AMREIT Form 10-K April 02, 2007

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **FORM 10-K**

(Mark One)

[X] ANNUAL REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2006

or

[ ] TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

#### Commission File No. 0-28378

#### **AmREIT**

(Exact name of registrant as specified in its charter)

Texas 76-0410050

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

8 Greenway Plaza, Suite 1000 Houston, Texas (Address of principal executive offices) **77046** (Zip Code)

Securities registered pursuant to Section 12 (b) of the Exchange Act:

Registrant's telephone number, including area code: (713) 850-1400

Title of Class
Class A Common Shares

Name of Exchange on Which Registered

American Stock Exchange

Section 12 (b) of the Act: Securities registered under Section 12(g) of the Exchange Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer (as defined in Rule 405 of the Securities Act). YES " $^{\circ}$  NO  $^{\circ}$ 

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

YES "NO x

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES x NO "

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. x

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer (see definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act).

Large Accelerated Filer " Non-Accelerated Filer " Non-Accelerated Filer x

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES "NO x

State the aggregate market value of the voting and non-voting common equity held by non-affiliates computed by reference to the price at which the common equity was last sold, or the average bid and asked price of such common equity as of June 30, 2006: \$34.3 million

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date: 6,401,467 Class A Common Shares, 1,050,442 Class B Common Shares, 4,154,129 Class C Common Shares, and 11,023,040 Class D Common Shares as of March 27, 2007.

#### DOCUMENTS INCORPORATED BY REFERENCE

The registrant incorporates by reference into Part III portions of its Proxy Statement for the 2007 Annual Meeting of Shareholders.

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#### **PART I**

#### **Item 1. Business**

#### General

We are an established real estate company that, at our core, are value creators who have delivered results to our investors for 22 years. We have elected to be taxed as a real estate investment trust ("REIT") for federal income tax purposes. Our mission is to build a real estate business with complementary operations that reduce our sensitivity to changing market cycles.

We view the Company as having two distinct companies in one: our institutional-grade portfolio of Irreplaceable Corners - premier retail properties in high-traffic, highly populated areas - which are held for long-term value and provide a foundation to our funds from operations (FFO) growth through a steady stream of rental income; and our advisory/sponsorship business that broadens our access to capital and raises equity for a series of merchant development funds, resulting in recurring income from assets under management. We are able to add more of a growth component to the recurring-income nature of each company as well as provide earnings potential from multiple sources with our real estate development and operating business, which seeks to provide value through offering an array of services to our tenants and properties, to our advisory/sponsorship business portfolios and to third parties.

When we listed on the AMEX in July 2002, our total assets had a book value of \$48 million and equity under management within our advisory/sponsorship business totaled \$15 million. As of December 31, 2006, we owned a real estate portfolio consisting of 49 properties located in 15 states that had a book value of \$328 million; directly managed, through our five actively managed merchant development funds, a total of \$121 million in contributed capital; and had over 600,000 square feet of retail centers in various stages of development or in the pipeline for both our advisory/sponsorship business and for third parties.

Our direct predecessor, American Asset Advisers Trust, Inc. ("AAA"), was formed as a Maryland corporation in 1993. Prior to 1998, AAA was externally advised by American Asset Advisors Corp. which was formed in 1985. In June 1998, AAA merged with its advisor and changed its name to AmREIT, Inc. In December 2002, AmREIT, Inc. reorganized as a Texas real estate investment trust and became AmREIT.

Our Class A Common Shares are traded on the American Stock Exchange under the symbol "AMY". Our offices are located at 8 Greenway Plaza, Suite 1000 Houston, Texas 77046. Our telephone number is 713.850.1400 and we maintain an internet site at www.amreit.com.

#### **Our Strategy**

In 2002, after 18 years as a private company, we listed our Class A Common Shares on the American Stock Exchange and set a ten-year goal to build a business model that would enable AmREIT to outperform its peers. We set out to build a real estate company with the potential to create value year over year regardless of the market cycle. The result was two distinct 'companies' within one: a portfolio of premium shopping centers that we refer to as Irreplaceable Corners and our advisory/sponsorship business, which manages our merchant development funds. Those two businesses provide a measure of stability due to the recurring income generated by the portfolio and the fees generated from assets under management in the advisory/sponsorship business. Our real estate development and operating business, which is fee-driven and transaction-oriented, supports and enhances the growth of each 'company,' giving us the flexibility to achieve our financial objectives over the long-term as we navigate the changing real estate market cycles.

In market cycles characterized by strong buyer demand, we place an emphasis on growing our advisory/sponsorship business through actively managing a blend of value-added acquisition redevelopment and development projects that generate both transactional fees and recurring management fees. We also provide these real estate services to third parties for a fee. We believe that the income generated by our advisory/sponsorship and our real estate development and operating businesses will allow us to continue to grow earnings at a faster pace than the broader REIT market. With this strategy comes increased volatility as these businesses have a heavy transactional component. From quarter to quarter, our earnings will fluctuate, but on an annual basis, and over the long term, we believe we are poised to produce consistent growth in earnings.

In market cycles where we are able to capture a greater spread between cap rates and fixed-rate debt terms, we place an emphasis on growing our portfolio of Irreplaceable Corners which provide a steady and dependable income stream, by utilizing the acquisition, development and re-development expertise of our real estate development and operating business.

The active management approach we use within our advisory/sponsorship group combines our expertise in acquisitions and merchant development and allows us to participate in both declining and rising market cycles. This business was designed to generate an additional source of recurring income for our shareholders based on equity under management as well as a stream of profits and back-end interests as the funds liquidate and preferred returns are met for investors. We believe that this is the hidden value behind our long-term growth.

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Great people are at the heart of our company, our strategy and our structure. We have focused on growing a team of professionals that display a high degree of character, that are extremely competent, that are able to communicate clearly in good times and challenging times, and that are contributing to our team-oriented culture. It is our people that are the backbone of our structure and our ability to generate long-term shareholder value.

#### **Our Structure**

Our structure consists of two distinct companies, representing three synergistic businesses that should allow us to create value year over year in any market cycle: A real estate development and operating business, an asset advisory business and an institutional grade portfolio of Irreplaceable Corners.

#### Portfolio of Irreplaceable Corners

During 2005 and continuing through 2006, we acquired approximately 289,000 square feet of shopping centers, representing over \$134 million in assets and an average cap rate of 6.8%. We take a very hands-on approach to ownership, and directly manage the operations and leasing at our properties. Our portfolio consists primarily of premier retail properties typically located on "Main and Main" intersections in high-traffic, highly populated affluent areas. Because of their location and exposure as central gathering places, these centers attract well established tenants and we believe they can withstand the test of time, providing our shareholders a dependable rental income stream.

As of December 31, 2006, we owned a real estate portfolio consisting of 49 properties located in 15 states. Leased to national, regional and local tenants, our shopping center properties are primarily located throughout Texas. Our single-tenant properties are located throughout the United States and are generally leased to corporate tenants where the lease is the direct obligation of the parent company, not just the local operator. Properties that we acquire are generally newly constructed or recently constructed at the time of acquisition. We believe the locations of our properties, and the high barriers to entry at those locations allow us to maximize leasing income through comparatively higher rental rates and high occupancy rates. As of December 31, 2006, the occupancy rate at our operating properties was 96.5% based on leasable square footage compared to 96.4% as of December 31, 2005.

We invest in properties where we believe effective leasing and operating strategies, combined with cost-effective expansion and renovation programs, can improve the existing properties' value while providing superior current economic returns. These fungible types of improvements allow us to place grocery-anchored shopping centers, strip centers and lifestyle centers onto our properties. We believe that investment in and operation of commercial retail real estate is a local business and we focus our investments in areas where we have strong knowledge of the local markets. The areas where a majority of our properties are located are densely populated, suburban and infill communities in and around Houston, Dallas and San Antonio, but we have recently begun initiatives to explore new acquisition and development opportunities in select markets throughout the Sunbelt regions that over time could potentially expand our geographic reach. Our expansion into these markets would be contingent upon finding the right individuals who would ensure we have a strong knowledge of the local markets and maintain our hands-on management philosophy. Within the Sunbelt, we intend to focus on markets we consider 'gateways to the world economy,' which share demographic characteristics similar to that of Houston. These markets would feature large ports and/or international airports that make these cities conduits of world economic expansion.

Our shopping centers are primarily grocery-anchored, strip center, and lifestyle properties whose tenants consist of national, regional and local retailers. Our typical grocery anchored shopping center is anchored by an established major grocery store operator in the region such as Kroger. Our retail shopping centers are leased to national and regional tenants such as GAP, Starbucks, Bank of America, and Verizon Wireless as well as a mix of local and value retailers. Lifestyle centers, such as Uptown Park - Houston, are typically anchored by a combination of national and regional restaurant tenants that provide customer traffic and tenant draw for specialty tenants that support the local consumer. The balance of our retail properties are leased to national drug stores, national restaurant chains, national

value oriented retail stores and other regional and local retailers. The majority of our leases are either leased or guaranteed by the parent company, not just the operator of the individual location. All of our shopping centers are located in areas of substantial retail shopping traffic. Our properties generally attract tenants who provide basic staples and convenience items to local customers. We believe sales of these items are less sensitive to fluctuations in the business cycle than higher priced retail items. No single retail tenant represented more than 5% of total revenues for the year ended December 31, 2006.

We own, and may purchase in the future, fee simple retail properties (we own the land and the building), ground lease properties (we own the land, but not the building and receive rental income from the owner of the building) or leasehold estate properties (we own the building, but not the land, and therefore are obligated to make a ground lease payment to the owner of the land). We may also develop properties for our portfolio or enter into joint ventures, partnerships or co-ownership for the development of retail properties.

As of December 31, 2006, two properties individually accounted for more than 10% of the Company's year-end consolidated total assets -Uptown Park in Houston, Texas and MacArthur Park in Dallas, Texas accounted for 20% and 15% respectively of total assets. For the year ended December 31, 2006, the top three tenants by rental income concentration were Kroger at 9.2%, IHOP at 7.4% and CVS/pharmacy at 3.5%. Consistent with our strategy of investing in areas that we know well, 17 of our properties are located in the Houston metropolitan area. These properties represented 59% of our rental income for the year ended December 31, 2006. Houston is Texas' largest city and the fourth largest city in the United States. See "Location of Properties" in Item 2 for further discussion regarding Houston's economy.

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#### Advisory/Sponsorship Business

Our advisory/sponsorship business broadens the Company's avenues to raise capital and consists of our in-house securities group which raises equity for a series of merchant development partnership funds.

<u>Securities Operations</u> - The part of our business model and operating strategy that distinguishes us from other publicly-traded REITs is our securities operation, or AmREIT Securities Company (ASC), a National Association of Securities Dealers (NASD) registered broker-dealer which is a wholly-owned subsidiary of AmREIT Realty Investment Corporation (ARIC). For the past 22 years, we have been raising capital for our funds and building relationships in the financial planning and broker-dealer community, earning fees and sharing in profits from those activities. Historically, our securities group has raised capital in two ways: first, directly for AmREIT through non-traded classes of common shares, and second, for our actively-managed merchant development funds.

During 2006, our securities operation raised approximately \$60 million for AmREIT Monthly Income and Growth Fund III, Ltd. (MIG III), an affiliated merchant development fund sponsored by one of our subsidiaries. During 2005, the advisory group raised approximately \$11.2 million for MIG III and approximately \$89 million through our Class D Common Share offering. The Class D offering was a \$150 million publicly-registered offering through which we raised a total of \$110 million before terminating the offering in September 2005.

During the years ended December 31, 2006, 2005 and 2004, our securities operation generated commission revenues related to the sponsorship of our merchant development funds of \$6.6 million, \$1.2 million and \$2.7 million, respectively. The advisory group incurred commission expenses of \$5.8 million, \$1.0 million and \$2.4 million which were paid to non-affiliated broker-dealers in conjunction with such capital-raising activities.

Merchant Development Funds - The advisory/sponsorship business invests in and actively manages six merchant development funds which were formed to develop, own, manage, and add value to properties with an average holding period of two to four years. We invest as both the general partner and as a limited partner, and our advisory/sponsorship business sells interests in these funds to retail investors. We, as the general partner, manage the funds, and, in return, receive management fees as well as potentially significant profit participation interests as the funds enter liquidation. However, we strive to create a structure that aligns the interests of our shareholders with those of our limited partners. In this spirit, the funds are structured so that the general partner receives a significant profit only after the limited partners in the funds have received their targeted return which links our success to that of the limited partners. During the years ended December 31, 2006, 2005 and 2004, we earned asset management fees of \$823,000, \$495,000 and \$361,000, respectively, which are recurring fees earned over the life of the partnership.

As of December 31, 2006, the advisory group directly managed, through its six actively managed merchant development funds, a total of \$121 million in contributed capital. One of the six partnerships, AmREIT Opportunity Fund, Ltd. (AOF), entered into the liquidation phase in 2003, and the remaining five partnerships are scheduled to enter their liquidation phases in 2008, 2010, 2011, 2012, and 2013. As these partnerships enter into liquidation, we, acting as the general partner, expect to receive economic benefit from our profit participation, after certain preferred returns have been paid to the limited partners. During the years ended December 31, 2006, 2005 and 2004, AmREIT recognized approximately \$414,000, \$0 and \$869,000 related to its general partner interest in AOF. See Footnote 5 in the accompanying consolidated financial statements for more information. In accordance with GAAP, any unrealized gains associated with potential profit participation in our merchant development partnerships have not been reflected on our balance sheet or statement of operations. The income generated from our advisory/sponsorship business, both the current return as well as the future benefits through back-end interests and participations, will be a key factor in our ability to grow FFO at a faster pace than our peers over our ten year journey. We also assign a portion of this back-end interest to top management as contingent, long-term compensation. See "Deferred Compensation" in Note 2 to the Consolidated Financial Statements.

#### Real Estate Development and Operating Business

Our real estate development and operating business, AmREIT Realty Investment Corporation and subsidiaries (ARIC), is a fully integrated and wholly-owned business consisting of brokers and real estate professionals that provide development, acquisitions, brokerage, leasing, construction, general contracting, asset and property management services to our portfolio of properties, to our advisory/sponsorship business, and to third parties. This operating subsidiary, which is a taxable REIT subsidiary, is transaction-oriented, is very active in the real estate market and has the potential to generate significant earnings on an annual basis. This business can provide significant long-term growth; however due to its transactional nature, its quarter to quarter results will fluctuate, and therefore its contributions to our quarterly earnings will be volatile.

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Having a full complement of real estate professionals helps secure strong tenant relationships for both our portfolio and the merchant development portfolios managed by our advisory/sponsorship business. We have a growing roster of leases with well-known national and regional tenants, and of equal importance is that we have affiliations with these tenants that extend across multiple sites. Not only does our real estate development and operating business create value through relationships, but it also provides an additional source of fee income and profits. Through the development, construction, management, leasing and brokerage services provided to our advisory/sponsorship business, as well as to third parties, our real estate team continues to generate fees and profits. During the years ended December 31, 2006, 2005 and 2004, ARIC generated net real estate and asset management fees of \$9.1 million, \$5.6 million, and \$2.2 million, which represented 15%, 16%, and 15% of the Company's total revenues, respectively.

Through our real estate development activity, we are able to generate additional profits through the selective development or acquisition and disposition of properties within a short time period (12 to 18 months). The majority of these assets are listed as real estate assets held for sale on our consolidated balance sheet. At December 31, 2006 and 2005, assets held for sale totaled approximately \$2.7 million and \$3.6 million, respectively. For the years ended December 31, 2006, 2005 and 2004, ARIC has generated gains on sales of properties acquired for sale of \$382,000, \$3.2 million, and \$1.8 million, respectively.

Our strategy and our structure, as discussed herein, are reviewed by our Board of Trust Managers on a regular basis and may be modified or changed without a vote of our shareholders.

#### Competition

All of our properties are located in areas that include competing properties. The number of competitive properties in a particular area could have a material adverse affect on both our ability to lease space at any of our properties or at any newly developed or acquired properties and on the rents charged. We may be competing with owners, including, but not limited to, other REITs, insurance companies and pension funds that have greater resources than us.

#### **Compliance with Governmental Regulations**

Under various federal and state environmental laws and regulations, as an owner or operator of real estate, we may be required to investigate and clean up certain hazardous or toxic substances, asbestos-containing materials, or petroleum product releases at our properties. We may also be held liable to a governmental entity or to third parties for property damage and for investigation and cleanup costs incurred by those parties in connection with the contamination. In addition, some environmental laws create a lien on the contaminated site in favor of the government for damages and costs it incurs in connection with the contamination. The presence of contamination or the failure to remediate contaminations at any of our properties may adversely affect our ability to sell or lease the properties or to borrow using the properties as collateral. We could also be liable under common law to third parties for damages and injuries resulting from environmental contamination coming from our properties.

All of our properties will be acquired subject to satisfactory Phase I environmental assessments, which generally involve the inspection of site conditions without invasive testing such as sampling or analysis of soil, groundwater or other media or conditions; or satisfactory Phase II environmental assessments, which generally involve the testing of soil, groundwater or other media and conditions. Our Board of Trust Managers may determine that we will acquire a property in which a Phase I or Phase II environmental assessment indicates that a problem exists and has not been resolved at the time the property is acquired, provided that (A) the seller has (1) agreed in writing to indemnify us and/or (2) established an escrow account with predetermined funds greater than the estimated costs to remediate the problem; or (B) we have negotiated other comparable arrangements, including, without limitation, a reduction in the purchase price. We cannot be sure, however, that any seller will be able to pay under an indemnity we obtain or that the amount in escrow will be sufficient to pay all remediation costs. Further, we cannot be sure that all environmental

liabilities have been identified or that no prior owner, operator or current occupant has created an environmental condition not known to us. Moreover, we cannot be sure that (1) future laws, ordinances or regulations will not impose any material environmental liability or (2) the current environmental condition of our properties will not be affected by tenants and occupants of the properties, by the condition of land or operations in the vicinity of the properties (such as the presence of underground storage tanks), or by third parties unrelated to us.

#### **Employees**

As of December 31, 2006, AmREIT had 64 full time employees, 1 full time contract personnel and 3 full time dedicated brokers.

#### **Financial Information**

Additional financial information related to AmREIT is included in Item 8 "Consolidated Financial Statements and Supplementary Data."

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#### Item 1A. Risk Factors

#### Risks Associated with an Investment in AmREIT

#### There may be significant fluctuations in our quarterly results.

Our quarterly operating results will fluctuate based on a number of factors, including, among others:

- · Interest rate changes;
- · The volume and timing of our property acquisitions;
- The amount and timing of income generated by our advisory/sponsorship business as well as our real estate development and operating business;
- · The recognitions of gains or losses on property sales;
- · The level of competition in our market; and
- General economic conditions, especially those affecting the retail industries

As a result of these factors, results for any quarter should not be relied upon as being indicative of performance in future quarters. The market price of our class A common shares could fluctuate with fluctuations in our quarterly results.

#### Our class A common shares have limited average daily trading volume.

Our class A common shares are currently traded on the American Stock Exchange. Our class A common shares have been listed since July 2002, and as of December 31, 2006, the average daily trading volume was approximately 16,475 shares based on a 90-day average. As a result, the class A common shares currently have limited liquidity.

# The conversion and conversion premium associated with the class C and class D common shares may dilute the interest of the Class A common shares.

At December 31, 2006, there were 4,145,531 class C common shares outstanding and 11,039,803 class D common shares outstanding.

The class C common shares were issued at \$10.00 per share and have the ability to convert into class A common shares based on 110% of original investment (i.e. \$1,000 of original investment converts into \$1,100 of class A common shares) after a seven-year lock out period from the date of issuance. The shares were issued between September 2003 and May 2004. After three years and beginning in August 2006, subject to the issuance date of the respective shares, we have the right to force conversion of the shares into class A shares on a one-for-one basis or to redeem the shares at a cash redemption price of \$11.00 per share at the holder's option.

The class D common shares were issued at \$10.00 per share and have the ability to convert into class A common shares based on 107.7% of original investment (i.e. \$1,000 of original investment converts into \$1,077 of class A common shares) after a seven-year lock out period from the date of issuance. The shares were issued between July 2004 and September 2005. The class D common shares are redeemable by the Company one year after issuance for 100% of original investment plus the pro rata portion of the 7.7% conversion premium.

The economic impact of the conversion of these non-traded shares can be affected by many factors, including the following:

- · The price of our publicly traded class A common shares;
- The multiple and valuation at which our class A common shares trade;
- Our ability to grow earnings, net income and FFO as well as dividends; and

.

Our ability to redeem these shares based on access to the debt and equity markets as well as liquidity in our balance sheet based on asset sales

# Conversion of class B common shares could put downward pressure on the market price of our class A common shares.

As of December 31, 2006, there were 1,080,180 class B common shares outstanding, each of which is currently convertible into class A common shares on a one-for-one basis. The class B common shares are not listed on any exchange, and no trading market presently exists for the class B common shares. As a result, holders of the class B common shares who convert to class A common shares may be doing so, in part, to be able to liquidate some or all of their investment in AmREIT. Due to the limited average trading volume of the class A common shares, substantial sales of class A common shares would result in short-term downward pressure on the price of the class A common shares.

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# Distribution payments in respect of our Class A common shares are subordinate to payments on debt and other series of common shares.

AmREIT has paid distributions since its organization in 1993. Distributions to our shareholders, however, are subordinate to the payment of our current debts and obligations. If we have insufficient funds to pay our debts and obligations, future distributions to shareholders will be suspended pending the payment of such debts and obligations. Dividends may be paid on the class A common shares only if all dividends then payable on the class B common shares and class C common shares have been paid. As a result, the class A common shares are subordinate to the class B and class C common shares as to dividends.

# The economic performance and value of our shopping centers depend on many factors, each of which could have an adverse impact on our cash flows and operating results.

The economic performance and value of our properties can be affected by many factors, including the following:

- · Changes in the national, regional and local economic climate;
- · Local conditions such as an oversupply of space or a reduction in demand for retail real estate in the area;
- · The attractiveness of the properties to tenants;
- · Competition from other available space;
- Our ability to provide adequate management services and to maintain our properties;
- · Increased operating costs, if these costs cannot be passed through to tenants; and
- The expense of periodically renovating, repairing and re-leasing spaces.

Our properties consist primarily of neighborhood and community shopping centers and, therefore, our performance is linked to general economic conditions in the market for retail space. The market for retail space has been and may continue to be adversely affected by weakness in the national, regional and local economies where our properties are located, the adverse financial condition of some large retailing companies, the ongoing consolidation in the retail sector, the excess amount of retail space in a number of markets and increasing consumer purchases through catalogues and the Internet. To the extent that any of these conditions occur, they are likely to affect market rents for retail space. In addition, we may face challenges in the management and maintenance of the properties or encounter increased operating costs, such as real estate taxes, insurance and utilities, which may make our properties unattractive to tenants.

## Our dependence on rental income may adversely affect our ability to meet our debt obligations and make distributions to our shareholders.

