

SOTHEBYS  
Form 10-Q  
November 01, 2018

UNITED  
STATES  
SECURITIES  
AND  
EXCHANGE  
COMMISSION  
WASHINGTON,  
D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 2018  
Commission File Number 1-9750  
(Exact name of registrant as specified in its charter)

|   |   |
|---|---|
| Delaware  | 38-2478409                              |
| (State or other jurisdiction of<br>incorporation or organization) | (I.R.S. Employer<br>Identification No.) |

|   |       |
|---|-------|
| 1334 York Avenue  | 10021 |
| New York, New York  |       |
| (Address of principal executive offices) (Zip Code)                   |       |
| Registrant's telephone number, including area code: (212)<br>606-7000 |       |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of the Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐ Accelerated filer ☐

Non-accelerated filer ☐ Smaller reporting company ☐

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

As of October 29, 2018, there were 49,017,304 outstanding shares of common stock, par value \$0.01 per share, of the registrant.

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## PART I: FINANCIAL INFORMATION

## ITEM 1: FINANCIAL STATEMENTS

## SOTHEBY'S

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(UNAUDITED)

(In thousands, except per share data)

|   | Three Months Ended |                    | Nine Months Ended  |                    |
|---|--------------------|--------------------|--------------------|--------------------|
|   | September 30, 2018 | September 30, 2017 | September 30, 2018 | September 30, 2017 |
| Revenues:   |                    |                    |                    |                    |
| Agency commissions and fees                                       | \$96,721           | \$ 81,264          | \$553,126          | \$ 494,297         |
| Inventory sales   | 6,498              | 81,501             | 62,840             | 172,815            |
| Finance   | 11,423             | 11,697             | 30,945             | 37,823             |
| Other   | 4,519              | 5,546              | 13,682             | 14,241             |
| Total revenues  | 119,161            | 180,008            | 660,593            | 719,176            |
| Expenses:   |                    |                    |                    |                    |
| Agency direct costs   | 19,622             | 18,935             | 114,344            | 95,066             |
| Cost of inventory sales   | 6,322              | 78,734             | 64,731             | 172,396            |
| Cost of finance revenues  | —                  | 6,054              | 4,056              | 16,169             |
| Marketing   | 4,824              | 5,933              | 16,822             | 17,795             |
| Salaries and related  | 67,274             | 63,218             | 242,711            | 217,308            |
| General and administrative  | 42,291             | 42,483             | 131,775            | 124,796            |
| Depreciation and amortization                                     | 5,714              | 5,707              | 20,157             | 16,767             |
| Voluntary separation incentive programs, net                      | —                  | —                  | —                  | (162)              |
| Restructuring charges   | 3,781              | —                  | 5,927              | —                  |
| Total expenses  | 149,828            | 221,064            | 600,523            | 660,135            |
| Operating (loss) income   | (30,667)           | (41,056)           | 60,070             | 59,041             |
| Interest income   | 502                | 278                | 1,349              | 902                |
| Interest expense  | (10,084)           | (8,067)            | (28,291)           | (23,172)           |
| Write-off of credit facility fees                                 | —                  | —                  | (3,982)            | —                  |
| Extinguishment of debt  | —                  | —                  | (10,855)           | —                  |
| Non-operating income  | 3,172              | 3,130              | 7,045              | 6,118              |
| (Loss) income before taxes  | (37,077)           | (45,715)           | 25,336             | 42,889             |
| Income tax (benefit) expense                                      | (7,759)            | (21,328)           | 5,943              | 2,848              |
| Equity in earnings of investees                                   | 1,476              | 901                | 3,516              | 2,034              |
| Net (loss) income   | (27,842)           | (23,486)           | 22,909             | 42,075             |
| Less: Net loss attributable to noncontrolling interest            | (4)                | (7)                | (13)               | (12)               |
| Net (loss) income attributable to Sotheby's                       | \$(27,838)         | \$(23,479)         | \$22,922           | \$42,087           |
| Basic (loss) earnings per share - Sotheby's common shareholders   | \$(0.55)           | \$(0.45)           | \$0.44             | \$0.79             |
| Diluted (loss) earnings per share - Sotheby's common shareholders | \$(0.55)           | \$(0.45)           | \$0.43             | \$0.78             |
| Weighted average basic shares outstanding                         | 50,927             | 52,532             | 51,724             | 52,755             |
| Weighted average diluted shares outstanding                       | 50,927             | 52,532             | 52,036             | 53,183             |

See accompanying Notes to Condensed Consolidated Financial Statements



SOTHEBY'S  
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE (LOSS) INCOME  
(UNAUDITED)  
(Thousands of dollars)

|   | Three Months Ended |               | Nine Months Ended |               |
|---|--------------------|---------------|-------------------|---------------|
|   | September 30,      | September 30, | September 30,     | September 30, |
|   | 2018               | 2017          | 2018              | 2017          |
| Net (loss) income   | \$(27,842)         | \$ (23,486 )  | \$22,909          | \$ 42,075     |
| Other comprehensive (loss) income:                                |                    |               |                   |               |
| Currency translation adjustments                                  | (151 )             | 3,437         | (7,157 )          | 11,788        |
| Cash flow hedges  | 96                 | 410           | 1,402             | 1,286         |
| Net investment hedges   | (238 )             | (911 )        | 1,502             | (2,989 )      |
| Defined benefit pension plan                                      | 76                 | 219           | 239               | 642           |
| Total other comprehensive (loss) income                           | (217 )             | 3,155         | (4,014 )          | 10,727        |
| Comprehensive (loss) income                                       | (28,059 )          | (20,331 )     | 18,895            | 52,802        |
| Less: Comprehensive loss attributable to noncontrolling interests | (4 )               | (7 )          | (13 )             | (12 )         |
| Comprehensive (loss) income attributable to Sotheby's             | \$(28,055)         | \$ (20,324 )  | \$18,908          | \$ 52,814     |

See accompanying Notes to Condensed Consolidated Financial Statements

SOTHEBY'S  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(UNAUDITED)  
(Thousands of dollars)

|   | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|---|-----------------------|----------------------|-----------------------|
| <b>A S S E T S</b>  |                       |                      |                       |
| Current assets:   |                       |                      |                       |
| Cash and cash equivalents   | \$ 156,272            | \$ 544,432           | \$ 311,298            |
| Restricted cash (see Notes 8 and 11)  | 1,824                 | 361,578              | 5,548                 |
| Accounts receivable, net of allowance for doubtful accounts of \$9,504, \$8,722, and \$8,487          | 611,183               | 795,239              | 453,906               |
| Notes receivable, net of allowance for credit losses of \$1,067, \$1,253, and \$1,295                 | 151,374               | 87,746               | 51,524                |
| Inventory   | 54,024                | 74,483               | 63,319                |
| Income tax receivables  | 29,449                | 6,601                | 25,312                |
| Prepaid expenses and other current assets (see Note 11)   | 57,153                | 32,010               | 55,523                |
| Total current assets  | 1,061,279             | 1,902,089            | 966,430               |
| Notes receivable, net of allowance for credit losses of \$1,525, \$1,525, and \$0                     | 465,963               | 507,538              | 558,342               |
| Fixed assets, net of accumulated depreciation and amortization of \$236,024, \$229,751, and \$223,856 | 367,690               | 352,035              | 350,470               |
| Goodwill  | 55,658                | 50,547               | 50,496                |
| Intangible assets, net  | 13,981                | 11,492               | 11,987                |
| Income tax receivables  | 4,535                 | 324                  | 4,942                 |
| Deferred income taxes   | 31,916                | 35,674               | 7,926                 |
| Other long-term assets (see Note 11)  | 234,449               | 227,608              | 196,082               |
| Total assets  | \$ 2,235,471          | \$ 3,087,307         | \$ 2,146,675          |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>   |                       |                      |                       |
| Current liabilities:  |                       |                      |                       |
| Client payables   | \$ 627,466            | \$ 996,197           | \$ 376,108            |
| Accounts payable and accrued liabilities  | 101,919               | 90,298               | 88,107                |
| Accrued salaries and related costs  | 60,047                | 94,310               | 57,092                |
| Current portion of long-term debt, net  | 13,514                | 308,932              | 11,912                |
| Accrued income taxes  | 42,385                | 8,127                | 13,395                |
| Other current liabilities (see Note 10)   | 12,675                | 18,762               | 10,990                |
| Total current liabilities   | 858,006               | 1,516,626            | 557,604               |
| Credit facility borrowings  | 215,000               | 196,500              | 434,000               |
| Long-term debt, net   | 640,515               | 653,003              | 557,190               |
| Accrued income taxes  | 8,708                 | 37,651               | 15,816                |
| Deferred income taxes   | 14,190                | 15,163               | 10,377                |
| Other long-term liabilities (see Note 11)   | 46,569                | 51,424               | 51,667                |
| Total liabilities   | 1,782,988             | 2,470,367            | 1,626,654             |
| Commitments and contingencies (see Note 15)   |                       |                      |                       |
| Shareholders' equity:   |                       |                      |                       |
| Common stock, \$0.01 par value  | 711                   | 709                  | 709                   |
| Authorized shares — 200,000,000   |                       |                      |                       |
| Issued shares — 71,175,100; 70,830,184; and 70,777,023  |                       |                      |                       |

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Outstanding shares —49,017,304; 52,461,996; and 52,503,235

|   |              |              |              |
|---|--------------|--------------|--------------|
| Additional paid-in capital  | 456,279      | 453,364      | 446,017      |
| Treasury stock shares, at cost — 22,157,796; 18,368,188; and 18,273,788 | (740,805)    | (554,551)    | (550,249)    |
| Retained earnings   | 802,621      | 779,699      | 702,990      |
| Accumulated other comprehensive loss                                    | (66,480)     | (62,466)     | (79,631)     |
| Total shareholders' equity  | 452,326      | 616,755      | 519,836      |
| Noncontrolling interest   | 157          | 185          | 185          |
| Total equity  | 452,483      | 616,940      | 520,021      |
| Total liabilities and shareholders' equity                              | \$ 2,235,471 | \$ 3,087,307 | \$ 2,146,675 |
| See accompanying Notes to Condensed Consolidated Financial Statements   |              |              |              |



SOTHEBY'S  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(UNAUDITED)  
(Thousands of dollars)

|   | Nine Months Ended<br>September 30, 2018 |   | September 30,<br>2017 |
|---|---|---|-----------------------|
| Operating Activities:   |   |   |                       |
| Net income attributable to Sotheby's  | \$22,922                                |   | \$ 42,087             |
| Adjustments to reconcile net income attributable to Sotheby's to net cash used by operating activities: |   |   |                       |
| Extinguishment of debt  | 10,855                                  |   | —                     |
| Write-off of credit facility fees   | 3,982                                   |   | —                     |
| Depreciation and amortization   | 20,157                                  |   | 16,767                |
| Deferred income tax expense   | 91                                      |   | 9,396                 |
| Share-based payments  | 21,425                                  |   | 17,423                |
| Net pension benefit   | (2,395)                                 | ) | (3,719)               |
| Inventory writedowns and bad debt provisions  | 8,496                                   |   | 9,127                 |
| Amortization of debt issuance costs   | 1,311                                   |   | 1,240                 |
| Equity in earnings of investees   | (3,516)                                 | ) | (2,034)               |
| Other   | 1,285                                   |   | 683                   |
| Changes in assets and liabilities:  |   |   |                       |
| Accounts receivable   | 88,767                                  |   | 29,878                |
| Client payables   | (358,956)                               | ) | (167,233)             |
| Inventory   | 11,315                                  |   | 88,422                |
| Changes in other operating assets and liabilities (see Note 12)   | (83,323)                                | ) | (117,776)             |
| Net cash used by operating activities   | (257,584)                               | ) | (75,739)              |
| Investing Activities:   |   |   |                       |
| Funding of notes receivable   | (199,781)                               | ) | (152,242)             |
| Collections of notes receivable   | 266,878                                 |   | 206,899               |
| Capital expenditures  | (36,005)                                | ) | (14,462)              |
| Acquisitions, net of cash acquired  | (5,777)                                 | ) | (75)                  |
| Funding of investments  | (64)                                    | ) | (6,169)               |
| Distributions from investees  | 2,916                                   |   | 4,675                 |
| Proceeds from the sale of equity investment   | —                                       |   | 2,125                 |
| Proceeds from company-owned life insurance  | —                                       |   | 2,100                 |
| Settlement of net investment hedges   | (1,858)                                 | ) | 29,110                |
| Net cash provided by investing activities   | 26,309                                  |   | 71,961                |
| Financing Activities:   |   |   |                       |
| Proceeds from credit facility borrowings  | 323,000                                 |   | 31,500                |
| Repayments of credit facility borrowings  | (304,500)                               | ) | (162,500)             |
| Repayments of York Property Mortgage  | (12,214)                                | ) | (37,709)              |
| Settlement of 2022 Senior Notes, including call premium   | (307,875)                               | ) | —                     |
| Debt issuance and other borrowing costs   | (4,208)                                 | ) | (163)                 |
| Repurchases of common stock   | (186,254)                               | ) | (40,193)              |
| Purchase of forward contract indexed to Sotheby's common stock  | (9,500)                                 | ) | —                     |
| Dividends paid  | —                                       |   | (2,375)               |

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|  |            |            |
|--|------------|------------|
| Funding of employee tax obligations upon the vesting of share-based payments   | (9,921 )   | (16,774 )  |
| Net cash used by financing activities  | (511,472 ) | (228,214 ) |
| Effect of exchange rate changes on cash, cash equivalents, and restricted cash | (5,946 )   | 10,472     |
| Decrease in cash, cash equivalents, and restricted cash                        | (748,693 ) | (221,520 ) |
| Cash, cash equivalents, and restricted cash at beginning of period             | 923,926    | 556,201    |
| Cash, cash equivalents, and restricted cash at end of period                   | \$175,233  | \$ 334,681 |

Supplemental information on non-cash investing and financing activities:

See Note 5 for information regarding non-cash transfers between Accounts Receivable (net) and Notes Receivable (net).

See Note 9 for information regarding derivative financial instruments designated as net investment hedges.

See accompanying Notes to Condensed Consolidated Financial Statements

SOTHEBY'S  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)

1. Basis of Presentation

**Company Overview**—Sotheby's (or the "Company") offers collectors the opportunity to connect with and transact in the world's most extraordinary art and luxury goods, which in this report may collectively be referred to as "art," "works of art," "artwork," or "property." Auctioneers since 1744, today we present auctions in ten different salesrooms, including New York, London, Hong Kong and Paris. We also offer collectors a variety of innovative art-related services, including the brokerage of private art sales, private jewelry sales through Sotheby's Diamonds, exclusive private selling exhibitions, art-related financing, and art advisory services, as well as retail wine locations in New York and Hong Kong.

**Accounting Principles**—The unaudited Condensed Consolidated Financial Statements included herein have been prepared by the management of Sotheby's in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") and pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted from this report, as is permitted by such rules and regulations. In our opinion, the unaudited Condensed Consolidated Financial Statements reflect all adjustments of a normal recurring nature that are necessary for a fair presentation of the results for the interim periods presented. The interim results presented in our Condensed Consolidated Statements of Operations are not necessarily indicative of results for a full year. See Note 2 for information about the seasonality of our business. We urge you to read these unaudited Condensed Consolidated Financial Statements in conjunction with the information included in our 2017 Form 10-K filed with the SEC on March 1, 2018.

**Principles of Consolidation**—The unaudited Condensed Consolidated Financial Statements include the accounts of our wholly-owned subsidiaries and Sotheby's (Beijing) Auction Co., Ltd. ("Sotheby's Beijing"), a joint venture in which we have a controlling 80% ownership interest. The net loss attributable to the minority owner of Sotheby's Beijing is reported as "Net Loss Attributable to Noncontrolling Interest" in our Condensed Consolidated Statements of Operations, and the non-controlling 20% ownership interest is reported as "Noncontrolling Interest" within the Equity section of our Condensed Consolidated Balance Sheets. Intercompany transactions and balances among our subsidiaries are eliminated in consolidation.

Equity investments through which we may significantly influence, but not control, the investee, are accounted for using the equity method. Under the equity method, our share of investee earnings or losses is recorded in our Condensed Consolidated Statements of Operations within Equity in Earnings of Investees. Our interest in the net assets of these investees is recorded on our Condensed Consolidated Balance Sheets within Other Long-Term Assets. Our equity method investees include: (i) Acquavella Modern Art ("AMA"), a partnership through which a collection of fine art is being sold, (ii) RM Sotheby's, an auction house for investment-quality automobiles, and (iii) a partnership formed in the second quarter of 2017 through which artworks are being purchased and sold.

**Estimates and Assumptions**—The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Revenue Recognition**—In May 2014, the Financial Accounting Standards Board (the "FASB") issued an Accounting Standards Update ("ASU") which amends revenue recognition guidance and requires more detailed disclosures to enable users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. This ASU is codified in U.S. GAAP under Accounting Standards Codification ("ASC") 606, Revenue from Contracts with Customers.

We adopted ASC 606 on January 1, 2018 using the full retrospective method. The adoption of ASC 606 did not impact the timing of our revenue recognition, but it changed the presentation of certain revenues and expenses previously reported on a net basis in our Condensed Consolidated Statements of Operations. Specifically, the

following items previously reported on a net basis within Agency Commissions and Fees are now reported on a gross basis within Agency Direct Costs: (i) fees owed to the counterparties in auction guarantee risk sharing arrangements and (ii) fees owed to third parties who introduce us to auction or private sale consignors. In addition, consignor expense recoveries and buyer shipping fees previously reported on a net basis within Agency Direct Costs are now reported on a gross basis within Agency Commission and Fees. The table below under "Summary of Adjustments to Prior Period Presentation" shows the impact of the retrospective adoption of ASC 606 on our Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2017.

**Statement of Cash Flows**—In August 2016, the FASB issued ASU 2016-15, Statement of Cash Flows, which updated the guidance on how certain cash receipts and cash payments should be presented and classified within the statement of cash flows. We retrospectively adopted ASU 2016-15 on January 1, 2018. The adoption of ASU 2016-15 changed how we classify cash proceeds received from our investment in company-owned life insurance ("COLI"), which is held in a rabbi trust and used to fund certain deferred compensation liabilities. Prior to the adoption of ASU 2016-15, COLI proceeds were classified as cash inflows from operating activities, but are now classified as cash inflows from investing activities. The adoption of ASU 2016-15 also required us to make certain accounting policy elections with respect to the statement of cash flows. First, ASU 2016-15 clarifies that COLI premiums paid may be classified as cash outflows from operating or investing activities, or a combination of both. In connection with the adoption of ASU 2016-15, we made an accounting policy election to classify COLI premiums paid as cash outflows from operating activities, consistent with our previous presentation of such payments. Second, ASU 2016-15 allows distributions received from equity method investees to be classified using either the cumulative earnings approach or the nature of distribution approach. In connection with the adoption of ASU 2016-15, we made an accounting policy election to classify distributions received from equity method investees using the cumulative earnings approach, consistent with our previous presentation of such distributions. The other aspects of ASU 2016-15 did not result in a change to our existing accounting policies for the preparation of the statement of cash flows. The table below under "Summary of Adjustments to Prior Period Presentation" shows the impact of our retrospective adoption of ASU 2016-15 on our Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2017. In November 2016, the FASB issued ASU 2016-18, Statement of Cash Flows, to add and clarify guidance on the classification and presentation of restricted cash and restricted cash equivalents in the statement of cash flows. In particular, ASU 2016-18 requires that restricted cash and restricted cash equivalents be included within cash and cash equivalents when reconciling the beginning-of-period and end-of-period totals disclosed in the statement of cash flows. Transfers between restricted and unrestricted cash accounts are not to be reported within the statement of cash flows. Only restricted cash receipts or payments directly with third parties are to be reported in the statement of cash flows as either an operating, investing, or financing activity, depending on the nature of the transaction. We retrospectively adopted ASU 2016-18 on January 1, 2018. The table below under "Summary of Adjustments to Prior Period Presentation" shows the impact of our retrospective adoption of ASU 2016-18 on our Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2017. (See Note 11 for information related to our restricted cash balances.)

**Presentation of Pension and Postretirement Costs**—In March 2017, the FASB issued ASU 2017-07, Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost, which requires that the service cost component of net periodic pension cost be presented in the same statement of operations line item as other employee compensation costs, while the remaining components of net periodic pension cost be presented outside of operating (loss) income. We retrospectively adopted ASU 2017-07 on January 1, 2018. The table below under "Summary of Adjustments to Prior Period Presentation" shows the impact of our retrospective adoption of ASU 2017-07 on our Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2017. (See Note 7 for information related to our defined benefit pension plan in the U.K.)

**Accounting for Cloud Computing Arrangements**—In August 2018, the FASB issued ASU 2018-15, Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract, which aligns the requirements for capitalizing costs incurred to implement a cloud computing arrangement that is a service contract with the requirements for capitalizing costs incurred to develop or obtain internal-use software. We adopted ASU 2018-15 on a prospective basis beginning in the third quarter of 2018. We expect the adoption of ASU 2018-15 to allow us to capitalize approximately \$1 million in hosting arrangement implementation costs in the fourth quarter of 2018, which will be amortized to the statement of operations in future periods over the terms of the underlying service agreements. Prior to the adoption of ASU 2018-15, these costs would have been expensed to the statement of operations as incurred.



Summary of Adjustments to Prior Period Presentation—The following table summarizes the impact of the retrospective adoption of ASC 606 and ASU 2017-07 on our Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2017 (in thousands of dollars):

| Three Months Ended September 30, 2017 | As<br>Previously<br>Reported | ASC 606<br>Adjustment | ASU<br>2017-07<br>Adjustment | As<br>Adjusted |
|---------------------------------------|------------------------------|-----------------------|------------------------------|----------------|
| Revenues:                             |                              |                       |                              |                |
| Agency commissions and fees           | \$ 72,650                    | \$ 8,614              | \$ —                         | \$ 81,264      |
| Total revenues                        | \$ 171,394                   | \$ 8,614              | \$ —                         | \$ 180,008     |
| Expenses:                             |                              |                       |                              |                |
| Agency direct costs                   | \$ 10,321                    | \$ 8,614              | \$ —                         | \$ 18,935      |
| Salaries and related                  | \$ 61,946                    | \$ —                  | \$ 1,272                     | \$ 63,218      |
| Total expenses                        | \$ 211,178                   | \$ 8,614              | \$ 1,272                     | \$ 221,064     |
| Operating loss                        | \$ (39,784 )                 | \$ —                  | \$ (1,272 )                  | \$ (41,056 )   |
| Non-operating income                  | \$ 1,858                     | \$ —                  | \$ 1,272                     | \$ 3,130       |
| Net loss attributable to Sotheby's    | \$ (23,479 )                 | \$ —                  | \$ —                         | \$ (23,479 )   |
| Nine Months Ended September 30, 2017  | As<br>Previously<br>Reported | ASC 606<br>Adjustment | ASU<br>2017-07<br>Adjustment | As<br>Adjusted |
| Revenues:                             |                              |                       |                              |                |
| Agency commissions and fees           | \$ 448,950                   | \$ 45,347             | \$ —                         | \$ 494,297     |
| Total revenues                        | \$ 673,829                   | \$ 45,347             | \$ —                         | \$ 719,176     |
| Expenses:                             |                              |                       |                              |                |
| Agency direct costs                   | \$ 49,719                    | \$ 45,347             | \$ —                         | \$ 95,066      |
| Salaries and related                  | \$ 213,589                   | \$ —                  | \$ 3,719                     | \$ 217,308     |
| Total expenses                        | \$ 611,069                   | \$ 45,347             | \$ 3,719                     | \$ 660,135     |
| Operating income                      | \$ 62,760                    | \$ —                  | \$ (3,719 )                  | \$ 59,041      |
| Non-operating income                  | \$ 2,399                     | \$ —                  | \$ 3,719                     | \$ 6,118       |
| Net income attributable to Sotheby's  | \$ 42,087                    | \$ —                  | \$ —                         | \$ 42,087      |

The following table summarizes the impact of the retrospective adoption of ASU 2016-15 and ASU 2016-18 on our Condensed Consolidated Statement of Cash Flows for the nine months ended September 30, 2017 (in thousands of dollars):

|  | As<br>Previously<br>Reported | ASU<br>2016-15<br>Adjustments | ASU<br>2016-18<br>Adjustments | As<br>Adjusted |
|--|------------------------------|-------------------------------|-------------------------------|----------------|
| Operating Activities:  |                              |                               |                               |                |
| Changes in other operating assets and liabilities                              | \$(115,676)                  | \$ (2,100 )                   | \$ —                          | \$(117,776)    |
| Net cash used by operating activities  | \$(73,639 )                  | \$ (2,100 )                   | \$ —                          | \$(75,739 )    |
| Investing Activities:  |                              |                               |                               |                |
| Proceeds from company-owned life insurance                                     | \$—                          | \$ 2,100                      | \$ —                          | \$2,100        |
| Decrease in restricted cash  | \$38,575                     | \$ —                          | \$ (38,575 )                  | \$—            |
| Net cash provided by investing activities                                      | \$108,436                    | \$ 2,100                      | \$ (38,575 )                  | \$71,961       |
| Financing Activities:  |                              |                               |                               |                |
| Decrease in restricted cash related to York Property Mortgage                  | \$2,857                      | \$ —                          | \$ (2,857 )                   | \$—            |
| Net cash used by financing activities  | \$(225,357)                  | \$ —                          | \$ (2,857 )                   | \$(228,214)    |
| Effect of exchange rate changes on cash, cash equivalents, and restricted cash | \$5,827                      | \$ —                          | \$ 4,645                      | \$10,472       |
| Decrease in cash, cash equivalents, and restricted cash (a)                    | \$(184,733)                  | \$ —                          | \$ (36,787 )                  | \$(221,520)    |
| Cash, cash equivalents, and restricted cash at beginning of period (a)         | \$496,031                    | \$ —                          | 60,170                        | \$556,201      |
| Cash, cash equivalents, and restricted cash at end of period (a)               | \$311,298                    | \$ —                          | \$ 23,383                     | \$334,681      |

(a) Restricted cash is included only in the adjusted balances, reflecting the retrospective adoption of ASU 2016-18.

