        |         | number                 | Av | erage            | value of            |      | may yet be rchased under |
| Period |         | of shares<br>purchased | •  | ce paid<br>share | shares<br>purchased | plaı | the<br>ns or programs    |
| 3/1/11 | 3/31/11 | 713,418                | \$ | 9.28             | \$ 6,624,015        | \$   | 68,375,985               |

We are authorized to repurchase up to \$75 million of our Class A Common Shares under a share repurchase program authorized by the board of directors in October 2010. The authorization expires December 31, 2012.

#### ITEM 3. DEFAULTS UPON SENIOR SECURITIES

There were no defaults upon senior securities during the quarter for which this report is filed.

#### **ITEM 4. (REMOVED AND RESERVED)**

## **ITEM 5. OTHER INFORMATION**

None.

#### **ITEM 6. EXHIBITS**

The information required by this item is filed as part of this Form 10-Q. See Index to Exhibits at page E-1 of this Form 10-Q.

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#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE E. W. SCRIPPS COMPANY

Dated: May 10, 2011 BY: /s/ Douglas F. Lyons

Douglas F. Lyons

Vice President and Controller

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## THE E. W. SCRIPPS COMPANY

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## CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

| (in thousands)                                 |                      | As of March 31, 2011 |         | De | As of cember 31, 2010 |
|--|----------------------|----------------------|---------|----|-----------------------|
| ASSETS   |                      |                      |         |    |                       |
| Current assets:                                |                      |                      |         |    |                       |
| Cash and cash equivalents                      |                      | \$                   | 181,595 | \$ | 204,924               |
| Restricted cash                                |                      |                      | 10,010  |    | 2,500                 |
| Accounts and notes receivable (less allowances | \$2,610 and \$2,789) |                      | 99,326  |    | 115,568               |
| Inventory                                      |                      |                      | 6,770   |    | 7,859                 |
| Deferred income taxes                          |                      |                      | 8,914   |    | 8,914                 |
| Income taxes receivable                        |                      |                      | 26,536  |    | 14,596                |
| Miscellaneous                                  |                      |                      | 10,016  |    | 8,218                 |
| Total current assets                           |                      |                      | 343,167 |    | 362,579               |
| Investments                                    |                      |                      | 10,661  |    | 10,652                |
| Property, plant and equipment                  |                      |                      | 380,798 |    | 389,650               |
| Intangible assets                              |                      |                      | 22,791  |    | 23,107                |
| Deferred income taxes                          |                      |                      | 28,336  |    | 30,844                |
| Miscellaneous                                  |                      |                      | 10,997  |    | 10,710                |
| TOTAL ASSETS                                   |                      | \$                   | 796,750 | \$ | 827,542               |

See notes to condensed consolidated financial statements.

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## CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

| (in thousands, except share data)  | As of<br>March 31,<br>2011 |                 | De | As of cember 31, 2010 |
|--|----------------------------|-----------------|----|-----------------------|
| LIABILITIES AND EQUITY   |                            |                 |    |                       |
| Current liabilities:   |                            |                 |    |                       |
| Accounts payable   | \$                         | 21,386          | \$ | 34,091                |
| Customer deposits and unearned revenue   |                            | 27,764          |    | 26,072                |
| Accrued liabilities:   |                            | 24.455          |    | 26.001                |
| Employee compensation and benefits   |                            | 34,477          |    | 36,981                |
| Income taxes payable Miscellaneous   |                            | 27.944          |    | 7,310                 |
| Other current liabilities  |                            | 27,844<br>7,610 |    | 25,528<br>8,502       |
| Other Current Habilities   |                            | 7,010           |    | 0,302                 |
| Total current liabilities  |                            | 119,081         |    | 138,484               |
| Other liabilities (less current portion)   |                            | 98,660          |    | 97,526                |
| Equity: Preferred stock, \$.01 par authorized: 25,000,000 shares; none outstanding Common stock, \$.01 par: Class A authorized: 240,000,000 shares; issued and outstanding: 47,466,361 and |                            |                 |    |                       |
| 46,403,887 shares  |                            | 475             |    | 464                   |
| Voting authorized: 60,000,000 shares; issued and outstanding: 11,932,735 and   |                            |                 |    |                       |
| 11,932,735 shares  |                            | 119             |    | 119                   |
| Total  |                            | 594             |    | 583                   |
| Total Additional paid-in capital   |                            | 554,128         |    | 558,225               |
| Retained earnings  |                            | 102,746         |    | 111,641               |
| Accumulated other comprehensive loss, net of income taxes:   |                            | 102,710         |    | 111,011               |
| Pension liability adjustments  |                            | (81,089)        |    | (81,547)              |
| Total The E.W. Scripps Company shareholders equity   |                            | 576,379         |    | 588,902               |
| Noncontrolling interest  |                            | 2,630           |    | 2,630                 |
| Total equity   |                            | 579,009         |    | 591,532               |
| TOTAL LIABILITIES AND EQUITY   | \$                         | 796,750         | \$ | 827,542               |

See notes to condensed consolidated financial statements.

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## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

|   | Three mor     |                  |
|---|---------------|------------------|
| (in thousands, except per share data)   | 2011          | 2010             |
| Operating Revenues:   |               |                  |
| Advertising   | \$<br>132,655 | \$<br>138,316    |
| Circulation   | 31,557        | 32,144           |
| Other   | 16,146        | 13,820           |
| Total operating revenues  | 180,358       | 184,280          |
| Costs and Expenses:   |               |                  |
| Employee compensation and benefits  | 91,607        | 86,765           |
| Programs and program licenses   | 15,476        | 14,424           |
| Newsprint and press supplies  | 12,941        | 11,978           |
| Other costs and expenses  | 58,283        | 56,647           |
| Restructuring costs   | 2,093         | 3,343            |
| Total costs and expenses  | 180,400       | 173,157          |
| Depreciation, Amortization, and (Gains) Losses:   |               |                  |
| Depreciation  | 10,104        | 11,281           |
| Amortization of intangible assets   | 316           | 338              |
| (Gains) losses, net on disposal of property, plant and equipment                            | 37            | 713              |
| Net depreciation, amortization and losses   | 10,457        | 12,332           |
| Operating loss  | (10,499)      | (1,209)          |
| Interest expense  | (393)         | (848)            |
| Miscellaneous, net  | (689)         | (387)            |
| Loss from continuing operations before income taxes   | (11,581)      | (2,444)          |
| Benefit for income taxes  | (2,686)       | (379)            |
| Loss from continuing operations, net of tax Income from discontinued operations, net of tax | (8,895)       | (2,065)<br>1,185 |
| Net loss attributable to the shareholders of The E.W. Scripps Company                       | \$<br>(8,895) | \$<br>(880)      |

| Net income (loss) per basic share of common stock attributable to the shareholders of The E.W. Scripps Company:   |                    |                    |
|---|--------------------|--------------------|
| Loss from continuing operations Income from discontinued operations   | \$<br>(.15)<br>.00 | \$<br>(.04)<br>.02 |
| Net loss per basic share of common stock  | \$<br>(.15)        | (.02)              |
| Net income (loss) per diluted share of common stock attributable to the shareholders of The E.W. Scripps Company: Loss from continuing operations Income from discontinued operations | \$<br>(.15)<br>.00 | \$<br>(.04)<br>.02 |
| Net loss per diluted share of common stock  | \$<br>(.15)        | (.02)              |