The majority of our income is derived from rental income from our portfolio of properties. As a result, our performance depends on our ability to collect rent from tenants. Our income and therefore our ability to make distributions would be negatively affected if a significant number of our tenants, or any of our major tenants:

- Delay lease commencements;
- · Decline to extend or renew leases upon expiration;
- · Fail to make rental payments when due; or
- Close stores or declare bankruptcy

Any of these actions could result in the termination of the tenant's leases and the loss of rental income attributable to the terminated leases. Lease terminations by an anchor tenant or a failure by that anchor tenant to occupy the premises could also result in lease terminations or reductions in rent by other tenants in the same shopping center under the terms of some leases. In addition, we cannot be sure that any tenant whose lease expires will renew that lease or that we will be able to re-lease space on economically advantageous terms. The loss of rental revenues from a number of our tenants and our inability to replace such tenants may adversely affect our profitability and our ability to meet debt and other financial obligations and make distributions to shareholders.

# Tenant, geographic or retail product concentrations in our real estate portfolio could make us vulnerable to negative economic and other trends.

There is no limit on the number of properties that we may lease to a single tenant. However, under investment guidelines established by our board, no single tenant may represent more than 15% of AmREIT's total annual revenue unless approved by our board. Our board reviews our properties and potential investments in terms of geographic and tenant diversification. Kroger, IHOP and CVS/Pharmacy accounted for 9.2%, 7.4% and 3.5%, respectively, of our total operating revenues for the year ended December 31, 2006. There is a risk that any adverse developments affecting either Kroger, IHOP or CVS/Pharmacy could materially adversely affect our revenues (thereby affecting our ability to make distributions to shareholders).

Approximately 59% of our rental income for the year ended December 31, 2006, is generated from properties located in the Houston, Texas metropolitan area. Additionally, approximately 91% of our rental income for the year was generated from properties located throughout major metropolitan areas in the State of Texas. Therefore, we are vulnerable to economic downturns affecting Houston and Texas, or any other metropolitan area where we might in the future have a concentration of properties.

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If in the future properties we acquire result in or extend geographic or tenant concentrations or concentration of product types, such acquisitions may increase the risk that our financial condition will be adversely affected by the poor judgment of a particular tenant's management group, by poor performance of our tenants' brands, by a downturn in a particular market sub-segment or by market disfavor with a certain product type.

Our profitability and our ability to diversify our investments, both geographically and by type of properties purchased, will be limited by the amount of capital at our disposal. An economic downturn in one or more of the markets in which we have invested could have an adverse effect on our financial condition and our ability to make distributions.

#### We may increase our leverage without shareholder approval.

Our bylaws provide that we will not incur recourse indebtedness if, after giving effect to the incurrence thereof, aggregate recourse indebtedness, secured and unsecured, would exceed fifty-five percent (55%) of our gross asset value on a consolidated basis. However, our operating at the maximum amount of leverage permitted by our bylaws could adversely affect our cash available for distribution to our shareholders and could result in an increased risk of default on our obligations. We intend to borrow funds through secured and/or unsecured credit facilities to finance property investments in the future. These borrowings may require lump sum payments of principal and interest at maturity. Because of the significant cash requirements necessary to make these large payments, our ability to make these payments may depend upon our access to capital markets and/or ability to sell or refinance properties for amounts sufficient to repay such loans. At such times, our access to capital might be limited or non-existent and the timing for disposing of properties may not be optimal, which could cause us to default on our debt obligations and/or discontinue payment of dividends. In addition, increased debt service may adversely affect cash flow and share value.

At December 31, 2006, AmREIT had outstanding debt totaling \$144.5 million, \$132.5 million of which was fixed-rate secured financing. This debt represented approximately 48% of AmREIT's net real estate investments.

# If we cannot meet our REIT distribution requirements, we may have to borrow funds or liquidate assets to maintain our REIT status.

REITs generally must distribute 90% of their taxable income annually. In the event that we do not have sufficient available cash to make these distributions, our ability to acquire additional properties may be limited. Also, for the purposes of determining taxable income, we may be required to include interest payments, rent and other items we have not yet received and exclude payments attributable to expenses that are deductible in a different taxable year. As a result, we could have taxable income in excess of cash available for distribution. In such event, we could be required to borrow funds or sell assets in order to make sufficient distributions and maintain our REIT status.

#### We are subject to conflicts of interest arising out of our relationships with our merchant development funds.

We experience competition for acquisition properties. In evaluating property acquisitions, certain properties may be appropriate for acquisition by either us or one of our merchant development funds. Our shareholders do not have the opportunity to evaluate the manner in which these conflicts of interest are resolved. Generally, we evaluate each property, considering the investment objectives, creditworthiness of the tenants, expected holding period of the property, available capital and geographic and tenant concentration issues when determining the allocation of properties among us and our merchant development funds.

There are competing demands on our management and board. Our management team and board are not only responsible for us, but also for our merchant development funds, which include entities that may invest in the same types of assets in which we may invest. For this reason, the management team and trust managers divide their management time and services among those funds and us, will not devote all of their attention to us and could take actions that are more favorable to the other entities than to us.

We may invest along side our merchant development funds. We may also invest in joint ventures, partnerships or limited liability companies for the purpose of owning or developing retail real estate projects. In either event, we may be a general partner and fiduciary for and owe certain duties to our other partners in such ventures. The interests, investment objectives and expectations regarding timing of dispositions may be different for the other partners than those of our shareholders, and there are no assurances that your interests and investment objectives will take priority.

We may, from time to time, purchase one or more properties from our merchant development funds. In such circumstances, we will work with the applicable merchant development fund to ascertain, and we will pay, the market value of the property. By our dealing directly with our merchant development funds in this manner, generally no brokerage commissions will be paid; however, there can be no assurance that the price we pay for any property will be equal to or less than the price we would have been able to negotiate from an independent third party. These property acquisitions from the merchant development funds will be limited to properties that the merchant development funds developed.

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#### Risks Associated with an Investment in Real Estate

#### Real estate investments are relatively illiquid.

Real estate investments are relatively illiquid. Illiquidity limits the owner's ability to vary its portfolio promptly in response to changes in economic or other conditions. In addition, federal income tax provisions applicable to REITs may limit our ability to sell properties at a time which would be in the best interest of our shareholders.

#### Our properties are subject to general real estate operating risks.

In general, a downturn in the national or local economy, changes in zoning or tax laws or the lack of availability of financing could adversely affect occupancy or rental rates. In addition, increases in operating costs due to inflation and other factors may not be offset by increased rents. If operating expenses increase, the local rental market for properties similar to ours may limit the extent to which rents may be increased to meet increased expenses without decreasing occupancy rates. If any of the above occurs, our ability to make distributions to shareholders could be adversely affected.

#### We may construct improvements, the cost of which may not be recoverable.

We may on occasion acquire properties and construct improvements or acquire properties under contract for development. Investment in properties to be developed or constructed is more risky than investments in fully developed and constructed properties with operating histories. In connection with the acquisition of these properties, we may advance, on an unsecured basis, a portion of the purchase price in the form of cash, a conditional letter of credit and/or a promissory note. We will be dependent upon the seller or lessee of the property under construction to fulfill its obligations, including the return of advances and the completion of construction. This party's ability to carry out its obligations may be affected by financial and other conditions which are beyond our control.

If we acquire construction properties, the general contractors and the subcontractors may not be able to control the construction costs or build in conformity with plans, specifications and timetables. The failure of a contractor to perform may necessitate our commencing legal action to rescind the construction contract, to compel performance or to rescind our purchase contract. These legal actions may result in increased costs to us. Performance may also be affected or delayed by conditions beyond the contractor's control, such as building restrictions, clearances and environmental impact studies imposed or caused by governmental bodies, labor strikes, adverse weather, unavailability of materials or skilled labor and by financial insolvency of the general contractor or any subcontractors prior to completion of construction. These factors can result in increased project costs and corresponding depletion of our working capital and reserves and in the loss of permanent mortgage loan commitments relied upon as a primary source for repayment of construction costs.

We may make periodic progress payments to the general contractors of properties prior to construction completion. By making these payments, we may incur substantial additional risk, including the possibility that the developer or contractor receiving these payments may not fully perform the construction obligations in accordance with the terms of his agreement with us and that we may be unable to enforce the contract or to recover the progress payments.

# An uninsured loss or a loss that exceeds the insurance policy limits on our properties could subject us to lost capital or revenue on those properties.

Under the terms and conditions of the leases currently in force on our properties, tenants generally are required to indemnify and hold us harmless from liabilities resulting from injury to persons, air, water, land or property, on or off the premises, due to activities conducted on the properties, except for claims arising from our negligence or intentional misconduct or that of our agents. Tenants are generally required, at the tenant's expense, to obtain and keep in full force during the term of the lease, liability and property damage insurance policies. We have obtained comprehensive liability, casualty, property, flood and rental loss insurance policies on our properties. All of these policies may involve substantial deductibles and certain exclusions. In addition, we cannot assure the shareholders that the tenants

will properly maintain their insurance policies or have the ability to pay the deductibles. Should a loss occur that is uninsured or in an amount exceeding the combined aggregate limits for the policies noted above, or in the event of a loss that is subject to a substantial deductible under an insurance policy, we could lose all or part of our capital invested in, and anticipated revenue from, one or more of the properties, which could have a material adverse effect on our operating results and financial condition, as well as our ability to make distributions to the shareholders.

### We will have no economic interest in leasehold estate properties.

We currently own properties, and may acquire additional properties, in which we own only the leasehold interest, and do not own or control the underlying land. With respect to these leasehold estate properties, we will have no economic interest in the land at the expiration of the lease, and therefore may lose the right to the use of the properties at the end of the ground lease.

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#### We may invest in joint ventures.

- The joint venture partner may have economic or business interest or goals which are inconsistent with ours
- The potential inability of our joint venture partner to perform
- The joint venture partner may take actions contrary to our requests or instructions or contrary to our objectives or policies; and
- The joint venture partners may not be able to agree on matters relating to the property they jointly own. Although each joint owner will have a right of first refusal to purchase the other owner's interest, in the event a sale is desired, the joint owner may not have sufficient resources to exercise such right of first refusal.

We also may participate with other investors, possibly including investment programs or other entities affiliated with our management, in investments as tenants-in-common or in some other joint venture arrangement. The risks of such joint ownership may be similar to those mentioned above for joint ventures and, in the case of a tenancy-in-common, each co-tenant normally has the right, if an un-resolvable dispute arises, to seek partition of the property, which partition might decrease the value of each portion of the divided property.

#### Our properties may be subject to environmental liabilities.

Under various federal and state environmental laws and regulations, as an owner or operator of real estate, we may be required to investigate and clean up certain hazardous or toxic substances, asbestos-containing materials, or petroleum product releases at our properties. We may also be held liable to a governmental entity or to third parties for property damage and for investigation and cleanup costs incurred by those parties in connection with the contamination. In addition, some environmental laws create a lien in favor of the government on the contaminated site for damages and costs the government incurs in connection with the contamination. The presence of contamination or the failure to remediate contaminations at any of our properties may adversely affect our ability to sell or lease the properties or to borrow using the properties as collateral. We could also be liable under common law to third parties for damages and injuries resulting from environmental contamination coming from our properties.

Certain of our properties have had prior tenants such as gasoline stations and, as a result, have existing underground storage tanks and/or other deposits that currently or in the past contained hazardous or toxic substances. Other properties have known asbestos containing materials. The existence of underground storage tanks, asbestos containing materials or other hazardous substances on or under our properties could have the consequences described above. Also, we have not recently had environmental reports produced for many of our older properties, and, as a result, many of the environmental reports relating to our older properties are significantly outdated. In addition, we have not obtained environmental reports for five of our older properties. These properties could have environmental conditions with unknown consequences.

All of our future properties will be acquired subject to satisfactory Phase I environmental assessments, which generally involve the inspection of site conditions without invasive testing such as sampling or analysis of soil, groundwater or other media or conditions; or satisfactory Phase II environmental site assessments, which generally involve the testing of soil, groundwater or other media and conditions. Our board may determine that we will acquire a property in which a Phase I or Phase II environmental assessment indicates that a problem exists and has not been resolved at the time the property is acquired, provided that (A) the seller has (1) agreed in writing to indemnify us and/or (2) established in escrow cash equal to a predetermined amount greater than the estimated costs to remediate the problem; or (B) we have negotiated other comparable arrangements, including, without limitation, a reduction in the purchase price. We cannot be sure, however, that any seller will be able to pay under an indemnity we obtain or that the amount in escrow will be sufficient to pay all remediation costs. Further, we cannot be sure that all environmental liabilities have been identified or that no prior owner, operator or current occupant has created an environmental condition not known to us. Moreover, we cannot be sure that (1) future laws, ordinances or regulations

will not impose any material environmental liability or (2) the current environmental condition of our properties will not be affected by tenants and occupants of the properties, by the condition of land or operations in the vicinity of the properties (such as the presence of underground storage tanks), or by third parties unrelated to us. Environmental liabilities that we may incur could have an adverse effect on our financial condition or results of operations.

#### Risks Associated with Federal Income Taxation of AmREIT

Our failure to qualify as a REIT for tax purposes would result in taxation of us as a corporation and the reduction of funds available for shareholder distribution.

Although we believe we are organized and are operating so as to qualify as a REIT, we may not be able to continue to remain so qualified. In addition, REIT qualification provisions under the tax laws may change. We are not aware, however, of any currently pending tax legislation that would adversely affect our ability to continue to qualify as a REIT.

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For any taxable year that we fail to qualify as a REIT, we will be subject to federal income tax on our taxable income at corporate rates. In addition, unless entitled to relief under certain statutory provisions, we also will be disqualified from treatment as a REIT for the four taxable years following the year during which qualification is lost. This treatment would reduce the net earnings available for investment or distribution to shareholders because of the additional tax liability for the year or years involved. In addition, distributions no longer would qualify for the dividends paid deduction nor would there be any requirement that such distributions be made. To the extent that distributions to shareholders would have been made in anticipation of our qualifying as a

REIT, we might be required to borrow funds or to liquidate certain of our investments to pay the applicable tax.

#### We may be liable for prohibited transaction tax and/or penalties.

A violation of the REIT provisions, even where it does not cause failure to qualify as a REIT, may result in the imposition of substantial taxes, such as the 100% tax that applies to net income from a prohibited transaction if we are determined to be a dealer in real property. Because the question of whether that type of violation occurs may depend on the facts and circumstances underlying a given transaction, these violations could inadvertently occur. To reduce the possibility of an inadvertent violation, the trust managers intend to rely on the advice of legal counsel in situations where they perceive REIT provisions to be inconclusive or ambiguous.

#### Changes in the tax law may adversely affect our REIT status.

The discussions of the federal income tax considerations are based on current tax laws. Changes in the tax laws could result in tax treatment that differs materially and adversely from that described herein.

#### **Item 1B. Unresolved Staff Comments**

None

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#### **Item 2. Properties**

#### General

At December 31, 2006, we owned 49 properties located in 15 states. Reference is made to the Schedule III - Consolidated Real Estate Owned and Accumulated Depreciation filed with this Form 10-K for a listing of the properties and their respective costs.

Since 1995, we have been developing and acquiring shopping centers in our advisory/sponsorship business. During this time, we believe we have sharpened our ability to recognize the ideal location of high-end shopping centers and single-tenant properties that can create long-term value which we define as Irreplaceable Corners. Shopping centers represent 83% of annualized rental income from properties owned as of December 31, 2006, with the balance being single-tenant properties primarily leased by national tenants throughout the United States.

*Land* - Our property sites, on which our leased buildings sit, range from approximately 34,000 to 1.0 million square feet, depending upon building size and local demographic factors. Our sites are in highly-populated, high traffic corridors and have been reviewed for traffic and demographic pattern and history.

Buildings - The buildings are multi-tenant shopping centers and freestanding single-tenant properties located at "Main and Main" locations throughout the United States. They are positioned for good exposure to traffic flow and are constructed from various combinations of stucco, steel, wood, brick and tile. Shopping centers are generally 14,000 square feet and greater, and single-tenant buildings range from approximately 2,000 to 14,000 square feet. Buildings are suitable for possible conversion to various uses, although modifications may be required prior to use for other operations.

Leases - Primary lease terms range from five to 25 years. Generally, leases also provide for one to four five-year renewal options. Our retail properties are primarily leased on a "net" basis whereby the tenants are responsible, either directly or through landlord reimbursement, for the property taxes, insurance and operating costs such as water, electric, landscaping, maintenance and security. Generally, leases provide for either percentage rents based on sales in excess of certain amounts, periodic escalations or increases in the annual rental rates or both.

#### **Location of Properties**

Based in Houston, our current focus is on property investments in Texas. Of our 49 properties, 23 are located in Texas, with 17 being located in the greater Houston metropolitan statistical area. These 17 properties represented 59% of our rental income for the year ended December 31, 2006. Our portfolio of assets tends to be located in areas we know well, and where we can monitor them closely. Because of our proximity and deep knowledge of our markets, we believe we can deliver an extra degree of hands-on management to our real estate investments. We expect over the long term we will outperform absentee landlords in these markets.

Because of our investments in the greater Houston area, and throughout Texas, the Houston and Texas economy have a significant impact on our business and on the viability of our properties. Accordingly, management believes that any downturn in the Houston and Dallas economy could adversely affect us; however, general retail and grocery anchored shopping centers, which we primarily own, provide basic necessity-type items, and tend to be less sensitive to macroeconomic downturns.

Additionally, according to the Greater Houston Partnership, Houston is the 4th most populous city in the nation, trailing only New York, Los Angeles and Chicago. Houston is among the nation's fastest-growing and most diverse metropolitan areas and is growing faster than both the state of Texas and the nation. Since 2000, approximately 48%

of Houston's population growth has been from net migration with 77% of that growth attributed to international immigration. Only 28 other nations other than the United States have a Gross Domestic Product (GDP) exceeding Houston's Gross Area Product (GAP). Houston's economic base has diversified, sharply decreasing its dependence on upstream energy. Diversifying, or energy-independent, sectors account for 82% of net job growth in the economic base since 1988. Mining represents the majority of oil and gas exploration and production and accounts for 23%, or a fifth of Houston's GAP, which has risen sharply in reaction to higher energy prices and thinner worldwide surplus oil production capacity than in previous years. The Houston MSA recorded 2.403 million payroll jobs in July 2006 - more than the job counts of 29 states. The Port of Houston in 2005 ranked first among U.S. ports in volume of foreign tonnage and is the world's 10th largest port.

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A listing of our properties by property type and by location follows, including gross leasable area (GLA), annualized base rent (ABR) and percent leased as of December 31, 2006:

Multi-Tenant Shopping			_	Date			
Centers	Major Tenants	City	State	Acquired	GLA	ABR	% Leased
	McCormick &						0.2.44
Uptown Park	Schmick's	Houston	TX	06/01/05	169,112	\$ 4,520,617	93%
Southbank -	**	a		00/00/0	46.680		100~
Riverwalk	Hard Rock Café	San Antonio	TX	09/30/05	46,673	1,511,552	100%
MacArthur				12/04 and			0=44
Park	Kroger	Dallas	TX	12/05	237,381	3,917,651	97%
Plaza in the	**			0=104104	444060	2 40 6 002	0 = ~
Park	Kroger	Houston	TX	07/01/04	144,062	2,496,892	95%
Cinco Ranch	Kroger	Houston	TX	07/01/04	97,297	1,207,722	98%
	Walgreens & Bank of						
Bakery Square	America	Houston	TX	07/21/04	34,614	853,738	100%
Uptown Plaza	CVS/pharmacy	Houston	TX	12/10/03	28,000	1,236,646	94%
Woodlands	FedEx/Kinkos	The					
Plaza	& Rug Gallery	Woodlands	TX	06/03/98	20,018	373,317	100%
Sugarland Plaza	Mattress Giant	Sugarland	TX	07/01/98	16,750	349,612	100%
Terrace Shops	Starbucks	Houston	TX	12/15/03	16,395	436,844	93%
584 N.	Baptist						
Germantown	Memorial &						
Parkway	Auto Zone	Memphis	TN	07/23/02	15,000	194,026	75%
	Grotto, Century						
Uptown Dallas	Bank, Pei Wei	Dallas	TX	03/30/06	33,840	1,622,985	100%
Courtyard at	Verizon						
Post Oak	Wireless	Houston	TX	06/15/04	13,597	477,361	100%
Multi-Tenant							
Shopping							
Centers Total					872,739	\$ 19,198,963	
Single Tenant							
(Ground				Date			
Leases)		City	State	Acquired	GLA	ABR	%Leased
CVS							
Corporation		Houston	TX	01/10/03	13,824	327,167	100%
Darden		Peachtree					
Restaurants		City	GA	12/18/98	6,867	79,366	100%
Carlson							
Restaurants		Hanover	MD	09/16/03	6,802	141,674	100%
Citibank		San Antonio	TX	12/17/04	4,439	155,000	100%
Fontana Tract							
(2)		Dallas	TX	12/11/06	-	-	-
Washington							
Mutual		Houston	TX	12/11/96	3,685	98,160	100%

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Washington	The					
Mutual	Woodlands	TX	09/23/96	3,685	61,794	100%
Single Tenant (Ground						
Leases) Total				39,302 \$	863,161	
Single Tenant			Date			%
(Fee Simple)	City	State	Acquired	GLA	ABR	Leased
Golden Corral	Houston	TX	7/23/2002	12,000	182,994	100%
Golden Corral	Humble	TX	7/23/2002	12,000	181,688	100%
Carlson						
Restaurants	Houston	TX	7/23/2002	8,500	200,000	100%
IHOP						
Corporation	Sugarland	TX	9/22/1999	4,020	189,146	100%
IHOP						
Corporation (5)	Centerville	UT	7/25/2002	4,020	162,656	100%
IHOP						
Corporation (5)	Memphis	TN	8/23/2002	4,020	178,898	100%
IHOP						
Corporation	Topeka	KS	9/30/1999	4,020	158,359	100%
AFC, Inc.	Atlanta	GA	7/23/2002	2,583	119,279	100%
Advance Auto						
(1) (2) (3) (4)	Various	Various	Various	21,000	131,421	-
Single Tenant						
(Fee Simple)						
Total				72,163 \$	1,504,441	
Single Tenant			Date			%
(Leasehold)	City	State	Acquired	GLA	ABR	Leased
IHOP						
Corporation (5)	Various	Various	Various	60,300 \$	1,560,215	100%
Company						
Totals				1,044,504 \$	23 126 780	96.50%
Totals				1,0 <del>11</del> ,501 \$	25,120,700	70.50 /0

(1) Under Development (any GLA disclosed represents proposed leasable square footage) (2) Held for Sale

- (3) Held in joint venture of which we are the managing 50% owner
- (4) Advance Auto properties are located in MO and IL. Each of the properties has a proposed GLA of 7,000 square feet.
- (5) IHOP properties are located in NM, LA, TX, CA, TN, CO, VA, NY, OR, KS, and MO. Each of the properties has a GLA of 4,020 square feet. These properties are held be a consolidated subsidiary, 75.0% of which is owned by us, 19.6% of which is owned by AmREIT Income & Growth Corporation, one of our merchant development funds, and the remainder of which is owned by unaffiliated third parties. We have assigned to management approximately 50% of our back-end participation interest in this entity as part of our long-term incentive compensation program. Accordingly, approximately half of the future net cash flows from such participation interest are owned by management.