## 2. Seasonality of Business

The global art auction market has two principal selling seasons, which generally occur in the second and fourth quarters of the year. In the aggregate, second and fourth quarter Net Auction Sales<sup>1</sup> represented 80% and 82% of our total annual Net Auction Sales in 2017 and 2016, respectively, with auction commission revenues comprising approximately 66% and 75%, of our total revenues, respectively. Accordingly, our financial results are seasonal, with peak revenues and operating income generally occurring in the second and fourth quarters. Consequently, first and third quarter results have historically reflected lower revenues when compared to the second and fourth quarters and, typically, a net loss due to the fixed nature of many of our operating expenses.

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<sup>1</sup> Represents the total hammer (sale) price of property sold at auction.



### 3. Segment Reporting

Our operations are organized under two segments—the Agency segment and the Finance segment, which does business as and is referred to in this report as Sotheby's Financial Services (or "SFS"). Thomas S. Smith, Jr, Sotheby's CEO, is our chief operating decision maker. Mr. Smith regularly evaluates financial information about each of our segments in deciding how to allocate resources and assess performance. The performance of each segment is measured based on segment income before taxes, which excludes the unallocated amounts and reconciling items highlighted in the table below.

Through our Agency segment, we accept works of art on consignment and match sellers (also known as consignors) to buyers through the auction or private sale process. In both auction and private sale transactions, we act as exclusive agent for the seller. Prior to offering a work of art for sale, we perform due diligence activities to authenticate and determine the ownership history and condition of the consigned artwork. To a much lesser extent, Agency segment activities also include the sale of artworks that are principally acquired as a consequence of the auction process, and RM Sotheby's, an equity investee that operates as an auction house for investment-quality automobiles. The Agency segment is an aggregation of the auction, private sale, and other related activities that are conducted across various collecting categories, all of which have similar economic characteristics and are similar in their services, customers, and the manner in which their services are provided.

SFS is an art financing company that operates as a niche lender with the ability to tailor attractive financing packages for clients who wish to obtain immediate access to liquidity from their art assets. SFS leverages the art expertise of the Agency segment, skill in international law and finance, and access to capital to provide art collectors and dealers with financing secured by their works of art, allowing them to unlock the value in their collections.

Art Agency, Partners ("AAP"), through which we offer art advisory services, provides art collectors with strategic guidance on collection identity and development, acquisitions, short and long-term planning, and provides advice to artists and artists' estates. In addition, from time-to-time, AAP brokers private art sales for its advisory clients. Our advisory services are classified within All Other for segment reporting purposes, along with our retail wine business, brand licensing activities, and the results from other equity method investments.

The following table presents our segment information for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars):

| Three Months Ended September 30, 2018  | Agency      | SFS      | All<br>Other | Reconciling<br>items | Total           |
|--|-------------|----------|--------------|----------------------|-----------------|
| Revenues                               | \$98,314    | \$12,822 | \$9,424      | \$ (1,399 )          | (c) \$119,161   |
| Segment (loss) income before taxes (a) | \$(46,803 ) | \$7,152  | \$2,093      | \$481                | (d) \$(37,077 ) |
| Three Months Ended September 30, 2017  |             |          |              |                      |                 |
| Revenues (b)                           | \$160,774   | \$13,781 | \$7,537      | \$ (2,084 )          | (c) \$180,008   |
| Segment (loss) income before taxes (a) | \$(54,335 ) | \$7,212  | \$4,282      | \$ (2,874 )          | (d) \$(45,715 ) |
| Nine Months Ended September 30, 2018   |             |          |              |                      |                 |
| Revenues                               | \$605,492   | \$37,061 | \$24,156     | \$ (6,116 )          | (c) \$660,593   |
| Segment income before taxes (a)        | \$15,175    | \$20,283 | \$4,532      | \$ (14,654 )         | (d) \$25,336    |
| Nine Months Ended September 30, 2017   |             |          |              |                      |                 |
| Revenues (b)                           | \$660,439   | \$44,514 | \$20,914     | \$ (6,691 )          | (c) \$719,176   |
| Segment income before taxes (a)        | \$15,833    | \$24,381 | \$9,003      | \$ (6,328 )          | (d) \$42,889    |

Our previous credit agreements provided for dedicated asset-based revolving credit facilities for the Agency segment and SFS. The SFS Credit Facility was used to fund a significant portion of client loans. Accordingly, any borrowing costs associated with the SFS Credit Facility were recorded within cost of finance revenues in our Condensed Consolidated Statements of Operations. In September 2017, we modified our cash management strategy in order to reduce borrowing costs by applying excess cash balances against revolver credit facility borrowings.

On June 26, 2018, we refinanced our previous credit agreements. The new credit agreement combined these credit facilities into one asset-based revolving credit facility. As a result of this refinancing, beginning in the third quarter of 2018, revolving credit facility costs are no longer allocated to our segments for the purpose of measuring segment profitability.

Subsequent to the refinancing of our previous credit agreements and the resulting elimination of the SFS Credit Facility on June 26, 2018, the SFS loan portfolio is no longer being directly funded with revolving credit facility borrowings. However, beginning in the third quarter of 2018, for the purpose of measuring segment profitability, SFS receives a corporate finance charge that is calculated assuming that 85% of their loan portfolio is funded with debt. This charge is eliminated in the consolidation of Sotheby's results.

Segment results for periods prior to the third quarter of 2018 have been recast to reflect these changes in the measurement of segment profitability.

(b) Agency segment revenue for the three and nine months ended September 30, 2017 has been recast to reflect the retrospective adoption of ASC 606. See Notes 1 and 4.

The reconciling items related to revenues consist principally of amounts charged by SFS to the Agency segment, including interest and facility fees related to certain loans made to Agency segment clients, as well as fees charged for term loan collateral sold at auction or privately through the Agency segment.

(d) The unallocated amounts and reconciling items related to segment (loss) income before taxes are detailed in the table below.

The table below presents a reconciliation of total segment (loss) income before taxes to consolidated (loss) income before taxes for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars):

|  | Three Months Ended<br>September 30, |            | Nine Months<br>Ended September<br>30, |           |
|--|-------------------------------------|------------|---------------------------------------|-----------|
|  | 2018                                | 2017       | 2018                                  | 2017      |
| Agency                                     | \$(46,803)                          | \$(54,335) | \$15,175                              | \$15,833  |
| SFS  | 7,152                               | 7,212      | 20,283                                | 24,381    |
| All Other                                  | 2,093                               | 4,282      | 4,532                                 | 9,003     |
| Segment (loss) income before taxes         | (37,558 )                           | (42,841 )  | 39,990                                | 49,217    |
| Unallocated amounts and reconciling items: |                                     |            |                                       |           |
| Extinguishment of debt                     | —                                   | —          | (10,855 )                             | —         |
| Revolving credit facility costs (a)        | (1,921 )                            | (6,780 )   | (12,149 )                             | (18,259 ) |
| SFS corporate finance charge               | 3,878                               | 4,807      | 11,866                                | 13,965    |
| Equity in earnings of investees (b)        | (1,476 )                            | (901 )     | (3,516 )                              | (2,034 )  |
| (Loss) income before taxes                 | \$(37,077)                          | \$(45,715) | \$25,336                              | \$42,889  |

For the nine months ended September 30, 2018, revolving credit facility costs in the table above includes (a) approximately \$4 million of unamortized fees related to our previous credit agreements that were written off in the second quarter of 2018.

For segment reporting purposes, our share of earnings related to equity investees is included as part of income (b) before taxes. However, such earnings are reported separately below (loss) income before taxes in our Condensed Consolidated Statements of Operations.

The table below presents segment assets, as well as a reconciliation of segment assets to consolidated assets as of September 30, 2018, December 31, 2017, and September 30, 2017 (in thousands of dollars):

|   | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|---|-----------------------|----------------------|-----------------------|
| Agency  | \$ 1,516,644          | \$ 2,395,429         | \$ 1,441,249          |
| SFS   | 616,092               | 608,713              | 627,815               |
| All Other                                     | 36,835                | 40,566               | 39,431                |
| Total segment assets                          | 2,169,571             | 3,044,708            | 2,108,495             |
| Unallocated amounts and reconciling items:    |                       |                      |                       |
| Deferred tax assets and income tax receivable | 65,900                | 42,599               | 38,180                |
| Consolidated assets                           | \$ 2,235,471          | \$ 3,087,307         | \$ 2,146,675          |

Substantially all of our capital expenditures for the nine months ended September 30, 2018, the year ended December 31, 2017, and the nine months ended September 30, 2017 were attributable to the Agency segment.

## 4. Revenues

The Agency segment, which is our predominant source of revenue, earns commissions and fees by acting as agent for clients wishing to sell their artworks through the auction or private sale process. To a much lesser extent, the Agency segment also earns revenues from the sale of artworks that are owned by Sotheby's. Outside of the Agency segment, we earn revenues from art advisory services, retail wine sales, and brand licensing activities, which are aggregated and classified within All Other for segment reporting purposes, as well as from the art-related financing activities conducted by SFS. The revenues earned by the Agency and All Other segments are accounted for in accordance with ASC 606, Revenue from Contracts with Customers, which was retrospectively adopted on January 1, 2018. The revenues earned by SFS are not within the scope of ASC 606. (See Note 1 for information regarding the retrospective adoption of ASC 606.)

The following table summarizes our revenues by segment and type for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars):

|   | Three Months Ended September 30,<br>2018 |          |              |           | Three Months Ended September 30,<br>2017 |          |              |           |
|---|--|----------|--------------|-----------|--|----------|--------------|-----------|
|   | Agency                                   | SFS      | All<br>Other | Total     | Agency                                   | SFS      | All<br>Other | Total     |
| Revenue from contracts with customers:      |  |          |              |           |  |          |              |           |
| Agency commissions and fees:                |  |          |              |           |  |          |              |           |
| Auction commissions                         | \$72,734                                 | \$—      | \$(156 )     | \$72,578  | \$62,731                                 | \$—      | \$—          | \$62,731  |
| Auction related fees, net (a)               | 7,685                                    | —        | (15 )        | 7,670     | 3,543                                    | —        | —            | 3,543     |
| Private sale commissions                    | 12,759                                   | —        | —            | 12,759    | 12,902                                   | —        | —            | 12,902    |
| Other Agency commissions and fees           | 3,556                                    | —        | 158          | 3,714     | 2,088                                    | —        | —            | 2,088     |
| Total Agency commissions and fees           | 96,734                                   | —        | (13 )        | 96,721    | 81,264                                   | —        | —            | 81,264    |
| Inventory sales                             | 1,580                                    | —        | 4,918        | 6,498     | 79,510                                   | —        | 1,991        | 81,501    |
| Advisory revenues                           | —  | —        | 1,169        | 1,169     | —  | —        | 1,422        | 1,422     |
| License fee and other revenues              | —  | —        | 3,350        | 3,350     | —  | —        | 4,124        | 4,124     |
| Total revenue from contracts with customers | 98,314                                   | —        | 9,424        | 107,738   | 160,774                                  | —        | 7,537        | 168,311   |
| Finance revenue:                            |  |          |              |           |  |          |              |           |
| Interest and related fees                   | —  | 11,423   | —            | 11,423    | —  | 11,697   | —            | 11,697    |
| Total revenues                              | \$98,314                                 | \$11,423 | \$9,424      | \$119,161 | \$160,774                                | \$11,697 | \$7,537      | \$180,008 |

|   | Nine Months Ended September 30,<br>2018 |          |           |           | Nine Months Ended September 30,<br>2017 |          |           |           |
|---|---|----------|-----------|-----------|---|----------|-----------|-----------|
|   | Agency                                  | SFS      | All Other | Total     | Agency                                  | SFS      | All Other | Total     |
| Revenue from contracts with customers:      |   |          |           |           |   |          |           |           |
| Agency commissions and fees:                |   |          |           |           |   |          |           |           |
| Auction commissions                         | \$462,663                               | \$—      | \$(156)   | \$462,507 | \$420,296                               | \$—      | \$—       | \$420,296 |
| Auction related fees, net (a)               | 25,509                                  | —        | (15)      | 25,494    | 25,041                                  | —        | —         | 25,041    |
| Private sale commissions                    | 56,260                                  | —        | 500       | 56,760    | 40,949                                  | —        | —         | 40,949    |
| Other Agency commissions and fees           | 7,907                                   | —        | 458       | 8,365     | 8,011                                   | —        | —         | 8,011     |
| Total Agency commissions and fees           | 552,339                                 | —        | 787       | 553,126   | 494,297                                 | —        | —         | 494,297   |
| Inventory sales                             | 53,153                                  | —        | 9,687     | 62,840    | 166,142                                 | —        | 6,673     | 172,815   |
| Advisory revenues                           | —                                       | —        | 3,575     | 3,575     | —                                       | —        | 4,251     | 4,251     |
| License fee and other revenues              | —                                       | —        | 10,107    | 10,107    | —                                       | —        | 9,990     | 9,990     |
| Total revenue from contracts with customers | 605,492                                 | —        | 24,156    | 629,648   | 660,439                                 | —        | 20,914    | 681,353   |
| Finance revenue:                            |   |          |           |           |   |          |           |           |
| Interest and related fees                   | —                                       | 30,945   | —         | 30,945    | —                                       | 37,823   | —         | 37,823    |
| Total revenues                              | \$605,492                               | \$30,945 | \$24,156  | \$660,593 | \$660,439                               | \$37,823 | \$20,914  | \$719,176 |

(a) Auction Related Fees, net includes the net overage or shortfall attributable to auction guarantees, consignor expense recoveries, and shipping fees charged to buyers.

**Auction Commissions**—In our role as auctioneer, we accept works of art on consignment and match sellers (also known as consignors) to buyers through the auction process. In an auction transaction, we act as exclusive agent for the seller. The terms of our arrangement with the seller are stipulated in a consignment agreement, which, among other things, entitles us to collect and retain an auction commission as compensation for our service. Our auction commission includes a premium charged to the buyer and, to a lesser extent, a commission charged to the seller, both of which are calculated as a percentage of the hammer price of the property sold at auction. In certain situations, in order to secure a high-value consignment, we may not charge a seller's commission and/or may share a portion of our buyer's premium with the seller. In situations when we share a portion of our buyer's premium with the seller, our auction commission revenue is recorded net of the amount paid to the seller.

Prior to the date of the auction, we perform a number of activities in connection with our obligations under an auction consignment agreement, which may include: (i) transporting the consigned artwork to the location of the auction sale; (ii) performing due diligence to authenticate and determine the ownership history and condition of the consigned artwork; (iii) preparing the consigned artwork for auction (e.g., framing and cleaning); (iv) preparing catalogue content related to the consigned artwork (e.g., photography and description of the artwork); (v) marketing the artwork through exhibitions and advertising campaigns; (vi) establishing presale estimates for the consigned artwork in response to an assessment of buyer demand and overall market conditions; and (vii) conducting pre-auction bidder registration and qualification. The services associated with these activities are necessary components of our auction service, which culminates in the creation of a public marketplace for the sale and purchase of art that, if successful, results in the matching of the seller to a buyer upon the fall of the auctioneer's hammer.

Upon the fall of the auctioneer's hammer, the highest bidder becomes legally obligated to pay the aggregate purchase price (i.e., the hammer price plus buyer's premium) and the consignor is legally obligated to relinquish the property in exchange for the net sale proceeds (i.e., the hammer price less any seller's commission and expense recoveries).

However, if the bidding for an individual artwork does not reach its reserve price (i.e., the confidential minimum hammer price at which the consignor has agreed to sell), the sale is not completed, and we are not entitled to collect a commission. Accordingly, the consignor receives the benefit of our auction service only when the sale is completed, upon the fall of the auctioneer's hammer, at which point in time we recognize our auction commission revenue.



Under the standard terms and conditions of our auction sales, we are not obligated to pay the consignor for property that has not been paid for by the buyer. If a buyer defaults on payment, the sale is cancelled, and the property is returned to the consignor. We continually evaluate the collectability of amounts due from individual buyers and only recognize auction commission revenue when the collection of the amount due from the buyer is probable. If we determine that payment from the buyer is not probable, a cancelled sale is recorded in the period in which that determination is made and the associated Accounts Receivable balance, including our auction commission, is reversed. Our judgments regarding the collectability of Accounts Receivable are based on an assessment of the buyer's payment history, discussions with the buyer, and the value of any property held as security against the buyer's payment obligation. Our judgments with respect to the collectability of amounts due from buyers for auction purchases may prove, with the benefit of hindsight, to be incorrect. Historically, cancelled sales have not been material in relation to the aggregate hammer price of property sold at auction.

For artworks purchased at auction, the buyer is provided a five-year guarantee of authenticity. Subject to certain limitations, this guarantee generally attests to the authorship of the artwork. In the event a valid claim is made by the buyer under the authenticity guarantee, the sale is rescinded and we are obligated to refund the aggregate purchase price to the buyer. In these circumstances, the consignor is obligated to return any net sale proceeds paid to them. Outside of a valid authenticity claim, the buyer has no right to rescind an auction sale. The authenticity guarantee provided to the auction buyer is a product warranty that is associated with the provision of our auction service; it may not be purchased separately and does not provide an additional service to the buyer.

**Auction Guarantee Overage (Shortfall)**—From time-to-time, in the ordinary course of business, we will provide a guarantee to the consignor that their consigned artwork will achieve a specified minimum sale price at auction. This type of arrangement is known as an auction guarantee. If the property offered under an auction guarantee sells above the minimum guaranteed price, we are generally entitled to a share of the overage. In the event that the property sells for less than the minimum guaranteed price, we must perform under the auction guarantee by funding the shortfall between the sale price at auction and the amount of the auction guarantee. If the property offered under the auction guarantee does not sell, we must pay the amount of the auction guarantee to the consignor and then take ownership of the unsold property and may recover the amount paid through its future sale. In certain limited situations, if the guaranteed property fails to sell at auction or if the purchaser defaults, the consignor has the right to cancel the auction guarantee and retain the property.

In situations when an item of guaranteed property does not sell and we take ownership of the property, it is taken into Inventory and recorded on our balance sheet at the lower of its cost (i.e., the amount paid under the auction guarantee) or our estimate of the property's net realizable value (i.e., the expected sale price upon its eventual disposition).

We may reduce our financial exposure under auction guarantees through contractual risk sharing arrangements. Such auction guarantee risk sharing arrangements include irrevocable bid arrangements and, from time-to-time, partner sharing arrangements.

An irrevocable bid is an arrangement under which a counterparty irrevocably commits to bid a predetermined price on the guaranteed property. If the irrevocable bid is not the winning bid, the counterparty is generally entitled to receive, as their fee, a share of the buyer's premium earned on the sale and/or a share of any auction guarantee overage. Such fees paid to irrevocable bid counterparties are recorded within Agency Direct Costs in the period of the sale. If the irrevocable bid is the winning bid, the counterparty may sometimes receive a fee as compensation for providing the irrevocable bid. This fee is netted against the counterparty's obligation to pay the full purchase price (i.e., the hammer price plus buyer's premium) and is recorded as a reduction to our auction commission revenue in the period of the sale.

In a partner sharing arrangement, a counterparty commits to fund: (i) a share of the difference between the sale price at auction and the amount of the auction guarantee, if the property sells for less than the minimum guaranteed price, or (ii) a share of the minimum guaranteed price if the property does not sell, while taking ownership of a proportionate share of the unsold property. In exchange for accepting a share of the financial exposure under the auction guarantee, if the property sells, the counterparty in a partner sharing arrangement is generally entitled to receive, as their fee, a share of the buyer's premium earned on the sale and/or a share of any auction guarantee overage. Such fees paid to the counterparties in auction guarantee partner sharing arrangements are recorded within Agency Direct Costs in the

period of the sale.

Similar to a standard auction transaction, for property sold under an auction guarantee, the consignor receives the benefit of our auction service only when the sale is completed, upon the fall of the auctioneer's hammer, at which point in time we recognize our auction commission revenue and any auction guarantee overage or shortfall. In the event that the property offered under an auction guarantee sells for a hammer price that is less than the minimum guaranteed price, the amount of the shortfall is recorded net of any buyer's premium commission earned on the sale. An auction guarantee shortfall may also be recognized prior to the date of the auction if we determine that it is probable that the expected selling price of the property, including buyer's premium, will not exceed the amount of the auction guarantee.



**Consignor Expense Recoveries**—We incur various direct costs in the fulfillment of our auction service. These costs principally relate to the transport of consigned artworks to the location of the auction sale, various sale marketing activities including catalogue production and distribution, and the exhibition of consigned artworks. Auction consignment agreements sometimes permit us to recover all or a portion of these costs from the consignor through a deduction from their net sale proceeds if the item is sold at auction. Such recoveries are recognized as revenue in the period of the auction sale.

**Buyer Shipping Fees**—Auction buyers may be charged a fee for shipping services associated with their purchased property. Such fees are recognized as revenue in the period when the shipping service is provided.

**Private Sale Commissions**—Private sale commission revenues are earned through the direct brokering of purchases and sales of art. Private sales are generally initiated by a client wishing to sell their artwork (i.e., the consignor) with Sotheby's acting as their exclusive agent in the transaction. Such arrangements are evidenced by a legally binding consignment agreement between us and the seller, which outlines the terms of the arrangement, including the desired sale price and the amount or rate of commission that we may earn if a sale is completed, as well as, in certain instances, the period of time over which the artwork may be offered for private sale. The terms of the private sale consignment agreement create our sole performance obligation, which is to broker a legally binding sale of the consigned artwork to a qualified buyer as exclusive agent for the seller.

In connection with our efforts to fulfill our performance obligation under a private sale consignment agreement, we perform a number of activities, which may include: (i) transporting the consigned artwork to the location of the sale; (ii) performing due diligence to authenticate and determine the ownership history and condition of the consigned artwork; (iii) preparing the consigned artwork for sale (e.g., framing and cleaning); (iv) providing advice as to an appropriate asking price for the consigned artwork in response to an assessment of buyer demand and overall market conditions; (v) marketing the artwork to a select group of potential buyers or through theme-based private sale exhibitions; and (vi) completing all relevant administrative tasks related to completion of the sale.

In certain situations, when completing a private sale, we may execute a legally binding agreement with the buyer stipulating the terms pursuant to which the buyer will purchase the consigned artwork. In situations when a legally binding buyer agreement is not executed, only an invoice is issued to provide the buyer with the information necessary for finalizing the transaction (e.g., the amount owed and any associated taxes and royalties, the payment due date, payment instructions, etc.).

The consignor receives the benefit of our private sale service only upon the completion of a legally binding sale. For private sales where we execute a buyer agreement, the consignor receives the benefit of our private sale service and revenue is recognized at the point in time when the agreement is signed by the buyer. At this point in time, the buyer becomes legally obligated to pay the purchase price and the consignor is legally obligated to relinquish the property in exchange for the net sale proceeds (i.e., the purchase price less our commission). In the absence of an executed buyer agreement, the consignor receives the benefit of our private sale service and revenue is recognized at the point in time when the full purchase price is paid by the buyer. At this point in time, we have performed all of our service obligations in the transaction and the consignor is legally obligated to relinquish the property in exchange for the net sale proceeds. If we are not successful in completing a sale according to the terms of the private sale consignment agreement, we are not entitled to collect a commission.

For artworks purchased in a private sale transaction, the buyer is provided a guarantee of authenticity for a period of up to five years. Subject to certain limitations, this guarantee generally attests to the authorship of the artwork. In the event a valid claim is made by the buyer under the authenticity guarantee, the sale is rescinded and we are obligated to refund the purchase price to the buyer. In these circumstances, the consignor is obligated to return any net sale proceeds paid to them. Outside of a valid authenticity claim, the buyer has no right to rescind a completed private sale. The authenticity guarantee provided to the buyer is a product warranty that is associated with the provision of our private sale service; it may not be purchased separately and does not provide an additional service to the buyer.

**Other Agency Commissions and Fees**—From time-to-time, we earn commissions and fees connected with sales of art brokered by third parties. These commissions and fees are recognized at a point in time in the period when we receive confirmation from the third parties that the sale has been completed.



**Inventory Sales**—From time-to-time, the Agency segment earns revenue from the sale of: (i) artworks that have been obtained as a result of the failure of guaranteed property to sell at auction; (ii) artworks that have been purchased opportunistically, including property acquired for sale at auction; and (iii) other objects obtained incidental to the auction process (e.g., as a result of buyer default).

Inventory sales may be consummated through either a private sale transaction or through an auction sale. For artworks that are sold privately, an executed agreement with the buyer is used to document the terms and conditions of the transaction. For artworks that are sold at auction, the sale is completed pursuant to the conditions of sale published in the corresponding auction catalogue. Regardless of the method of sale, title and control of the artwork are transferred to the buyer only upon payment of the full purchase price. Accordingly, sales of inventory are recognized at a point in time in the period when title and control of the artwork is transferred to the buyer.