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 $See\ notes\ to\ condensed\ consolidated\ financial\ statements.$ 

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## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

|   |    | Three mor        |    |                  |
|---|----|------------------|----|------------------|
| (in thousands)  |    | 2011             |    | 2010             |
| Cash Flows from Operating Activities:   | Φ. | (0.005)          | ф  | (000)            |
| Net loss Income from discontinued operations  | \$ | (8,895)          | \$ | (880)<br>(1,185) |
| Loss from continuing operations Adjustments to reconcile loss from continuing operations to net cash flows from operating activities: |    | (8,895)          |    | (2,065)          |
| Depreciation and amortization   |    | 10,420           |    | 11,619           |
| Losses on sale of property, plant and equipment   |    | 37               |    | 713              |
| Deferred income taxes   |    | 2,233            |    | 2,614            |
| Excess tax benefits of share-based compensation plans Stock and deferred compensation plans   |    | (6,152)<br>3,893 |    | (7,016)<br>2,979 |
| Pension expense, net of payments  |    | 955              |    | 1,278            |
| Other changes in certain working capital accounts, net  |    | (11,248)         |    | 15,478           |
| Miscellaneous, net  |    | 975              |    | 316              |
| Net cash (used in) provided by continuing operating activities<br>Net cash provided by discontinued operating activities              |    | (7,782)          |    | 25,916<br>5,673  |
| Net operating activities  |    | (7,782)          |    | 31,589           |
| Cash Flows from Investing Activities:   |    |                  |    |                  |
| Additions to property, plant and equipment  |    | (1,293)          |    | (4,839)          |
| Increase in short-term investments  |    | ( ) ,            |    | (10,692)         |
| Proceeds from sale of long term investments   |    | 2,650            |    |                  |
| Purchase of investments   |    | (100)            |    |                  |
| Proceeds from sale of property, plant and equipment   |    | 37               |    | 14               |
| Changes in restricted cash  |    | (7,510)          |    | (0 <b>=</b> 0)   |
| Purchase of intangible assets   |    |                  |    | (850)            |
| Net cash used in continuing investing activities  |    | (6,216)          |    | (16,367)         |
| Net cash used in discontinued investing activities  |    |                  |    | (22)             |
| Net investing activities  |    | (6,216)          |    | (16,389)         |
| Cash Flows from Financing Activities:   |    |                  |    |                  |
| Net payments on variable rate credit facility   |    |                  |    | (24,500)         |
| Repurchase of Class A Common shares   |    | (6,624)          |    |                  |
| Proceeds from exercise of stock options   |    | 1,070            |    | 2,117            |
| Tax payments related to shares withheld for vested stock and RSUs   |    | (8,288)          |    | (9,023)          |
| Excess tax benefits from share-based compensation plans   |    | 6,152            |    | 7,016            |

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| Miscellaneous, net  | (1,641)       | 753         |
|---|---------------|-------------|
| Net cash used in continuing financing activities          | (9,331)       | (23,637)    |
| Change in cash discontinued operations                    |               | 5,657       |
| Decrease in cash and cash equivalents                     | (23,329)      | (2,780)     |
| Cash and cash equivalents: Beginning of period            | 204,924       | 7,681       |
| End of period   | \$<br>181,595 | \$<br>4,901 |
| Supplemental Cash Flow Disclosures Income taxes paid      | 7,986         | 643         |
| See notes to condensed consolidated financial statements. |               |             |

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## CONDENSED CONSOLIDATED STATEMENTS OF EQUITY (UNAUDITED)

| (in thousands, except share data)   | mmon<br>tock | ]  | dditional<br>Paid-in<br>Capital | (Ac | Retained<br>Earnings<br>ecumulated<br>Deficit) | cumulated<br>Other<br>nprehensivel<br>Loss | ontrolling<br>erests | Total<br>Equity           |
|---|--------------|----|---------------------------------|-----|--|--|----------------------|---------------------------|
| As of December 31, 2009 Net loss Changes in defined pension plans         | \$<br>546    | \$ | 531,754                         | \$  | (10,946)<br>(880)                              | \$<br>(91,459)<br>703                      | \$<br>3,356          | \$433,251<br>(880)<br>703 |
| Excess tax benefits of compensation plans                                 |              |    | 12,453                          |     |  |  |                      | 12,453                    |
| Compensation plans: 2,079,017 net shares issued*                          | 21           |    | (4,304)                         |     |  |  |                      | (4,283)                   |
| As of March 31, 2010  | \$<br>567    | \$ | 539,903                         | \$  | (11,826)                                       | \$<br>(90,756)                             | \$<br>3,356          | \$441,244                 |
| As of December 31, 2010 Net loss  | \$<br>583    | \$ | 558,225                         | \$  | 111,641<br>(8,895)                             | \$<br>(81,547)                             | \$<br>2,630          | \$ 591,532<br>(8,895)     |
| Repurchase 713,418 Class A Common shares Changes in defined pension plans | (7)          |    | (6,617)                         |     |  | 458  |                      | (6,624)<br>458            |
| Excess tax benefits of compensation plans                                 |              |    | 6,200                           |     |  |  |                      | 6,200                     |
| Compensation plans: 1,775,892 net shares issued*                          | 18           |    | (3,680)                         |     |  |  |                      | (3,662)                   |
| As of March 31, 2011  | \$<br>594    | \$ | 554,128                         | \$  | 102,746  | \$<br>(81,089)                             | \$<br>2,630          | \$ 579,009                |

<sup>\*</sup> Net of \$8,288 in 2011 and \$9,023 in 2010 of tax payments related to shares withheld for vested stock and RSUs. See notes to condensed consolidated financial statements.

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## CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

As used in the Notes to Consolidated Financial Statements, the terms we, our, us or Scripps may, depending on the context, refer to The E. W. Scripps Company, to one or more of its consolidated subsidiary companies or to all of them taken as a whole.

**Basis of Presentation** The condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. The interim financial statements should be read in conjunction with the audited consolidated financial statements, including the notes thereto included in our 2010 Annual Report on Form 10-K. In management s opinion all adjustments (consisting of normal recurring accruals) necessary for a fair presentation of the interim periods have been made. Certain amounts in prior periods have been reclassified to conform to the current period s presentation.

Results of operations are not necessarily indicative of the results that may be expected for future interim periods or for the full year.

**Nature of Operations** We are a diverse media concern with interests in television and newspaper publishing. All of our media businesses provide content and advertising services via the Internet. Our media businesses are organized into the following reportable business segments: Television, Newspapers and Syndication and other. Additional information for our business segments is presented in Note 12.

Use of Estimates The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires us to make a variety of decisions that affect the reported amounts and the related disclosures. Such decisions include the selection of accounting principles that reflect the economic substance of the underlying transactions and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience, actuarial studies and other assumptions.

Our financial statements include estimates and assumptions used in accounting for our defined benefit pension plans; the periods over which long-lived assets are depreciated or amortized; the liability for uncertain tax positions and valuation allowances against deferred income tax assets; and self-insured risks.