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The rental income generated by our properties during 2006 by state/city is as follows:

			Rental
State/City	]	Rental Income	Concentration
Texas - Houston	\$	17,785	58.9%
Texas - Dallas		7,318	24.2%
Texas - San Antonio		2,226	7.4%
Texas - other		230	0.8%
Total Texas		27,559	91.3%
Tennessee		716	2.4%
Louisiana		218	0.7%
Kansas		255	0.8%
Illinois		49	0.2%
Missouri		115	0.4%
Colorado		109	0.4%
Georgia		198	0.7%
Oregon		181	0.6%
Virginia		173	0.6%
Utah		163	0.5%
Maryland		133	0.4%
New York		125	0.4%
California		112	0.4%
New Mexico		82	0.3%
Total	\$	30,188	100.0%

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#### **Grocery-Anchored Shopping Centers**

Our grocery-anchored shopping centers comprise 33% of our annualized rental income from the properties owned as of December 31, 2006. These properties are designed for maximum retail visibility and ease of access and parking for the consumer. All of our grocery-anchored centers are anchored by Kroger and are supported by a mix of specialty national and regional tenants such as Barnes & Noble, GAP and Starbucks. They are leased in a manner that provides a complementary array of services to support the local retail consumer. These properties are located in the Houston and Dallas metropolitan areas and are typically located at an intersection guided by a traffic light, with high visibility, significant daily traffic counts, and in close proximity to neighborhoods and communities with household incomes above those of the national average. We are dependent upon the financial viability of Kroger, and any downturn in Kroger's operating results could negatively impact our operating results.

All of our grocery-anchored center leases provide for the monthly payment of base rent plus reimbursement of operating expenses. This monthly operating expense payment is based on an estimate of the tenant's pro rata share of property taxes, insurance, utilities, maintenance and other common area maintenance charges. Annually these operating expenses are reconciled with any overage being reimbursed to the tenants and any underpayment being billed to the tenant. Generally these are net lease terms and allow the landlord to recover all of its operating expenses, with the exception of expenses allocable to any vacant space.

Our grocery-anchored shopping center leases range from five to 20 years and generally include one or more five-year renewal options. Annual rental income from these leases ranges from \$22,000 to \$1.0 million per year.

#### Neighborhood, Lifestyle and Community Shopping Centers

As of December 31, 2006, we owned 10 shopping centers, excluding the grocery-anchored centers discussed above, representing approximately 394,000 leasable square feet. Our shopping center properties are primarily neighborhood, lifestyle and community centers, ranging from 14,000 to 170,000 square feet. None of the centers have internal common areas, but instead are designed for maximum retail visibility and ease of access and parking for the consumer. These properties have a mix of national, regional and local tenants, leased in a manner to provide a complementary array of services to support the local retail consumer. All of our centers are located in major metropolitan areas, are typically located at an intersection guided by a traffic light, with high visibility, significant daily traffic counts, and are in close proximity to neighborhoods and communities with household incomes above those of the national average.

All of our shopping center leases provide for the monthly payment of base rent plus reimbursement of operating expenses. This monthly operating expense payment is based on an estimate of the tenant's pro rata share of property taxes, insurance, utilities, maintenance and other common area maintenance charges. Annually these operating expenses are reconciled with any overage being reimbursed to the tenants and any underpayment being billed to the tenant.

Our shopping center leases range from five to 20 years and generally include one or more five-year renewal options. Annual rental income from these leases ranges from \$13,000 to \$547,000 per year and typically allow for rental increases, or bumps, periodically through the life of the lease.

### **Single-tenant Properties**

As of December 31, 2006, we owned 35 single-tenant properties, representing approximately 171,765 lease-able square feet. Our single-tenant leases typically provide that the tenant bears responsibility for substantially all property costs and expenses associated with ongoing maintenance and operation of the property such as utilities, property taxes

and insurance. Some of the leases require that we will be responsible for roof and structural repairs. In these instances, we normally require warranties and/or guarantees from the related vendors, suppliers and/or contractors to mitigate the potential costs of repairs during the primary term of the lease.

Because our leases are entered into with or guaranteed by the corporate, parent tenant, they typically do not limit the Company's recourse against the tenant and any guarantor in the event of a default. For this reason, these leases are designated by us as "Credit Tenant Leases", because they are supported by the assets of the entire company, not just the individual store location.

The primary term of the single-tenant leases ranges from 10 to 25 years. All of the leases also provide for one to four, five-year renewal options. Annual rental income ranges from \$60,000 to \$327,000 per year.

#### Land to be Developed

As part of our investment objectives, we will invest in land to be developed on Irreplaceable Corners. A typical investment in land to be developed will result in a six to 12 month holding period, followed by the execution of a ground lease with a national or regional retail tenant or by the development of a single-tenant property or shopping center. As of December 31, 2006, we have one parcel of undeveloped property within our REIT portfolio. In December 2006, we acquired an undeveloped 0.9 acre parcel contiguous to Uptown Plaza in Dallas which we acquired with the intent to resell.

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#### **Property Acquisitions and Dispositions**

#### **Shopping Centers**

During 2005 and continuing through 2006, we invested approximately \$134 million through the acquisition of four shopping center properties. The acquisitions were accounted for as purchases and the results of their operations are included in the consolidated financial statements from the respective dates of acquisition.

On March 30, 2006, we acquired Uptown Plaza in Dallas, a 34,000 square foot multi-tenant retail complex which was developed in 2005. The center's tenants include, among others, Pei-Wei, Grotto and Century Bank. Uptown Plaza is located at the corner of McKinney and Pearl Street in an infill location with high barriers to entry, and the property services the surrounding affluent residential and downtown areas. The property was acquired for cash which was substantially funded by proceeds from our credit facility.

On September 30, 2005, we acquired for cash The South Bank, a 47,000 square foot shopping center located on the San Antonio Riverwalk in San Antonio, Texas. The property is located at the corner of a major downtown intersection and is accessible from both the river and street levels. Tenants on the Property include, among others, Hard Rock Café, Starbucks, Ben & Jerry's, Harley-Davidson and The County Line. The property was funded with cash and the placement of long-term fixed-rate debt. The cash portion of the purchase consideration was substantially funded by the net proceeds from the secondary offering of our class A common shares. The debt has a term of 10 years and is payable interest-only to maturity at a fixed interest rate of 5.91% with the entire principal amount due in 2016.

On June 1, 2005, we acquired Uptown Park, a 169,000 square foot lifestyle center located on approximately 16.85 acres of land. The property is located on the northwest corner of Loop 610 and Post Oak Boulevard in Houston, Texas in the heart of the Uptown Houston area. The property was developed in two phases — phase one consists of approximately 147,000 square feet that was constructed in 1999, and construction was recently completed on phase two which consists of approximately 22,000 square feet. The property was funded with cash and the placement of long-term fixed-rate debt. The cash portion of the purchase consideration was substantially funded by the net proceeds from the secondary offering of our class A common shares. The debt has a term of 10 years and is payable interest-only to maturity at a fixed interest rate of 5.37% with the entire principal amount due in 2015.

Additionally, during 2005, we used the net proceeds from the sale of the single-tenant non-core assets discussed below to acquire a 39,000 square foot multi-tenant retail project located adjacent to the MacArthur Park Shopping Center in Las Colinas, an affluent residential and business community in Dallas, Texas. We purchased the MacArthur Park Shopping Center on December 27, 2004.

#### Single-tenant Properties

During 2006, we sold four single-tenant assets for gross proceeds of \$6.7 million in cash to unrelated third parties, generating gains of \$667,000. During 2005, we sold 10 single-tenant non-core properties for \$16.6 million in cash to unrelated third parties resulting in gains of \$3.4 million. In addition, we completed the sale of six single-tenant retail properties that were acquired for resale for a total of approximately \$11.5 million in cash generating gains of \$3.2 million.

#### **Item 3. Legal Proceedings**

We are not a party to any material pending legal proceedings.

#### Item 4. Submission of Matters to a Vote of Security Holders

No matters were submitted to a vote of shareholders during the fourth quarter of the 2006 fiscal year.

#### **PART II**

# <u>Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>

As of March 27, 2007, there were approximately 635 holders of record for 6,401,467 of the Company's class A common shares outstanding on such date, net of 178,367 shares held in treasury. AmREIT's class A common shares are listed on the American Stock Exchange ("AMEX") and traded under the symbol "AMY." The following table sets forth for the calendar periods indicated high and low sale prices per class A common share as reported on the AMEX and the dividends paid per share for the two year period ended December 31, 2006.

<b>Calendar Period</b>	High		Low	Dividends		
2006						
Fourth Quarter	\$	8.65	\$ 7.25	\$	.1242	
Third Quarter	\$	7.46	\$ 6.85	\$	.1242	
Second Quarter	\$	7.60	\$ 6.95	\$	.1242	
First Quarter	\$	7.96	\$ 6.73	\$	.1242	
2005						
Fourth Quarter	\$	7.96	\$ 6.70	\$	.1242	
Third Quarter	\$	8.49	\$ 7.25	\$	.1242	
Second Quarter	\$	8.75	\$ 7.90	\$	.1242	
First Quarter	\$	8.75	\$ 7.90	\$	.1236	

The payment of any future dividends on our class A common shares is dependent upon applicable legal and contractual restrictions, including the provisions of the class B and C common shares, as well as our earnings and financial needs.

Class B Common Shares— As of March 27, 2007, there were approximately 531 holders of record for 1,050,442 of the Company's class B common shares. The class B common shares are not listed on an exchange and there is currently no available trading market for the class B common shares. The class B common shares have voting rights, together with all classes of common shares, as one class of stock. The class B common shares were issued at \$9.25 per share. They receive a fixed 8.0% cumulative and preferred annual dividend, paid in quarterly installments, and are convertible into the class A common shares on a one-for-one basis at any time, at the holder's option. Beginning in July 2005, we have the right to call the shares and, at the holder's option, either convert them on a one-for-one basis for class A shares or redeem them for \$10.18 per share in cash plus any accrued and unpaid dividends.

Class C Common Shares— As of March 27, 2007, there were approximately 1,282 holders of record for 4,154,129 of the Company's class C common shares. The class C common shares are not listed on an exchange and there is currently no available trading market for the class C common shares. The class C common shares have voting rights, together with all classes of common shares, as one class of stock. The class C common shares were issued at \$10.00 per share. They receive a fixed 7.0% preferred annual dividend, paid in monthly installments, and are convertible into the class A common shares after a 7-year lock out period based on 110% of invested capital, at the holder's option. After three years and beginning in August 2006, subject to the issuance date of the respective shares, we have the right to force conversion of the shares into class A shares on a one-for-one basis or to redeem the shares at a cash redemption price of \$11.00 per share at the holder's option. Currently, there is a class C dividend reinvestment program that allows investors to reinvest their dividends into additional class C common shares. These reinvested shares are also convertible into the class A common shares after the 7-year lock out period and receive the 10% conversion premium upon conversion. As of March 27, 2007, 848 holders are participating in the dividend

reinvestment plan.

Class D Common Shares— As of March 27, 2007, there were approximately 3,464 holders of record for 11,023,040 of the Company's class D common shares. The class D common shares are not listed on an exchange and there is currently no available trading market for the class D common shares. The class D common shares have voting rights, together with all classes of common shares, as one class of stock. The class D common shares were issued at \$10.00 per share. They receive a fixed 6.5% annual dividend, paid in monthly installments, subject to payment of dividends then payable to class B and class C common shares. The class D common shares are convertible into the class A common shares at a 7.7% premium on original capital after a 7-year lock out period, at the holder's option. After one year and beginning in July 2005, subject to the issuance date of the respective shares, we have the right to force conversion of the shares into class A shares at the 7.7% conversion premium or to redeem the shares at a cash price of \$10.00 per share. In either case, the conversion premium will be pro rated based on the number of years the shares are outstanding. Currently, there is a class D dividend reinvestment program that allows investors to reinvest their dividends into additional class D common shares. These reinvested shares are also convertible into the class A common shares after the 7-year lock out period and receive the 7.7% conversion premium upon conversion. As of March 27, 2007, 2,388 holders are participating in the dividend reinvestment plan.

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#### **Item 6. Selected Financial Data**

The following table sets forth selected consolidated financial data with respect to AmREIT and should be read in conjunction with Item 7 - "Management's Discussion and Analysis of Financial Condition and Results of Operations;" the Consolidated Financial Statements and accompanying Notes in Item 8 - "Financial Statements and Supplementary Data" and the financial schedule included elsewhere in this Form 10-K.

AmREIT Selected Historical Consolidated Financial and Other Data

December December December December

	D	ecember		mber	D	ecember	D	ecember	De	ecember
		31,	3	1,		31,		31,		31,
		2006	20	05		2004		2003		2002
Balance sheet data (at										
end of period)										
Real estate investments										
before										
accumulated depreciation.	.\$.	. 312,405.	\$29	0,097	\$	198,744	\$	98,128	\$	72,192
Total assets		. 328,419.	31	4,97.1		203,151		101,327		73,976
Notes payable		. 144,453.	11	4,687		105,964		48,485		33,586
Shareholders' equity						88,370		48,796		38,207
Other data										
Funds from operations,										
available to class A (1)		4,750.		3,644		(2,003)	)	607		(845)
<b>Operating Data</b>										
Revenues		59,342.	3	3,981		15,184		7,394		5,157
Expenses (2)		45,704.	2	4,269		13,305		6,923		6,366
Other expenses		6,7.11.		.6,1.65		2,290		1,684		1,488
Income (loss) from										
discontinued operations										
(3)		254		3,356		(828)	)	2,425		2,038
Gain on sale of real estate										·
acquired for resale		382		3,223		1,827		787		_
Net income (loss)	.\$.	7,563	. \$ 1	0,126	.\$	588	\$	1,999	\$	(659)
Ì				•						
Net income (loss)										
available to class A										
shareholders	\$	(3,879)	)\$	881	\$	(3,866)	\$	56	\$	(1,524)
						, , ,				
Net (loss) income per										
common share - basic and										
diluted										
Loss before discontinued										
operations	\$	(0.72)	)\$	(1.09	)\$	(1.50)	\$	(1.13)	\$	(1.44)
Income from discontinued	,	` ,				` - /		, -,		
operations		0.10		1.26		0.31		1.15		0.83
Net income (loss)	\$	(0.62)	\$	0.17	\$	(1.19)	\$	0.02	\$	(0.61)
( )		()			•				•	· - /

Distributions per share -				
class A\$ 0.50 \$	0.50 \$	0.48 \$	0.45 \$	0.35

- (1) We have adopted the National Association of Real Estate Investment Trusts (NAREIT) definition of FFO. FFO is calculated as net income (computed in accordance with generally accepted accounting principles) excluding gains or losses from sales of depreciable operating property, depreciation and amortization of real estate assets, and excluding results defined as "extraordinary items" under generally accepted accounting principles. We consider FFO to be an appropriate supplemental measure of operating performance because, by excluding gains or losses on dispositions and excluding depreciation, FFO is a helpful tool that can assist in the comparison of the operating performance of a company's real estate between periods, or as compared to different companies. FFO should not be considered an alternative to cash flows from operating, investing and financing activities in accordance with general accepted accounting principles and is not necessarily indicative of cash available to meet cash needs. Our computation of FFO may differ from the methodology for calculating FFO utilized by other equity REITs and, therefore, may not be comparable to such other REITS. FFO is not defined by generally accepted accounting principles and should not be considered an alternative to net income as an indication of our performance, or of cash flows as a measure of liquidity. Please see reconciliation of Net Income to FFO in Item 7 - "Management's Discussion and Analysis of Financial Condition and Results of Operations." For the year ended December 31, 2004, FFO includes an impairment charge of \$2.4 million related to two single tenant, non-core assets. For the years ended December 31, 2004, 2003 and 2002, FFO includes deferred merger costs of \$1.7 million, \$915,000 and \$1.9 million resulting from shares issued to our CEO from the sale of his advisory company to us in June 1998.
- (2) Operating expenses for the years ended December 31, 2004, 2003 and 2002 include a charge of \$1.7 million, \$915,000 and \$1.9 million, respectively, resulting from shares issued to our CEO as deferred merger cost stemming from the sale of his advisory company to us in June 1998.
- (3) Income from discontinued operations in 2004 includes an impairment charge of \$2.4 million, resulting from two asset impairments and corresponding write-downs of value.

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# Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

# **Forward-Looking Statements**

Certain information presented in this Form 10-K constitutes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Although the Company believes that the expectations reflected in such forward-looking statements are based upon reasonable assumptions, the Company's actual results could differ materially from those set forth in the forward-looking statements. Certain factors that might cause such a difference include the following: changes in general economic conditions, changes in real estate market conditions, continued availability of proceeds from the Company's debt or equity capital, the ability of the Company to locate suitable tenants for its properties, the ability of tenants to make payments under their respective leases, timing of acquisitions, development starts and sales of properties and the ability to meet development schedules.

The following discussion should be read in conjunction with the consolidated financial statements and notes thereto and the comparative summary of selected financial data appearing elsewhere in this report. Historical results and trends which might appear should not be taken as indicative of future operations.

# **Executive Overview**

We are an established real estate company that, at our core, are value creators who have delivered results to our investors for 22 years and have elected to be taxed as a REIT for federal income tax purposes. Our mission is to build a real estate business with the potential to realize profitable growth year over year regardless of market cycles. Our structure consists of two distinct companies, representing three synergistic businesses that provide earnings potential from multiple sources. First, we own an institutional-grade portfolio of Irreplaceable Corners - premier retail properties in high-traffic, highly populated areas - which are held for long-term value and provide a foundation to our FFO growth through a steady stream of rental income. Second, our *advisory/sponsorship business* broadens the Company's avenues to capital and raises capital for a series of merchant development funds. And third, as a *real estate development and operating company*, we provide value through offering an array of services to our tenants and properties, to our advisory/sponsorship business's portfolios and to third parties. These three business segments add value to the overall Company and, together, give us the flexibility to achieve our financial objectives over the long-term as we navigate the changing market cycles that come our way.

As of December 31, 2006, we have over 600,000 square feet of shopping centers in various stages of development or in the pipeline for our advisory group and for third parties. Since listing on the AMEX in July 2002, our total assets have grown from a book value of \$48 million to \$328 million, including 49 properties located in 15 states. Within our asset advisory business we manage an additional \$227 million in assets, representing 20 properties in 2 states, and equity under management within our advisory/sponsorship business has grown from \$15 million to \$121 million.

# Portfolio of Irreplaceable Corners

Our portfolio consists primarily of premier retail properties typically located on "Main and Main" intersections in high-traffic, highly populated affluent areas. Because of their location and exposure as central gathering places, we believed these centers attract well established tenants and can withstand the test of time, providing our shareholders a steady rental income stream.

During 2005 and continuing through 2006, we acquired approximately 289,000 square feet of multi-tenant shopping centers, representing approximately \$134 million in assets at an average cap rate of 6.8%. We take a very hands-on approach to ownership, and directly manage the operations and leasing at all of our wholly owned properties.

As of December 31, 2006, we owned a real estate portfolio consisting of 49 properties located in 15 states. The areas where a majority of our properties are located are densely populated, suburban communities in and around Houston, Dallas and San Antonio. Within these broad markets, we target locations that we believe have the best demographics and highest long term value. We refer to these properties as Irreplaceable Corners. Our criteria for an Irreplaceable Corner includes: high barriers to entry (typically infill locations in established communities without significant raw land available for development), significant population within a three mile radius (typically in excess of 100,000 people), located on the hard corner of an intersection guided by a traffic signal, ideal average household income in excess of \$80,000 per year, strong visibility and significant traffic counts passing by the location (typically in excess of 30,000 cars per day). We believe that centers with these characteristics will provide for consistent leasing demand and rents that increase at or above the rate of inflation. Additionally, these areas have barriers to entry for competitors seeking to develop new properties due to the lack of available land.

We expect that single-tenant, credit leased properties, will continue to experience cap rate pressure during 2007 due to the low interest rate environment and increased buyer demand. Therefore, we will continue to divest of properties which no longer meet our core criteria, and, to the extent that we can do so accretively, replace them with high-quality grocery-anchored, lifestyle, and multi-tenant shopping centers or the development of single-tenant properties located on Irreplaceable Corners. Each potential acquisition is subjected to a rigorous due diligence process that includes site inspections, financial underwriting, credit analysis and market and demographic studies. Therefore, there can be no assurance that we will ultimately purchase any or all of these projects. Our acquisitions program is sensitive to changes in interest rates. As of December 31, 2006, 92% of our outstanding debt had a long-term fixed interest rate with an average term of 7.1 years. Our philosophy continues to be matching long-term leases with long-term debt structures while keeping our debt to total assets ratio less than 55%.

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# Advisory/Sponsorship Business

The part of our business model and operating strategy that distinguishes us from other publicly-traded REITs is our asset advisory business, or AmREIT Securities Company, a NASD registered broker-dealer which is a wholly-owned subsidiary of ARIC. For the past 22 years, we have been raising capital for our merchant development funds and building relationships in the financial planning and broker-dealer community, earning fees and sharing in profits from those activities. Historically, our advisory group has raised capital in two ways: first, directly for AmREIT through non-traded classes of common shares, and second, for our actively managed merchant development funds.

The advisory/sponsorship business invests in and actively manages six merchant development partnership funds which were formed to develop, own, manage, and add value to properties with an average holding period of two to four years. We invest as both the general partner and as a limited partner, and our advisory/sponsorship business sells interests in these funds to retail investors. We, as the general partner, manage the funds and, in return, receive management fees as well as potentially significant profit participation interests. However, we strive to create a structure that aligns the interests of our shareholders with those of our limited partners. In this spirit, the funds are structured so that the general partner receives a significant profit only after the limited partners in the funds have received their targeted return which links our success to that of the limited partners.

# Real Estate Development and Operating Company

Our real estate development and operating business, ARIC, is a fully integrated and wholly-owned business, consisting of brokers and real estate professionals that provide development, acquisition, brokerage, leasing, construction, general contracting, asset and property management services to our portfolio of properties, to our advisory/sponsorship business, and to third parties. This operating subsidiary, which is a taxable REIT subsidiary, is a transaction-oriented subsidiary that is very active in the real estate market and generates significant profits and fees on an annual basis. This business can provide significant long-term and annual growth; however, its quarter to quarter results will fluctuate, and therefore its contributions to our quarterly earnings will be volatile.

# **Summary of Critical Accounting Policies**

Our results of operations and financial condition, as reflected in the accompanying consolidated financial statements and related footnotes, are subject to management's evaluation and interpretation of business conditions, retailer performance, changing capital market conditions and other factors, which could affect the ongoing viability of our tenants. Management believes the most critical accounting policies in this regard are revenue recognition, the regular evaluation of whether the value of a real estate asset has been impaired, the allowance for uncollectible accounts and accounting for real estate acquisitions. We evaluate our assumptions and estimates on an on-going basis. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable based on the circumstances.