**Advisory Revenues**—Advisory revenues consist of fees earned from providing art-related advice to certain clients. These arrangements may be evidenced by a legally binding written retainer agreement with the client, which outlines the nature of the services to be provided and the amount of fees to be earned. Advisory retainer agreements are typically one year in duration. Advisory services are also sometimes provided on the basis of a verbal agreement with the client. For advisory arrangements with written retainer agreements, revenues are recognized ratably over time, based on the contractual period and as services are provided to the client. In the absence of a written retainer agreement, revenue recognition is deferred until we have performed our substantive service obligations and the client has made payment for those services, thereby evidencing the terms of the arrangement.

**License Fee Revenues**—Prior to 2004, we were engaged in the marketing and brokerage of luxury residential real estate sales through Sotheby's International Realty ("SIR"). In 2004, we sold SIR to a subsidiary of Realogy Corporation ("Realogy"), formerly Cendant Corporation. In conjunction with the sale, we entered into an agreement with Realogy to license the SIR trademark and certain related trademarks for an initial 50-year term with a 50-year renewal option (the "Realogy License Agreement"). The Realogy License Agreement is applicable worldwide. The Realogy License Agreement provides for an ongoing license fee during its term based on the volume of commerce transacted under the licensed trademarks. We also license the Sotheby's name for use in connection with the art auction business in Australia, and art education services in the U.S. and the U.K. The license fees earned from these arrangements are sales-based and are recognized in the periods in which the underlying sales occur.

**Sales, Use and Value-Added Taxes**—Sales, use and value-added taxes assessed by governmental authorities that are both imposed on and concurrent with revenue-producing transactions between us and our clients are reported on a net basis within revenues.

**Resale Royalties**—In certain foreign jurisdictions, various resale royalties and other fees are imposed on auctioneers upon the completion of an auction sale. These royalties and fees are reported on a gross basis within Agency Direct Costs.

**Contract Balances**—Following the completion of an auction or private sale, we invoice the buyer for the aggregate purchase price of the property, which includes our buyer's premium or private sale commission, as well as any applicable taxes and royalties. The amount owed by the buyer is recorded within Accounts Receivable, and the amount of net sale proceeds due to the seller is recorded within Client Payables. Upon collection from the buyer, we are obligated to remit the net proceeds to the seller after deducting our commissions and related fees, as well as any applicable taxes and royalties, which are ultimately paid to the appropriate taxing authority or royalty association. Under our standard auction payment terms, the purchase price is due from the buyer no more than 30 days after the sale date, with the net proceeds due to the consignor 35 days after the sale date. For private sales, payment from the buyer is typically due on the sale date, with the net sale proceeds due to the consignor shortly thereafter. We also sometimes provide extended payment terms to an auction or private sale buyer. For auctions, the extent to which extended payment terms are provided can vary considerably from selling season to selling season. Extended payment terms typically extend the payment due date to a date that is no longer than one year from the sale date. In limited circumstances, the payment due date may be extended to a date that is beyond one year from the sale date. When providing extended payment terms, we attempt to match the timing of cash receipt from the buyer with the timing of our payment to the consignor, but are not always successful in doing so. All extended payment term arrangements are approved by management under our internal corporate governance policy.



In the limited circumstances when the buyer's payment due date is extended to a date that is beyond one year from the sale date, if the seller does not provide matched payment terms (i.e., we pay the seller before receiving payment from the buyer), the receivable balance is reclassified from Accounts Receivable to Notes Receivable on our Condensed Consolidated Balance Sheets. See Note 5 for information on Agency segment Notes Receivable.

When the buyer's due date is extended to a date that is one year or less from the sale date, as a practical expedient, we do not record a discount to our commission to account for the effects of the financing component. However, in the limited circumstances when the buyer's due date is extended to a date that is beyond one year from the sale date, we record a discount to our commission revenue to reflect the financing component, if material.

The table below summarizes the balances related to our contracts with customers as of and for the nine months ended September 30, 2018 and 2017 (in thousands of dollars):

|                                   | September 30,<br>2018 | September 30,<br>2017 |
|-----------------------------------|-----------------------|-----------------------|
| <b>Accounts Receivable</b>        |                       |                       |
| Balance as of beginning of period | \$ 783,706            | \$ 424,418            |
| Balance as of end of period       | \$ 599,681            | \$ 442,111            |
| (Decrease)/increase               | \$ (184,025 )         | \$ 17,693             |
| <b>Client Payables</b>            |                       |                       |
| Balance as of beginning of period | \$ 996,197            | \$ 511,876            |
| Balance as of end of period       | \$ 627,466            | \$ 376,108            |
| Decrease                          | \$ (368,731 )         | \$ (135,768 )         |

The balances of Accounts Receivable presented in the table above relate almost entirely to amounts due from auction and private sale buyers. To a much lesser extent, they also include amounts owed to us in relation to our advisory services and brand licensing activities. Interest and related fees due to SFS, which are recorded within Accounts Receivable on our Condensed Consolidated Balance Sheets, are excluded from this table because they are not considered to be contract balances under ASC 606.

The net decreases in Accounts Receivable and Client Payables during the nine months ended September 30, 2018 are largely the result of auction sale proceeds that have been collected from buyers and remitted to sellers. The net changes in Accounts Receivable and Client Payables during the nine months ended September 30, 2017 were largely attributable to the funding of certain consignor settlements prior to collecting from buyers. When compared to September 30, 2017, the increases in Accounts Receivable and Client Payables as of September 30, 2018 are principally due to the higher levels of auction and private sales through the third quarter of 2018, a decrease in early consignor settlements (as discussed in the following paragraph), and the general timing of buyer and consignor settlements.

In certain instances, and subject to management approval under our internal corporate governance policy, we may pay the net sale proceeds to the seller before payment is collected from the buyer and/or we may allow the buyer to take possession of the property before making payment. In situations when the buyer takes possession of the property before making payment, we are liable to the seller for the net sales proceeds whether or not the buyer makes payment. As of September 30, 2018, December 31, 2017, and September 30, 2017, Accounts Receivable included \$47.2 million, \$92.1 million, and \$144.9 million, respectively, related to situations when we paid the seller all or a portion of the net sales proceeds before payment was collected from the buyer. As of September 30, 2018, December 31, 2017, and September 30, 2017, Accounts Receivable (net) also included \$12 million, \$53.8 million, and \$16.4 million, respectively, related to situations when we allowed the buyer to take possession of the property before making payment.

Deferred revenue balances are generally not material.

**Contract Costs**—We incur various direct costs in the fulfillment of our auction services. These costs principally relate to the transport of consigned artworks to the location of the auction sale, various sale marketing activities including catalogue production and distribution, and the exhibition of consigned artworks. A large portion of these costs are funded prior to the auction and are recorded on our Condensed Consolidated Balance Sheets within Prepaid Expenses and Other Current Assets until the date of the auction sale when they are expensed to Direct Costs of Services in the

Condensed Consolidated Statements of Operations. As of September 30, 2018, December 31, 2017, and September 30, 2017, the contract cost balances recorded within Prepaid Expenses and Other Current Assets were \$10.4 million, \$9.6 million, and \$8.2 million, respectively.

## 5. Notes Receivable

Sotheby's Financial Services—SFS makes term loans secured by artworks that are not presently intended for sale, allowing us to establish or enhance mutually beneficial relationships with art collectors. Term loans may also generate future auction or private sale consignments through the sale of the collateral at the conclusion of the loan and/or through future purchases of new property by the borrower. In certain situations, term loans are made to refinance the accounts receivable balances generated by the auction and private sale purchases of our clients. Term loans normally have initial maturities of up to two years and typically carry a variable market rate of interest. To a much lesser extent, SFS also makes consignor advances secured by artworks that are contractually committed, in the near term, to be offered for sale through the Agency segment. Consignor advances allow sellers to receive funds upon consignment for an auction or private sale that will occur up to one year in the future and normally have short-term maturities.

As of September 30, 2018, December 31, 2017, and September 30, 2017, the net Notes Receivable balance of SFS was \$593 million, \$590.6 million, and \$602.2 million, respectively. As of September 30, 2018, December 31, 2017, and September 30, 2017, the total net Notes Receivable balance of SFS included \$132.5 million, \$54.4 million, and \$57.9 million, respectively, of term loans issued by SFS to refinance client auction and private sale purchases. For the nine months ended September 30, 2018 and 2017, SFS issued \$119.2 million and \$6.5 million, respectively, of such loans. These loans are accounted for as non-cash transfers between Accounts Receivable (net) and Notes Receivable (net) and are, therefore, not reflected as the funding of Notes Receivable within Investing Activities in our Condensed Consolidated Statements of Cash Flows. Upon repayment, the cash received in settlement of such Notes Receivable is classified within Operating Activities in our Condensed Consolidated Statements of Cash Flows. For the nine months ended September 30, 2018 and 2017, such repayments totaled \$41.1 million and \$37.3 million, respectively.

The repayment of secured loans can be adversely impacted by a decline in the art market in general or in the value of the collateral, which is concentrated within certain collecting categories. In addition, in situations when there are competing claims on the collateral and/or when a borrower becomes subject to bankruptcy or insolvency laws, our ability to realize on our collateral may be limited or delayed.

We aim to mitigate the risk associated with a potential devaluation in our collateral by targeting a 50% loan-to-value ("LTV") ratio (i.e., the principal loan amount divided by the low auction estimate of the collateral). However, loans may also be made with LTV ratios between 51% and 60%, and, in rare circumstances, loans may be made at an initial LTV ratio higher than 60%.

The LTV ratio of certain loans may increase above the 50% target due to a decrease in the low auction estimates of the collateral. The revaluation of term loan collateral is performed by our specialists on an annual basis or more frequently if there is a material change in the circumstances related to the loan, the value of the collateral, the disposal plans for the collateral, or if an event of default occurs. We believe that the LTV ratio is the critical credit quality indicator for the secured loans made by SFS.

The table below provides the aggregate LTV ratio for the SFS loan portfolio as of September 30, 2018, December 31, 2017, and September 30, 2017 (in thousands of dollars):

|                                    | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|------------------------------------|-----------------------|----------------------|-----------------------|
| Secured loans                      | \$ 592,962            | \$ 590,609           | \$ 602,176            |
| Low auction estimate of collateral | \$ 1,425,960          | \$ 1,369,235         | \$ 1,378,737          |
| Aggregate LTV ratio                | 42                    | % 43                 | % 44                  |

The table below provides the aggregate LTV ratio for secured loans made by SFS with an LTV ratio above 50% as of September 30, 2018, December 31, 2017, and September 30, 2017 (in thousands of dollars):

|   | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|---|-----------------------|----------------------|-----------------------|
| Secured loans with an LTV ratio above 50%   | \$ 225,491            | \$ 168,116           | \$ 179,568            |
| Low auction estimate of collateral related to secured loans with an LTV ratio above 50% | \$ 382,997            | \$ 269,063           | \$ 306,603            |
| Aggregate LTV ratio of secured loans with an LTV ratio above 50%                        | 59                    | % 62                 | % 59                  |





The table below provides other credit quality information regarding secured loans made by SFS as of September 30, 2018, December 31, 2017, and September 30, 2017 (in thousands of dollars):

|  | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|--|-----------------------|----------------------|-----------------------|
| Total secured loans                                  | \$ 592,962            | \$ 590,609           | \$ 602,176            |
| Loans past due                                       | \$ 77,751             | \$ 62,570            | \$ 79,038             |
| Loans more than 90 days past due                     | \$ 27,315             | \$ 56,087            | \$ 78,367             |
| Non-accrual loans                                    | \$ 6,330              | \$ —                 | \$ —                  |
| Impaired loans                                       | \$ —                  | \$ —                 | \$ —                  |
| Allowance for credit losses:                         |                       |                      |                       |
| Allowance for credit losses for impaired loans       | \$ —                  | \$ —                 | \$ —                  |
| Allowance for credit losses based on historical data | 1,067                 | 1,253                | 1,295                 |
| Total allowance for credit losses - secured loans    | \$ 1,067              | \$ 1,253             | \$ 1,295              |

We consider a loan to be past due when principal payments are not paid by the contractual maturity date. Typically, a loan becomes past due only for a short period of time during which either the loan is renewed or collateral is sold to satisfy the borrower's obligations. As of September 30, 2018, \$77.8 million of the net Notes Receivable balance was past due, of which \$27.3 million was more than 90 days past due. We are continuing to accrue interest on \$71.4 million of past due loans and, as of September 30, 2018, the collateral securing such loans had a low auction estimate of approximately \$259.4 million, resulting in an LTV ratio of approximately 28%. In consideration of expected loan renewals, collateral sales to date for which the proceeds have not yet been collected from the buyer, as well as the value of the remaining collateral and our current collateral disposal plans, we believe that the principal and interest amounts owed for these past due loans will be collected.

A non-accrual loan is a loan for which future Finance revenue is not recorded due to our determination that it is probable that future interest on the loan is not collectible. Any cash receipts subsequently received on non-accrual loans are first applied to reduce the recorded principal balance of the loan, with any proceeds in excess of the principal balance then applied to interest owed by the borrower. The recognition of Finance revenue may resume on a non-accrual loan if sufficient additional collateral is provided by the borrower or if we become aware of other circumstances that indicate that it is probable that the borrower will make future interest payments on the loan. As of January 1, 2018, one of the past due loans included in the table above was placed on non-accrual status. Through September 30, 2018, our investment in this loan was reduced by \$41.1 million as the result of proceeds collected from collateral sales. As of September 30, 2018, our recorded investment in this loan was approximately \$8.1 million, consisting of the \$6.3 million principal balance and \$1.8 million in accrued interest. Additional collateral sale proceeds of \$7.2 million are expected to be collected from auction buyers in the first quarter of 2019. Following the collection of these collateral sale proceeds, our recorded investment in the loan will be less than \$1 million which we expect to recover through the future sale of the remaining loan collateral.

A loan is considered to be impaired when we determine that it is probable that a portion of the principal and interest owed by the borrower will not be recovered after taking into account the estimated realizable value of the collateral securing the loan, as well as the ability of the borrower to repay any shortfall between the value of the collateral and the amount of the loan. If a loan is considered to be impaired, Finance revenue is no longer recognized and bad debt expense is recorded for any principal or accrued interest that is deemed uncollectible. As of September 30, 2018, December 31, 2017, and September 30, 2017, there were no impaired loans outstanding.

As of September 30, 2018, unfunded commitments to extend additional credit through SFS were approximately \$46 million.

Agency Segment—As discussed above, in the limited circumstances when the payment due date for an auction or private sale receivable is extended to a date that is beyond one year from the sale date, if the consignor does not provide matched payment terms, the receivable balance is reclassified from Accounts Receivable (net) to Notes Receivable (net) on our Condensed Consolidated Balance Sheets. As of September 30, 2018, December 31, 2017, and September 30, 2017, Notes Receivable (net) within the Agency segment included \$1.2 million, \$2.7 million, and \$2.7 million of such amounts reclassified from Accounts Receivable (net). These Notes Receivable are accounted for as

non-cash transfers between Accounts Receivable (net) and Notes Receivable (net) and are, therefore, not reflected as the funding of Notes Receivable within Investing Activities in our Condensed Consolidated Statements of Cash Flows. Upon repayment, the cash received in settlement of such Notes Receivable is classified within Operating Activities in our Condensed Consolidated Statements of Cash Flows. For the nine months ended September 30, 2018 and 2017, such repayments totaled \$1 million and \$5 million, respectively.

Under certain circumstances, we provide loans to certain art dealers to finance the purchase of works of art. In these situations, we acquire a partial ownership interest or a security interest in the purchased property in addition to providing the loan. Upon the eventual sale of the property acquired, the loan is repaid. As of September 30, 2018, such loans totaled \$3.1 million, including one loan with a balance of \$2.1 million for which we are no longer accruing interest but believe that the recorded balance of the loan is collectible. As of September 30, 2017, such loans totaled \$3.8 million. In the fourth quarter of 2017, we determined one of these loans to be impaired as a result of the bankruptcy of the art dealer and recorded a credit loss of \$1.5 million in the period. We have commenced legal proceedings against one of the individuals who personally guaranteed this loan. As of December 31, 2017, we had one loan outstanding of this type with a balance of \$2.1 million.

In certain limited situations, the Agency segment will also provide advances to consignors that are secured by property scheduled to be offered at auction in the near term. Such Agency segment consignor advances are recorded on our Condensed Consolidated Balance Sheets within Notes Receivable (net) and totaled \$3.4 million as of September 30, 2018. There were no Agency segment consignor advances outstanding as of December 31, 2017 and September 30, 2017.

Allowance for Credit Losses—During the period January 1, 2018 to September 30, 2018, activity related to the Allowance for Credit Losses by segment was as follows (in thousands of dollars):

|  | SFS     | Agency  | Total   |
|--|---------|---------|---------|
| Balance as of January 1, 2018                          | \$1,253 | \$1,525 | \$2,778 |
| Change in loan loss provision based on historical data | (186 )  | —       | (186 )  |
| Balance as of September 30, 2018                       | \$1,067 | \$1,525 | \$2,592 |

## 6. Goodwill and Intangible Assets

Goodwill—For the nine months ended September 30, 2018 and 2017, changes in the carrying value of Goodwill were as follows (in thousands of dollars):

|  | Nine Months Ended<br>September 30, 2018 |              |          | Nine Months Ended<br>September 30, 2017 |              |          |
|--|---|--------------|----------|---|--------------|----------|
|  | Agency                                  | All<br>Other | Total    | Agency                                  | All<br>Other | Total    |
| Beginning balance as of January 1      | \$44,396                                | \$6,151      | \$50,547 | \$43,878                                | \$6,151      | \$50,029 |
| Goodwill acquired                      | 5,259                                   | —            | 5,259    | —                                       | —            | —        |
| Foreign currency exchange rate changes | (148 )                                  | —            | (148 )   | 467                                     | —            | 467      |
| Ending balance as of September 30      | \$49,507                                | \$6,151      | \$55,658 | \$44,345                                | \$6,151      | \$50,496 |

On February 2, 2018, we acquired Viyet, an online marketplace for interior design specializing in vintage and antique furniture, decorative objects, and accessories. This acquisition complements and enhances our online sales program, and provides an additional sale format to offer clients. In October 2018, Viyet was rebranded as Sotheby's Home.

Intangible Assets—As of September 30, 2018, December 31, 2017, and September 30, 2017, intangible assets consisted of the following (in thousands of dollars):

|   | Amortization Period | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|---|---------------------|-----------------------|----------------------|-----------------------|
| Indefinite lived intangible assets:             |                     |                       |                      |                       |
| License (a)                                     | N/A                 | \$ 324                | \$ 324               | \$ 324                |
| Intangible assets subject to amortization:      |                     |                       |                      |                       |
| Customer relationships - Art Advisory Partners  | 8 years             | 10,800                | 10,800               | 10,800                |
| Non-compete agreements - Art Advisory Partners  | 6 years             | 3,060                 | 3,060                | 3,060                 |
| Artworks database (b)                           | 10 years            | 1,275                 | 1,200                | 1,200                 |
| Technology                                      | 4 years             | 4,461                 | —                    | —                     |
| Total intangible assets subject to amortization |                     | 19,596                | 15,060               | 15,060                |
| Accumulated amortization                        |                     | (5,939 )              | (3,892 )             | (3,397 )              |
| Total amortizable intangible assets (net)       |                     | 13,657                | 11,168               | 11,663                |
| Total intangible assets (net)                   |                     | \$ 13,981             | \$ 11,492            | \$ 11,987             |

(a) Relates to a license obtained in conjunction with the purchase of a retail wine business in 2008.

Relates to a database containing historic information concerning repeat sales of works of art. This database was

(b) acquired along with the associated business in exchange for an initial cash payment made in the third quarter of 2016 and subsequent cash payments made in the third quarters of 2018 and 2017.

For the three and nine months ended September 30, 2018, amortization expense related to intangible assets was approximately \$0.7 million and \$2 million, respectively. For the three and nine months ended September 30, 2017, amortization expense related to intangible assets was approximately \$0.5 million and \$1.5 million, respectively.

The estimated aggregate amortization expense for the remaining useful lives of intangible assets subject to amortization during the five-year period succeeding the September 30, 2018 balance sheet date are as follows (in thousands of dollars):

| Period                         | Amount   |
|--------------------------------|----------|
| October 2018 to September 2019 | \$ 3,103 |
| October 2019 to September 2020 | \$ 3,103 |
| October 2020 to September 2021 | \$ 3,103 |
| October 2021 to September 2022 | \$ 1,977 |
| October 2022 to September 2023 | \$ 1,478 |

## 7. Defined Benefit Pension Plan

We sponsor a defined benefit pension plan in the U.K. (the "U.K. Pension Plan"), which was closed to future service cost accruals on April 30, 2016. For the three and nine months ended September 30, 2018 and 2017, the components of the net pension credit for the U.K. Pension Plan recorded within Non-Operating Income in our Condensed Consolidated Statements of Operations were as follows (in thousands of dollars):

|                                    | Three Months<br>Ended September<br>30, |            | Nine Months<br>Ended September<br>30, |            |
|------------------------------------|--|------------|---------------------------------------|------------|
|                                    | 2018                                   | 2017       | 2018                                  | 2017       |
| Interest cost                      | \$1,855                                | \$2,047    | \$5,775                               | \$5,984    |
| Expected return on plan assets     | (2,717 )                               | (3,598 )   | (8,458 )                              | (10,519 )  |
| Prior service cost                 | —                                      | 15         | —                                     | 45         |
| Amortization of actuarial loss     | 117                                    | 289        | 364                                   | 842        |
| Amortization of prior service cost | (24 )                                  | (25 )      | (76 )                                 | (71 )      |
| Net pension credit                 | \$(769 )                               | \$(1,272 ) | \$(2,395 )                            | \$(3,719 ) |

## 8. Debt

**Revolving Credit Facilities**—Prior to June 26, 2018, we were party to credit agreements with an international syndicate of lenders that, among other things, provided for dedicated asset-based revolving credit facilities for the Agency segment (the "Agency Credit Facility") and SFS (the "SFS Credit Facility") (collectively, the "Previous Credit Agreements"). The Previous Credit Agreements were scheduled to mature on August 22, 2020.

On June 26, 2018, we refinanced the Previous Credit Agreements and entered into a new credit agreement with an international syndicate of lenders led by JPMorgan Chase Bank, N.A. (the "New Credit Agreement"). The proceeds under the New Credit Agreement may be used for our working capital and other general corporate purposes and borrowings thereunder are available in U.S. Dollars, Pounds Sterling, Euros, Swiss Francs or Hong Kong Dollars. The New Credit Agreement reduces the interest rate margins for borrowings when compared to those under the Previous Credit Agreements by 25 basis points. Such interest rate margins are determined by reference to a pricing grid that is based on the level of borrowings outstanding under the New Credit Agreement. The New Credit Agreement is scheduled to mature on June 26, 2023.

The New Credit Agreement combines the previous Agency Credit Facility and previous SFS Credit Facility into one asset-based revolving credit facility with an aggregate borrowing capacity of \$1.1 billion, which is subject to an enhanced borrowing base. The New Credit Agreement has a sub-limit of \$350 million for foreign currency borrowings, as well as an accordion feature, which allows us to seek an increase to the borrowing capacity of the New Credit Agreement by an amount not to exceed \$300 million in the aggregate. Though new commitments would need to be obtained, the uncommitted accordion feature permits us to seek an increase to the aggregate borrowing capacity under the New Credit Agreement pursuant to an expedited documentation process.

The borrowing base under the New Credit Agreement is determined by a calculation that is based upon, among other things, a percentage of: (i) eligible cash; (ii) the carrying value of certain auction guarantee advances; (iii) the carrying value of certain art inventory; (iv) the carrying value of certain extended payment term receivables arising from auction or private sale transactions; (v) the carrying value of certain loans in the SFS loan portfolio; (vi) the fair market value of certain eligible real property located in the U.K.; and (vii) the net orderly liquidation value of certain of our trademarks.

Domestic borrowers are jointly and severally liable for all obligations under the New Credit Agreement and, subject to certain limitations, borrowers in the U.K. and Sotheby's Hong Kong Limited, are jointly and severally liable for all obligations of the foreign borrowers under the New Credit Agreement. In addition, the obligations of the borrowers under the New Credit Agreement are guaranteed by certain of their subsidiaries. Our obligations under the New Credit Agreement are secured by liens on all or substantially all of the personal property of the entities that are borrowers and guarantors under the New Credit Agreement.

The New Credit Agreement contains certain customary affirmative and negative covenants including, but not limited to, limitations on indebtedness, liens, investments, restricted payments, and the use of proceeds from borrowings

thereunder. The New Credit Agreement also contains a limitation on net outstanding auction guarantees (i.e., auction guarantees less the impact of related risk sharing arrangements).

The New Credit Agreement permits dividend payments, common stock repurchases, investments, and certain debt prepayments, so long as no event of default exists and is generally subject to maintaining a minimum level of borrowing availability. The New Credit Agreement also contains certain financial covenants, which are only applicable during certain defined compliance periods. These financial covenants were not applicable for the twelve month period ended September 30, 2018.

We incurred aggregate fees of approximately \$4.1 million related to the New Credit Agreement, which are being amortized on a straight-line basis through its June 26, 2023 maturity date. As a result of this refinancing, \$4 million of unamortized fees related to the Previous Credit Agreements were written off in the second quarter of 2018.