While we re-evaluate our estimates and assumptions on an ongoing basis, actual results could differ from those estimated at the time of preparation of the financial statements.

**Revenue Recognition** We recognize revenue when persuasive evidence of a sales arrangement exists, delivery occurs or services are rendered, the sales price is fixed or determinable and collectability is reasonably assured. When a sales arrangement contains multiple elements, such as the sale of advertising and other services, we allocate revenue to each element based upon its relative fair value. Revenue recognition may be ceased on delinquent accounts depending upon a number of factors, including the customer scredit history, number of days past due, and the terms of any agreements with the customer. Revenue recognition on such accounts resumes when the customer has taken actions to remove their accounts from delinquent status, at which time we recognize any associated deferred revenues. We report revenue net of sales and other taxes collected from our customers.

Our primary sources of revenue are from the sale of print, broadcast and Internet advertising and the sale of newspapers.

The revenue recognition policies for each source of revenue are described in our annual report on Form 10-K for the year ended December 31, 2010.

**Share-Based Compensation** We have a Long-Term Incentive Plan (the Plan ) which is described more fully in our Annual Report on Form 10-K for the year ended December 31, 2010. The Plan provides for the award of incentive and nonqualified share options, share appreciation rights, restricted and unrestricted Class A Common shares and restricted share units, and performance units to key employees and non-employee directors.

Share-based compensation costs for continuing operations totaled \$3.5 million and \$2.6 million for the first quarter of 2011 and 2010, respectively.

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**Earnings Per Share** ( **EPS** ) Unvested awards of share-based payments with rights to receive dividends or dividend equivalents, such as our restricted stock and restricted share units (RSUs), are considered participating securities for purposes of calculating EPS. Under the two-class method, we allocate a portion of net income to these participating securities and therefore exclude that income from the calculation of EPS allocated to common stock. We do not allocate losses to the participating securities.

The following table presents information about basic and diluted weighted-average shares:

|  |               | e months ended<br>March 31, |        |
|--|---------------|-----------------------------|--------|
| (in thousands)   | 2011          |                             | 2010   |
| Numerator (for both basic and diluted earnings per share)  |               |                             |        |
| Net loss attributable to the shareholders of The E.W. Scripps Company<br>Less income allocated to unvested restricted stock and RSUs | \$<br>(8,895) | \$                          | (880)  |
| Numerator for basic and diluted earnings per share   | \$<br>(8,895) | \$                          | (880)  |
| Denominator Basic weighted-average shares outstanding Effect of dilutive securities: Stock options held by employees and directors   | 58,689        |                             | 55,076 |
| Diluted weighted-average shares outstanding  | 58,689        |                             | 55,076 |
| Anti-dilutive securities (1)   | 14,701        |                             | 18,725 |

<sup>(1)</sup> Amount outstanding at Balance Sheet date, before application of the treasury stock method and not weighted for period outstanding.

For the quarters ended March 31, 2011 and 2010, we incurred a net loss and the inclusion of unvested stock, RSUs and stock options held by employees and directors would have been anti-dilutive and accordingly the diluted EPS calculation for the period excludes those common share equivalents.

#### 2. ACCOUNTING CHANGES AND RECENTLY ISSUED ACCOUNTING STANDARDS

**Accounting Changes** In October 2009, the FASB issued amendments to the accounting and disclosure for revenue recognition. These amendments, which were effective for us on January 1, 2011, modified the criteria for recognizing revenue in multiple element arrangements and the scope of what constitutes a non-software deliverable. The adoption of this standard did not have a material impact on our financial condition or results of operations.

#### 3. DISCONTINUED OPERATIONS

On June 3, 2010, the Company and its wholly owned subsidiary, United Feature Syndicate, Inc. (UFS) completed the sale of its character licensing business United Media Licensing (UML) to Iconix Brand Group. The sale also included certain intellectual property including the rights to syndicate the Peanuts and Dilbert comic strips. The aggregate cash sale price was \$175 million resulting in a pre-tax gain of \$162 million in the second quarter of 2010. The results of operations of UML and the gain on sale are presented as discontinued operations in our financial statements for all periods.

In connection with the sale, Iconix assumed UFS s real estate lease, which expires in February 2016. We were not released from our obligations as guarantor of that lease by the lessor. Total remaining lease payments at March 31, 2011 are approximately \$7.9 million. We believe that the likelihood of incurring future costs for this guarantee to be remote, and therefore we have not recorded a related liability.

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Operating results of our discontinued operations were as follows:

| (in thousands)   | Three months ended March 31, 2010 |  |  |  |
|--|-----------------------------------|--|--|--|
| Operating revenues   | \$<br>14,735                      |  |  |  |
| Income from discontinued operations:  Income from discontinued operations, before tax Income tax expense | \$<br>2,178<br>(993)              |  |  |  |
| Income from discontinued operations  | \$<br>1,185                       |  |  |  |

#### 4. INCOME TAXES

We file a consolidated federal income tax return, consolidated unitary tax returns in certain states, and other separate state income tax returns for certain of our subsidiary companies.

The income tax provision for interim periods is determined based upon the expected effective income tax rate for the full year and the tax rate applicable to certain discrete transactions in the interim period. To determine the annual effective income tax rate, we must estimate both the total income (loss) before income tax for the full year and the jurisdictions in which that income (loss) is subject to tax. The actual effective income tax rate for the full year may differ from these estimates if income (loss) before income tax is greater or less than what was estimated or if the allocation of income to jurisdictions in which it is taxed is different from the estimated allocations. We review and adjust our estimated effective income tax rate for the full year each quarter based upon our most recent estimates of income (loss) before income tax for the full year and the jurisdictions in which we expect that income will be taxed. The effective income tax rate for the three months ended March 31, 2011, was 23.2%. The primary difference between this rate and the U.S. Federal statutory rate of 35% is the impact of state taxes and non deductible expenses.

The effective income tax rate of the three months ended March 31, 2010 was 15.5%. The primary difference between this rate and the U.S. Federal statutory rate of 35% is the impact of state taxes, and the accrual of interest on uncertain tax positions and non deductible expenses.

At March 31, 2011, we had net deferred tax assets of \$37.3 million. Substantially all of our deferred tax assets reverse in 2011. We can use any tax losses resulting from the deferred tax assets reversing in 2011 to claim refunds of taxes paid in prior years. Management believes that it is more likely than not that we will realize the benefits of our Federal deferred tax assets and therefore has not recorded a valuation allowance for them. If current economic conditions persist or worsen, future estimates of taxable income could be lower than our current estimates, which may require valuation allowances to be recorded in future reporting periods.

State carryforwards are recognized as deferred tax assets, subject to valuation allowances. At each balance sheet date, we estimate the amount of carryforwards that are not expected to be used prior to expiration of the carryforward period. The tax effect of the carryforwards that are not expected to be used prior to their expiration is included as a valuation allowance.