Revenue Recognition— We lease space to tenants under agreements with varying terms. The majority of the leases are accounted for as operating leases with revenue being recognized on a straight-line basis over the terms of the individual leases. Accrued rents are included in tenant receivables. Revenue from tenant reimbursements of taxes, maintenance expenses and insurance is recognized in the period the related expense is recorded. Additionally, certain of the lease agreements contain provisions that grant additional rents based on tenants' sales volumes (contingent or percentage rent). Percentage rents are recognized when the tenants achieve the specified targets as defined in their lease agreements. The terms of certain leases require that the building/improvement portion of the lease be accounted for under the direct financing method which treats the building as if we had sold it to the lessee and entered into a long-term financing arrangement with such lessee. This accounting method is appropriate when the lessee has all of the benefits and risks of property ownership that they otherwise would if they owned the building versus leasing it from us.

We have been engaged to provide various services, including development, construction, construction management, property management, leasing and brokerage. The fees for these services are recognized as services are provided and are generally calculated as a percentage of revenues earned or to be earned or of property cost, as appropriate. Revenues from fixed-price construction contracts are recognized on the percentage-of-completion method, measured by the physical completion of the structure. Revenues from cost-plus-percentage-fee contracts are recognized on the basis of costs incurred during the period plus the percentage fee earned on those costs. Construction management contracts are recognized only to the extent of the fee revenue.

Construction contract costs include all direct material and labor costs and any indirect costs related to contract performance. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. Changes in job performance, job conditions, and estimated profitability, including those arising from any contract penalty provisions, and final contract settlements may result in revisions to costs and income and are recognized in the period in which the revisions are determined. Any profit incentives are included in revenues when their realization is reasonably assured. An amount equal to contract costs attributable to any claims is included in revenues when realization is probable and the amount can be reliably estimated.

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Unbilled construction receivables represent reimbursable costs and amounts earned under contracts in progress as of the date of our balance sheet. Such amounts become billable according to contract terms, which usually consider the passage of time, achievement of certain milestones or completion of the project. Advance billings represent billings to or collections from clients on contracts in advance of revenues earned thereon. Unbilled construction receivables are generally billed and collected within the 12 months following the date of our balance sheet, and advance billings are generally earned within the 12 months following the date of our balance sheet.

Securities commission income is recognized as units of our merchant development funds are sold through AmREIT Securities Company. Securities commission income is earned as the services are performed and pursuant to the corresponding prospectus or private offering memorandum. Generally, it includes a selling commission of between 6.5% and 7.5%, a dealer manager fee of between 2.5% and 3.25% and offering and organizational costs of 1.0% to 1.50%. The selling commission is then paid out to the unaffiliated selling broker dealer and reflected as securities commission expense.

Real Estate Valuation— Land, buildings and improvements are recorded at cost. Expenditures related to the development of real estate are carried at cost which includes capitalized carrying charges, acquisition costs and development costs. Carrying charges, primarily interest and loan acquisition costs, and direct and indirect development costs related to buildings under construction are capitalized as part of construction in progress. The capitalization of such costs ceases at the earlier of one year from the date of completion of major construction or when the property, or any completed portion, becomes available for occupancy. The Company capitalizes acquisition costs once the acquisition of the property becomes probable. Prior to that time, the Company expenses these costs as acquisition expenses. Depreciation is computed using the straight-line method over an estimated useful life of up to 50 years for buildings, up to 20 years for site improvements and over the life of lease for tenant improvements. Leasehold estate properties, where the Company owns the building and improvements but not the related ground, are amortized over the life of the lease.

Management reviews its properties for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets, including accrued rental income, may not be recoverable through operations. Management determines whether an impairment in value occurred by comparing the estimated future cash flows (undiscounted and without interest charges), including the residual value of the property, with the carrying value of the individual property. If impairment is indicated, a loss will be recorded for the amount by which the carrying value of the asset exceeds its fair value.

<u>Valuation of Receivables</u>— An allowance for the uncollectible portion of tenant receivables and accounts receivable is determined based upon an analysis of balances outstanding, historical payment history, tenant credit worthiness, additional guarantees and other economic trends. Balances outstanding include base rents, tenant reimbursements and receivables attributed to the accrual of straight line rents. Additionally, estimates of the expected recovery of pre-petition and post-petition claims with respect to tenants in bankruptcy are considered in assessing the collectibility of the related receivables.

Real Estate Acquisitions— We account for real estate acquisitions pursuant to Statement of Financial Accounting Standards No. 141, *Business Combinations* ("SFAS 141"). Accordingly, we allocate the purchase price of the acquired properties to land, building and improvements, identifiable intangible assets and to the acquired liabilities based on their respective fair values. Identifiable intangibles include amounts allocated to acquired out-of-market leases, the value of in-place leases and customer relationships, if any. We determine fair value based on estimated cash flow projections that utilize appropriate discount and capitalization rates and available market information. Estimates of future cash flows are based on a number of factors including the historical operating results, known trends and specific market and economic conditions that may affect the property. Factors considered by management in our analysis of determining the as-if-vacant property value include an estimate of carrying costs during the expected lease-up periods

considering market conditions, and costs to execute similar leases. In estimating carrying costs, management includes real estate taxes, insurance and estimates of lost rentals at market rates during the expected lease-up periods, tenant demand and other economic conditions. Management also estimates costs to

execute similar leases including leasing commissions, tenant improvements, legal and other related expenses. Intangibles related to out-of-market leases and in-place lease value are recorded as acquired lease intangibles and are amortized as an adjustment to rental revenue or amortization expense, as appropriate, over the remaining terms of the underlying leases. Premiums or discounts on acquired out-of-market debt are amortized to interest expense over the remaining term of such debt.

# **Recently Issued Accounting Pronouncements**

In June 2005, the Emerging Issues Task Force issued EITF Issue No. 04-05 ("EITF 04-05"), *Determining Whether a General Partners, or the General Partners as a Group, Controls a Limited Partnership or Similar Entity When the Limited Partners Have Certain Rights*. EITF 04-05 makes it more likely that general partners will be required to consolidate limited partnerships by making it more difficult for a general partner to overcome the presumption that it controls the limited partnership. Under this new guidance, the presumption of general partner control will be overcome only when the limited partners have either of two types of rights - the right to dissolve or liquidate the partnership or otherwise remove the general partner "without cause" or the right to effectively participate in significant decisions made in the ordinary course of the partnership's business. These 'kick-out rights' and 'participating rights' must be substantive in order to overcome the presumption of general partner control. The guidance was effective June 29, 2005 for all newly-formed limited partnerships and for existing limited partnership agreements that are modified. The guidance was effective for existing limited partnership agreements that are not modified no later than the beginning of the first reporting period in fiscal years beginning after December 15, 2005. We adopted EITF 04-05 during the quarter ended March 31, 2006 for existing limited partnerships, and it had no impact on our financial position or results of operations because the limited partners have substantive kick-out rights in each of the limited partnerships for which we serve as the general partner.

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In December 2004, the FASB issued Statement No. 123R ("SFAS 123R"), *Share-Based Payment* that requires companies to expense the value of employee stock options and similar awards. SFAS 123R became effective in the first quarter of 2006. We have historically not used stock options as a means of compensating our employees, and therefore we have no stock options outstanding as of December 31, 2006. Our strategy to date has been to compensate our employees through issuance of our restricted class A common shares. We determine the fair value of such awards based on the fair market value of the shares on the date of grant and then record that expense over the vesting period of the respective awards. The provisions of SFAS 123R did not change this accounting treatment for our restricted share awards. Accordingly, our adoption of SFAS 123R did not materially impact our consolidated financial position, results of operations or cash flows.

In June 2006, the FASB issued FASB Interpretation No. 48 ("FIN 48"), "Accounting for Uncertainty in Income Taxes-an interpretation of FASB Statement No. 109." FIN 48 clarifies the accounting for uncertainty in income taxes recognized in the financial statements. The interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition of a tax position taken, or expected to be taken, in a tax return. A tax position may only be recognized in the financial statements if it is more likely than not that the tax position will be sustained upon examination. There are also several disclosure requirements. We will adopt this interpretation during the first quarter of 2007, and we do not expect the adoption of this interpretation to have a material effect on our consolidated financial statements.

In September 2006, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin No. 108 ("SAB 108"). SAB 108 allows for the adjustment of the cumulative effect of prior year immaterial errors in assets and liabilities as of the beginning of the fiscal year, with an offsetting adjustment to the opening balance of retained earnings. We adopted SAB 108 for our annual financial statements for the year ended December 31, 2006. Such adoption did not impact our results of operations or financial position.

# **Liquidity and Capital Resources**

At December 31, 2006 and December 31, 2005, our cash and cash equivalents totaled \$3.4 million and \$5.9 million, respectively. Cash flows provided by (used in) operating activities, investing activities and financing activities for the three years ended December 31, 2006, are as follows (in thousands):

	2006	2005	2004
Operating activities	\$16,160	\$14,069	\$7,250
Investing activities	8(22,123)\$	(107,519)\$	8(99,801)
Financing activities	\$3,463	\$96,405	\$93,480

Cash flows from operating activities and financing activities have been the principal sources of capital to fund our ongoing operations and dividends. Our cash on hand, internally-generated cash flow, borrowings under our existing credit facilities, issuance of equity securities, as well as the placement of secured debt and other equity alternatives, are expected to provide the necessary capital to maintain and operate our properties as well as execute our growth strategies.

Additionally, as part of our investment strategy, we constantly evaluate our property portfolio, systematically selling off any non-core or underperforming assets, and replacing them with Irreplaceable Corners and other core assets. We anticipate that we will continue to increase our operating cash flow by selling the underperforming assets and deploying the capital generated into high-quality income-producing retail real estate assets. During 2005 and continuing through 2006, we executed this strategy through the acquisition of \$134 million of shopping centers,

comprising four premier properties with approximately 289,000 square feet. We completed our acquisition of Uptown Park, a 169,000 square foot multi-tenant shopping center, in June 2005, our acquisition of The South Bank, a 47,000 square foot multi-tenant retail center located on the San Antonio Riverwalk, in September 2005 and our acquisition in December 2005 of 39,000 square feet of multi-tenant retail projects located adjacent to our MacArthur Park Shopping Center in Las Colinas, an affluent residential and business community in Dallas, Texas. During the first quarter of 2006, we acquired Uptown Plaza in Dallas, a 34,000 square foot multi-tenant retail complex located at the corner of McKinney Avenue and Pearl Street near downtown Dallas.

In June 2004, we began marketing our class D common share offering, a \$170 million publicly-registered, non-traded common share offering, offered through the independent financial planning community. We have utilized the proceeds from the sale of the class D shares primarily to pay down debt and to acquire properties. We determined during the third quarter of 2005 that we were in position to meet our real estate acquisition goals for the year with our existing capital. We therefore closed our class D common share offering after having raised approximately \$110 million, including shares issued through the dividend reinvestment program.

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Cash provided by operating activities as reported in the Consolidated Statements of Cash Flows increased by \$2.1 million for the year ended December 31, 2006 when compared to 2005. This net increase is the combination of several factors - an increase during 2006 of approximately \$4.8 million in our income before the effects of gains on property sales, of income from merchant development funds and other affiliates and of depreciation and amortization as compared to 2005. The acquisitions of Uptown Park in June 2005, The South Bank in September 2005 and Uptown Plaza in Dallas in March 2006 drove this increase in income. Additionally, we had an increase in working capital cash flow of approximately \$6.6 million driven primarily by improved collection of receivables during 2006. These increases were significantly offset by a \$9.3 million reduction in 2006 of cash provided by sales of real estate acquired for resale. During 2006, we sold four properties acquired for resale for aggregate proceeds of \$2.2 million, whereas during 2005, we sold six properties for aggregate proceeds of \$11.5 million.

Cash flows from investing activities as reported in the Consolidated Statements of Cash Flows decreased from a net investing outflow of approximately \$107.5 million in 2005 to a net investing outflow of \$22.1 million in 2006. This \$85.4 million decrease is primarily attributable to a \$86.1 million decrease in property acquisitions during 2006, coupled with a \$12.4 million net increase in loan payments from affiliates during 2006. These investing cash flow increases were partially offset by a \$12.1 million reduction in proceeds from sales of properties held for investment. On the property acquisition side, in June 2005, we acquired Uptown Park, a 169,000 square foot lifestyle center located in Houston, Texas in the Galleria shopping district. In March 2006, we acquired Uptown Plaza in Dallas, a 34,000 square foot multi-tenant retail complex located near downtown Dallas. With respect to loan payments from affiliates, we have the ability as part of our treasury management function to place excess cash in short term bridge loans for our merchant development funds for the purpose of acquiring or developing properties. We typically provide such financing to our affiliates as a way of efficiently deploying our excess cash and earning a higher return than we would in other short term investments or overnight funds. In most cases, the funds have a construction lender in place, and we simply step in as the lender and provide financing on the same terms as the third party lender. In so doing, we are able to access these funds as needed by having our affiliate then draw down on their construction loans. These loans are unsecured, bear a market rate of interest and are due upon demand. With respect to the decrease in proceeds from sales of investment property, during 2006, we sold two properties held for investment, generating proceeds of \$4.5 million, whereas in 2005, we sold ten properties held for investment, generating proceeds from sale of \$16.6 million.

Cash flows provided by financing activities decreased from \$96.4 million during the 2005 period to \$3.5 million during the 2006 period. This \$92.9 million decrease was primarily attributable to us raising \$97.6 million in equity proceeds (net of issuance costs) during 2005, whereas we did not issue any equity during 2006. The \$97.6 million net equity proceeds were raised through an underwritten offering of 2.76 million of our class A common shares, including 360,000 over-allotment shares exercised by the underwriters, as well as through our class D common share offering, a \$170 million offering which was being offered through the independent financial planning community. The class A common share offering was priced at \$8.10, and the net proceeds of the offering, after underwriting discounts, commissions and offering expenses, were approximately \$20.4 million. The balance of the capital was raised through our class D offering which we closed during the third quarter of 2005. Additionally, during 2006, we elected to redeem \$15.5 million of our non-traded common shares versus \$1.8 million in redemptions in 2005. In December 2006, we repurchased for \$9.2 million approximately 998,000 of our Class B common shares as part of a tender offer. The shares repurchased represented approximately 48% of the outstanding Class B common shares. Dividends paid to shareholders increased by approximately \$1.3 million due to the increase in the number of class D common shares outstanding during 2006 versus 2005, and we bought back into treasury an additional \$2.0 million of our class A common shares during 2006 versus 2005. The above reductions in proceeds from financing activities were partially offset by a \$21.0 million net increase in debt proceeds during the 2006 period.

We have an unsecured credit facility in place which is being used to provide funds for the acquisition of properties and working capital. The credit facility matures in November 2007 and provides that we may borrow up to \$40

million subject to the value of unencumbered assets. Effective November 2005, we renewed our credit facility on terms and conditions substantially the same as the previous facility. The credit facility contains covenants which, among other restrictions, require us to maintain a minimum net worth, a maximum leverage ratio, maximum tenant concentration ratios, specified interest coverage and fixed charge coverage ratios and allow the lender to approve all distributions. At December 31, 2006, we were in compliance with all financial covenants. The credit facility's annual interest rate varies depending upon our debt to asset ratio, from LIBOR plus a spread of 1.35% to LIBOR plus a spread of 2.35%. As of December 31, 2006, the interest rate was LIBOR plus 1.55%. As of December 31, 2006 and 2005, there was \$11.9 million and \$0 outstanding on the credit facility, respectively. As of December 31, 2006, we have approximately \$26.1 million available under our line of credit, subject to the covenant provisions discussed above. In addition to the credit facility, we utilize various permanent mortgage financing and other debt instruments.

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# **Contractual Obligations**

As of December 31, 2006, we had the following contractual debt obligations (see also Note 7 of the Consolidated Financial Statements for further discussion regarding the specific terms of our debt):

	2007	200	8 20	09 20	010 2	2011 Т	Thereafter	Total
Unsecured debt:								
Revolving credit facility*	\$ 11,929	\$	- \$	- \$	- \$	- \$	- \$	11,929
Secured debt**	1,25	7 14,	759 1.	,448 1	1,555	1,607	111,023	131,649
Interest*	8,600	5 7,	727 6	,868 6	6,775	6,543	32,579	69,098
Non-cancelable operating								
lease payments	320	)	319	204	22	22	-	887
Total contractual obligations	\$ 22,112	2 \$ 22,	805 \$ 8	,520 \$ 8	8,352 \$	8,172 \$	143,602 \$	213,563

<sup>\*</sup> Interest expense includes our interest obligations on our revolving credit facility as well as on our fixed-rate loans. Our revolving credit facility is a variable-rate debt instrument, and the outstanding balance tends to fluctuate throughout the year based on our liquidity needs. This table assumes that the balance outstanding (\$11.9 million) and the interest rate as of December 31, 2006 (7.1%) remain constant through maturity.

During 2006, we paid dividends to our shareholders of \$14.6 million, compared with \$11.8 million in 2005. The class A, C and D shareholders receive monthly dividends and the class B shareholders receive quarterly dividends. All dividends are declared on a quarterly basis. The dividends by class follow (in thousands):

	Class A		Class B Cla		Class C	Class D
2006						
Fourth Quarter	\$	776	\$ 200	\$	723	\$ 1,790
Third Quarter	\$	782	\$ 385	\$	724	\$ 1,799
Second Quarter	\$	788	\$ 390	\$	726	\$ 1,798
First Quarter	\$	789	\$ 390	\$	722	\$ 1,794
2005						
Fourth Quarter	\$	802	\$ 398	\$	716	\$ 1,783
Third Quarter	\$	797	\$ 400	\$	713	\$ 1,556
Second Quarter	\$	550	\$ 404	\$	713	\$ 931
First Quarter	\$	430	\$ 410	\$	698	\$ 523

Until we acquire properties, we use our funds to pay down outstanding debt under the credit facility. Thereafter, any excess cash is provided first to our affiliates in the form of short-term bridge financing for development or acquisition of properties and then is invested in short-term investments or overnight funds. This investment strategy allows us to manage our interest costs and provides us with the liquidity to acquire properties at such time as those suitable for acquisition are located.

Inflation has had very little effect on our income from operations. We expect that increases in store sales volumes due to inflation as well as increases in the Consumer Price Index, may contribute to capital appreciation of our properties. These factors, however, also may have an adverse impact on the operating margins of the tenants of the properties.

# **Results of Operations**

<sup>\*\*</sup> Secured debt as shown above is \$875,000 less than total secured debt as reported in the accompanying balance sheet due to the premium recorded on above-market debt assumed in conjunction with certain of our property acquisitions.

# Comparison of the year ended December 31, 2006 to the year ended December 31, 2005

Total revenues increased by \$25.3 million or 74% in 2006 as compared to 2005 (\$59.3 million in 2006 versus \$34.0 million in 2005). Rental revenues increased by \$7.7 million, or 34%, in 2006 as compared to 2005. This increase is attributable to the acquisitions during 2005 of Uptown Park, South Bank and MacArthur Park pad sites, as well as the acquisition of Uptown Dallas in March 2006.

During the first quarter of 2005, AmREIT Construction Company (ACC), a wholly-owned subsidiary of ARIC, was formed to provide construction services to third parties as well as to our merchant development funds. ACC began executing on contracts during the quarter ended June 30, 2005. ACC generated revenues of \$13.5 million during 2006, compared to \$4.7 million in 2005. Such revenues have been recognized under the percentage-of-completion method of accounting.

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# **Table of Contents**

Real estate fee income increased approximately \$3.2 million, or 64%, primarily as a result of increased acquisition and development fees earned on property transactions within our merchant development funds. During 2006, we acquired eight properties with a total gross lease-able area of approximately 1.0 million square feet within our merchant development funds compared to five properties in 2005 with a total gross lease-able area of approximately 300 thousand square feet.

Securities commission revenue increased by \$5.4 million or 464% in 2006 as compared to 2005. This increase in commission revenue was driven by the capital-raising activities of our advisory/sponsorship business related to one of our merchant development funds, AmREIT Monthly Income and Growth Fund III, L.P. (MIG III). During 2006, we raised approximately \$60 million through MIG III, while in 2005, we raised \$11.2 million. We closed the MIG III offering to investors effective October 31, 2006. This increase in commission income was partially offset by a corresponding increase in commission expense paid to other third party broker-dealer firms. As we raise capital for our affiliated merchant development partnerships, we earn a securities commission of approximately 11% of the money raised. These commission revenues are then offset by commission payments to non-affiliated broker-dealers of between 8% and 9%.

# Expenses

Total operating expenses increased by \$21.4 million, or 88%, from \$24.3 million in 2005 to \$45.7 million in 2006. This increase was primarily attributable to increases in construction costs, securities commissions, property expenses, depreciation and amortization and general and administrative expenses.

As discussed above in "*Revenues*," ACC was formed in the first quarter of 2005 to provide construction services and began executing on contracts during the quarter ended June 30, 2005. ACC recognized \$12.3 million in construction costs during 2006, compared to \$4.3 million in 2005.

Property expense increased \$2.0 million or 41% in 2006 as compared to 2005 (\$6.9 million in 2006 versus \$4.9 million in 2005) primarily as a result of the acquisitions of the properties discussed in "*Revenues*" above.

General and administrative expense increased by \$3.3 million, or 53%, during 2006 to \$9.5 million compared to \$6.2 million in 2005. This increase is primarily due to increases in personnel. We increased our total number of employees during 2006 in order to appropriately match our resources with the growth in our portfolio as well as in our real estate operating and development activities.

Securities commission expense increased by \$4.7 million or 470% from \$1.0 million in 2005 to \$5.7 million in 2006. This increase is attributable to increased capital-raising activity through ASC during 2006 as discussed in "Revenues" above.

Depreciation and amortization increased by \$2.7 million, or 45%, to \$8.7 million in 2006 compared to \$6.0 million in 2005. The increased depreciation and amortization is attributable to the significant property acquisitions made during 2005 and 2006 as discussed in "*Revenues*" above.

# Other

Interest and other income increased by \$720,000 from \$705,000 in 2005 to \$1.4 million in 2006 primarily as a result of an increase in interest earned on short-term bridge loans made to affiliates related to their acquisition or development of properties.

Interest expense increased by \$1.7 million, or 26%, from \$6.4 million in 2005 to \$8.1 million in 2006. The increase in interest expense is primarily attributable to having a full year of interest in 2006 related to our placement of \$49.0 million in debt in connection with our June 2005 Uptown Park acquisition.

Income from merchant development funds and other affiliates increased by \$806,000, or 501%, to \$967,000 in 2006. During 2006, we realized an increase of \$414,000 of back-end profit participation from our general partner interest in AOF, one of our merchant development funds which is currently in liquidation. We also recognized additional income from affiliates related to our 25% limited partner interest in West Road Plaza, which was sold during 2006.

# **Results of Operations**

# Comparison of the year ended December 31, 2005 to the year ended December 31, 2004

Total revenues increased by \$18.8 million or 124% in 2005 as compared to 2004 (\$34.0 million in 2005 versus \$15.2 million in 2004). Rental revenues increased by \$12.3 million, or 120%, in 2005 as compared to 2004. This increase is attributable to the significant property acquisitions that we made in the second half of 2004 as well as the acquisitions of Uptown Park in June 2005 and of The South Bank in September 2005. Real estate fee income increased approximately \$3.2 million, or 174%, primarily as a result of increased brokerage commissions as well as acquisition and development fees earned on property transactions within our merchant development funds.