The following tables summarize information related to our revolving credit facilities as of and for the periods ended September 30, 2018, December 31, 2017, and September 30, 2017 (in thousands of dollars):

| As of and for the periods ended  | September 30, 2018 | December 31, 2017 | September 30, 2017 |
|----------------------------------|--------------------|-------------------|--------------------|
| Maximum borrowing capacity (a)   | \$ 1,100,000       | \$ 1,100,000      | \$ 1,335,000       |
| Borrowing base                   | \$ 803,440         | \$ 605,927        | \$ 638,068         |
| Borrowings outstanding           | \$ 215,000         | \$ 196,500        | \$ 434,000         |
| Available borrowing capacity (b) | \$ 588,440         | \$ 409,427        | \$ 204,068         |
| Average Borrowings Outstanding:  |                    |                   |                    |
| Three months ended               | \$ 71,902          | N/A               | \$ 508,342         |
| Nine months ended                | \$ 94,399          | N/A               | \$ 537,374         |
| Year ended                       | N/A                | \$ 479,367        | N/A                |

On October 2, 2017, we reduced the borrowing capacity of the previous SFS Credit Facility by \$235 million. This (a)reduction, which was entirely at our option and as part of our ongoing capital allocation analysis, was executed in order to reduce facility fees for unused borrowing capacity.

(b)The available borrowing capacity is calculated as the borrowing base less borrowings outstanding.

Borrowing costs under the Previous Credit Agreements related to the Agency segment, which include interest and fees, are reflected in our Condensed Consolidated Statements of Operations as Interest Expense. Borrowing costs under the Previous Credit Agreements related to SFS are reflected in our Condensed Consolidated Income Statements within Cost of Finance Revenues as any borrowings thereunder were used to directly fund client loans. Subsequent to the refinancing of the Previous Credit Agreements and the resulting elimination of the SFS Credit Facility on June 26, 2018, the SFS loan portfolio is no longer being directly funded with revolving credit facility borrowings. Accordingly, all borrowing costs associated with the New Credit Agreement are recorded as Interest Expense in our Condensed Consolidated Statements of Operations.

Long-Term Debt—As of September 30, 2018, December 31, 2017, and September 30, 2017, Long-Term Debt consisted of the following (in thousands of dollars):

|   | September 30, 2018 | December 31, 2017 | September 30, 2017 |
|---|--------------------|-------------------|--------------------|
| York Property Mortgage, net of unamortized debt issuance costs of \$3,787, \$4,545, and \$4,797 | \$ 259,099         | \$ 270,556        | \$ 272,261         |
| 2022 Senior Notes, net of unamortized debt issuance costs of \$0, \$2,998, and \$3,159          | —                  | 297,002           | 296,841            |
| 2025 Senior Notes, net of unamortized debt issuance costs of \$5,070, \$5,623, and \$0          | 394,930            | 394,377           | —                  |
| Less current portion:   |                    |                   |                    |
| York Property Mortgage, net of unamortized debt issuance costs of \$1,010, \$1,010, and \$1,010 | (13,514)           | (11,930)          | (11,912)           |
| 2022 Senior Notes, net of unamortized debt issuance costs of \$0, \$2,998, and \$0              | —                  | (297,002)         | —                  |
| Total Long-Term Debt, net   | \$ 640,515         | \$ 653,003        | \$ 557,190         |

See the captioned sections below for information related to the York Property Mortgage, the 2022 Senior Notes, and the 2025 Senior Notes.



York Property Mortgage—The York Property, which is our headquarters building located at 1334 York Avenue in New York, is subject to a seven-year, \$325 million mortgage loan (the "York Property Mortgage") that matures on July 1, 2022. As of September 30, 2018, the outstanding principal balance of the York Property Mortgage was \$262.9 million. As of September 30, 2018, the fair value of the York Property Mortgage approximated its book value due to the variable interest rate associated with the mortgage. The fair value measurement is considered to be a Level 2 fair value measurement in the fair value hierarchy as per ASC 820, Fair Value Measurements.

The York Property Mortgage bears interest based on the one-month LIBOR rate plus a spread of 2.25% and is being amortized based on a 25-year mortgage-style amortization schedule over its seven-year term. On June 21, 2017, the York Property Mortgage was amended (the "First Amendment") to reduce the minimum net worth that Sotheby's is required to maintain from \$425 million to \$325 million in order to provide continued flexibility regarding potential future common stock repurchases. On October 18, 2018, the York Property Mortgage was further amended (the "Second Amendment") to modify the definition of net worth whereby the balance recorded within Treasury Stock Shares on our Condensed Consolidated Balance Sheets is added back to Total Equity for the purposes of calculating net worth. Although the minimum net worth required by the York Property Mortgage remains at \$325 million, the change to the definition of net worth provides continued flexibility regarding potential future common stock repurchases. Our net worth as of September 30, 2018, as calculated under the First Amendment, was approximately \$452.5 million. Sotheby's net worth as of September 30, 2018, as calculated under the Second Amendment, would have been approximately \$1.2 billion.

In conjunction with the First Amendment, on July 3, 2017, we made a prepayment of \$32 million to reduce the outstanding principal balance of the York Property Mortgage, and agreed to make annual prepayments funded primarily with cash accumulated in a restricted cash management account, as discussed below, beginning in July 2018 and continuing through July 2021 that are not to exceed \$25 million in the aggregate during that period. The \$32 million principal payment made on July 3, 2017 was funded with \$25 million from existing cash balances and \$7 million from a restricted cash management account associated with the York Property Mortgage. On July 2, 2018, a \$6.25 million principal payment funded primarily from the restricted cash management account was made in accordance with the First Amendment. (See Note 9 for information related to the interest protection agreements that were entered into in connection with the York Property Mortgage.)

The York Property, the York Property Mortgage, and the related interest rate protection agreements are held by 1334 York, LLC (the "LLC"), a separate legal entity of Sotheby's that maintains its own books and records and whose results are ultimately consolidated into our Condensed Consolidated Financial Statements. The LLC is the sole owner and lessor of the York Property. The LLC presently leases the York Property to Sotheby's, Inc., which is also controlled by Sotheby's. The assets of the LLC are not available to satisfy the obligations of our other affiliates or any other entity.

The loan agreement governing the York Property Mortgage contains the following financial covenants, which are subject to additional terms and conditions as provided in the underlying loan agreement:

As measured on July 1, 2020, the LTV ratio (i.e., the principal balance of the York Property Mortgage divided by the appraised value of the York Property) may not exceed 65% (the "Maximum LTV") based on the then-outstanding principal balance of the York Property Mortgage. If the LTV ratio exceeds the Maximum LTV, the LLC may, at its option, post cash or a letter of credit or pay down the York Property Mortgage without any prepayment penalty or premium, in an amount that will cause the LTV ratio not to exceed the Maximum LTV.

At all times during the term of the York Property Mortgage, the Debt Yield will not be less than 8.5% (the "Minimum Debt Yield"). The Debt Yield is calculated by dividing the annual net operating income of the LLC, which primarily consists of lease income from Sotheby's, Inc. (calculated on a cash basis), by the outstanding principal balance of the York Property Mortgage. If the Debt Yield falls below the Minimum Debt Yield, the LLC has the option to post cash or a letter of credit or prepay the York Property Mortgage without any prepayment penalty or premium, in an amount that will cause the Debt Yield to exceed the Minimum Debt Yield.

If Sotheby's corporate credit rating from Standard & Poor's Rating Services ("S&P") is downgraded to "BB-", the lender may require that the LLC establish cash management accounts (the "Cash Management Accounts") under the lender's control for potential monthly debt service, insurance, and tax payments. If the rating is downgraded to "B+" or "B", the lender may require the LLC to deposit a certain amount of debt service into the Cash Management Accounts (approximately 6 and 12 months of debt service, respectively). If the rating is downgraded to lower than "B", the LLC must make principal payments on the mortgage such that the LTV ratio does not exceed 65%. On February 9, 2016, Sotheby's corporate credit rating from S&P was downgraded to "BB-" from "BB". As a result, a Cash Management Account was established under the control of the lender. The lender will retain any excess cash after monthly debt service, insurance, and taxes as security. As of September 30, 2018, December 31, 2017, and September 30, 2017, the Cash Management Account had a balance of \$0.5 million, \$3.1 million, and \$1.8 million, respectively, which is reflected within Restricted Cash on our Condensed Consolidated Balance Sheets.

At all times during the term of the York Property Mortgage, we are required to maintain a minimum net worth as discussed above, subject to a cure period.

**Senior Unsecured Debt**—On September 27, 2012, we issued \$300 million aggregate principal amount of 5.25% Senior Notes, due October 1, 2022 (the "2022 Senior Notes"). On December 12, 2017, we issued \$400 million aggregate principal amount of 4.875% Senior Notes due on December 15, 2025 (the "2025 Senior Notes"). The net proceeds from the issuance of the 2025 Senior Notes were approximately \$395.5 million, after deducting fees paid to the initial purchasers, of which \$312.3 million was irrevocably deposited with a trustee for the benefit of the holders of the 2022 Senior Notes, which were redeemed using these funds on January 11, 2018, as discussed below. The \$312.3 million deposited with the trustee was classified within Restricted Cash on our Condensed Consolidated Balance Sheets as of December 31, 2017. The remaining net proceeds from the issuance of the 2025 Senior Notes were used for general corporate purposes, including reductions to revolving credit facility borrowings.

Interest on the 2025 Senior Notes is payable in cash semi-annually in arrears on June 15 and December 15 of each year, beginning June 15, 2018. The 2025 Senior Notes were offered only to qualified institutional buyers in accordance with Rule 144A and to non-U.S. Persons under Regulation S under the Securities Act of 1933, as amended (the "Securities Act"). Holders of the 2025 Senior Notes do not have registration rights, and the 2025 Senior Notes have not been and will not be registered under the Securities Act. The 2025 Senior Notes are guaranteed, jointly and severally, on a senior unsecured basis by certain of our existing and future domestic subsidiaries to the extent and on the same basis that such subsidiaries guarantee borrowings under the Credit Agreement. The 2025 Senior Notes will be redeemable, in whole or in part, on or after December 15, 2020, at specified redemption prices set forth in the underlying indenture, plus accrued and unpaid interest to, but excluding, the redemption date. Prior to December 15, 2020, the 2025 Senior Notes are redeemable, in whole or in part, at a redemption price equal to 100% of the principal amount of the 2025 Senior Notes to be redeemed, plus accrued and unpaid interest to, but excluding, the redemption date, plus a make-whole premium (as defined in the underlying indenture). In addition, at any time prior to December 15, 2020, we may redeem up to 40% of the aggregate principal amount of the 2025 Senior Notes with the net cash proceeds of certain equity offerings at the redemption price of 104.875% plus accrued and unpaid interest. If Sotheby's experiences a Change of Control (as defined in the underlying indenture), we must offer to repurchase all of the 2025 Senior Notes then outstanding at 101% of the aggregate principal amount of the 2025 Senior Notes repurchased, plus accrued and unpaid interest. The underlying indenture for the 2025 Senior Notes also contains customary covenants that limit, among other things, our ability to grant liens on our assets; enter into sale and leaseback transactions; and merge, consolidate or transfer or dispose of substantially all of our assets. The above covenants are subject to a number of exceptions and qualifications set forth in the underlying indenture.

As of September 30, 2018, the \$400 million principal amount of the 2025 Senior Notes had a fair value of approximately \$378.5 million based on a broker quoted price derived via a pricing model using observable and unobservable inputs. As such, this fair value measurement is considered to be a Level 3 fair value measurement in the fair value hierarchy as per ASC 820.

On January 11, 2018, we redeemed the 2022 Senior Notes for a redemption price of \$312.3 million, including the \$300 million principal amount plus \$4.4 million of accrued interest and a call premium of \$7.9 million. As a result of the redemption of the 2022 Senior Notes, we wrote-off \$3 million of related unamortized debt issuance costs, which, when combined with the \$7.9 million call premium, resulted in a total loss on the extinguishment of debt of \$10.9 million recognized in the first quarter of 2018.

Future Principal and Interest Payments—The aggregate future principal and interest payments due under the New Credit Agreement, the York Property Mortgage, and the 2025 Senior Notes during the five-year period after September 30, 2018 are as follows (in thousands of dollars):

| Period                         | Amount    |
|--------------------------------|-----------|
| October 2018 to September 2019 | \$46,743  |
| October 2019 to September 2020 | \$47,073  |
| October 2020 to September 2021 | \$46,672  |
| October 2021 to September 2022 | \$246,118 |
| October 2022 to September 2023 | \$234,500 |

The table above assumes that the annual interest rate for the York Property Mortgage will be within the ceiling and floor rates of the associated interest rate collar for the remainder of the mortgage term based on available forecasts of LIBOR rates for the future periods through maturity (see Note 9). The table above also assumes York Property Mortgage principal payments consistent with the related mortgage amortization schedule, as well as annual principal prepayments of \$6.25 million each July beginning in 2018 and continuing through 2021, as discussed above.

## 9. Derivative Financial Instruments

Derivative Financial Instruments Designated as Hedging Instruments—The following tables present fair value information related to the derivative financial instruments designated as hedging instruments as of September 30, 2018, December 31, 2017, and September 30, 2017 (in thousands of dollars):

|                            | Assets                                    |            | Liabilities                  |            |
|----------------------------|---|------------|------------------------------|------------|
|                            | Balance Sheet Classification              | Fair Value | Balance Sheet Classification | Fair Value |
| September 30, 2018         |   |            |                              |            |
| Cash Flow Hedges:          |   |            |                              |            |
| Interest rate collar       | Prepaid Expenses and Other Current Assets | \$ 12      | N/A                          | \$ —       |
| Interest rate collar       | Other Long-Term Assets                    | 98         | N/A                          | —          |
| Total cash flow hedges     |   | 110        |                              | —          |
| Net Investment Hedges:     |   |            |                              |            |
| Foreign exchange contracts | Prepaid Expenses and Other Current Assets | 81         | N/A                          | —          |
| Total                      |   | \$ 191     |                              | \$ —       |
|                            |   |            |                              |            |
|                            | Assets                                    |            | Liabilities                  |            |
|                            | Balance Sheet Classification              | Fair Value | Balance Sheet Classification | Fair Value |
| December 31, 2017          |   |            |                              |            |
| Cash Flow Hedges:          |   |            |                              |            |
| Interest rate swap         | Prepaid Expenses and Other Current Assets | \$ 339     | N/A                          | \$—        |
| Interest rate collar       | N/A                                       | —          | Other Current Liabilities    | 666        |
| Interest rate collar       | N/A                                       | —          | Other Long-Term Liabilities  | 1,501      |
| Total cash flow hedges     |   | 339        |                              | 2,167      |
| Net Investment Hedges:     |   |            |                              |            |
| Foreign exchange contracts | N/A                                       | —          | Other Current Liabilities    | 3,756      |
| Total                      |   | \$ 339     |                              | \$5,923    |
|                            |   |            |                              |            |
|                            | Assets                                    |            | Liabilities                  |            |
|                            | Balance Sheet Classification              | Fair Value | Balance Sheet Classification | Fair Value |
| September 30, 2017         |   |            |                              |            |
| Cash Flow Hedges:          |   |            |                              |            |
| Interest rate swaps        | Prepaid Expenses and Other Current Assets | \$ 238     | N/A                          | \$—        |
| Interest rate collar       | N/A                                       | —          | Other Current Liabilities    | 1,375      |
| Interest rate collar       | N/A                                       | —          | Other Long-Term Liabilities  | 2,900      |
| Total cash flow hedges     |   | 238        |                              | 4,275      |
| Net Investment Hedges:     |   |            |                              |            |
| Foreign exchange contracts | N/A                                       | —          | Other Current Liabilities    | 3,626      |
| Total                      |   | \$ 238     |                              | \$7,901    |

During the three months ended September 30, 2018, we settled derivative financial instruments designated as net investment hedges with an aggregate notional value of \$104 million and realized a net gain of \$4.1 million. During the nine months ended September 30, 2018, we settled derivative financial instruments designated as net investment hedges with an aggregate notional value of \$202 million and realized a net loss of (\$1.9) million. During the nine months ended September 30, 2017, we settled derivative financial instruments designated as net investment hedges with an aggregate notional value of \$213.8 million and realized a net gain of \$29.1 million. Realized gains and losses related to the settlement of derivative financial instruments designated as net investment hedges are reflected on our Condensed Consolidated Balance Sheets within Accumulated Other Comprehensive Loss.

The following tables summarize the effect of the derivative financial instruments designated as hedging instruments on our Condensed Consolidated Statements of Operations and Consolidated Condensed Statements of Comprehensive (Loss) Income for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars)

|                                  | Gain (Loss) Recognized in Other Comprehensive Income - Effective Portion |           |                      | Classification of Gain (Loss) Recognized in Accumulated Other Comprehensive Loss into Net Income | Reclassified from Accumulated Other Comprehensive Loss into Net Income - Effective Portion | Amount Reclassified from Accumulated Other Comprehensive Loss into Net Income - Effective Portion | Amount Reclassified from Accumulated Other Comprehensive Loss into Net Income - Ineffective Portion |
|----------------------------------|--|-----------|----------------------|--|--|---|---|
| Three Months Ended September 30, | 2018   | 2017      |                      |  |  | 2018  | 2017  |
| Cash Flow Hedges:                |  |           |                      |  |  |   |   |
| Interest rate swaps              | \$ —   | \$ (7 )   | Interest Expense     |  |  | \$ —  | \$ —  |
| Interest rate swaps              | —  | —         | Non-operating income |  |  | (160 )  | —   |
| Interest rate collar             | 256  | 125       | Interest Expense     |  |  | 300   | —   |
| Total cash flow hedges           | 256  | 118       |                      |  |  | 292   | (160 )  |
| Net Investment Hedges:           |  |           |                      |  |  |   |   |
| Foreign exchange contracts       | (238 )   | (911 )    | N/A                  |  |  | —   | —   |
| Total                            | \$ 18  | \$ (793 ) |                      |  |  | \$ 292  | \$ (160 )   |
|                                  | Gain (Loss) Recognized in Other Comprehensive Income - Effective Portion |           |                      | Classification of Gain (Loss) Recognized in Accumulated Other Comprehensive Loss into Net Income | Reclassified from Accumulated Other Comprehensive Loss into Net Income - Effective Portion | Amount Reclassified from Accumulated Other Comprehensive Loss into Net Income - Effective Portion | Amount Reclassified from Accumulated Other Comprehensive Loss into Net Income - Ineffective Portion |
| Nine Months Ended September 30,  | 2018   | 2017      |                      |  |  | 2018  | 2017  |
| Cash Flow Hedges:                |  |           |                      |  |  |   |   |
| Interest rate swaps              | \$95   | \$127     | Interest Expense     |  |  | \$ (145 )   | \$ 27   |
| Interest rate swaps              | —  | —         | Non-operating income |  |  | (160 )  | —   |
| Interest rate collar             | 1,443  | 210       | Interest Expense     |  |  | 300   | —   |
| Interest rate collar             | —  | —         | Non-operating income |  |  | —   | 622   |
| Total cash flow hedges           | 1,538  | 337       |                      |  |  | 327   | (160 )  |
| Net Investment Hedges:           |  |           |                      |  |  |   |   |

|                            |         |            |     |       |        |           |        |
|----------------------------|---------|------------|-----|-------|--------|-----------|--------|
| Foreign exchange contracts | 1,502   | (2,989 )   | N/A | —     | —      | —         | —      |
| Total                      | \$3,040 | \$ (2,652) |     | \$ 24 | \$ 327 | \$ (160 ) | \$ 622 |

See the captioned sections below for information related to the derivative financial instruments designated as cash flow hedges or net investment hedges.

**Derivative Financial Instruments Designated as Cash Flow Hedges**—In connection with the York Property Mortgage (see Note 8), we entered into interest rate protection agreements secured by the York Property, consisting of a 2-year interest rate swap (the "Mortgage Swap"), effective as of July 1, 2015, and a 5-year interest rate collar (the "Mortgage Collar"), effective as of July 1, 2017. The Mortgage Swap fixed the LIBOR rate on the York Property Mortgage at an annual rate equal to 0.877% through its July 1, 2017 expiration date. The Mortgage Collar effectively fixes the LIBOR rate on the York Property Mortgage at an annual rate of no less than 1.917%, but no more than 3.75%, for the remainder of the mortgage's 7-year term. After taking into account the interest rate protection agreements, the annual interest rate for the first two years of the York Property Mortgage was approximately 3.127% and then will be between a floor of 4.167% and a cap of 6% for its remaining 7-year term. Beginning on the effective date of the Mortgage Collar through September 30, 2018, the weighted average interest rate for the York Property Mortgage was 4.27%.

In conjunction and concurrent with the First Amendment to the York Property Mortgage in June 2017 (see Note 8), the notional value of the Mortgage Collar was reduced by \$57 million to reflect: (i) the \$32 million principal prepayment made on the York Property Mortgage on July 3, 2017 and (ii) potential annual prepayments of \$6.25 million each, beginning in July 2018 and continuing through July 2021. This reduction in the notional value of the Mortgage Collar relates to previously forecasted interest payments that are no longer probable of occurring following the June 2017 amendment to the York Property Mortgage. The reduction in the notional value of the Mortgage Collar resulted in a \$0.6 million (net of tax) reclassification from Accumulated Other Comprehensive Loss into Net Income in the second quarter of 2017.

As of September 30, 2018, the notional value of the Mortgage Collar was \$262.9 million, which is equal to the principal balance of the York Property Mortgage on that date. For the remainder of its term, the Mortgage Collar will have a notional value that is no greater than the applicable forecasted principal balance of the York Property Mortgage. The York Property, the York Property Mortgage, and the related interest rate protection agreement(s) are held by 1334 York, LLC, a separate legal entity of Sotheby's that maintains its own books and records and whose results are ultimately consolidated into our financial statements.

On November 21, 2016, we entered into a two-year interest rate swap agreement to eliminate the variability in expected cash outflows associated with the one-month LIBOR-indexed interest payments owed on \$63 million of revolving credit facility borrowings (the "Revolving Credit Facility Swap"). In the third quarter of 2018, these revolving credit facility borrowings were repaid, and the Revolving Credit Facility Swap was terminated, resulting in a \$0.2 million (net of tax) reclassification from Accumulated Other Comprehensive Loss into Net Loss.

At their inception, the Mortgage Swap, the Mortgage Collar, and the Revolving Credit Facility Swap (collectively, the "Cash Flow Hedges") were each individually designated as cash flow hedges of the risk associated with the variability in expected cash outflows related to the one-month LIBOR-indexed interest payments owed on their respective debt instruments. Accordingly, to the extent that each of the Cash Flow Hedges remains outstanding and is effective, any unrealized gains and losses related to changes in their fair value are recorded to Accumulated Other Comprehensive Loss on our Condensed Consolidated Balance Sheets and then reclassified to Interest Expense in our Condensed Consolidated Statements of Operations in the same period that interest expense related to the underlying debt instruments is recorded. Any hedge ineffectiveness is immediately recognized in Net Income. In addition, if any of the forecasted transactions associated with the Cash Flow Hedges are no longer probable of occurring, any related amounts previously recorded in Accumulated Other Comprehensive Loss on our Condensed Consolidated Balance Sheets would be immediately reclassified into Net Income (Loss). As discussed above, certain previously forecasted interest payments associated with the Mortgage Collar became no longer probable of occurring in the second quarter of 2017 and, as a result, \$0.6 million (net of tax) of the amount previously recorded in Accumulated Other Comprehensive Loss was immediately reclassified into Net Income in the second quarter of 2017. Likewise, certain previously forecasted interest payments associated with the Revolving Credit Facility Swap became no longer probable of occurring in the third quarter of 2018 and, as a result, \$0.2 million (net of tax) of the amount previously recorded in Accumulated Other Comprehensive Loss was immediately reclassified into Net Loss in the third quarter of 2018.

Management performs a quarterly assessment to determine whether the Mortgage Collar, as amended, continues to be highly effective in hedging the risk associated with the variability in expected cash outflows related to the one-month LIBOR-indexed interest payments on the York Property Mortgage. As of September 30, 2018, the Mortgage Collar, as amended, is expected to continue to be highly effective in hedging the risk associated with the variability in expected cash outflows related to the one-month LIBOR-indexed interest payments on the York Property Mortgage. The assets and liabilities associated with the Cash Flow Hedges have been designated as Level 2 fair value measurements within the fair value hierarchy provided by ASC 820. Level 2 fair value measurements have pricing inputs other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date. Level 2 fair value measurements may be determined through the use of models or other valuation methodologies. The fair value of the Mortgage Swap was based on a discounted cash flow methodology using the contractual terms of the instrument and observable LIBOR-curve rates that are consistent with the timing of the interest payments related to the York Property Mortgage. The fair value of the Mortgage Collar is based on an option pricing model using



observable LIBOR-curve rates for each forecasted monthly settlement, with the projected cash flows discounted using the contractual terms of the instrument. The fair value of the Revolving Credit Facility Swap is based on a discounted cash flow methodology using the contractual terms of the instrument and observable LIBOR-curve rates that are consistent with the timing of the interest payments related to our revolving credit facility.

**Derivative Financial Instruments Designated as Net Investment Hedges**—We are exposed to variability in the U.S. Dollar equivalent of the net investments in our foreign subsidiaries and, by extension, the U.S. Dollar equivalent of any foreign earnings repatriated to the U.S. due to potential changes in foreign currency exchange rates. As a result, we regularly enter into foreign currency forward exchange contracts to hedge the net investments in our foreign subsidiaries from which we expect to repatriate earnings to the U.S. As of September 30, 2018, the aggregate notional value of our outstanding net investment hedge contracts was \$4.7 million.

We use the forward rate method to assess the effectiveness of our net investment hedges. Under the forward rate method, if both the notional value of the derivative designated as a hedge of a net investment in a foreign subsidiary equals the portion of the net investment designated as being hedged and the derivative relates solely to the foreign exchange rate between the functional currency of the hedged net investment and the investor's functional currency, then all changes in fair value of the derivative are reported in the cumulative translation adjustment accounts within Accumulated Other Comprehensive Loss on our Condensed Consolidated Balance Sheets.