#### 5. RESTRICTED CASH

At March 31, 2011 and December 31, 2010, we have \$10 million and \$2.5 million, respectively in a restricted cash account on deposit with our insurance carrier. The restricted cash serves as collateral, in place of an irrevocable stand-by letter of credit, to provide financial assurance that we will fulfill our obligations with respect to cash requirements associated with workers compensation self-insurance. This cash is to remain on deposit with the carrier until all claims have been paid or we provide a letter of credit in lieu of the cash deposit.

#### 6. INTANGIBLE ASSETS

Intangible assets consisted of the following:

| (in thousands)   |    | As of larch 31, 2011          | As of<br>December 31<br>2010 |                               |  |
|--|----|-------------------------------|------------------------------|-------------------------------|--|
| Intangible assets: Amortizable intangible assets: Carrying amount: Television network affiliation relationships Customer lists Other | \$ | 5,641<br>12,469<br>6,942      | \$                           | 5,641<br>12,469<br>6,942      |  |
| Total carrying amount  |    | 25,052                        |                              | 25,052                        |  |
| Accumulated amortization: Television network affiliation relationships Customer lists Other  |    | (1,986)<br>(8,861)<br>(4,609) |                              | (1,925)<br>(8,657)<br>(4,558) |  |
| Total accumulated amortization   |    | (15,456)                      |                              | (15,140)                      |  |
| Net amortizable intangible assets  Indefinite-lived intangible assets FCC licenses   |    | 9,596<br>13,195               |                              | 9,912<br>13,195               |  |
| Total intangible assets  | \$ | 22,791                        | \$                           | 23,107                        |  |

Estimated amortization expense of intangible assets for each of the next five years is \$0.9 million for the remainder of 2011, \$1.0 million in 2012, \$0.9 million in 2013, \$0.7 million in 2014, \$0.7 million in 2015, \$0.6 million in 2016 and \$4.8 million in later years.

#### 7. LONG-TERM DEBT

We have a Revolving Credit Agreement ( Agreement ), which expires June 30, 2013. The maximum amount of availability under the facility is \$100 million. Borrowings under the Agreement are limited to a borrowing base, as follows:

- a) 100% of cash maintained in a blocked account (up to \$20 million),
- b) 85% of eligible accounts receivable,

- c) 40% of eligible newsprint inventory, and
- d) 50% of the fair market value of eligible real property (limited to \$25 million).

At March 31, 2011, no amounts were outstanding under the credit agreement and we had borrowing capacity of \$86 million.

Under the terms of the Agreement we granted the lenders mortgages on certain of our real property, pledges of our equity interests in our subsidiaries and security interests in substantially all other personal property, including cash, accounts receivables, inventories and equipment. If at any time, the amount of excess availability (defined as the amount by which the borrowing base exceeds the aggregate borrowings and letters of credit under the Agreement) is equal to or less than \$30 million, we must then maintain a fixed charge coverage ratio (as defined therein) of at least 1.1 to 1.0.

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The 2010 Amendment allows us to make acquisitions or return capital of up to \$150 million, respectively, over the remaining term of the Credit Facility, up to a maximum aggregate of \$200 million.

Borrowings under the Agreement bear interest at variable interest rates based on either LIBOR or a base rate, in either case plus an applicable margin that varies depending upon average excess availability. The margin for LIBOR based loans ranges from 2.75% to 3.25% per annum. The margin for base rate loans ranges from 1.75% to 2.25% per annum. The weighted-average interest rate on borrowings under the credit facility was 3.0% at March 31, 2011 and December 31, 2010.

Commitment fees of 0.50% per annum of the total unused commitment are payable under the credit facility. As of March 31, 2011, and December 31, 2010, we had outstanding letters of credit totaling \$1.1 million and \$10.4 million, respectively.

In October 2008, we entered into a 2-year \$30 million notional interest rate swap which expired in October 2010. Under this agreement we received payments based on the 3-month LIBOR and made payments based on a fixed rate of 3.2%. This swap was not designated as a hedge in accordance with generally accepted accounting principles and changes in fair value were recorded in miscellaneous-net with a corresponding adjustment to other long-term liabilities. For the quarter ended March 31, 2010, \$0.2 million gain was recorded in miscellaneous, net.

#### 8. OTHER LIABILITIES

Other liabilities consisted of the following:

| (in thousands)  | As of March 31, 2011 |                                      |    | As of December 31, 2010              |  |  |
|---|----------------------|--------------------------------------|----|--------------------------------------|--|--|
| Employee compensation and benefits Liability for pension benefits Liabilities for uncertain tax positions Other | \$                   | 16,110<br>46,357<br>16,406<br>19,787 | \$ | 16,011<br>46,135<br>16,205<br>19,175 |  |  |
| Other liabilities (less current portion)  | \$                   | 98,660                               | \$ | 97,526                               |  |  |

#### 9. NONCONTROLLING INTERESTS

Individuals and other entities own a 4% noncontrolling interest in the capital stock of the subsidiary company that publishes our Memphis newspaper and a 6% noncontrolling interest in the capital stock of the subsidiary company that publishes our Evansville newspaper. We are not required to redeem the noncontrolling interests in these subsidiary companies.

A summary of the components of net loss attributable to The E.W. Scripps Company shareholders is as follows:

|   |    | iths en |      |                  |  |
|---|----|---------|------|------------------|--|
| (in thousands)  Net loss attributable to The E.W. Scripps Company shareholders: Loss from continuing operations, net of tax Income from discontinued operations, net of tax |    | 2011    | 2010 |                  |  |
|   | \$ | (8,895) | \$   | (2,065)<br>1,185 |  |
| Net loss  | \$ | (8,895) | \$   | (880)            |  |

#### 10. SUPPLEMENTAL CASH FLOW INFORMATION

The following table presents additional information about the change in certain working capital accounts:

|   |    | Three months ended March 31, |    |         |  |  |  |
|---|----|------------------------------|----|---------|--|--|--|
| (in thousands)  |    | 2011                         |    | 2010    |  |  |  |
|   |    |                              |    |         |  |  |  |
| Other changes in certain working capital accounts, net: |    |                              |    |         |  |  |  |
| Accounts receivable                                     | \$ | 13,592                       | \$ | 15,613  |  |  |  |
| Inventory   |    | 1,089                        |    | (98)    |  |  |  |
| Income taxes receivable/payable net                     |    | (19,250)                     |    | (8,096) |  |  |  |
| Accounts payable  |    | (12,705)                     |    | 2,369   |  |  |  |
| Customer deposits and unearned revenue                  |    | 1,692                        |    | (2,476) |  |  |  |
| Accrued employee compensation and benefits              |    | (2,504)                      |    | 3,369   |  |  |  |
| Other, net  |    | 6,838                        |    | 4,797   |  |  |  |
| Total   | \$ | (11,248)                     | \$ | 15,478  |  |  |  |

#### 11. EMPLOYEE BENEFIT PLANS

We sponsor defined benefit pension plans that cover substantially all non-union and certain union-represented employees. Benefits are generally based upon the employee s compensation and years of service. We also have a non-qualified Supplemental Executive Retirement Plan (SERP). The SERP, which is unfunded, provides defined pension benefits in addition to the defined benefit pension plan to eligible participants based on average earnings, years of service and age at retirement. Effective June 30, 2009, we froze the accrual of benefits under defined benefit pension plans and SERP that cover the majority of our employees.