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During the first quarter of 2005, ACC was formed to provide construction services to third parties as well as to our merchant development funds. ACC began executing on contracts during the quarter ended June 30, 2005 and recognized \$4.7 million in revenues associated with those contracts during 2005, approximately \$130,000 of which represents fee income on construction management contracts. Such revenues have been recognized under the percentage-of-completion method of accounting.

Securities commission revenue decreased by \$1.6 million or 58% in 2005 as compared to 2004. This decrease was driven by a decrease in the amount of merchant development fund capital raised through our advisory/sponsorship business during 2005 versus 2004. During 2004, we raised \$25.4 million for AmREIT Monthly Income and Growth Fund II, L.P. During 2005, we raised \$11.2 million for MIG III. This decrease in commission income was partially offset by a corresponding decrease in commission expense paid to other third party broker-dealer firms. As we raise capital for our affiliated merchant development partnerships, we earn a securities commission of between 8% and 10.5% of the money raised. These commission revenues are then offset by commission payments to non-affiliated broker-dealers of between 8% and 9%.

#### Expenses

Total operating expenses increased by \$11.0 million, or 82%, from \$13.3 million in 2004 to \$24.3 million 2005. This increase was primarily attributable to increases in property expense, construction costs and depreciation and amortization, coupled with smaller increases in general and administrative expenses. These expense increases were partially offset by a reduction in securities commissions of \$1.4 million as well as a reduction in deferred merger charges of \$1.7 million.

General and administrative expense increased by \$1.9 million, or 43%, during 2005 to \$6.2 million compared to \$4.3 million in 2004. This increase is primarily due to increases in personnel. We increased our total number of employees during 2004 and have continued to do so throughout 2005 in order appropriately match our resources with the growth in our portfolio as well as in our real estate operating and development activities.

Property expense increased \$3.4 million or 243% in 2005 as compared to 2004 (\$4.9 million in 2005 versus \$1.4 million in 2004) primarily as a result of the significant property acquisitions made during 2004 as well as the acquisitions of Uptown Park in June 2005 and The South Bank in September 2005.

As discussed above in "Revenues," ACC was formed in the first quarter of 2005 to provide construction services and began executing on contracts during the quarter ended June 30, 2005. ACC recognized \$4.3 million in construction costs during 2005.

Commission expense decreased by \$1.4 million or 58%, from \$2.4 million in 2004 to \$1.0 million in 2005. This decrease is attributable to reduced capital-raising activity through ASC during 2005 as discussed in "*Revenues*" above.

Depreciation and amortization increased by \$4.2 million, or 233%, to \$6.0 million in 2005 compared to \$1.8 million in 2004. The increased depreciation and amortization is attributable to the significant property acquisitions made during 2004 and 2005 as discussed above.

Deferred merger costs were \$1.7 million in 2004 whereas no such charges were recognized in 2005. The 2004 deferred merger costs were related to deferred consideration payable to H. Kerr Taylor, our Chairman and Chief Executive Officer, as a result of the acquisition of our advisor in 1998, which was owned by Mr. Taylor. In connection with the acquisition, Mr. Taylor agreed to payment for this advisory company in the form of common shares, paid as the Company increased its outstanding equity. Mr. Taylor received 900,000 class A common shares pursuant to this arrangement, the final installment of which was issued to him during 2004.

# Other

Interest expense increased by \$3.1 million, or 95%, from \$3.3 million in 2004 to \$6.4 million in 2005. The increase in interest expense is primarily due to the debt that we assumed in the second half of 2004 related to our property acquisitions as well as the debt we placed in conjunction with our June 2005 Uptown Park acquisition. We assumed a total of \$44.8 million in debt, net of a premium of \$1.4 million, as a result of the 2004 property acquisitions and placed \$49.0 million of debt in connection with the Uptown Park acquisition in 2005.

Income from merchant development funds and other affiliates decreased by \$960,000, or 86%, to \$161,000 in 2005. During 2004, we realized \$869,000 of profit participation from our general partner interest in AOF, one of our merchant development funds which is currently in liquidation. No such amounts were realized during 2005.

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# **Funds From Operations**

We consider FFO to be an appropriate measure of the operating performance of an equity REIT. NAREIT defines FFO as net income (loss) computed in accordance with GAAP, excluding gains or losses from sales of property, plus real estate related depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. In addition, NAREIT recommends that extraordinary items not be considered in arriving at FFO. We calculate our FFO in accordance with this definition. Most industry analysts and equity REITs, including us, consider FFO to be an appropriate supplemental measure of operating performance because, by excluding gains or losses on dispositions and excluding depreciation, FFO is a helpful tool that can assist in the comparison of the operating performance of a company's real estate between periods, or as compared to different companies. Management uses FFO as a supplemental measure to conduct and evaluate our business because there are certain limitations associated with using GAAP net income by itself as the primary measure of our operating performance. Historical cost accounting for real estate assets in accordance with GAAP implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, management believes that the presentation of operating results for real estate companies that uses historical cost accounting is insufficient by itself. There can be no assurance that FFO presented by us is comparable to similarly titled measures of other REITs. FFO should not be considered as an alternative to net income or other measurements under GAAP as an indicator of our operating performance or to cash flows from operating, investing or financing activities as a measure of liquidity.

Below is the calculation of FFO and the reconciliation to net income, which we believe is the most comparable GAAP financial measure to FFO, in thousands:

	2006	2005	2004
Income (loss) – before			
discontinued operations	\$ 6,927 \$	3,547	(\$411)
Income – from discontinued			
operations	636	6,579	999
Plus depreciation of real estate			
assets – from operations	8,766	5,952	1,674
Plus depreciation of real estate			
assets – from			
discontinued operations	15	111	297
Adjustments for			
nonconsolidated affiliates	133	100	29
Less gain on sale of real estate			
assets acquired			
for investment	(285)	(3,400)	(137)
Less class B, C & D			
distributions	(11,442)	(9,245)	(4,454)
Total Funds From Operations			
available to class A			
shareholders	\$ 4,750 \$	3,644 \$	(\$2,003)

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# Item 7A. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to interest-rate changes primarily related to the variable interest rate on our credit facility and related to the refinancing of long-term debt which currently contains fixed interest rates. To achieve these objectives, we borrow primarily at fixed interest rates. We currently do not use interest-rate swaps or any other derivative financial instruments as part of our interest-rate risk management approach.

At December 31, 2006, the carrying value of our total debt obligations was \$144.5 million, \$132.5 million of which represented fixed-rate obligations with an estimated fair value of \$132.9 million. The remaining \$11.9 million of our debt obligations have a variable interest rate. Such debt has market-based terms, and its carrying value is therefore representative of its fair value as of December 31, 2006. In the event interest rates were to increase 100 basis points, annual net income, FFO and future cash flows would decrease by \$119,000 based on the variable-rate debt outstanding at December 31, 2006.

The discussion above considers only those exposures that exist as of December 31, 2006. It therefore does not consider any exposures or positions that could arise after that date. As a result, the ultimate impact to us of interest-rate fluctuations will depend upon the exposures that arise during the period, any hedging strategies in place at that time and actual interest rates.

# **Item 8. Consolidated Financial Statements and Supplementary Data**

(a) (1) Financial Statements
Report of Independent Registered Public Accounting Firm
Consolidated Balance Sheets as of December 31, 2006 and 2005
Consolidated Statements of Operations for the Years Ended December 31, 2006, 2005 and 2004
Consolidated Statements of Shareholders' Equity for the Years Ended December 31, 2006, 2005 and 2004
Consolidated Statements of Cash Flows for the Years Ended December 31, 2006, 2005 and 2004
Notes to Consolidated Financial Statements

(2) Financial Statement Schedule (unaudited)

Schedule III - Consolidated Real Estate Owned and Accumulated Depreciation

# Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

# **Item 9A. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures** 

Under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, management has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) or 15d-15(e) of the Securities Exchange Act of 1934) as of December 31, 2006. Based on that evaluation, our CEO and CFO concluded that our disclosure controls and procedures were effective as of December 31, 2006.

Changes in Internal Controls

There has been no change to our internal control over financial reporting during the quarter ended December 31, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

# **Item 9B. Other Information**

Not applicable

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#### **PART III**

# Item 10. Trust Managers, Executive Officers and Corporate Governance

Information with respect to this Item is incorporated by reference from our Proxy Statement, relating to our annual meeting of shareholders to be held on May 29, 2007.

# **Item 11. Executive Compensation**

Information with respect to this Item is incorporated by reference from our Proxy Statement, relating to our annual meeting of shareholders to be held on May 29, 2007.

# Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

We are authorized to grant stock options up to an aggregate of 1,351,394 shares of common stock outstanding at any time as incentive stock options (intended to qualify under Section 422 of the Code) or as options that are not intended to qualify as incentive stock options. All of our equity compensation plans were approved by security holders. Information regarding our equity compensation plans was as follows as of December 31, 2006:

Plan Category	(a) Number of securities to be issued upon exercise of outstanding options	(b) Weighted average exercise price of outstanding options	(c) Number of securities remaining available for future issuances under equity compensation plans (excluding securities reflected in column (a))
Equity compensation plans approved by security holders.		-	1,351,394
Equity compensation plans not approved by security holders.  TOTAL		-	- 1,351,394

# Item 13. Certain Relationships, Related Transactions and Trust Manager Independence

Information with respect to this Item is incorporated by reference from our Proxy Statement, relating to our annual meeting of shareholders to be held on May 29, 2007.

# **Item 14. Principal Accountant Fees and Services**

Information with respect to this Item is incorporated by reference from our Proxy Statement, relating to our annual meeting of shareholders to be held on May 29, 2007.

# **PART IV**

# **Item 15. Exhibits, Financial Statements and Schedules**

(a) (1) Financial Statements

Report of Independent Registered Public Accounting Firm

Consolidated Balance Sheets as of December 31, 2006 and 2005

Consolidated Statements of Operations for the Years Ended December 31, 2006, 2005 and 2004

Consolidated Statements of Shareholders' Equity for the Years Ended December 31, 2006, 2005 and 2004

Consolidated Statements of Cash Flows for the Years Ended December 31, 2006, 2005 and 2004

Notes to Consolidated Financial Statements

- (2) Financial Statement Schedule (unaudited)
  - Schedule III Consolidated Real Estate Owned and Accumulated Depreciation
- (b) Exhibits
- 3.1 Amended and Restated Declaration of Trust (included as Exhibit 3.1 of the Exhibits to the Company's Annual Report on Form 10-KSB for the year ended December 31, 2002, and incorporated herein by reference).
- 3.2 By-Laws, dated December 22, 2002 (included as Exhibit 3.1 of the Exhibits to the Company's Annual Report on Form 10-KSB for the year ended December 31, 2002, and incorporated herein by reference).
- Amended and Restated Revolving Credit Agreement, effective December 8, 2003, by and among AmREIT and Wells
  Fargo Bank, as the Agent, relating to a \$30,000,000 loan (included as Exhibit 10.4 of the Exhibits to the Company's
  Annual Report on Form 10-KSB for the year ended December 31, 2003 and incorporated herein by reference).
- 10.3\* Eighth Modification Agreement, effective November 4, 2005 by and between AmREIT and Wells Fargo Bank, relating to a \$40,000,000 loan and modifying the September 4, 2003 Revolving Credit Agreement (included as Exhibit 10.3 of the Exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 2005 and incorporated herein by reference).
- 10.4\* Employment agreement dated February 19, 2007 with H. Kerr Taylor
- 10.5\* Employment agreement dated February 19, 2007 with Chad C. Braun
- 10.6\* Employment agreement dated February 19, 2007 with Tenel Tayar
- 10.7\* Employment agreement dated February 19, 2007 with David Thailing

10.8*	Employment agreement dated February 19, 2007 with Preston Cunningham
21.1*	Subsidiaries of the Company
31.1*	Certification pursuant to Rule 13a-14(a) of Chief Executive Officer dated December 31, 2006
31.2*	Certification pursuant to Rule 13a-14(a) of Chief Financial Officer dated December 31, 2006
32.1**	Chief Executive Officer certification pursuant to 18 U.S.C. Section 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2**	Chief Financial Officer certification pursuant to 18 U.S.C. Section 1350, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

<sup>\*</sup> Filed herewith

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<sup>\*\*</sup> Furnished herewith

# **Table of Contents**

Items 5, 6, 7, 7A and 8 of Part II and Item 15 of Part IV of this Form 10-K contain the financial statements, financial statement schedule and other financial information. No Annual Report or proxy material has yet been provided to security holders with respect to 2007.

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf on the 26th of March 2007 by the undersigned, thereunto duly authorized.

# **AmREIT**

/s/ H. Kerr Taylor H. Kerr Taylor, President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

/s/ H. Kerr Taylor March 26, 2007

H. KERR TAYLOR

President, Chairman of the Board, Chief Executive Officer and Director (Principal Executive Officer)

/s/ Robert S. Cartwright, Jr. March 26, 2007

ROBERT S. CARTWRIGHT, JR., Trust Manager

/s/ G. Steven Dawson March 26, 2007

G. STEVEN DAWSON, Trust Manager

/s/ Philip W. Taggart March 26, 2007

PHILIP W. TAGGART, Trust Manager

/s/ H.L. Rush, Jr. March 26, 2007

H.L. RUSH, JR., Trust Manager

/s/ Brett P. Treadwell March 26, 2007

BRETT P. TREADWELL, Vice President - Finance

(Principal Accounting Officer)

# AMREIT AND SUBSIDIARIES INDEX TO FINANCIAL STATEMENTS

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All other financial statement schedules are omitted as the required information is either inapplicable or is included in the financial statements or related notes.

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# **Report of Independent Registered Public Accounting Firm**

The Board of Trust Managers and Shareholders AmREIT:

We have audited the accompanying consolidated balance sheets of AmREIT and subsidiaries ("the Company") as of December 31, 2006 and 2005, and the related consolidated statements of operations, shareholders' equity and cash flows for each of the years in the three-year period ended December 31, 2006. In connection with our audit of the consolidated financial statements, we have also audited the related financial statement schedule. These consolidated financial statements and the financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the Company's internal control over financial reporting. As such, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of AmREIT and subsidiaries as of December 31, 2006 and 2005, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2006, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

/s/ KPMG LLP

Houston, Texas April 2, 2007

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# PART I - FINANCIAL INFORMATION

# **Item 1. Financial Statements**

# Amreit and subsidiaries CONSOLIDATED BALANCE SHEETS December 31, 2006 and December 31, 2005 (in thousands, except share data)

	Dec	cember 31, 2006	December 31, 2005
ASSETS			
Real estate investments at cost:			
Land	\$	122,043	\$ 112,784
Buildings		140,487	127,094
Tenant improvements		9,296	7,366
		271,826	247,244
Less accumulated depreciation and amortization		(10,628)	(5,943)
		261,198	241,301
Real estate held for sale, net		2,708	3,569
Net investment in direct financing leases held for			
investment		19,204	19,212
Intangible lease cost, net		16,016	17,761
Investment in merchant development funds and other			
affiliates		2,651	2,311
Net real estate investments		301,777	284,154
Cash and cash equivalents		3,415	5,915
Tenant receivables, net		4,330	3,132
Accounts receivable, net		1,772	1,807
Accounts receivable - related party		1,665	4,158
Notes receivable - related party		10,104	11,232
Deferred costs		2,045	1,487
Other assets		3,322	3,086
TOTAL ASSETS	\$	328,430	\$ 314,971
LIABILITIES AND SHAREHOLDERS' EQUITY			
Liabilities:			
Notes payable	\$	144,453	\$ 114,687
Accounts payable and other liabilities		9,162	8,232
Below market leases, net		3,960	2,940
Security deposits		668	651
TOTAL LIABILITIES		158,243	126,510
Minority interest		1,137	1,176
Shareholders' equity:			
Preferred shares, \$.01 par value, 10,000,000 shares			
authorized, none issued		-	-

Class A Common shares, \$.01 par value, 50,000,000 shares authorized,		
6,549,950 and 6,479,278 shares issued, respectively	65	65
Class B Common shares, \$.01 par value, 3,000,000 shares authorized,		
1,080,180 and 2,148,649 shares issued, respectively	11	22
Class C Common shares, \$.01 par value, 4,400,000 shares authorized,		
4,145,531 and 4,119,923 shares issued, respectively	41	41
Class D Common shares, \$.01 par value, 17,000,000		
shares authorized,		
11,039,803 and 11,035,482 shares issued, respectively	110	110
Capital in excess of par value	194,696	204,331
Accumulated distributions in excess of earnings	(23,749)	(16,736)
Cost of treasury shares, 292,238 and 77,741 Class A		
shares, respectively	(2,124)	(548)
TOTAL SHAREHOLDERS' EQUITY	169,050	187,285
TOTAL LIABILITIES AND SHAREHOLDERS'		
EQUITY \$	328,430 \$	314,971
See Notes to Consolidated Financial Statements		
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# AMREIT AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS For the years ended December 31, 2006, 2005 and 2004 (in thousands, except per share data)

	:	2006	2005	2004	
Revenues:					
Rental income from operating leases	\$	28,158	\$ 20,484	4 \$ 8,20	00
Earned income from direct financing leases		2,030	2,030	2,02	29
Real estate fee income		1,334	48:	5 40	09
Real estate fee income - related party		6,983	4,588	8 1,44	43
Construction revenues		3,025	2,302		-
Construction revenues - related party		10,435	2,434		-
Securities commission income - related party		6,554	1,16.		42
Asset management fee income - related party		823	49:		61
Total revenues		59,342	33,98	1 15,18	34
Expenses:					
General and administrative		9,489	6,209	9 4,33	34
Property expense		6,851	4,860	0 1,41	18
Construction costs		12,290	4,283	3	-
Legal and professional		1,559	1,593	3 1,10	)2
Real estate commissions		1,042	260	54	44
Securities commissions		5,732	1,012	2 2,40	98
Depreciation and amortization		8,741	6,040	6 1,81	17
Deferred merger costs		-		- 1,68	32
Total expenses		45,704	24,269	9 13,30	)5
Operating income		13,638	9,712	2 1,87	79
Other income (expense):					
Interest and other income - related party		1,425	70:	5	82
Income from merchant development funds and					
other affiliates		967	16	1,12	21
Federal income tax expense for taxable REIT					
subsidiary		(870)	(379	9) (1	16)
Interest expense		(8,083)	(6,412	(3,29)	<del>9</del> 0)
Minority interest in income of consolidated					
joint ventures		(150)	(240	0) (18	87)
Income (loss) before discontinued operations		6,927	3,54	7 (41	11)
Income (loss) from discontinued operations, net of taxes		254	3,350	6 (82	28)
Gain on sales of real estate acquired for resale, net of taxes		382	3,22.	3 1,82	27

Income from discontinued operations	636	6,579	999
Net income	7,563	10,126	588
Distributions paid to class B, C and D shareholders	(11,442)	(9,245)	(4,454)
Net (loss) income available to class A shareholders	\$ (3,879) \$	881	\$ (3,866)
Net (loss) income per class A common share - basic and diluted			
Loss before discontinued operations	\$ (0.72) \$	(1.09)	,
Income from discontinued operations Net (loss) income	\$ 0.10 (0.62) \$	1.26 0.17	0.31 \$ (1.19)
Weighted average class A common shares used to			
compute net (loss) income per share, basic and diluted	6,300	5,205	3,251
See Notes to Consolidated Financial Statements			
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# **Amreit and Subsidiaries**

# CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY For the years ended December 31, 2006, 2005 and 2004 (in thousands, except share data)

Accumulated
Common Capital in distributions
Shares excess of in excess Cost of
Amount par value of earnings treasury Total

	Shares Amoun			in excess of earnings	Cost of treasury	Total
Balance at December 31, 2003	\$ 6	7 \$	59,207	\$ (9,616)	\$ (862)\$	48,796
Net income				588		588
Deferred compensation issuance of restricted shares, Class A			(891)	) -		(891)
Issuance of common shares, Class A		5	2,740	_	65	2,810
Conversion of common shares, Class B	(	1)	-	-	-	(1)
Issuance of restricted shares, Class A		_	7	-	742	749
Amortization of deferred compensation		-	265	-	_	265
Issuance of common shares, Class C	2	7	24,242	-	-	24,269
Retirement of common shares, Class C Issuance of common shares,		-	(464)	-	-	(464)
Class D	2	1	18,238	-	-	18,259
Distributions			-	(6,010)	-	(6,010)
Balance at December 31, 2004	\$ 11	9 \$	103,344	\$ (15,038)	\$ (55)\$	88,370
Net income		-	-	10,126	-	10,126
Deferred compensation issuance of restricted shares,						
Class A		-	(1,248)	-	-	(1,248)
Issuance of common shares, Class A	3	0	21,630	-	57	21,717
Conversion of common shares, Class B		-	-	-	117	117
Amortization of deferred compensation		-	490	-	(667)	(177)
Issuance of common shares, Class C		_	1,646	_	_	1,646
		-	(1,377)	-	-	(1,377)

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Retirement of common shares, Class C					
Issuance of common shares,					
Class D	89	80,250	-	-	80,339
Retirement of common					
shares, Class D		(404)			(404)
Distributions	-	-	(11,824)	-	(11,824)

shares, class b		(101)			(101)
Distributions	-	-	(11,824)	-	(11,824)
Balance at December 31,					
2005	\$ 238 \$	204,331 \$	(16,736)\$	(548)\$	187,285
Net income	-	-	7,563	-	7,563
Deferred compensation					
issuance of restricted shares,					
Class A	-	(987)	-	1,264	277
Repurchase of common					
shares, Class A	-	-	-	(2,840)	(2,840)
Repurchase of common					
shares, Class B	(11)	(9,220)	-	-	(9,231)
Amortization of deferred					
compensation	-	556	-	-	556
Issuance of common shares,					
Class C	2	1,726	-	-	1,728
Retirement of common					
shares, Class C	(2)	(1,506)	-	-	(1,508)
Issuance of common shares,					
Class D	5	4,554	-	-	4,559
Retirement of common					
shares, Class D	(5)	(4,758)	-	-	(4,763)
Distributions	-	-	(14,576)	-	(14,576)
<b>Balance at December 31,</b>					
2006	227	194,696	(23,749)	(2,124)	169,050

See Notes to Consolidated Financial Statements.