The foreign currency forward exchange contracts designated as net investment hedges are considered Level 2 fair value measurements within the fair value hierarchy provided by ASC 820. Level 2 fair value measurements have pricing inputs other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value may be determined through the use of models or other valuation methodologies. The fair value of these foreign currency forward exchange contracts is based on the estimated amount to settle the contracts using applicable market exchange rates as of the balance sheet date.

**Derivative Financial Instruments Not Designated as Hedging Instruments**—We also utilize forward contracts to hedge cash flow exposures related to foreign currency exchange rate movements arising from short-term foreign currency denominated intercompany balances and, to a much lesser extent, foreign currency denominated client payable balances, as well as foreign currency denominated auction guarantee obligations. Such forward exchange contracts are typically short-term with settlement dates less than six months from their inception. These instruments are not designated as hedging instruments for accounting purposes. Accordingly, changes in the fair value of these instruments are recognized in our Condensed Consolidated Statements of Operations in Non-Operating Income.

As of September 30, 2018, the notional value of outstanding forward exchange contracts not designated as hedging instruments was \$244.6 million. Notional values do not quantify risk or represent assets or liabilities, but are used to calculate cash settlements under outstanding forward exchange contracts. We are exposed to credit-related risks in the event of nonperformance by the counterparties to our outstanding forward exchange contracts that are not designated as hedging instruments. We do not expect any of these counterparties to fail to meet their obligations, given their investment grade short-term credit ratings. As of September 30, 2018, our Condensed Consolidated Balance Sheets include an asset of \$0.6 million within Prepaid Expenses and Other Current Assets and a liability of \$0.3 million within Accounts Payable and Accrued Liabilities, representing the fair values of these contracts on that date. As of December 31, 2017 and September 30, 2017, the aggregate fair value of these contracts represented liabilities of \$0.8 million and \$0.4 million, respectively, which were recorded on our Condensed Consolidated Balance Sheets within Accounts Payable and Accrued Liabilities.

#### 10. Sale of Pink Diamond

In the second quarter of 2016, we sold an undivided legal and beneficial 50% ownership interest in a Fancy Vivid Pink Diamond (the "Pink Diamond") held in Inventory for \$34.2 million in cash, which was recorded on our Condensed Consolidated Balance Sheets within Other Current Liabilities. In April 2017, at our Magnificent Jewels and Jadeite Sale in Hong Kong (the "Auction"), the Pink Diamond was sold for a total purchase price of approximately \$71.2 million (the "Purchase Price"). Although the Auction occurred in the second quarter of 2017, the sale was recognized in our financial statements in the third quarter of 2017 upon collection of the Purchase Price from the winning bidder in September 2017. Upon the collection of the Purchase Price, the \$68.4 million carrying value of the Pink Diamond was removed from Inventory and the related \$34.2 million cash payment received in the second quarter of 2016 was removed from Other Current Liabilities. The sale of the Pink Diamond resulted in a gain of approximately \$0.4 million in 2017, after taking into account the associated Cost of Inventory Sales of \$70.8 million, which includes amounts due to our partner in the Pink Diamond and other costs related to the sale.



## 11. Supplemental Condensed Consolidated Balance Sheet Information

Prepaid and Other Current Assets—As of September 30, 2018, December 31, 2017, and September 30, 2017, Prepaid Expenses and Other Current Assets consisted of the following (in thousands of dollars):

|   | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|---|-----------------------|----------------------|-----------------------|
| Prepaid expenses                                | \$ 39,832             | \$ 25,418            | \$ 31,623             |
| Derivative financial instruments (see Note 9)   | 670                   | 339                  | 239                   |
| Insurance recoveries                            | 2,189                 | —                    | —                     |
| Other   | 14,462                | 6,253                | 23,661                |
| Total Prepaid Expenses and Other Current Assets | \$ 57,153             | \$ 32,010            | \$ 55,523             |

Other Long-Term Assets—As of September 30, 2018, December 31, 2017, and September 30, 2017, Other Long-Term Assets consisted of the following (in thousands of dollars):

|   | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|---|-----------------------|----------------------|-----------------------|
| Defined benefit pension plan asset                      | \$ 108,036            | \$ 108,826           | \$ 90,559             |
| Equity method investments (a)                           | 47,527                | 46,905               | 46,207                |
| Trust assets related to deferred compensation liability | 30,870                | 26,240               | 25,325                |
| Restricted cash (see Note 12)                           | 17,137                | 17,916               | 17,835                |
| Insurance recoveries                                    | 15,357                | 12,242               | 11,557                |
| Derivative financial instruments (see Note 9)           | 98                    | —                    | —                     |
| Other   | 15,424                | 15,479               | 4,599                 |
| Total Other Long-Term Assets                            | \$ 234,449            | \$ 227,608           | \$ 196,082            |

(a) Includes our equity method investments in RM Sotheby's and AMA, as well as a partnership that was formed in the second quarter of 2017 through which artworks are being purchased and sold.

Other Long-Term Liabilities—As of September 30, 2018, December 31, 2017, and September 30, 2017, Other Long-Term Liabilities consisted of the following (in thousands of dollars):

|   | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|---|-----------------------|----------------------|-----------------------|
| Deferred compensation liability             | \$ 30,491             | \$ 25,614            | \$ 24,563             |
| Acquisition earn-out consideration          | 8,750                 | 17,500               | 17,500                |
| Interest rate collar liability (see Note 9) | —                     | 1,501                | 2,900                 |
| Other                                       | 7,328                 | 6,809                | 6,704                 |
| Total Other Long-Term Liabilities           | \$ 46,569             | \$ 51,424            | \$ 51,667             |

## 12. Supplemental Condensed Consolidated Cash Flow Information

Cash, Cash Equivalents, and Restricted Cash—As of September 30, 2018, December 31, 2017, and September 30, 2017, cash, cash equivalents, and restricted cash consisted of the following (in thousands of dollars):

|   | September 30,<br>2018 | December 31,<br>2017 | September 30,<br>2017 |
|---|-----------------------|----------------------|-----------------------|
| Cash and cash equivalents   | \$ 156,272            | \$ 544,432           | \$ 311,298            |
| Restricted cash, recorded within current assets:  |                       |                      |                       |
| Consignor funds held in legally segregated accounts                                       | 1,179                 | 46,029               | 3,110                 |
| Funds deposited with the trustee for the redemption of the 2022 Senior Notes (see Note 8) | —                     | 312,250              | —                     |
| Cash Management Account related to the York Property Mortgage (see Note 8)                | 460                   | 3,107                | 1,778                 |
| Other   | 185                   | 192                  | 660                   |
| Restricted cash, recorded within current assets   | 1,824                 | 361,578              | 5,548                 |
| Restricted cash, recorded within other long-term assets (a)                               | 17,137                | 17,916               | 17,835                |
| Total restricted cash   | 18,961                | 379,494              | 23,383                |
| Cash, cash equivalents, and restricted cash   | \$ 175,233            | \$ 923,926           | \$ 334,681            |

(a) Restricted cash reflected within Other Long-Term Assets principally relates to \$15.3 million of funds held in escrow pending the final settlement of a sale.

Changes in Other Operating Assets and Liabilities—For the nine months ended September 30, 2018 and 2017, changes in other operating assets and liabilities as reported in the Condensed Consolidated Statements of Cash Flows included the following (in thousands of dollars):

|  | Nine Months Ended<br>September 30, |             |
|--|------------------------------------|-------------|
|  | 2018                               | 2017        |
| Increase in:   |                                    |             |
| Prepaid expenses and other current assets                      | \$(16,384)                         | \$(2,443 )  |
| Other long-term assets   | (6,590 )                           | (1,312 )    |
| Income tax receivables and deferred income tax assets          | (26,305 )                          | (34,168 )   |
| (Decrease)/increase in:  |                                    |             |
| Accounts payable and accrued liabilities and other liabilities | (39,436 )                          | (64,697 )   |
| Accrued income taxes and deferred income tax liabilities       | 5,392                              | (15,156 )   |
| Total changes in other operating assets and liabilities        | \$(83,323)                         | \$(117,776) |

### 13. Shareholders' Equity and Dividends

**Common Stock Repurchase Program**—On February 28, 2018, the Board of Directors approved a \$100 million increase to our share repurchase authorization, resulting in an updated share repurchase authorization of \$195.7 million as of that date.

The following table provides information regarding our common stock repurchase program for the nine months ended September 30, 2018 and 2017 (in thousands, except for per share data):

|                          | Nine Months Ended |               |
|--------------------------|-------------------|---------------|
|                          | September 30,     | September 30, |
|                          | 2018              | 2017          |
| Shares repurchased       | 3,790             | 866           |
| Aggregate purchase price | \$186,206         | \$ 40,193     |
| Average price per share  | \$49.14           | \$ 46.40      |

On September 11, 2018, we paid \$95 million upon entry into an accelerated share repurchase agreement (the "ASR Agreement"). Pursuant to the ASR agreement, on September 12, 2018, we received an initial delivery of 1,792,453 shares of our common stock with a value of \$85.5 million, or \$47.70 per share. In conjunction with our entry into the ASR Agreement, we recorded \$85.5 million to Treasury Stock to reduce Shareholders' Equity for the value of the initial shares received and \$9.5 million to reduce Additional Paid-In Capital for the unsettled portion of the agreement, which represents a forward contract indexed to our common stock.

The total number of shares that we will ultimately purchase upon the conclusion of the ASR Agreement will generally be based on the average of the daily volume-weighted average prices of our common stock during the term of the agreement, less an agreed discount. Upon final settlement of the ASR Agreement, we may be entitled to receive additional shares of our common stock or, under certain circumstances, we may be required to deliver shares or make an additional cash payment to the counterparty, at our option. The ASR Agreement is scheduled to expire on December 11, 2018, but may conclude earlier at the counterparty's option, and may be terminated early upon the occurrence of certain events.

The amount paid to enter into the ASR Agreement effectively utilized the remaining share repurchase authorization from our Board of Directors.

**Special Dividend**—On January 29, 2014, the Board of Directors declared a special dividend of \$300 million (\$4.34 per share) that was paid on March 17, 2014. In conjunction with this special dividend, we accrued approximately \$10 million for dividend equivalents owed on share-based payments to employees, which we charged to retained earnings. For the nine months ended September 30, 2017, \$2 million of such dividends were paid to employees upon the vesting of the share-based payments. No such dividends were paid during the nine months ended September 30, 2018.

## 14. Accumulated Other Comprehensive Loss

The following is a summary of the changes in Accumulated Other Comprehensive Loss and the details regarding any reclassification adjustments made for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars):

|   | Three Months Ended<br>September 30,<br>2018 |            | Nine Months Ended<br>September 30,<br>2017 |            |
|---|---|------------|--|------------|
| Currency Translation Adjustments  |   |            |  |            |
| Balance at beginning of period  | \$(81,518)                                  | \$(80,327) | \$(74,505)                                 | \$(89,478) |
| Other comprehensive (loss) income before reclassifications, net of tax of \$0, \$851, \$400, and \$2,272        | (155 )                                      | 3,870      | (7,168 )                                   | 13,021     |
| Other comprehensive (loss) income   | (155 )                                      | 3,870      | (7,168 )                                   | 13,021     |
| Balance at end of period  | (81,673 )                                   | (76,457 )  | (81,673 )                                  | (76,457 )  |
| Cash Flow Hedges  |   |            |  |            |
| Balance at beginning of period  | 277   | (2,788 )   | (1,029 )                                   | (3,664 )   |
| Other comprehensive income before reclassifications, net of tax of \$85, \$72, \$508, and \$207                 | 256   | 118        | 1,538                                      | 337        |
| Reclassifications from accumulated other comprehensive loss, net of tax of (\$114), \$181, (\$106), and \$588   | (160 )                                      | 292        | (136 )                                     | 949        |
| Other comprehensive income  | 96  | 410        | 1,402                                      | 1,286      |
| Balance at end of period  | 373   | (2,378 )   | 373  | (2,378 )   |
| Net Investment Hedges   |   |            |  |            |
| Balance at beginning of period  | 15,299                                      | 14,540     | 13,559                                     | 16,618     |
| Other comprehensive (loss) income before reclassifications, net of tax of (\$78), (\$552), \$491, and (\$1,822) | (238 )                                      | (911 )     | 1,502                                      | (2,989 )   |
| Other comprehensive (loss) income   | (238 )                                      | (911 )     | 1,502                                      | (2,989 )   |
| Balance at end of period  | 15,061                                      | 13,629     | 15,061                                     | 13,629     |
| Defined Benefit Pension Plan  |   |            |  |            |
| Balance at beginning of period  | (321 )                                      | (14,211 )  | (491 )                                     | (13,834 )  |
| Currency translation adjustments  | 4   | (433 )     | 11   | (1,233 )   |
| Other comprehensive income (loss) before reclassifications  | 4   | (433 )     | 11   | (1,233 )   |
| Prior service cost amortization, net of tax of (\$4), (\$5), (\$12), and (\$12)                                 | (21 )                                       | (20 )      | (64 )                                      | (59 )      |
| Actuarial loss amortization, net of tax of \$20, \$50, \$60, and \$141  | 97  | 239        | 303  | 701        |
| Reclassifications from accumulated other comprehensive loss, net of tax   | 76  | 219        | 239  | 642        |
| Other comprehensive income (loss)   | 80  | (214 )     | 250  | (591 )     |
| Balance at end of period  | (241 )                                      | (14,425 )  | (241 )                                     | (14,425 )  |
| Total other comprehensive (loss) income attributable to Sotheby's   | (217 )                                      | 3,155      | (4,014 )                                   | 10,727     |
| Accumulated other comprehensive loss as of September 30   | \$(66,480)                                  | \$(79,631) | \$(66,480)                                 | \$(79,631) |

|  | Three Months Ended<br>September 30,<br>2018 |       | Nine Months Ended<br>September 30,<br>2017 |         |
|--|---|-------|--|---------|
| Cash Flow Hedges                               |   |       |  |         |
| Settlements                                    | \$(274)                                     | \$473 | \$(242)                                    | \$1,537 |
| Tax effect                                     | 114   | (181) | 106  | (588)   |
| Reclassification adjustments, net of tax       | (160)                                       | 292   | (136)                                      | 949     |
| Defined Benefit Pension Plan                   |   |       |  |         |
| Prior service cost amortization                | (25)  | (25)  | (77)                                       | (71)    |
| Actuarial loss amortization                    | 117   | 289   | 364  | 842     |
| Pre-tax total                                  | 92  | 264   | 287  | 771     |
| Tax effect                                     | (16)  | (45)  | (48)                                       | (129)   |
| Reclassification adjustments, net of tax       | 76  | 219   | 239  | 642     |
| Total reclassification adjustments, net of tax | \$(84)                                      | \$511 | \$103                                      | \$1,591 |

#### 15. Commitments and Contingencies

**Compensation Arrangements**—We are party to compensation arrangements with certain senior employees, which expire at various points between March 31, 2020 and December 31, 2022. Such arrangements may provide, among other benefits, for minimum salary levels and for compensation under our incentive compensation programs that is payable only if specified Company and individual goals are attained. Additionally, under certain circumstances, certain of these arrangements provide annual share-based payments, severance payments, and other cash compensation. The aggregate remaining commitment for salaries and other cash compensation related to these compensation arrangements, excluding any participation in our incentive compensation programs, was approximately \$13 million as of September 30, 2018.

**Guarantees of Collection**—A guarantee of collection is a commitment to a consignor that, under certain conditions, Sotheby's will fund the payment of the net sale proceeds to the consignor even if the purchaser has not yet made payment. It is not a guarantee that the property will be sold at a certain minimum price. In the event that any item subject to a guarantee of collection is sold and the purchaser does not pay by the settlement date, we are required to pay the consignor the net sale proceeds, but would then take title to the property and have the right to pursue the defaulting buyer and/or reoffer the property at a future sale. In certain limited circumstances, we may also have the right to recover the net sale proceeds from the consignor in the event of an ultimate purchaser default. In April 2018, property connected to a guarantee of collection was sold at auction for a hammer price of \$26.8 million. In the third quarter of 2018, we refinanced the buyer receivable through the issuance of an SFS term loan and paid to the seller \$15.4 million of the net sale proceeds. As a condition of the refinancing, the buyer has pledged sufficient collateral as security for the loan, which has an LTV of 38%. The remaining amount owed to the consignor is expected to be paid in the fourth quarter of 2018. (See Note 5 for additional information related to situations when term loans are made to refinance client auction and private sale purchases.)

**Indirect Tax Contingencies**—We are subject to laws and regulations in many countries involving sales, use, value-added and other indirect taxes which are assessed by various governmental authorities and imposed on certain revenue-producing transactions between us and our clients. The application of these laws and regulations to our unique business and global client base, and the estimation of any related liabilities, is complex and requires a significant amount of judgment. We are generally not responsible for these indirect tax liabilities unless we fail to collect the correct amount of sales, value-added, or other indirect taxes. Failure to collect the correct amount of indirect tax on a transaction may expose us to claims from tax authorities and could require us to record a liability and corresponding charge to our statement of operations.

**Legal Contingencies**—We become involved in various claims and lawsuits incidental to the ordinary course of our business. We are required to assess the likelihood of any adverse judgments or outcomes related to these legal contingencies, as well as potential ranges of probable or reasonably possible losses. The determination of the amount



of any losses to be recorded or disclosed as a result of these contingencies is based on a careful analysis of each individual exposure with, in some cases, the assistance of outside legal counsel. The amount of losses recorded or disclosed for such contingencies may change in the future due to new developments in each matter or a change in settlement strategy. While the impact of any one or more legal claims or proceedings could be material to our operating results in any period, we do not believe that the outcome of any of these pending claims or proceedings, individually or in the aggregate, will have a material adverse effect on our consolidated financial condition.

On November 17, 2017, Sotheby's, together with its London, Geneva and Vienna subsidiaries, and one of its employees (collectively, "the Sotheby's Parties"), initiated a declaratory judgment action (requête en conciliation) in Switzerland (the "Swiss Action"), at the Tribunal de Première Instance de la République et Canton de Genève, against Dmitry Rybolovlev and various persons and entities affiliated with him. The Sotheby's Parties' action seeks a declaration that the Sotheby's Parties owe no liability or debt to Mr. Rybolovlev and his affiliates in connection with sales of art and related services to entities affiliated with Mr. Yves Bouvier, as discussed in more detail below. Sotheby's filed its detailed Statement of Claim on July 11, 2017.

The Sotheby's Parties filed the Swiss Action in response to the stated intent of Mr. Rybolovlev's counsel to initiate litigation in the U.K. against several of the Sotheby's Parties. Specifically, on October 27, 2017, counsel for entities affiliated with Mr. Rybolovlev filed papers with the U.S. District Court for the Southern District of New York requesting authority to use documents previously obtained from Sotheby's pursuant to 28 U.S.C. § 1782. This statute allows parties to conduct discovery in the U.S. for use in foreign legal proceedings. Mr. Rybolovlev sought discovery to support a contemplated U.K. proceeding alleging that Sotheby's and its agents aided and abetted an alleged fraud that Mr. Bouvier allegedly perpetrated against Mr. Rybolovlev and affiliated entities. On December 22, 2017, the District Court in New York approved Mr. Rybolovlev's request to use Sotheby's previously disclosed documents both in the contemplated U.K. proceedings, and in the Sotheby's Parties' Swiss declaratory judgment proceeding against Mr. Rybolovlev and his affiliates. To date, we are not aware of Mr. Rybolovlev actually filing the threatened U.K. litigation against Sotheby's, and believe that Geneva is the correct venue for the dispute, that the Lugano Convention effectively precludes Mr. Rybolovlev from sustaining an action in the U.K., and that the Sotheby's Parties will prevail in the Swiss Action.

On October 2, 2018, two entities controlled by Mr. Rybolovlev commenced proceedings against Sotheby's and Sotheby's, Inc. in the U.S. District Court for the Southern District of New York. In their complaint, these entities allege that Sotheby's and its agents aided and abetted an alleged fraud that Mr. Bouvier allegedly perpetrated against Mr. Rybolovlev and affiliated entities and are claiming a minimum of \$380 million in damages. The plaintiffs also allege that Sotheby's, in commencing the Swiss Action, violated a tolling agreement that the parties had entered into and seek an injunction prohibiting Sotheby's from prosecuting the Swiss Action. On or about January 18, 2019, Sotheby's will file a motion to dismiss this complaint, which it believes to be meritless, on numerous grounds.

#### 16. Income Taxes

**U.S. Tax Reform**—The U.S. Tax Cuts and Jobs Act (the "Act") was signed into law on December 22, 2017. The Act includes significant changes to the U.S. corporate income tax system that became effective on January 1, 2018, including, among other things, (i) a reduction of the U.S. corporate income tax rate from 35% to 21%, (ii) the transition to a modified territorial tax system from a worldwide tax system, (iii) limitations on the deductibility of interest expense and executive compensation, (iv) the imposition of the Base Erosion Anti-Abuse Tax ("BEAT"), a new minimum tax on international payments meant to reduce the ability of multinational companies to erode the U.S. tax base through deductible payments to related parties, and (v) the creation of two new categories of income: (a) foreign-derived intangible income ("FDII"), which is income derived from the sale of property or services to a foreign person which may be taxed at a rate lower than 21%, and (b) global intangible low taxed income ("GILTI"), which is certain income earned by foreign subsidiaries that must be included in the income of the U.S. shareholder. In addition, the Act imposed a one-time transition tax in 2017 on the mandatory deemed repatriation of certain unremitted foreign earnings as of December 31, 2017.

Soon after the Act was signed into law, the SEC issued Staff Accounting Bulletin No. 118 ("SAB 118"), which allows companies to record the income tax effects of the Act as a provisional amount based on reasonable estimates. The provisional amount is subject to adjustment as companies complete their analysis of the Act, and collect and prepare the necessary data, and interpret any additional guidance issued by the U.S. Treasury Department, IRS, the FASB, and other standard-setting and regulatory bodies. Any such adjustments may be made within a subsequent measurement period, which should not extend beyond one year from the enactment date.

In accordance with SAB 118, in the fourth quarter of 2017, we recorded a provisional net income tax expense of approximately \$1.2 million based on reasonable estimates of the tax effects of the Act, which included an expense of \$40.4 million to record a liability for the one-time mandatory transition tax on certain unremitted and untaxed

earnings of our foreign subsidiaries. In the second quarter of 2018, we recorded an income tax benefit of approximately \$2.3 million to reduce this liability as a result of guidance that was issued by the IRS during the period and as a result of revisions made to certain estimates used in the calculation as of December 31, 2017. In the third quarter of 2018, we recorded an income tax benefit of approximately \$1.7 million to reduce this liability as a result of finalizing our calculation of the amount owed.

The provisional net income tax expense recorded in the fourth quarter of 2017 also included an expense of \$19.8 million to reduce the value of our net deferred tax assets, primarily as a result of the change in the U.S. corporate income tax rate from 35% to 21%. In the second quarter of 2018, we recorded an income tax benefit of \$2.6 million to adjust the remeasurement of our net deferred tax asset based on further analysis of available tax accounting methods and elections. In the third quarter of 2018, we recorded an income tax benefit of \$1.2 million to adjust the value of our deferred tax assets related to certain executive compensation based on guidance that was issued by the IRS during the period.

As of September 30, 2018, we are continuing to gather additional information and expect to complete our accounting for the tax effects of the Act within the prescribed measurement period, which will not exceed one year from the December 22, 2017 enactment date.

We are still evaluating the GILTI provisions of the Act in order to determine whether we will make an accounting policy election to recognize deferred taxes for temporary basis differences expected to reverse as GILTI income in future periods or to provide for the tax expense related to GILTI in the year in which the tax is incurred. Accordingly, no deferred taxes have been provided for GILTI income.

As of September 30, 2018, our Condensed Consolidated Balance Sheets reflect a provisional income tax payable of \$14.5 million for the one-time mandatory transition tax on unremitted foreign earnings discussed above. This liability is net of tax credits, other U.S. deductions, and payments made to date. We elected to settle the remaining liability in installments over eight years, as allowed by the Act.

**Income Tax (Benefit) Expense**—The table below summarizes our income tax (benefit) expense and effective income tax (benefit) expense rate for the three and nine months ended September 30, 2018 and 2017, including the impact of discrete items (in thousands of dollars):

|   | Three Months Ended<br>September 30, |            | Nine Months<br>Ended September<br>30, |          |
|---|-------------------------------------|------------|---------------------------------------|----------|
|   | 2018                                | 2017       | 2018                                  | 2017     |
| (Loss) income before taxes                  | \$(37,077)                          | \$(45,715) | \$25,336                              | \$42,889 |
| Income tax (benefit) expense                | \$(7,759)                           | \$(21,328) | \$5,943                               | \$2,848  |
| Effective income tax (benefit) expense rate | (20.9%)                             | (46.7%)    | 23.5%                                 | 6.6%     |

Our income tax benefit for the three months ended September 30, 2018 was reduced by approximately \$7 million of discrete tax expense recorded in the current period related to the effective settlement of an income tax audit. This discrete tax expense was partially offset by approximately \$2.9 million of discrete tax benefits recorded in the current period to adjust provisional amounts recorded in the prior year related to the Act, as discussed above. In contrast, the third quarter of 2017 included \$7.7 million of discrete tax benefits, primarily resulting from the reversal of a tax reserve for a previously uncertain tax position for which the statute of limitations had expired.