We sponsor a defined contribution plan covering substantially all non-union and certain union employees. We match a portion of employees voluntary contributions to this plan. We suspended our matching contributions in the second quarter of 2009. Our matching contributions were reinstated in July 2010.

Other union-represented employees are covered by defined benefit pension plans jointly sponsored by us and the union, or by union-sponsored multi-employer plans.

The components of the benefit plans expense consisted of the following:

|   | Three months ended March 31, |         |    |         |  |  |  |
|---|------------------------------|---------|----|---------|--|--|--|
| (in thousands)                                  | 2                            | 2011    |    | 2010    |  |  |  |
| Service cost                                    | \$                           | 12      | \$ | 153     |  |  |  |
| Interest cost                                   |                              | 6,369   |    | 6,368   |  |  |  |
| Expected return on plan assets, net of expenses |                              | (5,752) |    | (6,039) |  |  |  |
| Amortization of prior service cost              |                              | 1       |    | 5       |  |  |  |
| Amortization of actuarial loss                  |                              | 672     |    | 1,057   |  |  |  |
| Total for defined benefit plans                 |                              | 1,302   |    | 1,544   |  |  |  |
| Multi-employer plans                            |                              | 107     |    | 254     |  |  |  |
| SERP  |                              | 270     |    | 280     |  |  |  |
| Defined contribution plans                      |                              | 2,546   |    |         |  |  |  |

Net periodic benefit cost

\$ 4,225

\$ 2,078

We contributed \$0.6 million to fund current benefit payments for our SERP during the first quarter of 2011. We anticipate contributing an additional \$2.2 million to fund the SERP s benefit payments during the remainder of 2011. No contributions were made to our defined benefit plans during the first quarter of 2011.

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#### 12. SEGMENT INFORMATION

We determine our business segments based upon our management and internal reporting structure. Our reportable segments are strategic businesses that offer different products and services.

Television includes six ABC-affiliated stations, three NBC-affiliated stations and one independent station. Our television stations reach approximately 10% of the nation stations households. Television stations earn revenue primarily from the sale of advertising to local and national advertisers.

Our newspaper business segment includes daily and community newspapers in 13 markets in the U.S. Newspapers earn revenue primarily from the sale of advertising to local and national advertisers and from the sale of newspapers to readers.

Syndication and other media primarily include syndication of news features and comics and other features for the newspaper industry.

We allocate a portion of certain corporate costs and expenses, including information technology, pensions and other employee benefits, and other shared services, to our business segments. The allocations are generally amounts agreed upon by management, which may differ from an arms-length amount. Corporate assets are primarily cash, cash equivalents and other short-term investments, property and equipment primarily used for corporate purposes, and deferred income taxes.

Our chief operating decision maker evaluates the operating performance of our business segments and makes decisions about the allocation of resources to our business segments using a measure called segment profit. Segment profit excludes interest, income taxes, depreciation and amortization, divested operating units, restructuring activities, investment results and certain other items that are included in net loss determined in accordance with accounting principles generally accepted in the United States of America.

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Information regarding our business segments is as follows:

|  |    | Three mo<br>Marc |    |          |
|--|----|------------------|----|----------|
| (in thousands)   |    | 2011             |    | 2010     |
| Segment operating revenues:                                      |    |                  |    |          |
| Television   | \$ | 68,952           | \$ | 66,839   |
| Newspapers   |    | 106,172          |    | 112,612  |
| Syndication and other  |    | 5,234            |    | 4,829    |
| Total operating revenues   | \$ | 180,358          | \$ | 184,280  |
| Segment profit (loss):   |    |                  |    |          |
| Television   | \$ | 6,324            | \$ | 6,644    |
| Newspapers   |    | 5,400            |    | 16,569   |
| Syndication and other  |    | (435)            |    | (1,107)  |
| Corporate and shared services                                    |    | (9,238)          |    | (7,640)  |
| Depreciation and amortization                                    |    | (10,420)         |    | (11,619) |
| Gains (losses), net on disposal of property, plant and equipment |    | (37)             |    | (713)    |
| Interest expense   |    | (393)            |    | (848)    |
| Restructuring costs  |    | (2,093)          |    | (3,343)  |
| Miscellaneous, net   |    | (689)            |    | (387)    |
| Loss from continuing operations before income taxes              | \$ | (11,581)         | \$ | (2,444)  |
| Depreciation:  |    |                  |    |          |
| Television   | \$ | 4,209            | \$ | 4,153    |
| Newspapers   |    | 5,483            |    | 6,786    |
| Syndication and other  |    | 55               |    | 152      |
| Corporate and shared services                                    |    | 357              |    | 190      |
| Total depreciation   | \$ | 10,104           | \$ | 11,281   |
| Amortization of intangibles:                                     |    |                  |    |          |
| Television   | \$ | 78               | \$ | 83       |
| Newspapers   |    | 238              |    | 255      |
| Total amortization of intangibles                                | \$ | 316              | \$ | 338      |
|  |    |                  |    |          |
| Additions to property, plant and equipment:                      | Φ. | 006              | Φ  | 1.024    |
| Television   | \$ | 926              | \$ | 1,834    |
| Newspapers Symbolishing and other                                |    | 360              |    | 540      |
| Syndication and other  |    | <i>A</i> 1       |    | 111      |
| Corporate and shared services                                    |    | 41               |    | 290      |
| Total additions to property, plant and equipment                 | \$ | 1,327            | \$ | 2,775    |
|  |    |                  |    |          |

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No single customer provides more than 10% of our revenue.

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#### 13. COMPREHENSIVE LOSS

|   |    | Three months end<br>March 31, |    |              |  |  |
|---|----|-------------------------------|----|--------------|--|--|
| (in thousands)  |    | 2011                          | 2  | 2010         |  |  |
| Net loss attributable to the shareholders of The E.W. Scripps Company Changes in defined pension plans, net of tax of \$275 and \$401 | \$ | (8,895)<br>458                | \$ | (880)<br>703 |  |  |
| Total comprehensive loss  | \$ | (8,437)                       | \$ | (177)        |  |  |

#### 14. CAPITAL STOCK

Under a share repurchase program authorized by the board of directors in October 2010, we can repurchase up to \$75 million of our Class A Common Shares. A total of \$6.6 million of shares have been repurchased in the quarter ended March 31, 2011, at prices ranging from \$8.98 to \$9.70 per share. The balance remaining pursuant to the authorization is \$68.4 million. We are under no obligation to repurchase any particular amount of common shares under the program. The authorization expires December 31, 2012.

#### 15. SPIN-OFF OF SCRIPPS NETWORKS INTERACTIVE, INC.

On July 1, 2008, we distributed all of the shares of Scripps Networks Interactive, Inc. (SNI) to shareholders of record as of the close of business on June 16, 2008. SNI owned and operated our national lifestyle cable television networks and interactive media businesses.

SNI reimbursed us \$6 million in the first quarter of 2010 for its share of estimated taxes prior to the spin-off under the Tax Allocation Agreement.

At March 31, 2011 and December 31, 2010, we owed SNI \$7.5 million for its share of tax refund claims for prior years. The amounts will be paid to SNI when the tax refunds to which they relate are received from the tax authorities.