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# AMREIT AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands, except share data)

	Years ended December 31, 2006 2005 2004				•
Cash flows from operating activities:					
Net income	\$ 7,563	\$	10,126	\$	588
Adjustments to reconcile net income					
to net cash					
provided by operating activities:					
Investment in real estate acquired for					
resale	(3,331)		(3,399)		(5,053)
Proceeds from sales of real estate					
acquired for resale	2,190		11,497		6,673
Gain on sales of real estate acquired					
for resale	(382)		(3,223)		(1,827)
Gain on sales of real estate acquired					
for investment	(285)		(3,400)		(137)
Debt prepayment penalty	-		109		-
Impairment charges	-		-		2,403
Income from merchant development					
funds and other affiliates	(967)		(161)		(1,121)
Depreciation and amortization	8,824		5,777		2,134
Amortization of deferred					
compensation	556		490		265
Minority interest in income of					
consolidated joint ventures	56		838		368
Deferred merger costs	-		-		1,682
Increase in tenant receivables	(1,198)		(1,844)		(325)
Decrease (increase) in accounts					
receivable	35		(1,770)		-
Decrease (increase) in accounts					
receivable - related party	2,493		(3,073)		(708)
Cash receipts from direct financing					
leases	_		_		
more (less) than income recognized	8		7		(5)
Increase in deferred costs	(130)		(219)		(142)
Increase in other assets	(296)		(1,368)		(492)
Increase in accounts payable and					
other liabilities	1,002		3,402		2,676
Increase in security deposits	22		280		271
Net cash provided by operating	16.160		11000		7.250
activities	16,160		14,069		7,250
Cash flows from investing activities:					
Improvements to real estate	(4,026)		(1,784)		(1,511)
Acquisition of investment properties	(24,518)		(110,640)		(104,347)
110 quisition of involutiont proportion	(21,510)		(110,010)		(101,517)

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Notes receivable (advances)						
collections		_		(20)		1,000
Loans to affiliates		(22,069)		(11,232)		-
Payments from affiliates		23,197		_		-
Additions to furniture, fixtures and						
equipment		(128)		(162)		(463)
Investment in merchant development						
funds and other affiliates		(1,055)		(929)		(1,534)
Distributions from merchant						, , ,
development funds and other						
affiliates		1,994		660		1,221
Proceeds from sale of investment		,				,
property		4,466		16,603		5,852
Increase (decrease) in preacquisition		,		,		,
costs		16		(15)		(19)
Net cash used in investing activities		(22,123)		(107,519)		(99,801)
		(,)		(==,,==,)		(22,002)
Cash flows from financing activities:						
Proceeds from notes payable		82,650		52,386		103,820
Payments of notes payable		(52,652)		(43,436)		(46,293)
Purchase of treasury shares		(2,610)		(582)		-
Issuance of common shares		-		108,976		46,414
Retirement of common shares		(15,502)		(1,781)		(464)
Issuance costs		(82)		(11,424)		(5,609)
Distributions		(8,246)		(6,961)		(4,287)
Distributions to minority interests		(95)		(773)		(101)
Net cash provided by financing		(>-)		(,,,,,		()
activities		3,463		96,405		93,480
		2,102		2 0,100		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Net increase (decrease) in cash and						
cash equivalents		(2,500)		2,955		929
Cash and cash equivalents, beginning		(2,000)		_,,,,,		> <b>-</b> >
of period		5,915		2,960		2,031
Cash and cash equivalents, end of		5,715		2,200		2,001
period	\$	3,415	\$	5,915	\$	2,960
portou	Ψ	5,415	Ψ	3,713	Ψ	2,700
Supplemental schedule of cash flow						
information:						
Cash paid during the year for:						
Interest	\$	7,861	\$	6,506	\$	3,056
Income taxes	Ψ	945	Ψ	707	Ψ	165
meome taxes		ノサジ		707		105

# Supplemental schedule of noncash investing and financing activities

During 2006, 2005 and 2004, the Company converted 70,000, 98,000 and 116,000 B shares to A shares, respectively. Additionally, during 2006, 2005 and 2004, the Company issued Class C and D shares with a value of \$6.2 million, \$4.9 million and \$1.7 million, respectively, in satisfaction of dividends through the dividend reinvestment program.

In 2006, the Company issued 166,000 restricted shares to employees and trust managers as part of their compensation arrangements. The restricted shares vest over a four and three year period, respectively. The Company recorded \$1.2 million in deferred compensation related to the issuance of the restricted shares.

In 2005, the Company issued 165,000 restricted shares to employees and trust managers as part of their compensation plan. The restricted shares vest over a four and three year period, respectively. The Company recorded \$1.3 million in deferred compensation related to the issuance of the restricted shares.

In 2004, the Company issued 141,000 restricted shares to employees and trust managers as part of their compensation plan. The restricted shares vest over a four and three year period, respectively. The Company recorded \$918,000 in deferred compensation related to the issuance of the restricted stock.

In 2004, the Company assumed \$44.8 million in debt (net of a premium of \$1.4 million) related to the acquisition of investment properties.

See Notes to Consolidated Financial Statements.

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# AMREIT AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS December 31, 2006, 2005 and 2004

# 1. DESCRIPTION OF BUSINESS AND NATURE OF OPERATIONS

AmREIT, a Texas real estate investment trust, is a real estate company with two distinct companies within one: a portfolio of Irreplaceable Corners - premier retail properties in high-traffic, highly-populated areas - which are held for long-term value and provide a foundation to AmREIT's growth through a steady stream of rental income; and an advisory/sponsorship business that broadens AmREIT's avenues to capital and raises private equity for a series of merchant development funds, resulting in recurring income from assets under management. AmREIT seeks to add more of a growth component to the recurring-income nature of each company as well as provide earnings potential from multiple sources with its real estate development and operating business, which seeks to provide value through offering an array of services (constructing, developing, acquiring, disposing of, brokering, leasing and managing properties) to AmREIT's tenants and properties, to its advisory/sponsorship business portfolios and to third parties.

When we listed on the AMEX in July 2002, its total assets had a book value of \$48 million and equity within its advisory/sponsorship business totaled \$15 million in equity assets under management. As of December 31, 2006, AmREIT owned a real estate portfolio consisting of 49 properties located in 15 states that had a book value of \$328 million; directly managed, through its five actively managed merchant development funds, a total of \$121 million in contributed capital; and had over 600,000 square feet of retail centers in various stages of development or in the pipeline for both its advisory/sponsorship business and for third parties.

AmREIT's direct predecessor, American Asset Advisers Trust, Inc. ("AAA"), was formed as a Maryland corporation in 1993. Prior to 1998, AAA was externally advised by American Asset Advisors Corp. which was formed in 1985. In June 1998, AAA merged with its advisor and changed its name to AmREIT, Inc. In December 2002, AmREIT, Inc. reorganized as a Texas real estate investment trust and became AmREIT.

On July 23, 2002, the Company completed a merger with three of its affiliated partnerships, AAA Net Realty Fund IX, Ltd., AAA Net Realty Fund XI, Ltd. With the merger of the affiliated partnerships, we increased our real estate assets by approximately \$24.3 million and issued approximately 2.6 million Class B common shares to the limited partners in the affiliated partnerships. The acquired properties are unencumbered, single tenant, free standing properties on lease to national and regional tenants, where the lease is the direct obligation of the parent company.

As discussed above, in June 1998, our predecessor merged with American Asset Advisors Corp., which was wholly-owned by our President and CEO. Subsequent to the merger, we paid deferred compensation to him in the form of additional Class A Common shares. These share issuances were recorded as deferred merger expenses in our statements of operations. During 2004, we issued 241,000 shares to him under the deferred consideration agreement as a result of the issuance of additional class C common shares, resulting in a non-cash charge to earnings of \$1.7 million. This share issuance in 2004 represented the final installment of shares owed to him pursuant to the agreement. To date, we have issued 900,000 class A common shares to him, and no further shares will be issued under this arrangement.

# 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# **BASIS OF PRESENTATION**

Our financial records are maintained on the accrual basis of accounting whereby revenues are recognized when earned and expenses are recorded when incurred. The consolidated financial statements include our accounts as well as the accounts of any wholly- or majority-owned subsidiaries in which we have a controlling financial interest. Investments

in joint ventures and partnerships where we have the ability to exercise significant influence, but do not exercise financial and operating control, are accounted for using the equity method. All significant inter-company accounts and transactions have been eliminated in consolidation.

#### REVENUE RECOGNITION

We lease space to tenants under agreements with varying terms. The majority of the leases are accounted for as operating leases with revenue being recognized on a straight-line basis over the terms of the individual leases. Accrued rents are included in tenant receivables. Revenue from tenant reimbursements of taxes, maintenance expenses and insurance is recognized in the period the related expense is recorded. Additionally, certain of the lease agreements contain provisions that grant additional rents based on tenants' sales volumes (contingent or percentage rent). Percentage rents are recognized when the tenants achieve the specified targets as defined in their lease agreements. During the years ended December 31, 2006, 2005 and 2004, we recognized percentage rents of \$760,000, \$154,000 and \$65,000, respectively. We recognize lease termination fees in the period that the lease is terminated and collection of the fees is reasonably assured. During the three years in the period ended December 31, 2006, we recognized lease termination fees of \$700,000, \$0 and \$0, respectively, which have been included in rental income from operating leases. The terms of certain leases require that the building/improvement portion of the lease be accounted for under the direct financing method which treats the building as if we had sold it to the lessee and entered into a long-term financing arrangement with such lessee. This accounting method is appropriate when the lessee has all of the benefits and risks of property ownership that they otherwise would if they owned the building versus leasing it from us.

We have been engaged to provide various real estate services, including development, construction, construction management, property management, leasing and brokerage. The fees for these services are recognized as services are provided and are generally calculated as a percentage of revenues earned or to be earned or of property cost, as appropriate. Revenues from fixed-price construction contracts are recognized on the percentage-of-completion method, measured by the physical completion of the structure. Revenues from cost-plus-percentage-fee contracts are recognized on the basis of costs incurred during the period plus the percentage fee earned on those costs. Construction management contracts are recognized only to the extent of the fee revenue.

Construction contract costs include all direct material and labor costs and any indirect costs related to contract performance. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. Changes in job performance, job conditions, and estimated profitability, including those arising from any contract penalty provisions, and final contract settlements may result in revisions to costs and income and are recognized in the period in which the revisions are determined. Any profit incentives are included in revenues when their realization is reasonably assured. An amount equal to contract costs attributable to any claims is included in revenues when realization is probable and the amount can be reliably estimated.

Unbilled construction receivables represent reimbursable costs and amounts earned under contracts in progress as of the date of our balance sheet. Such amounts become billable according to contract terms, which usually consider the passage of time, achievement of certain milestones or completion of the project. Advance billings represent billings to or collections from clients on contracts in advance of revenues earned thereon. Unbilled construction receivables are generally billed and collected within the twelve months following the date of our balance sheet, and advance billings are generally earned within the twelve months following the date of our balance sheet. As of December 31, 2006, \$126,000 of unbilled receivables has been included in "Accounts receivable" and \$14,000 of unbilled receivables due from related parties has been included in "Accounts receivable - related party". At December 31, 2005, \$700,000 of unbilled receivables has been included in "Accounts receivable - related party". We had advance billings of \$44,000 and \$0 as of December 31, 2006 and December 31, 2005, respectively.

Securities commission income is recognized as units of our merchant development funds are sold through our wholly-owned subsidiary, AmREIT Securities Company (ASC). Securities commission income is earned as the services are performed and pursuant to the corresponding prospectus or private offering memorandum. Generally, it includes a selling commission of between 6.5% and 7.5%, a dealer manager fee of between 2.5% and 3.25% and

offering and organizational costs of 1.0% to 1.50%. The selling commission is then paid out to the unaffiliated selling broker dealer and reflected as securities commission expense.

## REAL ESTATE INVESTMENTS

<u>Development Properties</u> - Land, buildings and improvements are recorded at cost. Expenditures related to the development of real estate are carried at cost which includes capitalized carrying charges, acquisition costs and development costs. Carrying charges, primarily interest, real estate taxes and loan acquisition costs, and direct and indirect development costs related to buildings under construction, are capitalized as part of construction in progress. The capitalization of such costs ceases at the earlier of one year from the date of completion of major construction or when the property, or any completed portion, becomes available for occupancy. The Company capitalizes acquisition costs once the acquisition of the property becomes probable. Prior to that time, we expense these costs as acquisition expense. During the years ended December 31, 2006, 2005 and 2004, interest and taxes in the amount of \$57,000, \$188,000, and \$165,000, respectively were capitalized on properties under development.

Acquired Properties and Acquired Lease Intangibles - We account for real estate acquisitions pursuant to Statement of Financial Accounting Standards No. 141, Business Combinations ("SFAS 141"). Accordingly, we allocate the purchase price of the acquired properties to land, building and improvements, identifiable intangible assets and to the acquired liabilities based on their respective fair values. Identifiable intangibles include amounts allocated to acquired out-of-market leases, the value of in-place leases and customer relationship value, if any. We determine fair value based on estimated cash flow projections that utilize appropriate discount and capitalization rates and available market information. Estimates of future cash flows are based on a number of factors including the historical operating results, known trends and specific market and economic conditions that may affect the property. Factors considered by management in our analysis of determining the as-if-vacant property value include an estimate of carrying costs during the expected lease-up periods considering market conditions, and costs to execute similar leases. In estimating carrying costs, management includes real estate taxes, insurance and estimates of lost rentals at market rates during the expected lease-up periods, tenant demand and other economic conditions. Management also estimates costs to execute similar leases including leasing commissions, tenant improvements, legal and other related expenses. Intangibles related to out-of-market leases and in-place lease value are recorded as acquired lease intangibles and are amortized as an adjustment to rental revenue or amortization expense, as appropriate, over the remaining terms of the underlying leases. Premiums or discounts on acquired out-of-market debt are amortized to interest expense over the remaining term of such debt.

<u>Depreciation</u> - Depreciation is computed using the straight-line method over an estimated useful life of up to 50 years for buildings, up to 20 years for site improvements and over the term of lease for tenant improvements. Leasehold estate properties, where we own the building and improvements but not the related ground, are amortized over the life of the lease.

<u>Properties Held for Sale</u> - Properties are classified as held for sale if we have decided to market the property for immediate sale in its present condition with the belief that the sale will be completed within one year. Operating properties held for sale are carried at the lower of cost or fair value less cost to sell. Depreciation and amortization are suspended during the held for sale period. At December 31, 2006, we owned one property with a carrying value of \$2.7 million which was classified as real estate held for sale. At December 31, 2005, we owned two properties with a combined carrying value of \$3.6 million that were classified as real estate held for sale, both of which were disposed of during the quarter ended March 31, 2006.

Our properties generally have operations and cash flows that can be clearly distinguished from the rest of the Company. The operations and gains on sales reported in discontinued operations include those properties that have been sold or are held for sale and for which operations and cash flows have been clearly distinguished. The operations of these properties have been eliminated from ongoing operations, and we will not have continuing involvement after disposition. Prior period operating activity related to such properties has been reclassified as discontinued operations in the accompanying statements of operations.

Impairment - We review our properties for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets, including accrued rental income, may not be recoverable through operations. We determine whether an impairment in value occurred by comparing the estimated future cash flows (undiscounted and without interest charges), including the residual value of the property, with the carrying value of the individual property. If impairment is indicated, a loss will be recorded for the amount by which the carrying value of the asset exceeds its fair value. During 2004, impairment charges in the aggregate amount of \$2.4 million were recognized related to two of our single-tenant properties that were held for sale during 2004, one of which was sold during 2004 and the other of which was sold in December 2005. These impairment charges are reported as discontinued operations.

### RECEIVABLES AND ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS

Tenant receivables - Included in tenant receivables are base rents, tenant reimbursements and receivables attributable to recording rents on a straight-line basis. An allowance for the uncollectible portion of accrued rents and accounts receivable is determined based upon customer credit-worthiness (including expected recovery of our claim with respect to any tenants in bankruptcy), historical bad debt levels, and current economic trends. As of December 31, 2006 and 2005, we had an allowance for uncollectible accounts of \$157,000 and \$163,000, respectively, related to our tenant receivables. During 2006, 2005 and 2004, we recorded bad debt expense in the amount of \$236,000, \$163,000 and \$67,000 respectively, related to tenant receivables that we specifically identified as potentially uncollectible based on our assessment of the tenant's credit-worthiness. We recovered \$97,000 in 2005 and had no recoveries of bad debt in 2004 or 2006 related to tenant receivables. Bad debt expenses and any related recoveries are included in general and administrative expense.

Accounts receivable - included in accounts receivable are amounts due from clients of our construction services business and various other receivables. As of December 31, 2006 and 2005, we had an allowance for uncollectible accounts of \$264,000 related to our accounts receivable. During 2005, we recorded bad debt expense in the amount of \$264,000 related to amounts due to us as reimbursement from a vendor for obligations that we paid on such vendor's behalf. We believe such amounts to be potentially uncollectible based on our assessment of the vendor's credit-worthiness and other considerations. We have recorded no other bad debt expense related to accounts receivable during the three years in the period ended December 31, 2006. Bad debt expense and any related recoveries are included in general and administrative expense.

Notes receivable - related party - included in related party notes receivable are loans made to our affiliated merchant development funds as part of our treasury management function whereby we place excess cash in short term bridge loans for these affiliates related to the acquisition or development of properties. We typically provide such financing to our affiliates as a way of efficiently deploying our excess cash and earning a higher return than we would in other short term investments or overnight funds. In most cases, the funds have a construction lender in place, and we simply step in and provide financing on the same terms as the third party lender. In so doing, we are able to access these funds as needed by having our affiliate then draw down on their construction loans. These loans are unsecured, bear interest at the prime rate and are due upon demand.

## **DEFERRED COSTS**

Deferred costs include deferred leasing costs and deferred loan costs, net of amortization. Deferred loan costs are incurred in obtaining financing and are amortized to interest expense over the term of the debt agreements. Deferred leasing costs consist of external commissions associated with leasing our properties and are amortized to expense over the lease term. Accumulated amortization related to deferred loan costs as of December 31, 2006 and 2005 totaled \$421,000 and \$268,000, respectively. Accumulated amortization related to leasing costs as of December 31, 2006 and 2005 totaled \$264,000 and \$164,000, respectively.

#### **DEFERRED COMPENSATION**

Our deferred compensation and long term incentive plan is designed to attract and retain the services of our trust managers and employees that we consider essential to our long-term growth and success. As such, it is designed to provide them with the opportunity to own shares, in the form of restricted shares, in us, and provide key employees the opportunity to participate in the success of our affiliated actively managed merchant development funds through the economic participation in our general partner companies. All long term compensation awards are designed to vest over a period of three to seven years and promote retention of our team.

<u>Restricted Share Issuances</u> - Deferred compensation includes grants of restricted shares to our trust managers and employees as a form of long-term compensation. The share grants vest over a period of three to seven years. We determine the fair value of the restricted shares as the number of shares awarded multiplied by the closing price per share of our class A common shares on the grant date. We amortize such fair value ratably over the vesting periods of the respective awards.

The following table presents restricted share activity during the year ended December 31, 2006:

	Non-vested Shares	Weighted Av grant date fair va	
Beginning of period	253,002	\$	7.49
Granted	166,266		7.01
Vested	(32,777)		7.27
Forfeited	(30,892)	)	7.23
End of period	355,599	\$	7.31

The weighted-average grant date fair value of restricted shares issued during the years ended December 31, 2006 and 2005 was \$7.01 per share and \$8.10 per share, respectively. The total fair value of shares vested during the years ended December 31, 2006 and 2005 was \$238,000 and \$237,000 respectively. Total compensation cost recognized related to restricted shares during the three years in the period ended December 31, 2006 was \$556,000, \$502,000 and \$324,000, respectively. As of December 31, 2006, total unrecognized compensation cost related to restricted shares was \$1.9 million, and the weighted average period over which we expect this cost to be recognized is 4.5 years.

General Partner Profit Participation Interests - We have assigned up to 45% of the economic interest in certain of our merchant development funds to certain of our key employees. This economic interest is received, as, if and when we receive economic benefit from our profit participation, after certain preferred returns have been paid to the partnership's limited partners. This assignment of economic interest generally vests over a period of five to seven years. This allows us to align the interest of our employees with the interest of our shareholders. Because any future profits and earnings from the retail limited partnerships cannot be reasonably predicted or estimated, and any employee benefit is contingent upon the benefit received by the general partner of the retail limited partnerships, we recognize expense associated with the assignment of economic interest in our retail limited partnerships as we recognize the corresponding income from the associated merchant development funds. No portion of the economic interest in the merchant development funds that have provided profit participation to us to date have been assigned to employees. Therefore, no compensation expense has been recorded to date.

Tax-Deferred Retirement Plan (401k) - We maintain a defined contribution 401k retirement plan for our employees. This plan is available for all employees immediately upon employment. The plan allows for contributions to be either invested in an array of large, mid and small cap mutual funds or directly into class A common shares. Employee contributions invested in our stock are limited to 50% of the employee's contributions. We match 50% of the employee's contribution, up to a maximum employee contribution of 4%. None of the employer contribution can be matched in our stock. As of December 31, 2006, 2005 and 2004, there were 40, 41 and 25 participants enrolled in the plan. Employer contributions to the plan were \$99,000, \$72,000 and \$51,000, for the three years ended December 31, 2006, 2005 and 2004, respectively.

<u>Stock Options</u> - We are authorized to grant options on up to an aggregate of 1,351,394 shares of our class A common shares as either incentive or non-qualified share options, up to an aggregate of 6.0% of the total voting shares outstanding. As of December 31, 2006 and December 31, 2005, none of these options have been granted.

### FEDERAL INCOME TAXES

AmREIT has elected to be taxed as a real estate investment trust ("REIT") under the Internal Revenue Code of 1986, and is, therefore, not subject to Federal income taxes to the extent of dividends paid, provided it meets all conditions

specified by the Internal Revenue Code for retaining its REIT status, including the requirement that at least 90% of its real estate investment trust taxable income be distributed to shareholders.

AmREIT's real estate operating and development business, AmREIT Realty Investment Corporation and subsidiaries ("ARIC"), is a fully integrated and wholly-owned business consisting of brokers and real estate professionals that provide development, acquisition, brokerage, leasing, construction, asset and property management services to our publicly traded portfolio and merchant development funds as well as to third parties. ARIC and our wholly-owned corporations that serve as the general partners of our merchant development funds are treated for Federal income tax purposes as taxable REIT subsidiaries (collectively, the "Taxable REIT Subsidiaries"). Federal and state income taxes are accounted for under the asset and liability method.

#### **EARNINGS PER SHARE**

Basic earnings per share has been computed by dividing net income (loss) available to class A common shareholders by the weighted average number of class A common shares outstanding. Diluted earnings per share has been computed by dividing net income (as adjusted as appropriate) by the weighted average number of common shares outstanding plus the weighted average number of dilutive potential common shares. Diluted earnings per share information is not applicable due to the anti-dilutive nature of the common class B, class C and class D shares which represent 24.7 million, 22.2 million and 11.4 million potential common shares for the years ended December 31, 2006, 2005 and 2004, respectively.

The following table presents information necessary to calculate basic and diluted earnings per share for the periods indicated:

	For the Years Ended December 31,				
	2006	2005	2004		
(Loss) earnings to class A					
common shareholders	(\$3,879)	\$881	(\$3,866)		
(in thousands) *					
Weighted average class A					
common shares outstanding	6,300	5,205	3,251		
(in thousands)					
Basic and diluted	(\$0.62)	\$0.17	(\$1.19)		
(loss)/earnings per share *					

<sup>\*</sup> The operating results for 2004 include a charge to earnings of \$1.7 million, which was the market value of the class A common shares issued to H. Kerr Taylor, President & CEO, related to the sale of his advisory company to us in 1998. The charge represented deferred merger costs related to this sale that was triggered by the issuance of additional common stock as part of the merger with certain of our affiliated investment funds during 2002 and the issuance of common C stock in 2003 and in 2004. Additionally, the operating results for 2004 include impairment charges of \$2.4 million, which are related to two of our single-tenant properties that were held for sale during 2004, one of which was sold during 2004 and another of which was sold in December 2005.