In addition to the factors discussed above, the increase in the effective income tax rate for the nine months ended September 30, 2018 is also influenced by: (i) income tax benefits of approximately \$4.9 million recorded discretely in the second quarter of 2018 to adjust the estimated income tax expense recorded in the fourth quarter of 2017 upon the enactment of the Act; (ii) a lower discrete income tax benefit recorded in the current year when compared to the prior year related to the vesting of share-based payments; and (iii) a discrete income tax benefit recognized in the current year related to the loss incurred on the extinguishment of debt, which was recorded at a statutory income tax rates that were lower than our estimated annual effective tax rate.

#### 17. Uncertain Tax Positions

As of September 30, 2018, our liability for unrecognized tax benefits, excluding interest and penalties, was \$8.1 million, representing a net decrease of \$5.1 million when compared to a liability of \$13.2 million as of December 31, 2017. This net decrease is primarily the result of the expiration of the statute of limitations for certain tax years and the effective settlement of tax audits, partially offset by the accrual of tax reserves related to various U.S. and non-U.S. matters, and an increase due to changes in foreign exchange rates. As of September 30, 2017, our liability for unrecognized tax benefits, excluding interest and penalties, was \$14.2 million.

As of September 30, 2018, December 31, 2017, and September 30, 2017, the total amount of unrecognized tax benefits that, if recognized, would favorably impact our effective income tax rate was \$2.6 million, \$4.1 million, and \$3.1 million, respectively. We believe it is reasonably possible that a decrease of \$2.5 million in the balance of unrecognized tax benefits can occur within 12 months of the September 30, 2018 balance sheet date as a result of the expiration of statutes of limitations and the expected settlement of ongoing tax audits.

We are subject to taxation in the U.S., as well as in various U.S. state and foreign jurisdictions. As a result, we are subject to tax audits in these jurisdictions. We are currently under examination by various U.S. state and foreign taxing authorities. The earliest open tax year for the major jurisdictions in which we do business, which includes the U.S. (including various state and local jurisdictions), the U.K., and Hong Kong, is 2011.

We recognize interest expense and penalties related to unrecognized tax benefits as a component of Income Tax (Benefit) Expense in our Condensed Consolidated Statements of Operations. For the three months ended September 30, 2018, the accrual of such interest and penalties decreased by approximately \$0.2 million.

Our policy is to record interest expense related to sales, value added and other non-income based taxes as Interest Expense in our Condensed Consolidated Statements of Operations. Penalties related to such taxes are recorded as General and Administrative Expenses in our Condensed Consolidated Statements of Operations. Interest expense and penalties related to income taxes are recorded as a component of Income Tax (Benefit) Expense in our Condensed Consolidated Statements of Operations.

## 18. Auction Guarantees

As of September 30, 2018, we had outstanding auction guarantees totaling \$377.7 million. Each of the auction guarantees outstanding as of September 30, 2018 has a minimum guaranteed price that is within or below the range of the pre-sale auction estimates for the underlying property. Substantially all of the property related to these auction guarantees is being offered at auctions during the fourth quarter of 2018. Our financial exposure under these auction guarantees is reduced by \$134.6 million as a result of our use of contractual risk sharing arrangements with third parties, as discussed below. After taking into account these risk-sharing arrangements, as of September 30, 2018, our net financial exposure related to the auction guarantees was \$243.1 million. (See Note 22 for information related to an auction guarantee arrangement with a related party that was outstanding as of September 30, 2018.)

The contractual risk sharing arrangements used to reduce our exposure to auction guarantees include irrevocable bid arrangements and, from time-to-time, partner sharing arrangements. The counterparties to these auction guarantee risk sharing arrangements are typically major international art dealers or major art collectors. We could be exposed to losses in the event any of these counterparties do not perform according to the terms of these contractual arrangements.

Although risk sharing arrangements may be used to reduce the risk associated with auction guarantees, we may also enter into auction guarantees without securing such arrangements. In these circumstances, we could be exposed to deterioration in auction commission margins and/or auction guarantee losses if one or more of the guaranteed items fails to sell at its minimum guaranteed price. Furthermore, in such situations, our liquidity could be reduced. (See Note 4 for additional information related to our use of auction guarantees and related risk sharing arrangements.)

We are obligated under the terms of certain auction guarantees to advance all or a portion of the guaranteed amount prior to auction. As of September 30, 2018 and September 30, 2017, auction guarantee advances outstanding totaled \$21.5 million and \$1.1 million, respectively. There were no auction guarantee advances outstanding as of December 31, 2017. As of September 30, 2018, December 31, 2017, and September 30, 2017, the estimated fair value of our obligation to perform under our outstanding auction guarantees totaled \$11.4 million, \$0.9 million, and \$5 million, respectively, and is recorded within Accounts Payable and Accrued Liabilities on our Condensed Consolidated Balance Sheets.

As of October 30, 2018, we had outstanding auction guarantees totaling \$414.4 million and, as of that date, our financial exposure was reduced by risk-sharing arrangements totaling \$296.1 million. After taking into account these risk-sharing arrangements, as of October 30, 2018, our net financial exposure related to auction guarantees was \$118.3 million. Each of the auction guarantees outstanding as of October 30, 2018 has a minimum guaranteed price that is within or below the range of the pre-sale auction estimates for the underlying property. The property related to these auction guarantees is being offered at auctions during the fourth quarter of 2018 and throughout 2019. As of October 30, 2018, we have advanced \$16.5 million of the total guaranteed amount.

## 19. Share-Based Payments

Share-based payments made to employees include performance-based stock unit awards, market-based stock unit awards, restricted stock units, restricted shares, and stock options. Share-based payments are also made to members of our Board of Directors through the issuance of common stock and deferred stock units. A description of each of these share-based payments is provided below.

For the three and nine months ended September 30, 2018 and 2017, compensation expense related to share-based payments was as follows (in thousands of dollars):

|           | Three Months Ended September 30, 2018 |         | Nine Months Ended September 30, 2017 |          |
|-----------|---------------------------------------|---------|--------------------------------------|----------|
|           | 2018                                  | 2017    | 2018                                 | 2017     |
| Pre-tax   | \$6,736                               | \$5,408 | \$21,425                             | \$17,423 |
| After-tax | \$4,754                               | \$3,657 | \$16,480                             | \$11,654 |

For the nine months ended September 30, 2018 and 2017, we recognized \$1.2 million and \$2.6 million, respectively, in excess tax benefits related to share-based payments in our Condensed Consolidated Statements of Operations.

These tax benefits represent the amount by which the tax deduction resulting from the vesting of share-based

payments in the period exceeded the tax benefit initially recognized in our Condensed Consolidated Financial Statements.

As of September 30, 2018, unrecognized compensation expense related to the unvested portion of share-based payments to employees was \$30.2 million. This compensation expense is expected to be amortized over a weighted-average period of approximately 2 years. We do not capitalize any compensation expense related to share-based payments to employees.

**Shareholder Approval of 2018 Equity Incentive Plan**—The Sotheby's 2018 Equity Incentive Plan (the "Equity Plan") was adopted by our Board of Directors on February 28, 2018 and approved by our stockholders on May 3, 2018. The Equity Plan replaces the Sotheby's Restricted Stock Unit Plan (as amended and restated, the "Restricted Stock Unit Plan") and the Sotheby's 1997 Stock Option Plan (collectively, the "Prior Plans"), which are discussed in more detail below. The Equity Plan permits the issuance of restricted stock, restricted stock units, performance shares, performance share units, stock options, stock appreciation rights (or, "SAR's"), and other equity-related awards. No further awards will be granted under the Prior Plans after May 3, 2018. However, the terms and conditions of the Prior Plans and related award agreements will continue to apply to all awards granted prior to May 3, 2018 under the Prior Plans.

The Equity Plan is a fungible share plan. Each option or SAR granted under the Equity Plan will count as one share from the available share pool. Each full-value award granted under the Equity Plan, including restricted stock units and performance share units, will count as 2.14 shares from the available pool.

**Restricted Stock Unit Plan**—Prior to May 3, 2018, the Restricted Stock Unit Plan provided for the issuance of restricted stock units ("RSU's") and restricted shares to employees. Awards made under the Restricted Stock Unit Plan were subject to the approval of the Compensation Committee of our Board of Directors. In making awards under the Restricted Stock Unit Plan, the Compensation Committee took into account the nature of the services rendered by employees, their present and potential future contributions to Sotheby's success, and such other factors as the Compensation Committee in its discretion deemed relevant.

RSU's and restricted shares issued under the Restricted Stock Unit Plan generally vest evenly over a three-year service period. Prior to vesting, holders of RSU's and restricted shares issued under the Restricted Stock Unit Plan are entitled to receive non-forfeitable dividend equivalents and dividends, respectively, at the same rate as dividends are paid on our common stock (if and when such dividends are paid). Prior to vesting, holders of RSU's issued under the Restricted Stock Unit Plan do not have voting rights, while holders of restricted shares have voting rights. RSU's and restricted shares may not be sold, assigned, transferred, pledged or otherwise encumbered until they vest.

For RSU's and restricted shares issued after May 3, 2018 under the new Equity Plan, dividend equivalents will generally be credited to holders of RSU's at the same rate as dividends are paid on our common stock (if and when such dividends are paid), but will only be paid for RSU's and restricted shares that vest.

**Performance Share Units (or "PSU's")** are RSU's that generally vest over three or four-year service periods, subject to the achievement of certain profitability targets (for awards granted prior to 2016) or certain return on invested capital ("ROIC") targets (for awards granted beginning in 2016). Prior to vesting, holders of PSU's do not have voting rights and are not entitled to receive dividends or dividend equivalents. Dividend equivalents are generally credited to holders of PSU's at the same rate as dividends are paid on our common stock (if and when such dividends are paid), but are only paid for PSU's that vest and become shares of our common stock. PSU's may not be sold, assigned, transferred, pledged or otherwise encumbered until they vest.

For the nine months ended September 30, 2018, the Compensation Committee approved share-based payment awards with a total grant date fair value of \$32.6 million, as follows:

283,019 PSU's with a grant date fair value of \$13.2 million and a single vesting opportunity after a three-year service period. These PSU's provide the recipient with an opportunity to vest in incremental PSU's of up to 100% of the initial units awarded subject to the achievement of certain ROIC targets, for a total maximum vesting opportunity of 200% of the initial award. The maximum number of shares of common stock that may be payable with respect to these awards is 566,038.

410,025 RSU's with a grant date fair value of \$19.5 million and annual vesting opportunities over a three-year service period.





Summary of Outstanding Share-Based Payment Awards—For the nine months ended September 30, 2018, changes to the number of outstanding RSU's, PSU's, and restricted shares were as follows (shares in thousands):

|                                   | Restricted<br>Shares,<br>RSU's<br>and<br>PSU's | Weighted<br>Average<br>Grant<br>Date<br>Fair<br>Value |
|-----------------------------------|--|---|
| Outstanding at January 1, 2018    | 1,922  | \$ 36.59  |
| Granted                           | 693  | \$ 47.08  |
| Vested                            | (527 )   | \$ 38.98  |
| Canceled                          | (170 )   | \$ 39.98  |
| Outstanding at September 30, 2018 | 1,918  | \$ 39.10  |

As of September 30, 2018, 6.2 million shares were available for future awards issued pursuant to the new Equity Plan. The aggregate fair value of RSU's and PSU's that vested during the nine months ended September 30, 2018 and 2017 was \$26.9 million and \$39.5 million, respectively, based on the closing stock price on the dates the shares vested.

Stock Options—Prior to the shareholder approval of the new Equity Plan on May 3, 2018, stock options were issued pursuant to the 1997 Stock Option Plan and were exercisable into authorized, but unissued shares of our common stock. These stock options vested evenly over four years and expired ten years after the date of grant. In the fourth quarter of 2017, the remaining 50,000 stock options that were outstanding under the 1997 Stock Option Plan were exercised at an exercise price of \$22.11. As of September 30, 2018, there were no stock options outstanding or exercisable.

Directors Stock Plan—Common stock is issued quarterly under the Sotheby's Stock Compensation Plan for Non-Employee Directors (as amended and restated, the "Directors Stock Plan"). Directors may elect to receive this compensation in the form of deferred stock units, which are credited in an amount that is equal to the number of shares of common stock the director otherwise would have received. The number of shares of common stock awarded is calculated using the closing price of the common stock on the New York Stock Exchange on the business day immediately prior to the quarterly grant date. Deferred stock units are held until a director's termination of service, at which time the units are settled on a one-for-one basis in shares of our common stock on the first day of the calendar month following the date of termination. For the three months ended September 30, 2018 and 2017, we recognized \$0.3 million within General and Administrative Expenses in our Condensed Consolidated Statements of Operations related to common stock shares awarded under the Directors Stock Plan. For the nine months ended September 30, 2018 and 2017, such expense was \$0.9 million and \$0.8 million, respectively. As of September 30, 2018, 178,173 deferred stock units were outstanding under the Directors Stock Plan and 96,793 units were available for future issuance.

## 20. (Loss) Earnings Per Share

Basic (loss) earnings per share—Basic (loss) earnings per share attributable to Sotheby's common shareholders is computed under the two-class method using the weighted average number of common shares outstanding during the period. The two-class method requires that the amount of net income attributable to participating securities be deducted from consolidated net income in the computation of basic earnings per share. In periods with a net loss, the net loss attributable to participating securities is not deducted from consolidated net loss in the computation of basic loss per share as the impact would be anti-dilutive. Our participating securities include unvested restricted stock units and unvested restricted shares awarded to employees prior to May 3, 2018, both of which have non-forfeitable rights to dividends. See Note 19 for information on our share-based payment programs.

Diluted (loss) earnings per share—Diluted (loss) earnings per share attributable to Sotheby's common shareholders is computed in a similar manner to basic (loss) earnings per share under the two-class method, using the weighted average number of common shares outstanding during the period and, if dilutive, the weighted average number of potential common shares outstanding during the period. Our potential common shares principally include unvested performance share units held by employees and deferred stock units held by members of our Board of Directors. See

Note 19 for information on our share-based payment programs.

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The table below summarizes the computation of basic and diluted (loss) earnings per share for the three and nine months ended September 30, 2018 and 2017 (in thousands, except per share amounts):

|   | Three Months Ended<br>September 30, |            | Nine Months<br>Ended September<br>30, |          |
|---|-------------------------------------|------------|---------------------------------------|----------|
|   | 2018                                | 2017       | 2018                                  | 2017     |
| Basic:  |                                     |            |                                       |          |
| Numerator:  |                                     |            |                                       |          |
| Net (loss) income attributable to Sotheby's                       | \$(27,838)                          | \$(23,479) | \$22,922                              | \$42,087 |
| Less: Net income attributable to participating securities         | —                                   | —          | 344                                   | 643      |
| Net (loss) income attributable to Sotheby's common shareholders   | \$(27,838)                          | \$(23,479) | \$22,578                              | \$41,444 |
| Denominator:  |                                     |            |                                       |          |
| Weighted average common shares outstanding                        | 50,927                              | 52,532     | 51,724                                | 52,755   |
| Basic (loss) earnings per share - Sotheby's common shareholders   | \$(0.55)                            | \$(0.45)   | \$0.44                                | \$0.79   |
| Diluted:  |                                     |            |                                       |          |
| Numerator:  |                                     |            |                                       |          |
| Net (loss) income attributable to Sotheby's                       | \$(27,838)                          | \$(23,479) | 22,922                                | \$42,087 |
| Less: Net income attributable to participating securities         | —                                   | —          | 344                                   | 643      |
| Net (loss) income attributable to Sotheby's common shareholders   | \$(27,838)                          | \$(23,479) | \$22,578                              | \$41,444 |
| Denominator:  |                                     |            |                                       |          |
| Weighted average common shares outstanding                        | 50,927                              | 52,532     | 51,724                                | 52,755   |
| Weighted average effect of dilutive potential common shares:      |                                     |            |                                       |          |
| Performance share units   | —                                   | —          | 138                                   | 243      |
| Deferred stock units  | —                                   | —          | 174                                   | 159      |
| Stock options   | —                                   | —          | —                                     | 26       |
| Weighted average dilutive potential common shares outstanding     | —                                   | —          | 312                                   | 428      |
| Weighted average diluted shares outstanding                       | 50,927                              | 52,532     | 52,036                                | 53,183   |
| Diluted (loss) earnings per share - Sotheby's common shareholders | \$(0.55)                            | \$(0.45)   | \$0.43                                | \$0.78   |

For the three and nine months ended September 30, 2018 and 2017, approximately 1 million potential common shares related to share-based payments were excluded from the computation of diluted loss per share because the financial performance or stock price targets inherent in such awards were not achieved as of the respective balance sheet dates.

#### 21. Restructuring Charges

Beginning in the second quarter of 2018, management is implementing a restructuring plan with the principal goal of reducing headcount through the elimination of certain positions primarily in the Agency segment. The restructuring plan will also result in the termination of lease agreements in certain small non-selling locations. For the three and nine months ended September 30, 2018, we recognized \$3.8 million and \$5.9 million, respectively, of Restructuring Charges almost entirely attributable to severance-related costs. The remaining restructuring liability of \$4.8 million as of September 30, 2018 is recorded on our Condensed Consolidated Balance Sheets within Accounts Payable and Accrued Liabilities. This liability is expected to be settled through cash payments to be made principally in fourth quarter of 2018.

## 22. Related Party Transactions

From time-to-time, in the ordinary course of business, related parties such as members of the Board of Directors and management, buy and sell property at our auctions or through private sales. For the three months ended September 30, 2018 and 2017 our Condensed Consolidated Statements of Operations includes less than \$0.1 million of Agency Commissions and Fees attributable to transactions with related parties. For the nine months ended September 30, 2018 and 2017, our Condensed Consolidated Statements of Operations includes Agency Commissions and Fees of \$3.4 million and \$4.7 million, respectively, attributable to transactions with related parties. For the nine months ended September 30, 2018, our Condensed Consolidated Statements of Operations include Inventory Sales (and related cost of sales) of \$5.3 million attributable to transactions with related parties.

As of September 30, 2018 and 2017, our Accounts Receivable balance includes amounts due from related parties of \$0.1 million, respectively. As of December 31, 2017, there were no related party Accounts Receivable balances outstanding. As of September 30, 2018, December 31, 2017, and September 30, 2017, Client Payables included amounts owed to related party consignors totaling \$0.5 million, \$0.4 million, and \$0.4 million, respectively.

As of September 30, 2018, our portfolio of auction guarantees included one auction guarantee with RM Sotheby's, an equity method investee in which we have a 25% ownership stake. The auction guarantee with RM Sotheby's totaled \$1.3 million, of which \$0.8 million had been advanced as of September 30, 2018. The guarantee has a minimum guaranteed price that is below the range of the pre-sale auction estimates for the underlying property. Substantially all of the property related to this guarantee is being offered in the fourth quarter of 2018. (See Note 18 for additional information related to our use of auction guarantees.)

## 23. Recent Accounting Standards Not Yet Adopted

**Leases**—In February 2016, the FASB issued ASU 2016-02, Leases, which requires long-term lease arrangements to be recognized as assets and liabilities on the balance sheet of the lessee. Under ASU 2016-02, a right-of-use asset and lease obligation will be recorded for all long-term leases, whether operating or financing, while the statement of operations will reflect lease expense for operating leases and interest expense for financing leases. The amendments also require certain new quantitative and qualitative disclosures regarding leasing arrangements. On July 30, 2018, the FASB issued ASU 2018-11, which makes targeted improvements to ASU 2016-02. In particular, ASU 2018-11 allows an entity to elect not to recast the comparative periods presented when transitioning to the new standard. We will adopt ASU 2016-02 on January 1, 2019, using the transition relief provided by ASU 2018-11.

We have identified and reviewed all material lease agreements and implemented a lease management software solution to assist the adoption process. Upon our adoption of ASU 2016-02, our operating lease commitments will be recorded on our balance sheet as operating lease liabilities with corresponding right-of-use assets.

**Credit Losses**—In June 2016, the FASB issued ASU 2016-13, Measurement of Credit Losses on Financial Instruments, which amends previously issued guidance regarding the impairment of financial instruments by creating an impairment model that is based on expected losses rather than incurred losses. ASU 2016-13 is effective for us beginning on January 1, 2020. We are currently assessing the potential impact of adopting ASU 2016-13 on our financial statements.

**Goodwill**—In January 2017, the FASB issued ASU 2017-04, Simplifying the Test for Goodwill Impairment, which eliminates the requirement to calculate the implied fair value of goodwill to measure a goodwill impairment charge. Instead, entities will record an impairment charge based on the excess of a reporting unit's carrying amount over its fair value. ASU 2017-04 is effective for us beginning on January 1, 2020. We do not expect the adoption of ASU 2017-04 to have a material impact on our financial statements.

**Derivatives**—In August 2017, the FASB issued ASU 2017-12, Derivatives and Hedging: Targeted Improvements to Accounting for Hedging Activities, which provides targeted guidance regarding the accounting for hedging activities to better align an entity's risk management activities and financial reporting for hedging relationships through changes to both the designation and measurement guidance for qualifying hedging relationships and the presentation of hedge results. ASU 2017-12 is effective for us beginning on January 1, 2019. We are currently assessing the potential impact of adopting ASU 2017-12 on our financial statements.



**Accumulated Comprehensive Income**—On February 14, 2018, the FASB issued ASU 2018-02 to address industry concerns related to the application of ASC 740, Income Taxes, to certain provisions of the U.S. Tax Cuts and Jobs Act. Specifically, some constituents in the banking and insurance industries had expressed concerns about the requirement in ASC 740 that the effect of a change in tax laws or rates on deferred tax assets and liabilities be included in income from continuing operations in the reporting period that contains the enactment date of the change. That guidance applies even in situations in which the tax effects were initially recognized directly in other comprehensive income at the previous rate, resulting in stranded amounts in accumulated other comprehensive income ("AOCI") related to the income tax rate differential. Upon adopting ASU 2018-02, an entity is required to disclose:

- Its accounting policy related to releasing income tax effects from AOCI;
- Whether it has elected to reclassify, to retained earnings in the statement of stockholders' equity, the stranded tax effects in AOCI related to the Act; and

If it has elected to reclassify to retained earnings the stranded tax effects in AOCI related to the Act, what the reclassification encompasses (i.e., whether it only includes the change in the federal corporate tax rate or whether it also includes other changes resulting from the Act that affect AOCI).

The guidance in ASU 2018-02 is effective for fiscal years beginning after December 15, 2018, including interim periods therein. An entity will apply this guidance to each period in which the effect of the Act (or portion thereof) is recorded and may apply it either (1) retrospectively as of the date of enactment or (2) as of the beginning of the period of adoption. We are currently evaluating the potential impact of adopting ASU 2018-02 on our financial statements.

**Defined Benefit Plans**—On August 28, 2018, the FASB issued ASU 2018-14, Disclosure Framework - Changes to the Disclosure Requirements for Defined Benefit Plans, which modifies the disclosure requirements for defined benefit pension plans and other postretirement plans. In particular, this standard requires companies to provide the reasons for significant gains and losses in pension benefit obligations ("PBO's") and to explain any other significant changes in PBO's and plan assets not otherwise apparent. ASU 2018-14 is effective for us beginning on January 1, 2021. We are currently assessing the potential impact of adopting ASU 2018-14 on our financial statements.

## ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Management's Discussion and Analysis of Financial Condition and Results of Operations (or "MD&A") should be read in conjunction with Note 3 ("Segment Reporting") of Notes to Condensed Consolidated Financial Statements. Sotheby's Business

Sotheby's offers collectors the opportunity to connect with and transact in the world's most extraordinary art and luxury goods, which in this report may collectively be referred to as "art," "works of art," "artwork," or "property." Auctioneers since 1744, today we present auctions in ten different salesrooms, including New York, London, Hong Kong and Paris. We also offer collectors a variety of innovative art-related services, including the brokerage of private art sales, private jewelry sales through Sotheby's Diamonds, exclusive private selling exhibitions, art-related financing, and art advisory services, as well as retail wine locations in New York and Hong Kong.

We are currently investing in technology to innovate and expand our traditional auction business, as well as to sharpen the differentiation between us and our competitors. These investments have provided tools to enhance our private sales capabilities, replaced our content management system, and implemented advanced client relationship management techniques.

Through these investments, we have shown marked improvement in several key areas. Through the first nine months of 2018, online sales totaled approximately \$129 million, an increase of approximately 25% when compared to the same period in 2017. Additionally, through the first nine months of 2018, approximately 26% of the items purchased at auction have been bought online, as compared to 22% in the same period in 2017.

Looking to the future, additional technology investments are also being made in five broad areas: (i) digital infrastructure, including a new auction engine and digitalization in the auction room; (ii) data systems to inform business decisions on pricing and client relationships among other areas; (iii) basic digital services such as an improved website and app, and new e-commerce capabilities; (iv) content marketing to develop and distribute rich, engaging content; and (v) advanced digital services, including a more powerful online consignment tool, a recommendation engine, and a new platform to allow consignors to transact more quickly.

While our technology investments are facilitating the innovation and expansion of our traditional business, these investments have contributed to an overall increase in operating expenses across various categories in recent years, including to date in 2018.

Our operations are organized under two segments—the Agency segment and the Finance segment, which does business as and is referred to in this report as Sotheby's Financial Services ("SFS"). The Agency segment earns commissions and fees by acting as agent for clients wishing to sell their artworks through the auction or private sale process. To a much lesser extent, the Agency segment also earns revenues from the sale of artworks that are owned by Sotheby's. SFS earns interest income and associated fees through art-related financing activities by making loans that are secured by works of art. Art Agency, Partners ("AAP"), through which we offer art advisory services, provides art collectors with strategic guidance on collection identity and development, acquisitions, and short and long-term planning, and provides advice to artists and artists' estates. In addition, from time-to-time, AAP brokers private art sales for its advisory clients. Our advisory services are classified within All Other for segment reporting purposes, along with our retail wine business and brand licensing activities, and the results from certain equity method investments.