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## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The E. W. Scripps Company (Scripps) is a diverse media company with interests in television stations and newspaper publishing. The company s portfolio of media properties includes: 10 television stations, including six ABC-affiliated stations, three NBC affiliates and one independent station: daily and community newspapers in 13 markets and the Washington-based Scripps Media Center, home to the Scripps Howard News Service.

This discussion and analysis of financial condition and results of operations is based upon the condensed consolidated financial statements and the condensed notes to the consolidated financial statements. You should read this discussion in conjunction with those financial statements.

#### **Forward-Looking Statements**

Certain forward-looking statements related to our businesses are included in this discussion. Those forward-looking statements reflect our current expectations. Forward-looking statements are subject to certain risks, trends and uncertainties that could cause actual results to differ materially from the expectations expressed in the forward-looking statements. Such risks, trends and uncertainties, which in most instances are beyond our control, include changes in advertising demand and other economic conditions; consumers tastes; newsprint prices; program costs; labor relations; technological developments; competitive pressures; interest rates; regulatory rulings; and reliance on third-party vendors for various products and services. The words believe, expect, anticipate, estimate, intend and similar expressions identify forward-looking statements. You should evaluate our forward-looking statements, which are as of the date of this filing, with the understanding of their inherent uncertainty. We undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date the statement is made.

#### **Executive Overview**

We continue to invest in our strategic initiatives, including employee leadership and training programs, additional sales resources, marketing and research, and investment in infrastructure and development of our digital businesses. Operating expenses to support these initiatives totaled approximately \$1.5 million in the first quarter of 2011. In the first quarter of 2011, we repurchased \$6.6 million of shares under the share repurchase program authorized by the board of directors in 2010.

In the first quarter of 2011, we entered into an agreement with Universal Uclick (Universal) to provide syndication services for the news features and comics of United Media. Universal will provide editorial and production services, sales and marketing, sales support and customer service, and distribution and fulfillment for all the news features and comics of United Media. Under the terms of the agreement Scripps will receive a fixed fee from Universal and will continue to own certain copyrights and control the licenses for those properties, and will manage the business relationships with the creative talent that produces those comics and features. The transition of the services is expected to be completed by June 1, 2011.

Also in the first quarter of 2011, we entered into agreements with Raycom Media, Inc. to produce news and provide services involving technical, promotional and online operations and certain local programming for WFLX, Raycom s West Palm Beach, Florida, Fox-affiliated television station. Raycom will continue to program the station and conduct all advertising sales. Scripps will receive a minimum annual fee for its news content and the services provided and will receive incentive payments based upon the financial performance of WFLX.

Our programs to restructure our television and newspaper operations continue. We have invested in technology to automate our television station newsrooms and are installing common advertising, circulation and editorial systems in our newspapers. We are standardizing processes within our operating divisions and are centralizing or outsourcing processes that do not require a presence in the local market. Costs related to these efforts totaled \$2.1 million in the first quarter of 2011. The restructuring program and installation of common newspaper systems is expected to continue through 2012.

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#### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America (GAAP) requires us to make a variety of decisions which affect reported amounts and related disclosures, including the selection of appropriate accounting principles and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience, actuarial studies and other assumptions. We are committed to incorporating accounting principles, assumptions and estimates that promote the representational faithfulness, verifiability, neutrality and transparency of the accounting information included in the financial statements.

Note 1 to the Consolidated Financial Statements included in our Annual Report on Form 10-K describes the significant accounting policies we have selected for use in the preparation of our financial statements and related disclosures. An accounting policy is deemed to be critical if it requires an accounting estimate to be made based on assumptions about matters that are highly uncertain at the time the estimate is made, and if different estimates that reasonably could have been used or changes in estimates that are likely to occur could materially change the financial statements. We believe the accounting for Other Indefinite-Lived Intangible Assets, Income Taxes and Pension Plans to be our most critical accounting policies and estimates. A detailed description of these accounting policies is included in the Critical Accounting Policies section of Management s Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended December 31, 2010. There have been no significant changes in those accounting policies or other significant accounting policies.

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#### RESULTS OF OPERATIONS

The trends and underlying economic conditions affecting the operating performance and future prospects differ for each of our business segments. Accordingly, we believe the following discussion of our consolidated results of operations should be read in conjunction with the discussion of the operating performance of our business segments.

#### **Consolidated Results of Operations**

Consolidated results of operations were as follows:

| (in thousands, except per share data)  | 2011   | Year-to-date<br>Change                                       | 2010  |
|--|--|--|---|
| Operating revenues Employee compensation and benefits Programs and program licenses Newsprint and press supplies Other costs and expenses Restructuring costs Depreciation and amortization Gains (losses), net on disposal of property, plant and equipment | \$<br>180,358<br>(91,607)<br>(15,476)<br>(12,941)<br>(58,283)<br>(2,093)<br>(10,420)<br>(37) | (2.1)%<br>5.6%<br>7.3%<br>8.0%<br>2.9%<br>(37.4)%<br>(10.3)% | \$<br>184,280<br>(86,765)<br>(14,424)<br>(11,978)<br>(56,647)<br>(3,343)<br>(11,619)<br>(713) |
| Operating loss Interest expense Miscellaneous, net   | (10,499)<br>(393)<br>(689)   |  | (1,209)<br>(848)<br>(387)   |
| Loss from continuing operations before income taxes<br>Benefit for income taxes  | (11,581)<br>2,686  |  | (2,444)<br>379  |
| Loss from continuing operations Income from discontinued operations, net of tax  | (8,895)  |  | (2,065)<br>1,185  |
| Net loss attributable to the shareholders of The E.W. Scripps Company  | \$<br>(8,895)  |  | \$<br>(880)   |
| Net income (loss) per basic share of common stock attributable to<br>the shareholders of The E.W. Scripps Company:<br>Loss from continuing operations<br>Income from discontinued operations   | \$<br>(.15)<br>.00   |  | \$<br>(.04)<br>.02  |
| Net loss per basic share of common stock   | \$<br>(.15)  |  | \$<br>(.02)   |

Net income (loss) per share amounts may not foot since each is calculated independently.

#### **Continuing Operations**

Operating revenues decreased as continued weakness in newspaper print advertising more than offset continued improvements in local television advertising, increased revenues from our digital initiatives and higher television

retransmission rights fees.

Employee compensation and benefits increased in 2011 primarily due to:

The restoration of employer matching contributions to our defined contribution plan in the third quarter of 2010,

Supplemental pension contributions for employees approaching retirement associated with freezing the accrual of benefits under our defined benefit pension plan, and

an increase in non-forfeitable contributions to employee health savings accounts due to greater enrollment in those plans.

Expenses for programs and program licenses increased in 2011 primarily due to network affiliation fees we now pay under new network affiliation agreements with ABC and NBC.

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Newsprint and press supplies increased by \$1.0 million in 2011 primarily due to a \$1.2 million increase in newsprint costs. The increase in newsprint costs was due to a 20% increase in newsprint prices which was partially offset by a 4.4% decrease in consumption.

Other costs and expenses increased primarily due to higher newspaper distribution costs and increases in promotional spending.