## **USE OF ESTIMATES**

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## FAIR VALUE OF FINANCIAL INSTRUMENTS

Our consolidated financial instruments consist primarily of cash, cash equivalents, tenant receivables, accounts receivable, notes receivable, accounts payable and other liabilities and notes payable. The carrying value of cash, cash equivalents, tenant receivables, accounts receivable, notes receivable, accounts payable and other liabilities are representative of their respective fair values due to the short-term maturity of these instruments. As of December 31, 2006, the carrying value of our total debt obligations was \$144.5 million, \$132.5 million of which represent fixed-rate obligations with an estimated fair value of \$132.9 million. Our revolving line of credit has market-based terms, including a variable interest rate. Accordingly, the carrying value of the line of credit is representative of its fair value.

As of December 31, 2005, the carrying value of our total debt obligations was \$114.7 million, all of which represented fixed-rate obligations and had an estimated fair value of \$117.3 million.

## CONSOLIDATION OF VARIABLE INTEREST ENTITIES

In December 2003, the FASB reissued Interpretation No. 46 ("FIN 46R"), Consolidation of Variable Interest Entities, as revised. FIN 46R addresses how a business enterprise should evaluate whether it has a controlling financial interest in an entity through means other than voting rights. FIN 46R requires a variable interest entity to be consolidated by a company that is subject to a majority of the risk of loss from the variable interest entity's activities or entitled to receive a majority of the entity's residual returns or both. Disclosures are also required about variable interest entities in which a company has a significant variable interest but that it is not required to consolidate.

As of December 31, 2006, we are an investor in and the primary beneficiary of one entity that qualifies as a variable interest entity pursuant to FIN 46R. This entity was established to develop, own, manage, and hold property for investment and comprises \$4.1 million of our total consolidated assets at period end. This entity had no debt outstanding at period end.

#### **NEW ACCOUNTING STANDARDS**

In June 2005, the Emerging Issues Task Force issued EITF Issue No. 04-05 ("EITF 04-05"), *Determining Whether a General Partner, or the General Partners as a Group, Controls a Limited Partnership or Similar Entity When the Limited Partners Have Certain Rights*. EITF 04-05 makes it more likely that general partners will be required to consolidate limited partnerships by making it more difficult for a general partner to overcome the presumption that it controls the limited partnership. Under this new guidance, the presumption of general partner control will be overcome only when the limited partners have either of two types of rights - the right to dissolve or liquidate the partnership or otherwise remove the general partner "without cause" or the right to effectively participate in significant decisions made in the ordinary course of the partnership's business. These 'kick-out rights' and 'participating rights' must be substantive in order to overcome the presumption of general partner control. The guidance was effective June 29, 2005 for all newly-formed limited partnerships and for existing limited partnership agreements that are modified. The guidance was effective for existing limited partnership agreements that are not modified no later than the beginning of the first reporting period in fiscal years beginning after December 15, 2005.

In December 2004, the FASB issued Statement No. 123R ("SFAS 123R"), *Share-Based Payment* that requires companies to expense the value of employee stock options and similar awards. SFAS 123R becomes effective in the first quarter of 2006. We have historically not used stock options as a means of compensating our employees, and therefore we have no stock options outstanding as of December 31, 2006. Our strategy to date has been to compensate our employees through issuance of restricted shares of our class A common stock. We determine the fair value of such awards based on the fair market value of the shares on the date of grant and then record that expense over the vesting period of the respective awards. The provisions of SFAS 123R did not change this accounting treatment for our restricted stock awards.

In June 2006, the FASB issued FASB Interpretation No. 48 ("FIN 48"), "Accounting for Uncertainty in Income Taxes-an interpretation of FASB Statement No. 109." FIN 48 clarifies the accounting for uncertainty in income taxes recognized in the financial statements. The interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition of a tax position taken, or expected to be taken, in a tax return. A tax position may only be recognized in the financial statements if it is more likely than not that the tax position will be sustained upon examination. There are also several disclosure requirements. We will adopt this interpretation during the first quarter of 2007, and we do not expect the adoption of this interpretation to have a material effect on our consolidated financial statements.

In September 2006, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin No. 108 ("SAB 108"). SAB 108 allows for the adjustment of the cumulative effect of prior year immaterial errors in assets and liabilities as of the beginning of the fiscal year, with an offsetting adjustment to the opening balance of retained earnings. We adopted SAB 108 for our annual financial statements for the year ended December 31, 2006. Such adoption did not impact our results of operations or financial position.

In September 2006, FASB issued SFAS No. 157, Fair Value Measurements (SFAS No. 157). SFAS No. 157 defines fair value, establishes a framework for measuring fair value and requires enhanced disclosures about fair value measurements. SFAS No. 157 requires companies to disclose the fair value if its financial instruments according to a fair value hierarchy. Additionally,

companies are required to provide certain disclosures regarding instruments within the hierarchy, including a reconciliation of the beginning and ending balances for each major category of assets and liabilities. SFAS No. 157 is effective for our fiscal year beginning January 1, 2008. The adoption of SFAS 157 is not expected to have a material effect on our results of operations or financial position.

## **DISCONTINUED OPERATIONS**

The following is a summary of our discontinued operations (in thousands, except for per share data):

	2006	2005	2004
Rental revenue and earned income from			
DFL	\$ 52 \$	1,804	\$ 2,094
Interest and other income	-	146	936
Gain on sale of real estate held for resale	382	3,223	1,827
Gain on sale of real estate held for			
investment	285	3,400	137
Total revenues	719	8,573	4,994
Property expense	(104)	(382)	(355)
General and administrative	(17)	(271)	(75)
Legal and professional	(39)	(2)	(1)
Depreciation and amortization	(15)	(111)	(297)
Income tax	7	(340)	(521)
Interest expense	(7)	(182)	(161)
Minority interest	92	(597)	(182)
Debt prepayment penalty	-	(109)	-
Impairment charge	-	-	(2,403)
Total expenses	(83)	(1,994)	(3,995)
Income from discontinued operations	636	6,579	999
Basic and diluted income from			
discontinued operations per class A			
common share			
	\$ 0.10 \$	1.26	\$ 0.31

## STOCK ISSUANCE COSTS

Issuance costs incurred in the raising of capital through the sale of common shares are treated as a reduction of shareholders' equity.

## CASH AND CASH EQUIVALENTS

For purposes of the consolidated statements of cash flows, the Company considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents. Cash and cash equivalents consist of demand deposits at commercial banks and money market funds.

## RECLASSIFICATIONS

Certain amounts in the prior year consolidated financial statements have been reclassified to conform to the presentation used in the current year consolidated financial statements.

## 3. OPERATING LEASES

Our operating leases range from five to twenty-five years and generally include one or more five year renewal options. A summary of minimum future base rentals to be received, exclusive of any renewals, under non-cancelable operating leases in existence at December 31, 2006 is as follows (in thousands):

2007	\$ 19,354
2008	18,470
2009	17,506
2010	13,590
2011	9,753
2012-thereafter	61,338
	\$ 140,011

## 4. NET INVESTMENT IN DIRECT FINANCING LEASES

The Company's net investment in its direct financing leases at December 31, 2006 and 2005 included (in thousands):

	2006	2005
Minimum lease payments receivable	\$ 44,797 \$	46,835
Unguaranteed residual value	1,763	1,763
Less: Unearned income	(27,356)	(29,386)
	\$ 19.204 \$	19.212

A summary of minimum future rentals, exclusive of any renewals, under the non-cancelable direct financing leases in existence at December 31, 2006 is as follows (in thousands):

2007	\$ 2,137
2008	2,217
2009	2,229
2010	2,240
2011	2,241
2012 - thereafter	33,733
Total	\$ 44,797

## 5. INVESTMENTS IN MERCHANT DEVELOPMENT FUNDS AND OTHER AFFILIATES

## Merchant Development Funds

As of December 31, 2006, we, indirectly through wholly owned subsidiaries, owned interests in six limited partnerships which are accounted for under the equity method as AmREIT exercises significant influence over the investee. These six merchant development funds were formed to develop, own, manage and add value to properties with an average holding period of two to four years. In each of the partnerships, the limited partners, with or without cause, have the right to remove and replace the general partner by a vote of the limited partners owning a majority of the outstanding units. Our interests in these merchant development funds range from 1.4% to 10.5%. These partnerships were formed to develop, own, manage, and hold property for investment.

AmREIT Opportunity Fund ("AOF") - AmREIT Opportunity Corporation ("AOC"), a wholly owned subsidiary of AmREIT, invested \$250,000 as a limited partner and \$1,000 as a general partner in AOF. AmREIT currently owns a 10.5% limited partner interest in AOF. Liquidation of AOF commenced in July of 2002, and as of December 31, 2006, AOF has an interest in one property. As the general partner, AOC receives a promoted interest in cash flow and profits after certain preferred returns are achieved for its limited partners.

<u>AmREIT Income & Growth Fund, Ltd. ("AIG")</u> - AmREIT Income & Growth Corporation, a wholly owned subsidiary of AmREIT, invested \$200,000 as a limited partner and \$1,000 as a general partner in AIG. AmREIT currently owns an approximately 2.0% limited partner interest in AIG.

<u>AmREIT Monthly Income & Growth Fund ("MIG")</u> - AmREIT Monthly Income & Growth Corporation, a wholly owned subsidiary of AmREIT, invested \$200,000 as a limited partner and \$1,000 as a general partner in MIG. AmREIT currently owns an approximately 1.3% limited partner interest in MIG.

<u>AmREIT Monthly Income & Growth Fund II ("MIG II")</u> - AmREIT Monthly Income & Growth II Corporation, a wholly owned subsidiary of AmREIT, invested \$400,000 as a limited partner and \$1,000 as a general partner in MIG II. AmREIT currently owns an approximately 1.6% limited partner interest in MIG II.

AmREIT Monthly Income & Growth Fund III ("MIG III") - AmREIT Monthly Income & Growth III Corporation, our wholly owned subsidiary, invested \$800,000 as a limited partner and \$1,000 as a general partner in MIG III. MIG III began raising money in June 2005. The offering was closed in October 2006, and the capital raised was approximately \$71 million. Our \$800,000 investment represents a 1.1% limited partner interest in MIG III.

AmREIT Monthly Income & Growth Fund IV ("MIG IV") - AmREIT Monthly Income & Growth IV Corporation, our wholly owned subsidiary, invested \$800,000 as a limited partner and \$1,000 as a general partner in MIG IV. MIG IV began raising money in November 2006, and, as of December 31, 2006, had raised approximately \$1.4 million. We expect our limited partnership interest at completion of the offering to be between 0.8% and 1.6%.

The following table sets forth certain financial information for the AIG, MIG, MIG II, MIG III, and MIG IV merchant development funds (AOF is not included as it is currently in liquidation):

Merchant Development Fund	Capital t under Management	LP Interest	GP Interest	Scheduled Liquidation	Sharing LP	Ratios* GP	LP Preference*
AIC	¢10!!!:	2.007	1.007	2000	000	107	9.07
AIG	\$10 million	2.0%	1.0%	2008	99%	1%	8%
					90%	10%	10%
					80%	20%	12%
					70%	30%	15%
					0%	100%	40% Catch Up
					60%	40%	Thereafter
MIG	\$15 million	1.3%	1.0%	2010	99%	1%	8%
MIG	\$1.5 HIIIIIOII	1.570	1.070	2010	99%	10%	10%
					80%	20%	12%
					0%	100%	40% Catch Up
					60%	40%	Thereafter
					00 70	4070	Therearter
MIG II	\$25 million	1.6%	1.0%	2011	99%	1%	8%
1/11/5/11	φ25 ππποπ	1.0 / 0	1.0 /0	2011	85%	15%	12%
					0%	100%	40% Catch Up
					60%	40%	Thereafter
					0070	.0 /0	111010011001
MIG III	\$71 million	1.1%	1.0%	2012	99%	1%	10%
					0%	100%	40% Catch Up
					60%	40%	Thereafter
MIG IV	\$1.4 million	56.1%	1.0%	2013	99%	1%	8.5%
					0%	100%	40% Catch Up
					60%	40%	Thereafter

<sup>\*</sup>Illustrating the Sharing Ratios and LP Preference provisions using AIG as an example, the LPs share in 99% of the cash distributions until they receive an 8% preferred return. Thereafter, the LPs share in 90% of the cash distributions until they receive a 10% preferred return.

## Other affiliate

Other than the merchant development funds, we had an investment in one entity that was accounted for under the equity method since we exercised significant influence over such investee. We invested \$1.1 million in West Road Plaza, LP, for a 25% limited partner interest in the partnership. West Road Plaza was formed in 2004 to acquire, redevelop, lease and manage West Road Plaza, a shopping center located on the north side of Houston, TX at the intersection of I-45 and West Road. West Road Plaza, the sole asset within West Road Plaza, L.P., was sold in October of 2006.

Combined condensed financial information for the merchant development funds and other affiliates (at 100%) is summarized as follows:

			As of Dec	ember (	31,
Combined Balance Sheets (in thousands)			2006		2005
Assets					
Property, net		\$	149,929	\$	101,461
Cash			34,221		4,048
Notes receivable			18,608		-
Other assets			24,453		19,839
Total Assets			227,211		125,348
Liabilities and partners' capital:					
Notes payable (1)			122,979		56,258
Other liabilities			1,168		13,499
Partners capital			103,064		55,591
Total Liabilities and Partners' Capital		\$	227,211	\$	125,348
AmREIT share of Partners' Capital		\$	2,651	\$	2,311
		Years	s ended Decembe	er 31,	
<b>Combined Statement of Operations</b> (in thousands)	2006		2005		2004
Revenue					
Rental income	9,662		6,429		4,125
Gain on sale of properties	3,468		1,406		663
Total Revenue	13,130		7,835		4,788
Expense					
Interest	3,196		1,849		715
Depreciation and amortization	2,757		996		304
Other	3,722		2,306		1,135
Total Expense	9,675		5,151		2,154
Net Income	\$ 3,455	\$	2,684	\$	2,634
AmREIT share of Net Income	\$ 967	\$	161	\$	1,121

<sup>(1)</sup> Includes \$10.1 million and \$11.2 million payable to us as of December 31, 2006 and 2005, respectively.

## **6. ACQUIRED LEASE INTANGIBLES**

In accordance with SFAS 141, we have identified and recorded the value of intangibles at the property acquisition date. Such intangibles include the value of in-place leases and out-of-market leases. Acquired lease intangible assets (in-place leases and above-market leases) are net of accumulated amortization of \$5.5 million and \$2.9 million at December 31, 2006 and 2005, respectively. These assets are amortized over the leases' remaining terms, which range from 1 month to 17 years. The amortization of above-market leases is recorded as a reduction of rental income and the

amortization of in-place leases is recorded to amortization expense. The amortization expense related to in-place leases was \$2.7 million, \$2.0 million and \$475,000 during 2006, 2005 and 2004, respectively. The amortization of above-market leases, which was recorded as a reduction of rental income, was \$487,000, \$337,000 and \$20,000 during 2006, 2005 and 2004, respectively.

Acquired lease intangible liabilities (below-market leases) are net of previously accreted minimum rent of \$1.1 million and \$558,000 at December 31, 2006 and 2005, respectively and are accreted over the leases' remaining terms, which range from 1 month to 17 years. Accretion of below-market leases was \$526,000, \$495,000 and \$63,000 during 2006, 2005

and 2004, respectively. Such accretion is recorded as an increase to rental income.

The estimated aggregate amortization amounts from acquired lease intangibles for each of the next five years are as follows (in thousands):

Year Ending December	Amortization Expense (in-place	Rental Income (out-of-market
31,	lease value)	leases)
2007	\$ 2,344 \$	166
2008	2,205	178
2009	2,076	184
2010	1,591	318
2011	1,234	290
	\$ 9,450 \$	1,136

#### 7. NOTES PAYABLE

The Company's outstanding debt at December 31, 2006 and 2005 consists of the following (in thousands):

	2006	2005
Notes Payable:		
Fixed rate mortgage loans	\$ 132,524	\$ 113,927
Fixed-rate unsecured loans*	-	760
Total notes payable	132,524	114,687
Variable-rate unsecured line of		
credit	11,929	-
Total	\$ 144,453	\$ 114,687

<sup>\*</sup>The fixed-rate unsecured loans were paid off in March 2006.

We have an unsecured credit facility (the "Credit Facility") in place which is being used to provide funds for the acquisition of properties and working capital. The Credit Facility matures in November 2007 and provides that we may borrow up to \$40 million subject to the value of unencumbered assets. Effective November 2005, we renewed our Credit Facility on terms and conditions substantially the same as the previous facility. The Credit Facility contains covenants which, among other restrictions, require us to maintain a minimum net worth, a maximum leverage ratio, maximum tenant concentration ratios, specified interest coverage and fixed charge coverage ratios and allow the lender to approve all distributions. On December 31, 2006, we were in compliance with all financial covenants. The Credit Facility's annual interest rate varies depending upon our debt to asset ratio, from LIBOR plus a spread of 1.35% to LIBOR plus a spread of 2.35%. As of December 31, 2006, the interest rate was LIBOR plus 1.55%. As of December 31, 2006, there was \$11.9 million outstanding under the Credit Facility. We have approximately \$26.1 million available under our line of credit, subject to the covenants above.

As of December 31, 2006, the weighted average interest rate on our fixed-rate debt is 6.02%, and the weighted average remaining life of such debt is 7.1 years. We added fixed-rate debt of \$20.0 million during the year ended December 31, 2006. In conjunction with the acquisition of Uptown Park during 2005, we added \$49.0 million in

fixed-rate debt. All other acquisitions have been funded by cash on hand at the date of the acquisition or through the Credit Facility.

As of December 31, 2006, scheduled principal repayments on notes payable and the Credit Facility were as follows (in thousands):

		Sc	heduled		
		Pr	rincipal	Term-Loan	Total
	Scheduled Payments by Year	Pa	yments	Maturities	Payments
	2007		13,186	-	13,186
	2008		1,349	13,410	14,759
	2009		1,448	-	1,448
201	2010		1,555	-	1,555
	2011		1,607	-	1,607
	Beyond five years		26,136	84,887	111,023
	Unamortized debt premiums		-	875	875
	Total	\$	45,281	\$ 99,172	\$ 144,453

### 8. CONCENTRATIONS

As of December 31, 2006, two properties individually accounted for more than 10% of our consolidated total assets - Uptown Park in Houston, Texas and MacArthur Park in Dallas, Texas accounted for 20% and 15%, respectively of total assets. Consistent with our strategy of investing in areas that we know well, 18 of our properties are located in the Houston metropolitan area. These Houston properties represent 59% of our rental income for the year ended December 31, 2006. Houston is Texas' largest city and the fourth largest city in the United States.

Following are the revenues generated by the Company's top tenants for each of the years in the three-year period ended December 31 (\$ in thousands):

Tenant	2006	2005	2004
Kroger Company	\$ 2,801 \$	2,899 \$	804
IHOP Corporation	2,249	2,249	2,499
CVS/pharmacy	1,046	1,060	935
Landry's Restaurants Inc.	872	445	436
Linens N Things	624	716	-
Barnes & Noble Inc.	438	466	-
	\$ 8,030 \$	7,835 \$	4,674

#### 9. FEDERAL INCOME TAXES

The differences between net income for financial reporting purposes and taxable income before distribution deductions relate primarily to temporary differences and merger costs which are expensed for financial reporting purposes. At December 31, 2006 and 2005, the net book bases of real estate assets approximated their tax bases.

Income tax expense consists of the following for the years ended December 31, 2006, 2005 and 2004 which is included in income tax expense or in discontinued operations as appropriate (\$\\$\) in thousands):

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	2006	2005	2004
Current	\$ 692	\$ 1,006	\$ 522
Deferred	171	(287)	15
Total income	\$ 863	\$ 719	\$ 537
tax expense			

The effective tax rate approximates the statutory tax rate of 34% as no significant permanent differences exist between book and taxable income of the Taxable REIT Subsidiaries. Additionally, the Taxable REIT Subsidiaries had a net deferred tax asset of \$129,000 and \$300,000 at December 31, 2006 and 2005, respectively. The deferred tax assets relate to income received from transactions with our merchant development funds, a portion of which has been deferred for financial reporting purposes pursuant to generally accepted accounting principles. However, all of such income will be subject to tax. Our deferred tax liabilities were established to record the tax effect of the differences between the book and tax bases of certain real estate assets of our real estate development and operating and our asset advisory businesses. No valuation allowance was provided on the net deferred tax assets as of December 31, 2006 and 2005 as we believe that it is more likely than not that the future benefits associated with these deferred tax assets will be realized.

For federal income tax purposes, distributions paid to shareholders consist of ordinary income, capital gains and return of capital as follows for our class A common shares:

	2006		
	(estimated)	2005	2004
Ordinary income	43.5%	60.4%	48.8%
Qualified	1.0%	1.4%	19.6%
Return of capital	54.0%	19.5%	31.0%
Capital gain	1.5%	18.7%	0.6%
Total	100.0%	100.0%	100.0%

## 10. STOCKHOLDERS' EQUITY AND MINORITY INTEREST

<u>Class A Common Shares</u>— Our class A common shares are listed on the American Stock Exchange ("AMEX") and traded under the symbol "AMY." As of December 31, 2006, there were 6,257,712 of our class A common shares outstanding, net of 292,238 shares held in treasury. During June 2005, we completed an underwritten offering of our class A common shares. We issued 2.76 million shares, including the underwriter's 360,000 share over-allotment, at \$8.10 per share in such offering. The offering proceeds were used to fund the acquisition of the Uptown Park shopping center. Our payment of any future dividends to our class A common shareholders is dependent upon applicable legal and contractual restrictions, including the provisions of the class B and class C common shares, as well as our earnings and financial needs.

Class B Common Shares— The class B common shares are not listed on an exchange and there is currently no available trading market for the class B common shares. The class B common shares have voting rights, together with all classes of common shares, as one class of stock. The class B common shares were issued at \$9.25 per share. They receive a fixed 8.0% cumulative and preferred annual dividend, paid in quarterly installments, and are convertible into the class A common shares on a one-for-one basis at any time, at the holder's option. We have the right to call the shares and, at the holder's option, either convert them on a one-for-one basis for class A shares or redeem them for \$10.18 per share in cash plus any accrued and unpaid dividends. As of December 31, 2006, there were 1,080,180 of our class B common shares outstanding. In December 2006, we completed a tender offer for approximately 48% of our class B common shares. We repurchased 998,000 shares at \$9.25 per share for a total purchase price of \$9.2 million.

<u>Class C Common Shares</u>— The class C common shares are not listed on an exchange and there is currently no available trading market for the class C common shares. The class C common shares have voting rights, together with all classes of common shares, as one class of stock. The class C common shares were issued at \$10.00 per share. They receive a fixed 7.0% preferred annual dividend, paid in monthly installments, and are convertible into the class A

common shares after a 7-year lock out period based on 110% of invested capital, at the holder's option. After three years and beginning in August 2006, subject to the issuance date of the respective shares, we have the right to force conversion of the shares into class A shares on a one-for-one basis or to redeem the shares at a cash redemption price of \$11.00 per share at the holder's option. As of December 31, 2006, there were 4,145,531 of our class C common shares outstanding. Currently, there is a class C dividend reinvestment program that allows investors to reinvest their dividends into additional class C common shares. These reinvested shares are also convertible into the class A common shares after the 7-year lock out period and receive the 10% conversion premium upon conversion.