The global art market, like other asset classes, is influenced over time by the overall strength and stability of the global economy, the financial markets of various countries, geopolitical conditions, and world events. However, the global art market often moves independently and sometimes, counter to, general macroeconomic cycles. Ultimately, we believe that the level of activity and buoyancy of the global art market is most prominently impacted by the collective sentiment of art market participants, as well as the individual circumstances of potential sellers of art. For example, many major artworks are offered for sale only as a result of the death or financial or personal situations of the owner. In addition, in the wake of economic uncertainty, potential sellers may not be willing to offer their artworks for sale, and potential buyers may be less willing to purchase works of art. Also, in periods of market expansion, potential sellers may choose to not offer their artworks for sale in order to benefit from potential future price appreciation. Taken together, these factors cause the supply and demand for works of art to be unpredictable and

may lead to significant variability in our revenues and earnings from period to period.



Competition in the global art market is intense. A fundamental challenge facing any auctioneer or art dealer is the sourcing of high quality and valuable property for sale either as agent or as principal. Our primary competitor in the global art market is Christie's, a privately owned auction house. To a lesser extent, we also face competition from a variety of art dealers across all collecting categories, as well as smaller auction houses such as Bonhams, Phillips, and certain regional auction houses. In the Chinese art market, the largest auction houses are Beijing Poly International Auction Co. Ltd., China Guardian Auctions Co. Ltd. and Beijing Hanhai Auction Co. Ltd.

As noted above, we are a service business in which the ability of our employees to source high-value works of art and develop and maintain relationships with potential sellers and buyers of art is essential to our success. Our business is highly dependent upon attracting and retaining qualified personnel and employee compensation is our most substantial operating expense. We also incur significant costs to promote and conduct our auctions, as well as general and administrative expenses to support our global operations. While a large portion of our expenses are fixed, certain categories of expense are variable. For example, sale marketing costs are dependent upon the volume of auction activity and certain elements of employee compensation are a function of our financial performance.

#### Seasonality

The global art auction market has two principal selling seasons, which generally occur in the second and fourth quarters of the year. In the aggregate, second and fourth quarter Net Auction Sales<sup>1</sup> represented 80% and 82% of our total annual Net Auction Sales in 2017 and 2016, respectively, with auction commission revenues comprising approximately 66% and 75%, of our total revenues, respectively. Accordingly, our financial results are seasonal, with peak revenues and operating income generally occurring in the second and fourth quarters. Consequently, first and third quarter results have historically reflected lower revenues when compared to the second and fourth quarters and, typically, a net loss due to the fixed nature of many of our operating expenses.

In quarterly reporting periods, the comparison of our results between reporting periods can be significantly influenced by a number of factors, such as changes in the timing of when certain auctions occur, the level of non-recurring single-owner auction sale events, the level and timing of individually negotiated private sale transactions, and changes in certain accounting estimates that rely upon forecasted results such as variable incentive and share-based compensation expense and our estimated annual effective income tax rate. Accordingly, when evaluating our performance, we believe that investors should also consider results for rolling six and twelve month periods, which better reflect the business cycle of the global art auction market.

#### Business and Industry Trends

Following a period of expansion that began in late-2009 and lasted until the fourth quarter of 2015, the global art market experienced a brief period of lower sales in 2016, particularly in the Impressionist, Modern and Contemporary Art collecting categories, resulting in a 27% decrease in Consolidated Sales<sup>2</sup>, when compared to 2015. However, even during this brief period of lower sales, collectors continued to purchase top quality works of art for strong prices and our auction sell-through rates remained encouraging. In 2017, the art market strengthened, and we achieved a 12% increase in Consolidated Sales when compared to 2016, which led to a 10% increase in agency commissions and fees. During the first nine months of 2018, the art market has continued to be strong, and, due in part to the efforts of management, Consolidated Sales have grown to \$4 billion, representing a 20% increase when compared to the same period in 2017. The strength of the market has paved the way for an increase of 12% in agency commissions and fees in the current September year-to-date period, when compared to the same period in 2017.

<sup>1</sup> Represents the total hammer (sale) price of property sold at auction, excluding amounts related to the sale of our inventory at auction, which are reported within inventory sales.

<sup>2</sup> Represents the sum of Aggregate Auction Sales, Private Sales, and inventory sales, as defined below.



## Consolidated Results of Operations for the Three and Nine Months Ended September 30, 2018 and 2017

**Overview**—For the three months ended September 30, 2018, we reported a net loss of (\$27.8) million, compared to a net loss of (\$23.5) million in the same period of the prior year, representing a \$4.4 million (19%) increase between the two periods. However, after excluding certain items, Adjusted Net Loss\* for the three months ended September 30, 2018 improved \$2.7 million (11%) to (\$20.8) million when compared to the prior year. This improvement is largely due to a 30% increase in Net Auction Sales, which resulted in a 19% increase in agency commissions and fees during the period. To a lesser extent, the comparison to the prior year is favorably impacted by a significant reduction in revolving credit facility borrowings and related interest costs (see note (a) under the Consolidated Financial Data Tables below). These factors are largely offset by higher salaries and related costs. The comparison to the prior year is also unfavorably impacted by \$7.7 million of discrete income tax benefits recorded in the third quarter of 2017 that primarily resulted from the reversal of a tax reserve for a previously uncertain tax position for which the statute of limitations expired.

For the nine months ended September 30, 2018, we reported net income of \$22.9 million, representing a \$19.2 million (46%) decrease when compared to the same period in the prior year. After excluding certain items, Adjusted Net Income\* for the nine months ended September 30, 2018 decreased \$0.4 million (1%) when compared to the prior year. During the first nine months of 2018, the art market continued to be strong as evidenced by a 20% increase in Consolidated Sales and associated increases in auction commissions (\$42.4 million / 10%) and private sale commissions (\$15.3 million / 37%). The increase in private sale commissions also reflects our continued focus of key resources toward this sale channel. However, results for the period were adversely impacted by a higher level of operating expenses. The comparison to the prior year is also unfavorably impacted by the \$7.7 million of discrete income tax benefits recorded in the third quarter of 2017, as discussed above.

For the nine months ended September 30, 2018, Auction Commission Margin decreased from 17.2% to 15.5%. In the second quarter of 2018, the art market was driven by competitive high-value consignments from fiduciary sources such as estates, foundations and charities. Accordingly, when compared to the prior year period, our Auction Commission Margin was reduced by a higher level of auction commissions shared with consignors in these situations. The comparison to the prior year period is also negatively impacted by the sale of two high value paintings, one of which involved the use of buyer's premium to mitigate a loss on an auction guarantee and the other involved a lot on which very little auction commission was earned at the final hammer price. These two transactions collectively reduced our Auction Commission Margin by 1% in the current year-to-date period. Excluding these two transactions, our Auction Commission Margin for the nine months ended September 30, 2018 would have been 16.5%.

**Outlook**—In general, the art market is strong, however, the demand at the high-end of the market for trophy works may be moderating as bidding for such lots in our second quarter auction sales appeared less robust than a year ago. The first week of our autumn sales season in Hong Kong in late September, which included predominantly Modern and Contemporary Art categories, performed very well, resulting in a 117% increase in Net Auction Sales when compared to the prior year. However, our Hong Kong sales during the first week of October resulted in an 18% shortfall versus the prior year, primarily in regional Asian Art categories. To date, 2018 has seen a strong supply of property come to market and top-line results have been encouraging. Looking at the emerging picture for 2019, we are at the beginning of our planning process for next year and will know more after our major sales of Impressionist, Modern, and Contemporary Art in November. Nevertheless, we are planning for market conditions in 2019 to be more subdued than what we experienced at the end of 2017 and into early 2018.

We currently estimate that our effective income tax rate for 2018, excluding discrete items, will be in the range of 28% to 30%. We are still evaluating the effects of certain provisions of the U.S. Tax Cuts and Jobs Act ("the Act"), which could have an impact on our effective income tax rate in the future. As of September 30, 2018 based on our latest financial forecasts and current interpretation of the Act, we estimate our effective income tax rate for 2018 excluding discrete items to be approximately 28%. This estimate is subject to further change due to various factors, including changes in our interpretation and/or assessment of Act provisions, additional interpretive guidance regarding the Act that may be issued in the future by the IRS and state taxing authorities, as well as changes to our financial forecasts and to projected jurisdictional mix of earnings in 2018.

(See statement on Forward Looking Statements.)

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\* See "Non-GAAP Financial Measures" below for a description of this non-GAAP financial measure and a reconciliation to the most comparable GAAP amount.

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Consolidated Financial Data Tables—The following tables present a summary of our consolidated results of operations and related statistical metrics for the three and nine months ended September 30, 2018 and 2017, as well as a comparison between the current and prior year periods (in thousands of dollars, except per share data):

| Three Months Ended September 30,                       | 2018        | 2017        | Variance   |        |
|--|-------------|-------------|------------|--------|
|  |             |             | \$ / %     | %      |
| Revenues:  |             |             |            |        |
| Agency commissions and fees                            | \$96,721    | \$81,264    | \$15,457   | 19 %   |
| Inventory sales  | 6,498       | 81,501      | (75,003 )  | (92 %) |
| Finance  | 11,423      | 11,697      | (274 )     | (2 %)  |
| Other  | 4,519       | 5,546       | (1,027 )   | (19 %) |
| Total revenues   | 119,161     | 180,008     | (60,847 )  | (34 %) |
| Expenses:  |             |             |            |        |
| Agency direct costs                                    | 19,622      | 18,935      | 687        | 4 %    |
| Cost of inventory sales                                | 6,322       | 78,734      | (72,412 )  | (92 %) |
| Cost of finance revenues (a)                           | —           | 6,054       | (6,054 )   | (100%) |
| Marketing  | 4,824       | 5,933       | (1,109 )   | (19 %) |
| Salaries and related (b)                               | 67,274      | 63,218      | 4,056      | 6 %    |
| General and administrative                             | 42,291      | 42,483      | (192 )     | — %    |
| Depreciation and amortization                          | 5,714       | 5,707       | 7          | — %    |
| Restructuring charges                                  | 3,781       | —           | 3,781      | N/A    |
| Total expenses   | 149,828     | 221,064     | (71,236 )  | (32 %) |
| Operating loss   | (30,667 )   | (41,056 )   | 10,389     | 25 %   |
| Net interest expense (c)                               | (9,582 )    | (7,789 )    | (1,793 )   | (23 %) |
| Non-operating income                                   | 3,172       | 3,130       | 42         | 1 %    |
| Loss before taxes                                      | (37,077 )   | (45,715 )   | 8,638      | 19 %   |
| Income tax benefit                                     | (7,759 )    | (21,328 )   | 13,569     | 64 %   |
| Equity in earnings of investees                        | 1,476       | 901         | 575        | 64 %   |
| Net loss   | (27,842 )   | (23,486 )   | (4,356 )   | (19 %) |
| Less: Net loss attributable to noncontrolling interest | (4 )        | (7 )        | 3          | 43 %   |
| Net loss attributable to Sotheby's                     | \$(27,838 ) | \$(23,479 ) | \$(4,359 ) | (19 %) |
| Diluted loss per share - Sotheby's common shareholders | \$(0.55 )   | \$(0.45 )   | \$(0.10 )  | (22 %) |
| Statistical Metrics:                                   |             |             |            |        |
| Aggregate Auction Sales (d)                            | \$449,044   | \$347,338   | \$101,706  | 29 %   |
| Net Auction Sales (e)                                  | \$373,152   | \$286,722   | \$86,430   | 30 %   |
| Private Sales (f)                                      | \$132,752   | \$120,304   | \$12,448   | 10 %   |
| Consolidated Sales (g)                                 | \$588,294   | \$549,143   | \$39,151   | 7 %    |
| Effective income tax rate                              | (20.9 %)    | (46.7 %)    | 25.8 %     | N/A    |
| Non-GAAP Financial Measures:                           |             |             |            |        |
| Adjusted Expenses (h)                                  | \$120,103   | \$117,341   | \$2,762    | 2 %    |
| Adjusted Operating Loss (h)                            | \$(26,886 ) | \$(41,056 ) | \$14,170   | 35 %   |
| Adjusted Net Loss (h)                                  | \$(20,822 ) | \$(23,479 ) | \$2,657    | 11 %   |
| Adjusted Diluted Loss Per Share (h)                    | \$(0.41 )   | \$(0.45 )   | \$0.04     | 9 %    |

| Nine Months Ended September 30,                            | 2018        | 2017        | Variance<br>\$ / % | %      |
|--|-------------|-------------|--------------------|--------|
| Revenues:  |             |             |                    |        |
| Agency commissions and fees                                | \$553,126   | \$494,297   | \$58,829           | 12 %   |
| Inventory sales  | 62,840      | 172,815     | (109,975 )         | (64 %) |
| Finance  | 30,945      | 37,823      | (6,878 )           | (18 %) |
| Other  | 13,682      | 14,241      | (559 )             | (4 %)  |
| Total revenues   | 660,593     | 719,176     | (58,583 )          | (8 %)  |
| Expenses:  |             |             |                    |        |
| Agency direct costs  | 114,344     | 95,066      | 19,278             | 20 %   |
| Cost of inventory sales                                    | 64,731      | 172,396     | (107,665 )         | (62 %) |
| Cost of finance revenues (a)                               | 4,056       | 16,169      | (12,113 )          | (75 %) |
| Marketing  | 16,822      | 17,795      | (973 )             | (5 %)  |
| Salaries and related (b)                                   | 242,711     | 217,308     | 25,403             | 12 %   |
| General and administrative                                 | 131,775     | 124,796     | 6,979              | 6 %    |
| Depreciation and amortization                              | 20,157      | 16,767      | 3,390              | 20 %   |
| Voluntary separation incentive programs, net               | —           | (162 )      | 162                | 100 %  |
| Restructuring charges                                      | 5,927       | —           | 5,927              | N/A    |
| Total expenses   | 600,523     | 660,135     | (59,612 )          | (9 %)  |
| Operating income   | 60,070      | 59,041      | 1,029              | 2 %    |
| Net interest expense (c)                                   | (26,942 )   | (22,270 )   | (4,672 )           | (21 %) |
| Write-off of credit facility fees                          | (3,982 )    | —           | (3,982 )           | N/A    |
| Extinguishment of debt                                     | (10,855 )   | —           | (10,855 )          | N/A    |
| Non-operating income                                       | 7,045       | 6,118       | 927                | 15 %   |
| Income before taxes  | 25,336      | 42,889      | (17,553 )          | (41 %) |
| Income tax expense   | 5,943       | 2,848       | 3,095              | *      |
| Equity in earnings of investees                            | 3,516       | 2,034       | 1,482              | 73 %   |
| Net income   | 22,909      | 42,075      | (19,166 )          | (46 %) |
| Less: Net loss attributable to noncontrolling interest     | (13 )       | (12 )       | (1 )               | (8 %)  |
| Net income attributable to Sotheby's                       | \$22,922    | \$42,087    | \$(19,165 )        | (46 %) |
| Diluted earnings per share - Sotheby's common shareholders | \$0.43      | \$0.78      | \$(0.35 )          | (45 %) |
| Statistical Metrics:                                       |             |             |                    |        |
| Aggregate Auction Sales (d)                                | \$3,303,255 | \$2,754,567 | \$548,688          | 20 %   |
| Net Auction Sales (e)                                      | \$2,771,953 | \$2,304,956 | \$466,997          | 20 %   |
| Private Sales (f)  | \$675,400   | \$454,114   | \$221,286          | 49 %   |
| Consolidated Sales (g)                                     | \$4,041,495 | \$3,381,496 | \$659,999          | 20 %   |
| Effective income tax rate                                  | 23.5 %      | 6.6 %       | 16.9 %             | N/A    |
| Non-GAAP Financial Measures:                               |             |             |                    |        |
| Adjusted Expenses (h)                                      | \$405,717   | \$376,666   | \$29,051           | 8 %    |
| Adjusted Operating Income (h)                              | \$71,745    | \$58,879    | \$12,866           | 22 %   |
| Adjusted Net Income (h)                                    | \$42,191    | \$42,630    | \$(439 )           | (1 %)  |
| Adjusted Diluted Earnings Per Share (h)                    | \$0.80      | \$0.79      | \$0.01             | 1 %    |

Legend:

Our previous credit agreements provided for dedicated asset-based revolving credit facilities for the Agency segment and SFS. The SFS Credit Facility was used to fund a significant portion of client loans. Accordingly, any borrowing costs associated with the SFS Credit Facility were recorded within cost of finance revenues in our Condensed Consolidated Statements of Operations. In September 2017, we modified our cash management strategy in order to reduce borrowing costs by applying excess cash balances against revolver credit facility

(a) borrowings.

On June 26, 2018, we refinanced our previous credit agreements. The new credit agreement combined these credit facilities into one asset-based revolving credit facility. Subsequent to this refinancing and the resulting elimination of the SFS Credit Facility, the SFS loan portfolio is no longer being directly funded with revolving credit facility borrowings. Accordingly, all borrowing costs associated with our new revolving credit facility are recorded as interest expense in our Condensed Consolidated Statements of Operations.

We do not allocate salaries and related costs to our cost of revenue, marketing expense, and general and

(b) administrative expense line items, as many employees often perform duties that could be categorized across more than one of these line items.

Represents interest expense principally attributable to long-term debt and, beginning in the third quarter of 2018,

(c) revolving credit facility borrowings, less non-operating interest income.

(d) Represents the total hammer (sale) price of property sold at auction plus buyer's premium, excluding amounts related to the sale of our inventory at auction, which are reported within inventory sales.

(e) Represents the total hammer (sale) price of property sold at auction, excluding amounts related to the sale of our inventory at auction, which are reported within inventory sales.

(f) Represents the total purchase price of property sold in private sales that we have brokered, including our commissions.

(g) Represents the sum of Aggregate Auction Sales, Private Sales, and inventory sales.

(h) See "Non-GAAP Financial Measures" below for a description of this non-GAAP financial measure and a reconciliation to the most comparable GAAP amount.

Separate discussions of Agency segment and SFS results for the three and nine months ended September 30, 2018 and 2017, as well as a comparison of our indirect expenses between these periods, are presented in the captioned sections below.

#### Agency Segment

Agency Segment Overview—For the three months ended September 30, 2018, Agency segment loss before taxes improved by \$7.5 million (14%) when compared to the same period in the prior year. After excluding certain items, Adjusted Agency Segment Loss Before Taxes\* improved by \$11.3 million (21%) when compared to the prior year. This improvement is largely due to a 30% increase in Net Auction Sales, which resulted in a 19% increase in agency commissions and fees during the period. These factors are largely offset by higher salaries and related costs.

For the nine months ended September 30, 2018, Agency segment income before taxes decreased \$0.7 million (4%) when compared to the same period in the prior year. After excluding certain items, Adjusted Agency Segment Income Before Taxes\* increased \$9.5 million (57%) when compared to the prior year. During the first nine months of 2018, the art market continued to be strong as evidenced by a 20% increase in Consolidated Sales and associated increases in auction commissions (\$42.4 million / 10%) and private sale commissions (\$15.3 million / 37%). The increase in private sale commissions also reflects our continued focus of key resources toward this sale channel. However, results for the period were adversely impacted by a higher level of operating expenses.

Agency Segment Financial Data Tables—The following tables present a summary of Agency segment income before taxes and related statistical metrics, in thousands of dollars, for the three and nine months ended September 30, 2018 and 2017. A detailed discussion of the significant factors impacting the comparison of Agency segment results between the current and prior year periods is presented below the table.





| Three Months Ended September 30,  | 2018        | 2017        | Variance<br>\$ / % | %      |
|---|-------------|-------------|--------------------|--------|
| Revenues:   |             |             |                    |        |
| Auction commissions and fees:   |             |             |                    |        |
| Auction commissions (a)   | \$72,734    | \$62,731    | \$10,003           | 16 %   |
| Auction related fees, net (a)   | 7,685       | 3,543       | 4,142              | *      |
| Total Auction commissions and fees  | 80,419      | 66,274      | 14,145             | 21 %   |
| Private sale commissions (a)  | 12,759      | 12,902      | (143 )             | (1 %)  |
| Other Agency commissions and fees (a)   | 3,556       | 2,088       | 1,468              | 70 %   |
| Total Agency commissions and fees   | 96,734      | 81,264      | 15,470             | 19 %   |
| Inventory sales (a)   | 1,580       | 79,510      | (77,930 )          | (98 %) |
| Total Agency segment revenues   | 98,314      | 160,774     | (62,460 )          | (39 %) |
| Expenses:   |             |             |                    |        |
| Agency direct costs:  |             |             |                    |        |
| Auction direct costs  | 18,274      | 17,826      | 448                | 3 %    |
| Private sale expenses   | 1,389       | 1,109       | 280                | 25 %   |
| Intersegment costs (b)  | 1,399       | 2,084       | (685 )             | (33 %) |
| Total Agency direct costs   | 21,062      | 21,019      | 43                 | — %    |
| Cost of inventory sales (c)   | 2,776       | 77,353      | (74,577 )          | (96 %) |
| Marketing   | 4,719       | 5,811       | (1,092 )           | (19 %) |
| Salaries and related (d)  | 64,558      | 60,968      | 3,590              | 6 %    |
| General and administrative  | 40,226      | 40,896      | (670 )             | (2 %)  |
| Depreciation and amortization   | 5,474       | 5,469       | 5                  | — %    |
| Restructuring charges   | 3,781       | —           | 3,781              | N/A    |
| Total Agency segment expenses   | 142,596     | 211,516     | (68,920 )          | (33 %) |
| Agency segment operating loss   | (44,282 )   | (50,742 )   | 6,460              | 13 %   |
| Net interest expense (e)  | (7,298 )    | (6,702 )    | (596 )             | (9 %)  |
| Non-operating income  | 3,336       | 2,958       | 378                | 13 %   |
| Equity in earnings of investees   | 1,441       | 151         | 1,290              | *      |
| Agency segment loss before taxes  | \$(46,803 ) | \$(54,335 ) | \$7,532            | 14 %   |
| Statistical Metrics:  |             |             |                    |        |
| Aggregate Auction Sales (f)   | \$449,044   | \$347,338   | \$101,706          | 29 %   |
| Net Auction Sales (g)   | \$373,152   | \$286,722   | \$86,430           | 30 %   |
| Items sold at auction with a hammer (sale) price greater than \$1 million                       | 56          | 35          | 21                 | 60 %   |
| Total hammer (sale) price of items sold at auction with a hammer price greater than \$1 million | \$203,804   | \$118,071   | \$85,733           | 73 %   |
| Items sold at auction with a hammer (sale) price greater than \$3 million                       | 15          | 9           | 6                  | 67 %   |
| Total hammer (sale) price of items sold at auction with a hammer price greater than \$3 million | \$131,877   | \$70,931    | \$60,946           | 86 %   |
| Auction Commission Margin (h)   | 19.1 %      | 20.7 %      | (1.6 %)            | N/A    |
| Private Sales (i)   | \$132,752   | \$112,554   | \$20,198           | 18 %   |
| Consolidated Sales (j)  | \$583,376   | \$539,402   | \$43,974           | 8 %    |
| Non-GAAP Financial Measure:   |             |             |                    |        |
| Adjusted Agency Segment Loss Before Taxes (k)   | \$(43,022 ) | \$(54,335 ) | \$11,313           | 21 %   |



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| Nine Months Ended September 30,   | 2018        | 2017        | Variance<br>\$ / % | %      |
|---|-------------|-------------|--------------------|--------|
| Revenues:   |             |             |                    |        |
| Auction commissions and fees:   |             |             |                    |        |
| Auction commissions (a)   | \$462,663   | \$420,296   | \$42,367           | 10 %   |
| Auction related fees, net (a)   | 25,509      | 25,041      | 468                | 2 %    |
| Total Auction commissions and fees  | 488,172     | 445,337     | 42,835             | 10 %   |
| Private sale commissions (a)  | 56,260      | 40,949      | 15,311             | 37 %   |
| Other Agency commissions and fees (a)   | 7,907       | 8,011       | (104 )             | (1 %)  |
| Total Agency commissions and fees   | 552,339     | 494,297     | 58,042             | 12 %   |
| Inventory sales (a)   | 53,153      | 166,142     | (112,989 )         | (68 %) |
| Total Agency segment revenues   | 605,492     | 660,439     | (54,947 )          | (8 %)  |
| Expenses:   |             |             |                    |        |
| Agency direct costs:  |             |             |                    |        |
| Auction direct costs  | 108,839     | 91,351      | 17,488             | 19 %   |
| Private sale expenses   | 5,277       | 3,715       | 1,562              | 42 %   |
| Intersegment costs (b)  | 6,119       | 6,691       | (572 )             | (9 %)  |
| Total Agency direct costs   | 120,235     | 101,757     | 18,478             | 18 %   |
| Cost of inventory sales (c)   | 57,724      | 167,663     | (109,939 )         | (66 %) |
| Marketing   | 16,496      | 17,478      | (982 )             | (6 %)  |
| Salaries and related (d)  | 232,960     | 209,207     | 23,753             | 11 %   |
| General and administrative  | 125,814     | 119,806     | 6,008              | 5 %    |
| Depreciation and amortization   | 19,451      | 15,949      | 3,502              | 22 %   |
| Restructuring charges   | 5,302       | —           | 5,302              | N/A    |
| Voluntary separation incentive programs, net  | —           | (148 )      | 148                | 100 %  |
| Total Agency segment expenses   | 577,982     | 631,712     | (53,730 )          | (9 %)  |
| Agency segment operating income   | 27,510      | 28,727      | (1,217 )           | (4 %)  |
| Net interest expense (e)  | (21,711 )   | (19,096 )   | (2,615 )           | (14 %) |
| Non-operating income  | 6,781       | 5,709       | 1,072              | 19 %   |
| Equity in earnings of investees   | 2,595       | 493         | 2,102              | *      |
| Agency segment income before taxes  | \$15,175    | \$15,833    | \$(658 )           | (4 %)  |
| Statistical Metrics:  |             |             |                    |        |
| Aggregate Auction Sales (f)   | \$3,303,255 | \$2,754,567 | \$548,688          | 20 %   |
| Net Auction Sales (g)   | \$2,771,953 | \$2,304,956 | \$466,997          | 20 %   |
| Items sold at auction with a hammer (sale) price greater than \$1 million                       | 400         | 337         | 63                 | 19 %   |
| Total hammer (sale) price of items sold at auction with a hammer price greater than \$1 million | \$1,759,699 | \$1,478,530 | \$281,169          | 19 %   |
| Items sold at auction with a hammer (sale) price greater than \$3 million                       | 132         | 115         | 17                 | 15 %   |
| Total hammer (sale) price of items sold at auction with a hammer price greater than \$3 million | \$1,305,609 | \$1,106,574 | \$199,035          | 18 %   |
| Auction Commission Margin (h)   | 15.5 %      | 17.2 %      | (1.7 %)            | N/A    |
| Private Sales (i)   | \$669,900   | \$446,364   | \$223,536          | 50 %   |
| Consolidated Sales (j)  | \$4,026,308 | \$3,367,073 | \$659,235          | 20 %   |
| Non-GAAP Financial Measure:   |             |             |                    |        |
| Adjusted Agency Segment Income Before Taxes (k)   | \$26,225    | \$16,725    | \$9,500            | 57 %   |



Legend:

- \* Represents a change in excess of 100%.  
See Note 4 of Notes to Condensed Consolidated Financial
- (a) Statements for a description of each component of Agency segment revenues. Principally includes fees charged to the Agency segment to compensate SFS for generating auction and private sale consignments through the sale of term loan collateral. In addition, this
- (b) line item includes amounts charged by SFS for loans issued with favorable terms as an accommodation to the Agency segment in order to secure a consignment or enhance a client relationship.
- (c) Includes the net book value of inventory sold, commissions and fees paid to third parties

who help facilitate the sale of inventory, and writedowns associated with our periodic assessment of inventory valuation.