The effective income tax rate was 23.2% and 15.5% for 2011 and 2010, respectively. The income tax provision for interim periods is determined by applying the expected effective income tax rate for the full year to year-to-date income before income tax. Tax provisions are separately provided for certain discrete transactions in interim periods. The primary difference between this rate and the U.S. Federal statutory rate of 35% is the impact of state taxes, and the accrual of interest on uncertain tax positions and non deductible expenses.

**Discontinued Operations** Discontinued operations includes the results of the UM Licensing, which was sold in the second quarter of 2010.

#### **Business Segment Results**

Information regarding the operating performance of our business segments and a reconciliation of such information to the consolidated financial statements is as follows:

| (in thousands)   |    | Year-to-date 2011 Change |         |    | 2010     |
|--|----|--------------------------|---------|----|----------|
| Segment operating revenues: Television                           | \$ | 68,952                   | 3.2%    | \$ | 66,839   |
| Newspapers   | Ф  | 106,172                  | (5.7)%  | Ф  | 112,612  |
| Syndication and other  |    | 5,234                    | 8.4%    |    | 4,829    |
| Total operating revenues   | \$ | 180,358                  | (2.1)%  | \$ | 184,280  |
| Segment profit (loss):   |    |                          |         |    |          |
| Television   | \$ | 6,324                    | (4.8)%  | \$ | 6,644    |
| Newspapers   |    | 5,400                    | (67.4)% |    | 16,569   |
| Syndication and other  |    | (435)                    | (60.7)% |    | (1,107)  |
| Corporate and shared services                                    |    | (9,238)                  | 20.9%   |    | (7,640)  |
| Depreciation and amortization                                    |    | (10,420)                 |         |    | (11,619) |
| Gains (losses), net on disposal of property, plant and equipment |    | (37)                     |         |    | (713)    |
| Interest expense   |    | (393)                    |         |    | (848)    |
| Restructuring costs  |    | (2,093)                  |         |    | (3,343)  |
| Miscellaneous, net   |    | (689)                    |         |    | (387)    |
| Loss from continuing operations before income taxes              | \$ | (11,581)                 |         | \$ | (2,444)  |

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#### **Television**

Television includes six ABC-affiliated stations, three NBC-affiliated stations and one independent station. Our television stations reach approximately 10% of the nation s households. Our television stations earn revenue primarily from the sale of advertising time to local and national advertisers.

National television networks offer affiliates a variety of programs and sell the majority of advertising within those programs. Through 2009 we received compensation from the networks for carrying their programming. In the fourth quarter of 2010 and first quarter of 2011 we completed the renewal of our affiliation agreements with ABC and NBC. Under the renewal with ABC and NBC we pay for network programming and no longer receive any network compensation. In addition to network programs, we broadcast locally produced programs, syndicated programs, sporting events, and other programs of interest in each station s market. News is the primary focus of our locally produced programming.

The operating performance of our television group is most affected by the health of the national and local economies, particularly conditions within the automotive, services and retail categories, and by the volume of advertising time purchased by campaigns for elective office and political issues. The demand for political advertising is significantly higher in the third and fourth quarters of even-numbered years.

Operating results for television were as follows:

| (in thousands) 2011                |    |        | Year-to-date<br>Change | 2010 |        |  |
|------------------------------------|----|--------|------------------------|------|--------|--|
| (in inousunus)                     |    | 2011   | Change                 |      | 2010   |  |
| Segment operating revenues:        |    |        |                        |      |        |  |
| Local                              | \$ | 41,116 | 3.5%                   | \$   | 39,739 |  |
| National                           |    | 20,004 | (1.0)%                 |      | 20,211 |  |
| Political                          |    | 444    | (47.1)%                |      | 840    |  |
| Network compensation               |    |        |                        |      | 773    |  |
| Other                              |    | 7,388  | 40.0%                  |      | 5,276  |  |
| Total segment operating revenues   |    | 68,952 | 3.2%                   |      | 66,839 |  |
| Segment costs and expenses:        |    |        |                        |      |        |  |
| Employee compensation and benefits |    | 31,784 | 7.2%                   |      | 29,657 |  |
| Programs and program licenses      |    | 15,476 | 7.3%                   |      | 14,424 |  |
| Other costs and expenses           |    | 15,368 | (4.6)%                 |      | 16,114 |  |
| Total segment costs and expenses   |    | 62,628 | 4.0%                   |      | 60,195 |  |
| Segment profit                     | \$ | 6,324  | (4.8)%                 | \$   | 6,644  |  |

#### **Revenues**

Television time sales increased 1.3% despite the prior period including the benefit of approximately \$2 million of incremental advertising revenue associated with the broadcast of the Winter Olympics on our three NBC affiliates. Partly as a result of the Japanese natural disaster, we have seen some cancellation of automotive advertising scheduled to air in the second quarter but we currently believe any cancellations will be offset by increases in other advertising categories.

Under the renewal of the long-term network affiliation agreements with ABC and NBC, we no longer receive network compensation revenue.

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Other revenues include retransmission fees received from cable television systems and Scripps Networks Interactive, revenue from our digital initiatives and revenue from our news and television services arrangement with WFLX. Prior to the company split, the rights to retransmit our broadcast signals were included as consideration in negotiations between cable and satellite system operators and the Company s cable networks. Scripps Networks pays us fixed fees for the use of our retransmission rights. As the retransmission contracts negotiated by Scripps Networks expire, we will negotiate standalone retransmission consent agreements with the cable and satellite system operators. Agreements covering the majority of households in our television markets expire between 2016 and 2019. Other revenues increased primarily due to new retransmission agreements with AT&T and our news production agreement with WFLX.

## Costs and expenses

Employee compensation and benefits increased in 2011 primarily due to increased costs for our defined contribution plan and other employee benefits. We restored our matching contribution to our defined contribution plan in July 2010.

Programs and program licenses increased in 2011 primarily due to network affiliation fees we now pay under new network affiliation agreements with ABC and NBC. In the third quarter of 2011, will we no longer carry Oprah on our stations. This is expected to reduce our programs and program licensing costs by approximately 25% in the fourth quarter of 2011 compared to the first quarter of 2011.

Other costs and expenses in 2010 include approximately \$1 million in costs associated with the transition to a new national sales representation arrangement.

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#### **Newspapers**

We operate daily and community newspapers in 13 markets in the U.S. Our newspapers earn revenue primarily from the sale of advertising to local and national advertisers and from the sale of newspapers to readers. Our newspapers operate in mid-size markets, focusing on news coverage within their local markets. Advertising and circulation revenues provide substantially all of each newspaper s operating revenues, and employee, distribution and newsprint costs are the primary expenses at each newspaper. The operating performance of our newspapers is most affected by national and local economic conditions, particularly within the retail, labor, housing and auto markets, as well as newsprint prices.