Class D Common Shares— The class D common shares are not listed on an exchange and there is currently no available trading market for the class D common shares. The class D common shares have voting rights, together with all classes of common shares, as one class of stock. The class D common shares were issued at \$10.00 per share. They receive a fixed 6.5% annual dividend, paid in monthly installments, subject to payment of dividends then payable to class B and class C common shares. The class D common shares are convertible into the class A common shares at a 7.7% premium on original capital after a 7-year lock out period, at the holder's option. After one year and beginning in July 2005, subject to the issuance date of the respective shares, we have the right to force conversion of the shares into class A shares at the 7.7% conversion premium or to redeem the shares at a cash price of \$10.00. In either case, the conversion premium will be pro rated based on the number of years the shares are outstanding. As of December 31, 2006, there were 11,039,803 of our class D common shares outstanding. Currently, there is a class D dividend reinvestment program that allows investors to reinvest their dividends into additional class D common shares. These reinvested shares are also convertible into the class A common shares after the 7-year lock out period and receive the 7.7% conversion premium upon conversion.

<u>Minority Interest</u>— Minority interest represents a third-party interest in entities that we consolidate as a result of our controlling financial interest in such investees.

## 11. RELATED PARTY TRANSACTIONS

See Note 5 regarding investments in merchant development funds and other affiliates and Note 1 regarding notes receivable from affiliates.

We earn real estate fee income by providing property acquisition, leasing, property management, construction and construction management services to our merchant development funds. We own 100% of the stock of the companies that serve as the general partner for the funds. Real estate fee income of \$7.0 million, \$4.6 million and \$1.4 million were paid by the funds to the Company for 2006, 2005, and 2004, respectively. Additionally, construction revenues of \$10.4 million, \$2.4 million and \$0 were earned from the merchant development funds during 2006, 2005 and 2004, respectively. The Company earns asset management fees from the funds for providing accounting related services, investor relations, facilitating the deployment of capital, and other services provided in conjunction with operating the fund. Asset management fees of \$823,000, \$495,000 and \$361,000 were paid by the funds to us for 2006, 2005 and 2004, respectively.

As a sponsor of real estate investment opportunities to the NASD financial planning broker-dealer community, we maintain an indirect 1% general partner interest in the investment funds that we sponsor. The funds are typically structured such that the limited partners receive 99% of the available cash flow until 100% of their original invested capital has been returned and a preferred return has been met. Once this has happened, then the general partner begins sharing in the available cash flow at various promoted levels. We also may assign a portion of this general partner interest in these investment funds to our employees as long term, contingent compensation. We believe that this assignment will align the interest of management with that of the shareholders, while at the same time allowing for a competitive compensation structure in order to attract and retain key management positions without increasing the overhead burden.

On July 23, 2002, we completed a merger with three of our affiliated partnerships, AAA Net Realty Fund IX, Ltd., AAA Net Realty Fund XI, Ltd. We accounted for this merger as a purchase, whereby the assets of the partnerships were recorded at fair value. We increased our real estate assets by approximately \$24.3 million and issued approximately 2.6 million shares of Class B common stock to the limited partners in the affiliated partnerships as a result of the merger. The acquired properties are unencumbered, single tenant, free standing properties on lease to national and regional tenants, where the lease is the direct obligation of the parent company.

In June 1998, our predecessor merged with American Asset Advisors Corp., which was wholly-owned by our President and CEO. Subsequent to the merger, we paid deferred compensation to him in the form of additional Class A Common shares. These share issuances were recorded as deferred merger expenses in our statements of operations. During 2004, we issued 241,000 shares to him under the deferred consideration agreement as a result of the issuance of additional class C common shares, resulting in a non-cash charge to earnings of \$1.7 million. This share issuance in 2004 represented the final installment of shares owed to him pursuant to the agreement. To date, we have issued 900,000 class A common shares to him, and no further shares will be issued under this arrangement.

On March 20, 2002, we formed AAA CTL Notes, Ltd. ("AAA"), a majority owned subsidiary which is consolidated in our financial statements, through which we purchased fifteen IHOP leasehold estate properties and two IHOP fee simple properties.

## 12. REAL ESTATE ACQUISITIONS AND DISPOSITIONS

During 2006, we invested approximately \$28 million through the acquisition of two properties and generated proceeds of \$6.7 million from the sale of four properties. The acquisitions were accounted for as purchases and the results of their operations are included in the consolidated financial statements from the respective dates of acquisition.

On March 30, 2006, we acquired Uptown Plaza in Dallas, a 34,000 square foot multi-tenant retail complex which was developed in 2005. The center's tenants include, among others, Pei-Wei, Grotto and Century Bank. Uptown Plaza is located at the corner of McKinney and Pearl Street in an infill location with high barriers to entry and the property services the surrounding affluent residential and downtown areas. The property was acquired for cash which was substantially funded by proceeds from our credit facility. In December 2006, we acquired an undeveloped 0.9 acre piece of property contiguous to Uptown Plaza in Dallas which we intend to sell. This property is classified as held for sale in the occupancy balance sheet as of December 31, 2006.

Additionally, during the quarter ended March 31, 2006, we sold two properties which were recorded as real estate held for sale at December 31, 2005. These sales generated aggregate proceeds of \$3.6 million which approximated the properties' carrying values. Additionally, we sold one of our properties that was held for investment for proceeds of \$2.0 million, which generated a \$285,000 gain during the quarter ended June 30, 2006.

During 2005, we invested over \$110 million through the acquisition of three properties. The acquisitions were accounted for as purchases and the results of their operations are included in the consolidated financial statements from the respective dates of acquisition. Additionally, we sold ten single-tenant non-core properties for \$16.6 million in cash to unrelated third parties resulting in gains of \$3.4 million. We also completed the sale of six single-tenant retail properties that were acquired for resale for a total of approximately \$11.5 million in cash. On December 15, 2005, we utilized the net proceeds from the disposition of our non-core properties to acquire a 39,000 square foot multi-tenant retail project located adjacent to the MacArthur Park Shopping Center in Las Colinas, an affluent residential and business community in Dallas, Texas. We purchased the MacArthur Park Shopping Center on December 27, 2004.

On September 30, 2005, we acquired for cash The South Bank, a 47,000 multi-tenant retail center located on the San Antonio Riverwalk in San Antonio, Texas. The property is located at the corner of a major downtown intersection and is accessible from both the river and street levels. Tenants on the Property include, among others, Hard Rock Café, Starbucks, Ben & Jerry's, Harley-Davidson and The County Line. The property was funded with cash and the placement of long-term fixed-rate debt. The cash portion of the purchase consideration was substantially funded by the net proceeds from the secondary offering of our class A common shares as discussed above. The debt has a term of 10 years and is payable interest-only to maturity at a fixed interest rate of 5.91% with the entire principal amount due in 2016.

On June 1, 2005, we acquired Uptown Park, a 169,000 square foot multi-tenant shopping center located on approximately 16.85 acres of land. The property is located on the northwest corner of Loop 610 and Post Oak Boulevard in Houston, Texas in the heart of the Uptown Houston area. The property was developed in two phases — phase one consists of approximately 147,000 square feet that was constructed in 1999, and construction was recently completed on phase two which consists of approximately 22,000 square feet. The property was funded with cash and the placement of long-term fixed-rate debt. The cash portion of the purchase consideration was substantially funded by the net proceeds from the secondary offering of our class A common shares as discussed above. The debt has a term of 10 years and is payable interest-only to maturity at a fixed interest rate of 5.37% with the entire principal amount due in 2015.

During 2004, we invested \$105.2 million through the acquisition of five multi-tenant properties. The acquisitions were accounted for as purchases and the results of their operations are included in the consolidated financial statements from the respective dates of acquisition. Additionally, during 2004, we sold six single tenant non-core properties. The sale of the six properties resulted in a net gain of \$861,000 after including impairment charges of \$1.1 million. The cash proceeds from the sale of the six properties were approximately \$11.1 million after paying down debt of \$1.4 million.

## 13. COMMITMENTS

In March of 2004, we signed a new lease agreement for our office facilities which expires August 31, 2009. In addition, we lease various office equipment for daily activities. Rental expense for the years ended December 31, 2006, 2005 and 2004 was \$334,000, \$233,000 and \$183,000, respectively.

A summary of future minimum lease payments for the office lease and equipment follows (in thousands):

2007	\$320
2008	319
2009	204
2010	22
2011	22
2012 &	
thereafter	-
Total	\$887

### 14. SEGMENT REPORTING

The operating segments presented are the segments of AmREIT for which separate financial information is available, and revenue and operating performance is evaluated regularly by senior management in deciding how to allocate resources and in assessing performance.

AmREIT evaluates the performance of its operating segments primarily on revenue. Because the real estate development and operating segment and securities and merchant development fund segments are both revenue and fee intensive, management considers revenue the primary indicator in allocating resources and evaluating performance.

The portfolio segment consists of our portfolio of single and multi-tenant shopping center projects. At December 31, 2006, this segment consists of 49 properties located in 15 states. Expenses for this segment include depreciation, interest, minority interest, legal cost directly related to the portfolio of properties and property level expenses. The consolidated assets of AmREIT are substantially all in this segment. Additionally, substantially all of the increase in total assets during the year ended December 31, 2006 occurred within the portfolio segment.

Our real estate development and operating business is a fully integrated and wholly-owned business consisting of brokers and real estate professionals that provide development, acquisition, brokerage, leasing, construction, asset and property management services to our publicly traded portfolio and merchant development funds as well as to third parties. Our securities operation consists of an NASD registered securities business that, through the internal securities group, raises capital from the independent financial planning marketplace. The merchant development funds sell limited partnership interests to retail investors, in which AmREIT indirectly invests as both the general partner and as a limited partner (see Note 5). These merchant development funds were formed to develop, own, manage, and add value to properties with an average holding period of two to four years.

## Asset Advisory/Sponsorship

Real Estate Development

	•	&		Merchant		
		Operating		Development		
2006 (in thousands)	ortfolio		Operations			
Rental income	\$ 30,139	\$ 49	\$ -	\$ - \$	- \$	30,188
Securities commission						
income	-	-	6,554	-	-	6,554
Real estate fee income	-	8,317	-	-	-	8,317
Construction revenues	-	13,460	-	-	-	13,460
Asset Management						
Fee Income	-	-	-	823	-	823
Total revenue	30,139	21,826	6,554	823	-	59,342
Securities						
commissions	-	-	5,732	-	-	5,732
Depreciation and						
amortization	8,734	7		-	-	8,741
Property expense	6,828	-	23	-	-	6,851
Construction costs	-	12,290	-	-	-	12,290
Legal and professional	1,248	1,284	69	-	-	2,601
General and						
administrative	1,819	5,219	2,284	167	-	9,489
Total expenses	18,629	18,800	8,108	167	-	45,704
Interest expense	(7,519)	(330)	(234)	-	-	(8,083)
Other income						
(expense)	1,033	(415)	602	152	-	1,372
Income from						
discontinued						
operations	281	355	-	-	-	636
Net income (loss)	\$ 5,305	\$ 2,636	\$ (1,186)	\$ 808 \$	- \$	7,563

Asset 2	Advisory	//Spons	orship
---------	----------	---------	--------

		D 15.4	ASSEL AUVISO	ry/Sponsorship		
		Real Estate		3.6		
		Development		Merchant		
2005 (in		& Operating	Securities	Development		
thousands)	Portfolio	Company	Operations	Funds	Eliminations	Total
Rental income	\$ 22,514 5	-	\$ -	\$ -	\$ - :	\$ 22,514
Securities						
commission						
income	-	-	10,350	-	(9,187)	1,163
Real estate fee						
income	-	5,073	-	-	-	5,073
Construction						
revenues	-	4,736	-	-	-	4,736
Asset						
management						
fee income	-	-	-	495	-	495
Total revenue	22,514	9,809	10,350	495	(9,187)	33,981
	·	·	ĺ		, , ,	·
Securities						
commissions	_	_	8,076	_	(7,064)	1,012
Depreciation			,		, , ,	
and						
amortization	6,046	_	_	_	_	6,046
Property	0,010					0,0.0
expense	4,803	57	_	_	_	4,860
Construction	.,000	<u> </u>				.,000
costs	_	4,283	_	_	_	4,283
Legal and		1,203				1,203
professional	1,214	532	112	1	_	1,859
General and	1,211	332	112	1		1,000
administrative	1,657	3,595	2,820	260	(2,123)	6,209
Total expenses		8,467	11,008	261	(9,187)	24,269
Total expenses	13,720	0,407	11,000	201	(2,107)	24,207
Interest						
	(5,816)	(572)	(24)	_	_	(6,412)
expense Other income	(3,010)	(312)	(24)			(0,712)
	270	(19)	(60)	56		247
(expense) Income from	270	(19)	(00)	30	-	241
discontinued						
	1 501	1.005				6.570
operations	4,584	1,995	-	-	-	6,579
Nation of the same						
Net income	Φ 7.020.0	2746	Φ (7.40)	ф 200	ф	¢ 10 10¢
(loss)	\$ 7,832 \$	5 2,746	\$ (742)	\$ 290	<b>5</b> -	\$ 10,126

Asset	Adviso	ry/Spon	sorship
1 10000		1,, 0,001	O T DILIP

2004 (in		Real Estate Development & Operating	Securities	Merchant Development		
thousands)	Portfolio	Company	Operations	Funds	Eliminations	Total
Rental income	\$ 10,229	\$ -		\$ -	\$ - \$	5 10,229
Securities						
commission						
income	-	-	7,656	-	(4,914)	2,742
Real estate fee		1.052				1.050
income Construction	-	1,852	-	-	-	1,852
revenues		_	_	_	_	_
Asset			_			_
management						
fee income	-	-	-	361	_	361
Total revenue	10,229	1,852	7,656	361	(4,914)	15,184
Deferred						
merger						
expense	1,682	-	-	-	-	1,682
Securities					/= a -=\	
commissions	-	-	6,270	-	(3,862)	2,408
Depreciation						
and amortization	1,817					1 017
Property	1,617	-	-	-	-	1,817
expense	1,413	5	_	_	_	1,418
Construction	1,113	3				1,410
costs	_	-	-	_	-	_
Legal and						
professional	917	649	80	-	-	1,646
General and						
administrative						
expense	929	1,951	2,405	101	(1,052)	4,334
Total expenses	6,758	2,605	8,755	101	(4,914)	13,305
Interest	(2.024)	(56)				(2.200)
expense Other income	(3,234)	(56)	-	-	-	(3,290)
(expense)	(141)	629	(79)	591		1,000
Income (loss)	(141)	029	(19)	391	-	1,000
from						
discontinued						
operations	(203)	1,202	_	_	_	999
*		,				
Net income						
(loss)	\$ (107)	\$ 1,022	\$ (1,178)	\$ 851	\$ - \$	588

## 15. SUMMARY OF QUARTERLY FINANCIAL DATA (UNAUDITED)

Presented below is a summary of the consolidated quarterly financial data for the years ended December 31, 2006 and 2005 (amounts in thousands, except per share data):

2006:	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Revenues as reported	\$ 11,588	\$ 13,260	\$ 14,077	\$ 20,664
Reclassified to discontinued operations	(12)	-	-	-
Reclassified to other income (1)	(235)	-	-	-
Adjusted Revenues	11,341	13,260	14,077	20,664
Net (loss) income available to class A				
shareholders	(1,813)	(1,661)	(1,352)	947
Net (loss) income per class A share: basic and				
diluted	(0.28)	(0.26)	(0.22)	0.15
2005:	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Revenues as reported	\$ 6,119	\$ 7,031	\$ 9,418	\$ 12,636
Reclassified to discontinued operations	(491)	(19)	(8)	-
Reclassified to other income (1)	(188)	(108)	(358)	(51)
Adjusted Revenues	5,440	6,904	9,052	12,585
Net (loss) income available to class A				
shareholders	(274)	(310)	(635)	2,101
Net (loss) income per class A share: basic and				
diluted	(0.08)	(0.07)	(0.10)	0.32

<sup>(1)</sup> During 2006, we reclassified interest income from Revenues to Other Income in the accompanying consolidated statements of operations. We made similar reclassifications to prior periods in order to conform to the current year presentation.

1,318,418

552,258

## Schedule III Consolidated Real Estate Owned and Accumulated Depreciation December 31, 2006

Ini	itial Cost		C4		$\mathbf{T}^{\prime}$	otal Cost			
l s	Land	Investment in Direct Financing Lease	Cost Capitalized Subsequent to Acquisition (Note A)	Building and Improvements	Land	Real Estate Held for Sale	Investment in Direct Financing Lease	Total	Accumula Deprecia
8	4,325,612	-	(7,130)	4,789,514	4,335,486	-	-	9,125,000	378
1	2,666,534	-	839	11,557,638	2,668,226	-	-	14,225,864	915
51	4,133,641	-	24,400	1,784,450	4,150,752	-	_	5,935,202	159
3	1,366,452		1,028,056	3,410,547	1,369,064	-	_	4,779,611	797
6	6,946,048	_	3,602	5,857,417	6,946,049	-	_	12,803,466	298
9	8,637,580		(14,138)	26,431,081	8,637,580		_	35,068,661	1,859
32	13,257,976	_	102,593	17,474,559	13,261,792	-	_	30,736,351	1,371
8	7,979,779	-	179,007	17,318,506	7,988,968	-	-	25,307,474	644
.6	1,280,043	_	-	3,016,816	1,280,043	-	-	4,296,859	673
2	2,212,278	-	66,125	2,610,717	2,212,278	-	-	4,822,995	209
0	36,976,809	-	1,085,822	28,257,600	36,865,101	-	-	65,122,701	1,810
8	9,295,665	_	1,768	14,131,566	9,295,665	-	_	23,427,231	379
<b>'</b> 4	7,796,383	_	141,553	5,029,327	7,796,383	-	_	12,825,710	410
28	106,874,800	-	2,612,497	141,669,738	106,807,387	-	-		9,909

50,943

107,190

1,433,217

627,306

165,742

182,238

1,484,160

734,496

-	623,055	-	770,471	765,471	628,055	=	-	1,393,526	6,
			\						
-	361,187	-	12,574	-	373,761		-	373,761	
	252 500		02.050	02.050	353 500			444.566	
-	352,508	-	92,058	92,058	352,508	-	-	444,566	
9	623,755	_	573,347	2,028,525	624,006	_	_	2,652,531	179,
J	023,733	-	373,347	2,020,323	024,000	-		2,032,331	1/2,
-	2,665,332	_	23,664	_	2,688,996	_		2,688,996	
	<b>-,</b> 000-,		<b></b> ,		<b>-</b> ,000,-			<b>-,</b> 000, 20	
-	2,700,000	-	7,786	-	-	2,707,786	-	2,707,786	
9	718,702	-	10,926	1,099,818	722,949	-	-	1,822,767	125,
7	553,006	-	10,719	1,297,850	556,222	-	-	1,854,072	148,
-	-	987,204	30,694	-	-	-	1,017,898	1,017,898	No
-	-	1,104,574	(28,775)	-	-	-	1,075,799	1,075,799	No
	450,984	958,975	62,367	-	450,984	=	1,021,342	1,472,326	
-	-	876,324	21,615	-	-	-	897,939	897,939	No
-	-	1,464,105	(111,630)	-	-	-	1,352,475	1,352,475	No
-	-	1,203,723	(47,521)	-			1,156,202	1,156,202	No
		00406	(40 (88)				044.000	044 400	NI
-	-	884,965	(40,677)	-	-	=	844,288	844,288	No
-	-	1,125,356	31,367	<u>-</u>	-	-	1,156,723	1,156,723	No
-	-	1,036,506	22,474	-	-	-	1,058,980	1,058,980	No:
-	460 502	730,472	(41,126)	-	460 502	-	689,346	689,346	No
-	469,502	1,074,438 1,050,313	72,850	-	469,502	-	1,147,288 1,082,465	1,616,790 1,082,465	No
	740,882	962,752	32,152 63,541	<u>-</u>	740,882	_	1,082,465	1,082,465	No
	740,004	902,752 886,212	27,678	_	/40,002	<u>-</u>	913,890	913,890	No
		1,144,152	35,734	<u>-</u>	<u>-</u>	-	1,179,886	1,179,886	No
	457,493	1,067,483	45,438	-	457,493	_	1,112,921	1,570,414	110
	437,473	741,991	14,465	_		_	756,456	756,456	No
	-	839,240	13,345	_	-	-	852,585	852,585	No
		850,110	11,098	_	_	_	861,208	861,208	No
		, ,	,				, , , , , ,	, , , , ,	
-	550,425	-	438,745	438,745	550,425	-	-	989,170	
2	333,758	-	-	778,772	333,758	-	-	1,112,530	89,
	773,800	-	(60,414)	-	713,386	-	-	713,386	
-	1,473,613	-	860	-	1,474,473	-	-	1,474,473	
13	611,075	-	39,894	1,453,769	623,043	-	-	2,076,812	166,
	E ( 2 0 4 6				F(A 0.4)			E ( 0 C 4 C	
-	562,846	-	-	-	562,846	-	-	562,846	

851,974

80	17,744,573	18,988,895	2,483,699	8,113,141	15,235,786	2,707,786	19,203,984	45,260,697	718,
8 \$	124,619,373 \$	18,988,895 \$	5,096,196 \$	149,782,879 \$	122,043,173	\$ 2,707,786 \$	19,203,984	\$ 293,737,822 \$	10,628.

851,974

851,974

Note A - The negative balance for costs capitalized subsequent to acquisition could be the result of out-parcels sold, tenant activity or reductions in our investments in properties accounted for as direct financing leases.

Note B - The portion of the lease relating to the building of this property has been recorded as a direct financing lease for financial reporting purposes. Consequently, depreciation is not applicable.

Note C - As of December 31, 2006, the aggregate book basis of our properties approximated the aggregate tax basis.

Activity within real estate and accumulated depreciation during the three years in the period ended December 31, 2006 is as follows:

	Cost	Accumulated Depreciation
Balance at December 31,	Cost	Depreciation
2003	\$ 72,243,267 \$	2,520,633
Acquisitions / additions	104,136,245	-
Disposals	(7,682,772)	(478,806)
Impairment	(1,300,000)	-
Transfer to held for sale	(478,806)	-
Depreciation expense	-	1,519,667
Balance at December 31,		
2004	\$166,917,934 \$	3,561,494
Acquisitions / additions	106,619,151	-
Disposals	(21,444,663)	(1,352,195)
Impairment	-	-
Transfer to held for sale	(1,279,852)	-
Depreciation expense	-	3,734,200
Balance at December 31,		
2005	\$250,812,570 \$	5,943,499
Acquisitions / additions	31,929,242	-
Disposals	(8,207,968)	(331,253)
Impairment	-	-
Transfer to held for sale	-	-
Depreciation expense	-	5,016,230
Balance at December 31,		
2006	\$274,533,844 \$	10,628,476