Operating results for our newspaper business were as follows:

| (in thousands)   | Year-to-date Change                       |  | 2010                                      |
|--|---|--|---|
| Segment operating revenues: Local Classified National Preprint and other   | \$<br>21,308<br>20,931<br>3,613<br>17,269 | (10.4)%<br>(3.9)%<br>(28.2)%<br>(3.3)% | \$<br>23,771<br>21,789<br>5,035<br>17,863 |
| Print advertising Circulation Digital Other  | 63,121<br>31,557<br>6,335<br>5,159        | (7.8)%<br>(1.8)%<br>(5.7)%<br>(2.5)%   | 68,458<br>32,144<br>6,719<br>5,291        |
| Total operating revenues   | 106,172                                   | (5.7)%                                 | 112,612                                   |
| Segment costs and expenses: Employee compensation and benefits Newsprint and press supplies Distribution services Other costs and expenses | 50,189<br>12,941<br>12,719<br>24,923      | 4.8%<br>8.0%<br>7.7%<br>2.3%           | 47,887<br>11,978<br>11,812<br>24,366      |
| Total costs and expenses   | 100,772                                   | 4.9%                                   | 96,043                                    |
| Segment profit   | \$<br>5,400                               | (67.4)%                                | \$<br>16,569                              |

#### Revenues

The U.S. economic recession and secular changes in the demand for newspaper advertising affected operating revenue in 2011 and 2010, leading to lower advertising volumes and rate weakness in most of our local markets. We have seen improvements in automotive and help-wanted classified advertising, but real estate classified and national advertising remain particularly weak. The 2010 period also benefitted from an earlier Easter holiday.

Digital revenues include advertising on our newspaper Internet sites, digital advertising provided through audience-extension programs such as our arrangement with Yahoo!, and other digital marketing services we offer to our local advertising customers, such as managing their search engine marketing campaigns. In 2011, we began to

report revenue from certain of our digital offerings net of the amounts paid to our partners. Digital revenues increased 1% and pure-play digital advertising increased 2% on a pro forma basis, assuming 2010 revenues were reported on a net basis.

During the first quarter of 2011 circulation revenue decreased by 1.8%, due to a decline in circulation net paid levels that was partially offset by increases in circulation rates.

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The decline in preprint and other revenues in 2011 is due to the reductions in the number of inserts by large national retailers. Preprint and other products include niche publications such as community newspapers, lifestyle magazines, publications focused on the classified advertising categories of real estate, employment and auto, and other publications aimed at younger readers.

Other operating revenues represent revenue earned on ancillary services offered by our newspapers, including commercial printing and distribution services.

#### **Costs and expenses**

Employee compensation and benefits increased in 2011 primarily due to increased costs for our defined contribution plan and other increased employee benefits. We restored our matching contribution to our defined contribution plan in July 2010.

Newsprint and press supplies increased by \$1.0 million in 2011 primarily due to a \$1.2 million increase in newsprint costs. The increase in newsprint costs was due to a 20% increase in newsprint prices which was partially offset by a 4.4% decrease in consumption.

Distribution services increased as part of our transition of distribution processes from internal personnel to an external vendor.

Other costs and expenses were substantially unchanged in 2011 compared with 2010.

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#### LIQUIDITY AND CAPITAL RESOURCES

Our primary source of liquidity is our available cash and borrowings under our credit facility.

Cash flows from continuing operating activities decreased \$34 million in the first quarter of 2011 compared to the first quarter of 2010. The change in cash flow from operating activities was affected by the timing of tax payments and refunds and the timing of payment of network affiliation fees and syndicated programming fees in our television division. Tax benefits associated with 2011 losses are not available to us until we file our 2011 tax return in 2012. In addition, during the first quarter of 2011, we made estimated tax payments for 2010 of \$8 million and paid approximately \$11 million combined for network affiliation fees for 2010 and syndicated programming fees for the current period due to the accelerated timing of the syndicated programming fee payments. The 2010 period included \$6 million in payments from SNI for the final settlement of taxes for periods prior to the spin-off and \$2 million of refunds of Federal income taxes paid in 2008. The remaining decrease is primarily attributable to the decline in newspaper segment profit.

Capital expenditures in the first quarter of 2011 were \$1.3 million, down from \$4.8 million in the prior year. Capital expenditures for the remainder of 2011 are expected to be approximately \$17 million.

At March 31, 2011, we had no borrowings under our Revolving Credit Agreement, and had cash and cash equivalents of \$182 million. At March 31, 2011, we had borrowing capacity of \$86 million under our Revolver.

In October 2010, the board of directors authorized the repurchase of up to \$75 million of our Class A Common Shares. The shares may be repurchased from time to time at management s discretion, either in the open market, through pre-arranged trading plans or in negotiated block transactions. The authorization expires December 31, 2012. In the first quarter of 2011 we repurchased \$6.6 million of shares under this program.

We expect that our cash will be sufficient to meet our operating and capital needs over the next 12 months.

## QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Earnings and cash flow can be affected by, among other things, economic conditions, interest rate changes and changes in the price of newsprint. We are also exposed to changes in the market value of our investments. Our objectives in managing interest rate risk are to limit the impact of interest rate changes on our earnings and cash flows, and to reduce our overall borrowing costs.

We also may use forward contracts to reduce the risk of changes in the price of newsprint on anticipated newsprint purchases. We held no newsprint derivative financial instruments at March 31, 2011.

The following table presents additional information about market-risk-sensitive financial instruments:

|   | As of March 31, 2011 |        |    | As of December 31, 2010 |    |        |    |       |
|---|----------------------|--------|----|-------------------------|----|--------|----|-------|
|   |                      | Cost   |    | Fair                    |    | Cost   |    | Fair  |
| (in thousands)  |                      | Basis  |    | Value                   |    | Basis  |    | Value |
| Financial instruments subject to market value risk:<br>Investments held at cost | \$                   | 10,416 | \$ | (a)                     | \$ | 10,366 | \$ | (a)   |

(a) Includes securities that do not trade in public markets so the securities do not have readily determinable fair values. We estimate the fair value of these securities approximates their carrying value. There can be no assurance that we would realize the carrying value upon sale of the securities.

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#### CONTROLS AND PROCEDURES

Scripps management is responsible for establishing and maintaining adequate internal controls designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America (GAAP). The company s internal control over financial reporting includes those policies and procedures that:

- 1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- 2. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with GAAP and that receipts and expenditures of the company are being made only in accordance with authorizations of management and the directors of the company; and
- 3. provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company s assets that could have a material effect on the financial statements.

All internal control systems, no matter how well designed, have inherent limitations, including the possibility of human error, collusion and the improper overriding of controls by management. Accordingly, even effective internal control can only provide reasonable but not absolute assurance with respect to financial statement preparation. Further, because of changes in conditions, the effectiveness of internal control may vary over time. The effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) was evaluated as of the date of the financial statements. This evaluation was carried out under the supervision of and with the participation of management, including the Chief Executive Officer and the Chief Financial Officer. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the design and operation of these disclosure controls and procedures are effective. There were no changes to the company s internal controls over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during the period covered by this report that have materially affected, or are reasonably likely to materially affect, the company s internal control over financial reporting.

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## THE E. W. SCRIPPS COMPANY

## Index to Exhibits

| Exhibit |                            |
|---------|----------------------------|
| No.     | Item                       |
|         |                            |
| 31(a)   | Section 302 Certifications |
| 31(b)   | Section 302 Certifications |
| 32(a)   | Section 906 Certifications |
| 32(b)   | Section 906 Certifications |

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