We do not allocate salaries and related costs to our cost of

revenue, marketing expense, and general and administrative expense line items, as many employees often perform duties that could be categorized across more than one of these line items.

(d)

(e)

Represents interest expense attributable to long-term debt, less

non-operating interest income.

On June 26, 2018, we refinanced our previous credit agreements, which provided for dedicated asset-based revolving credit facilities for the Agency segment and SFS. The new credit agreement combined these credit facilities

into one asset-based revolving credit facility. As a result of this refinancing, beginning in the third quarter of 2018, revolving credit facility costs are no longer allocated to our segments for the purpose of measuring segment profitability. Segment results for periods prior to the third quarter of 2018 have been recast to reflect this change in the measurement of segment profitability.

- (f) Represents the total hammer (sale) price of property sold at auction plus buyer's premium, excluding amounts related to the sale of our inventory at auction, which are reported within inventory sales.
- (g) Represents the total hammer (sale) price of property sold at auction,

excluding  
amounts related  
to the sale of our  
inventory at  
auction, which  
are reported  
within inventory  
sales.

Represents total  
auction  
commissions,  
net of fees owed  
to the  
counterparties in  
auction  
guarantee risk  
sharing

arrangements  
and fees owed  
(h) to third parties  
who introduce  
us to auction  
consignors (both  
of which are  
recorded within  
Auction direct  
costs), as a  
percentage of  
Net Auction  
Sales.

(i) Represents the  
total purchase  
price of property  
sold in private  
sales that we  
have brokered,  
including our  
commissions.  
Because private  
sales are  
individually  
negotiated and  
non-recurring  
transactions, the  
volume and  
value of  
transactions  
completed can  
vary from  
period to period,  
with associated



- variability in  
revenues.  
Represents the  
sum of  
Aggregate  
Auction Sales,  
(j) Private Sales,  
and inventory  
sales  
attributable to  
the Agency  
segment.  
See  
"Non-GAAP  
Financial  
Measures"  
below for a  
description of  
(k) this non-GAAP  
financial  
measure and a  
reconciliation to  
the most  
comparable  
GAAP amount.

Auction Results—For the three and nine months ended September 30, 2018, our net auction results (i.e., commissions and fees, net of related direct costs) improved \$13.7 million (28%) and \$25.3 million (7%), respectively, primarily due to a higher level of Net Auction Sales, which increased by 30% and 20% during the three and nine-month periods, respectively. The comparison of third quarter results to the prior year is also favorably impacted by an auction guarantee loss incurred in the third quarter of 2017 that did not repeat in the current year. (See the captioned sections below for a detailed discussion of Net Auction Sales and Auction Commission Margin.)

Net Auction Sales—For the three and nine months ended September 30, 2018, Net Auction Sales increased \$86.4 million (30%) and \$467 million (20%), respectively, when compared to the prior year periods. The increase in third quarter Net Auction Sales is predominantly due to a \$98 million (117%) increase in results associated with the first week of our autumn sales season in Hong Kong in late September. The increase in September year-to-date Net Auction Sales is primarily attributable to higher sales of Asian Art, Contemporary Art, and Impressionist and Modern Art. A significant portion of the overall increases in Net Auction Sales during the three and nine-month periods is attributable to sales of high-value property, as evidenced by the 86% and 18% increases in Net Auction Sales of items with a hammer price greater than \$3 million during these periods.

**Auction Commission Margin**—Auction Commission Margin represents total auction commissions, net of fees owed to the counterparties in auction guarantee risk sharing arrangements and fees owed to third parties who introduce us to auction consignors, as a percentage of Net Auction Sales. Typically, Auction Commission Margin is higher for lower value works of art or collections, while higher valued property earns a lower Auction Commission Margin.

Accordingly, Auction Commission Margin may be impacted by the mix of property sold in a period. Auction Commission Margin may also be adversely impacted by arrangements whereby we share our buyer's premium with a consignor in order to secure a competitive high-value consignment, as well as by our use of auction guarantees. For example, in situations when guaranteed property sells for less than the guaranteed price, our buyer's premium from that sale is used to reduce the loss on the transaction. See Note 18 of Notes to Condensed Consolidated Financial Statements for information related to our use of auction guarantees.

For the three months ended September 30, 2018, Auction Commission Margin decreased from 20.7% to 19.1% largely due to changes in sales mix, as a significantly greater proportion of current period sales was composed of high value property.

For the nine months ended September 30, 2018, Auction Commission Margin decreased 17.2% to 15.5%. In the second quarter of 2018, the art market was driven by competitive high-value consignments from fiduciary sources such as estates, foundations and charities. Accordingly, when compared to the prior year periods, our Auction Commission Margin was reduced by a higher level of auction commissions shared with consignors in these situations. The comparison to the prior year period is also negatively impacted by the sale of two high value paintings, one of which involved the use of buyer's premium to mitigate a loss on an auction guarantee and the other involved a lot on which very little auction commission was earned at the final hammer price. These two transactions collectively reduced our Auction Commission Margin by 1% in the current year-to-date period. Excluding these two transactions, our Auction Commission Margin for the nine months ended September 30, 2018 would have been 16.5%.

**Private Sale Results**—For the nine months ended September 30, 2018, our net private sale results (i.e., commissions, net of related direct costs) increased \$15.3 million (37%), due to an increase in high-value transaction volume during the current year period, which reflects our continued focus of key resources towards this sales channel. For the three months ended September 30, 2018, our net private sale results decreased \$0.4 million (4%) despite a higher level of transaction volume due in part to a significant high margin sale completed in the third quarter of 2017, for which there was no comparable sale in the current period.

**Inventory Activities**—For the three and nine months ended September 30, 2018, the net result of our inventory activities (i.e., inventory sales, net of related cost of sales) decreased \$3.4 million and \$3.1 million, respectively, primarily due to the profitable sale of one significant item in the prior year, for which there was no comparable sale in the current year periods. Also significantly impacting the comparison to the prior year periods is the recognition of the sale of a Fancy Vivid Pink Diamond for \$71.2 million in the third quarter of 2017, which resulted in a gain of approximately \$0.4 million (see Note 10 of Notes to Condensed Consolidated Financial Statements).

## Sotheby's Financial Services

The following table presents a summary of SFS income before taxes and related loan portfolio metrics, in thousands of dollars, as of and for the three and nine months ended September 30, 2018 and 2017:

| Three Months Ended September 30,            | 2018      | 2017      | Variance    |        |
|---|-----------|-----------|-------------|--------|
|   |           |           | \$ /%       | %      |
| Revenues:                                   |           |           |             |        |
| Client paid revenues (a)                    | \$11,423  | \$11,697  | \$(274 )    | (2 %)  |
| Intersegment revenues (b)                   | 1,399     | 2,084     | (685 )      | (33 %) |
| Total finance revenues                      | 12,822    | 13,781    | (959 )      | (7 %)  |
| Expenses:                                   |           |           |             |        |
| Corporate finance charge (c)                | 3,878     | 4,807     | (929 )      | (19 %) |
| Marketing                                   | 25        | 37        | (12 )       | (32 %) |
| Salaries and related (d)                    | 867       | 920       | (53 )       | (6 %)  |
| General and administrative                  | 420       | 647       | (227 )      | (35 %) |
| Depreciation and amortization               | 29        | 63        | (34 )       | (54 %) |
| Total SFS expenses                          | 5,219     | 6,474     | (1,255 )    | (19 %) |
| SFS operating income                        | 7,603     | 7,307     | 296         | 4 %    |
| Net interest expense (e)                    | (171 )    | (238 )    | 67          | 28 %   |
| Non-operating (loss) income                 | (280 )    | 143       | (423 )      | N/A    |
| SFS income before taxes                     | \$7,152   | \$7,212   | \$(60 )     | (1 %)  |
| Loan Portfolio Metrics:                     |           |           |             |        |
| Loan Portfolio Balance (f)                  | \$592,962 | \$602,176 | \$(9,214 )  | (2 %)  |
| Average Loan Portfolio (g)                  | \$508,179 | \$638,476 | \$(130,297) | (20 %) |
| Finance Revenue Percentage (h)              | 10.1 %    | 8.6 %     | 1.5 %       | N/A    |
| Client Paid Interest Revenue Percentage (i) | 8.0 %     | 6.6 %     | 1.4 %       | N/A    |

| Nine Months Ended September 30,             | 2018      | 2017      | Variance    |        |
|---|-----------|-----------|-------------|--------|
|   |           |           | \$ /%       | %      |
| Revenues:                                   |           |           |             |        |
| Client paid revenues (a)                    | \$30,945  | \$37,823  | \$(6,878 )  | (18 %) |
| Intersegment revenues (b)                   | 6,116     | 6,691     | (575 )      | (9 %)  |
| Total finance revenues                      | 37,061    | 44,514    | (7,453 )    | (17 %) |
| Expenses:                                   |           |           |             |        |
| Corporate finance charge (c)                | 11,866    | 13,965    | (2,099 )    | (15 %) |
| Marketing                                   | 68        | 104       | (36 )       | (35 %) |
| Salaries and related (d)                    | 2,885     | 3,477     | (592 )      | (17 %) |
| General and administrative                  | 1,314     | 2,048     | (734 )      | (36 %) |
| Depreciation and amortization               | 90        | 189       | (99 )       | (52 %) |
| Total SFS expenses                          | 16,223    | 19,783    | (3,560 )    | (18 %) |
| SFS operating income                        | 20,838    | 24,731    | (3,893 )    | (16 %) |
| Net interest expense (e)                    | (529 )    | (714 )    | 185         | 26 %   |
| Non-operating (loss) income                 | (26 )     | 364       | (390 )      | N/A    |
| SFS income before taxes                     | \$20,283  | \$24,381  | \$(4,098 )  | (17 %) |
| Loan Portfolio Metrics:                     |           |           |             |        |
| Loan Portfolio Balance (f)                  | \$592,962 | \$602,176 | \$(9,214 )  | (2 %)  |
| Average Loan Portfolio (g)                  | \$518,902 | \$653,579 | \$(134,677) | (21 %) |
| Finance Revenue Percentage (h)              | 9.5       | % 9.1     | % 0.4       | % N/A  |
| Client Paid Interest Revenue Percentage (i) | 7.2       | % 7.0     | % 0.2       | % N/A  |

## Legend:

- Includes interest, facility fees, and
- (a) collateral release fees earned from clients.
- (b) Principally includes fees charged to the Agency segment to compensate SFS for generating auction and private sale consignments through the sale of term loan collateral. In addition, this line item includes interest and fees earned from the Agency segment

for loans issued with favorable terms as an accommodation to the Agency segment in order to secure a consignment or enhance a client relationship.

- (c) Subsequent to the refinancing of our previous credit agreements and the resulting elimination of the SFS Credit Facility on June 26, 2018, the SFS loan portfolio is no longer being directly funded with revolving credit facility borrowings. However, beginning in the third quarter of 2018, for the purpose of measuring segment profitability, SFS receives a corporate finance charge that is calculated assuming that 85% of their loan portfolio is funded with debt. This charge is eliminated in the consolidation of Sotheby's results. Segment results for periods prior to

the third quarter of 2018 have been recast to reflect this change in the measurement of segment profitability.

We do not allocate salaries and related costs to our cost of revenue, marketing expense, and general and administrative

- (d) expense line items, as many of our employees perform duties that could be categorized across more than one of these line items.

- Represents non-operating interest expense less non-operating interest income.
- (e)

- Represents the period end net loan portfolio balance.
- (f)

- Represents the average loan portfolio outstanding during the period.
- (g)

- (h) Represents the annualized percentage of total client paid and intersegment finance

revenues in  
relation to the  
Average Loan  
Portfolio.

Represents the  
annualized  
percentage of

- (i) total client paid  
interest revenue  
in relation to the  
Average Loan  
Portfolio.

For the nine months ended September 30, 2018, SFS income before taxes decreased (\$4.1) million (17%) principally due to a 21% decrease in the Average Loan Portfolio resulting from the repayment of certain client loans in response to higher LIBOR rates during the period.

## Salaries and Related Costs

For the three and nine months ended September 30, 2018 and 2017, salaries and related costs consisted of the following (in thousands of dollars):

| Three Months Ended September 30,    | 2018     | 2017     | Variance |       |
|-------------------------------------|----------|----------|----------|-------|
|                                     |          |          | \$       | %     |
| Full-time salaries                  | \$40,663 | \$38,116 | \$2,547  | 7 %   |
| Incentive compensation expense      | 2,071    | 2,521    | (450 )   | (18%) |
| Employee benefits and payroll taxes | 11,626   | 12,960   | (1,334 ) | (10%) |
| Share-based payment expense         | 6,736    | 5,408    | 1,328    | 25 %  |
| Other compensation expense (a)      | 6,178    | 4,213    | 1,965    | 47 %  |
| Total salaries and related costs    | \$67,274 | \$63,218 | \$4,056  | 6 %   |

  

| Nine Months Ended September 30,     | 2018      | 2017      | Variance |       |
|-------------------------------------|-----------|-----------|----------|-------|
|                                     |           |           | \$       | %     |
| Full-time salaries                  | \$125,084 | \$114,674 | \$10,410 | 9 %   |
| Incentive compensation expense      | 30,931    | 28,228    | 2,703    | 10 %  |
| Employee benefits and payroll taxes | 42,529    | 42,758    | (229 )   | (1 %) |
| Share-based payment expense         | 21,425    | 17,423    | 4,002    | 23 %  |
| Contractual severance agreements    | 2,625     | —         | 2,625    | N/A   |
| Other compensation expense (a)      | 20,117    | 14,225    | 5,892    | 41 %  |
| Total salaries and related costs    | \$242,711 | \$217,308 | \$25,403 | 12 %  |

## Legend:

(a) Other compensation expense typically includes the cost of temporary labor and overtime, as well as amortization expense related to certain retention-based, new-hire and other employment arrangements.

For the three and nine months ended September 30, 2018, salaries and related costs increased \$4.1 million (6%) and \$25.4 million (12%), respectively, when compared to the same periods in the prior year. The year-to-date comparison to the prior year is adversely impacted by changes in foreign currency exchange rates, which increased salaries and related costs by \$5.1 million. Excluding the impact of changes in foreign currency exchange rates, salaries and related costs increased \$20.3 million (9%) during the current year-to-date period. See below for a detailed discussion of the significant factors impacting the comparison of the various elements of salaries and related costs between the current and prior year periods.

**Full-Time Salaries**—For the three and nine months ended September 30, 2018, full-time salaries increased \$2.5 million (7%) and \$10.4 million (9%), respectively, when compared to the same periods in the prior year principally due to headcount and base salary increases. The year-to-date comparison to the prior year is adversely impacted by changes in foreign currency exchange rates, which increased full-time salaries by \$2.4 million. Excluding the impact of changes in foreign currency exchange rates, full-time salaries increased \$8 million (7%) during the current year-to-date period.

**Incentive Compensation**—Incentive compensation consists of the accrual for annual cash incentive bonuses, as well as amounts awarded to employees for brokering certain eligible private sale and other transactions. Payments made under the annual cash incentive bonus plan are aligned with performance against Sotheby's annual financial plan. The \$2.7 million (10%) increase in incentive compensation expense for the nine months ended September 30, 2018 is due to the significant increase in private sales completed during the year-to-date period, which resulted in a higher level of associated incentive compensation expense.



**Share-Based Payment Expense**—Share-based payment expense relates to the amortization of equity compensation awards such as performance share units, market-based share units, restricted stock units, and restricted shares. The amount of compensation expense recognized for share-based payments is based, in part, on our estimate of the number of units or shares ultimately expected to vest as a result of employee service. In addition, performance share units vest only if we achieve established profitability targets (for awards granted prior to 2016) or certain ROIC targets (for awards granted beginning in 2016). The amount of compensation expense recognized for such performance-based awards is dependent upon our quarterly assessment of the likelihood of achieving these future profitability or ROIC targets. If, as a result of our assessment, we project that a greater number of performance share units will vest than previously anticipated, a life-to-date adjustment to increase compensation expense is recorded in the period such determination is made. Conversely, if, as a result of our assessment, we project that a lower number of performance share units will vest than previously anticipated, a life-to-date adjustment to decrease compensation expense is recorded in the period such determination is made. See Note 19 of Notes to Condensed Consolidated Financial Statements for more detailed information related to our share-based compensation programs.

For the three and nine months ended September 30, 2018, share-based payment expense increased \$1.3 million (25%) and \$4 million (23%), respectively, when compared to the prior year periods, principally reflecting an increase in our estimate of the number of performance share units ultimately expected to vest relative to the prior year.

**Contractual Severance Agreements**—For the nine months ended September 30, 2018, we recorded net charges of \$2.6 million resulting from contractual severance agreements entered into with certain former employees, which will allow us to redirect compensation towards the headcount supporting our various growth initiatives.

**Other Compensation Expense**—For the three and nine months ended September 30, 2018, other compensation expense increased \$2 million (47%) and \$5.9 million (41%), respectively, when compared to the same periods in the prior year, primarily due to higher costs from retention-based, new-hire arrangements and temporary labor costs, especially with respect to various digital initiatives.

#### General and Administrative Expenses

General and administrative expenses include professional fees, facilities-related expenses, and travel and entertainment costs, as well as other indirect expenses. For the nine months ended September 30, 2018, general and administrative expenses increased \$7 million (6%) when compared to the prior year. The comparison to the prior year is adversely impacted by changes in foreign currency exchange rates, which increased general and administrative expenses by \$2.3 million. Excluding the impact of foreign currency exchange rate changes, general and administrative expenses increased \$4.7 million (4%) during the current year-to-date period. This increase is due to higher spending on digital initiatives and travel and entertainment, as well as the cost of off-site storage during the York Property enhancement project and higher costs associated with legal claims and client goodwill gestures. These factors are partially offset by professional fee recoveries realized in the second quarter of 2018 following the resolution of certain legal matters.

#### Depreciation and Amortization Expense

For the nine months ended September 30, 2018, depreciation and amortization expense increased \$3.4 million (20%), predominantly due to accelerated depreciation charges associated with certain building improvements and other fixed assets that were removed from service as of July 1, 2018 in connection with enhancements being made to our headquarters building at 1334 York Avenue in New York (the "York Property").

#### Restructuring Charges

Beginning in the second quarter of 2018, management is implementing a restructuring plan with the principal goal of reducing headcount through the elimination of certain positions primarily in the Agency segment. The restructuring plan will also result in the termination of lease agreements in certain non-selling locations. For the three and nine months ended September 30, 2018, we recognized \$3.8 million and \$5.9 million, respectively, of restructuring charges almost entirely attributable to severance-related costs. The remaining restructuring liability of \$4.8 million as of September 30, 2018 is recorded on our Condensed Consolidated Balance Sheets within accounts payable and accrued liabilities. This liability is expected to be settled through cash payments to be made principally in fourth quarter of 2018.



### Net Interest Expense

For the three and nine months ended September 30, 2018, net interest expense increased \$1.8 million (23%) and \$4.7 million (21%), respectively, when compared to the same periods in the prior year. These increases are largely due to incremental interest expense associated with the refinancing of \$300 million of 5.25% Senior Notes, due 2022, (the "2022 Notes") with proceeds from the issuance of \$400 million of 4.875% Senior Notes, due 2025 (the "2025 Notes"). Our previous SFS Credit Facility was used to fund a significant portion of client loans. Accordingly, any borrowing costs associated with the SFS Credit Facility were recorded within cost of finance revenues in our Condensed Consolidated Statements of Operations. In September 2017, we modified our cash management strategy in order to reduce borrowing costs by applying excess cash balances against revolver credit facility borrowings. On June 26, 2018, we refinanced our previous credit agreements, which resulted in the elimination of the SFS Credit Facility, and concluded our strategy of directly funding the loan portfolio with revolving credit facility borrowings. Accordingly, all borrowing costs associated with our new revolving credit facility are recorded as interest expense in our Condensed Consolidated Statements of Operations. As a result, the comparison of interest expense between the current and prior year periods is unfavorably impacted by this change in classification. However, on an all-in basis (i.e., combining the amounts recorded in cost of finance revenues and interest expense), the costs associated with our revolving credit facilities and borrowings thereunder have decreased by \$4.9 million (72%) and \$10.9 million (60%), respectively, for the three and nine months ended September 30, 2018 when compared to same periods in the prior year. (See "Sotheby's Financial Services" above and Note 8 of Notes to Condensed Consolidated Financial Statements.)

### Write-off of Credit Facility Fees

Prior to June 26, 2018, we were party to credit agreements with an international syndicate of lenders that provided for dedicated asset-based revolving credit facilities for the Agency segment (the "Agency Credit Facility") and SFS (the "SFS Credit Facility") (collectively, the "Previous Credit Agreements"). On June 26, 2018, we refinanced the Previous Credit Agreements and entered into a new credit agreement with an international syndicate of lenders led by JPMorgan Chase Bank, N.A. As a result of this refinancing, \$4 million of unamortized fees related to the Previous Credit Agreements were written off in the second quarter of 2018. See Note 8 of Notes to Condensed Consolidated Financial Statements.

### Extinguishment of Debt

On December 12, 2017, we issued \$400 million aggregate principal amount of 2025 Senior Notes. The net proceeds from the issuance of the 2025 Senior Notes were approximately \$395.5 million, after deducting fees paid to the initial purchasers. On January 11, 2018, a significant portion of these proceeds were used to redeem \$300 million aggregate principal amount of 2022 Senior Notes for a redemption price of \$312.3 million, which included \$4.4 million of accrued interest and a call premium of \$7.9 million. As a result of the redemption of the 2022 Senior Notes, we wrote-off \$3 million of related unamortized debt issuance costs, which, when combined with the \$7.9 million call premium, resulted in a total loss on the extinguishment of debt of \$10.9 million recognized in the first quarter of 2018.

### Income Tax (Benefit) Expense

Our quarterly income tax provision is calculated using an estimated annual effective income tax rate ("ETR") based on actual historical information and forward looking estimates. Our estimated annual ETR may fluctuate due to changes in forecasted annual pre-tax income, changes in the jurisdictional mix of forecasted pre-tax income, and changes to actual or forecasted permanent book to tax differences (e.g., non-deductible expenses). Furthermore, our ETR may fluctuate as the result of changes to the valuation allowance for net deferred tax assets, the impact of future tax settlements with federal, state or foreign tax authorities, or the impact of tax law changes. We identify items that are unusual and non-recurring in nature and treat these as discrete events. The tax effect of these discrete events is booked entirely in the quarter in which they occur.

As of September 30, 2018, we estimate that our annual ETR, excluding discrete items, will be approximately 28%. Our estimated annual ETR as of September 30, 2017 was also 28%. Although the overall estimate of our annual ETR did not change, the comparison of our annual ETR to the prior year is significantly influenced by the U.S. Tax Cuts and Jobs Act (the "Act"), which was enacted into law on December 22, 2017 and includes many provisions that became effective on January 1, 2018. Certain provisions of the Act have the effect of reducing our annual estimated ETR, such as: (i) a reduction of the U.S. corporate income tax rate from 35% to 21% and (ii) the transition from a worldwide tax system to a modified territorial tax system, under which dividends from foreign subsidiaries are not subject to additional U.S. tax. Conversely, certain provisions of the Act have the effect of increasing our annual estimated ETR, such as: (i) the creation of global intangible low taxed income ("GILTI"), which requires income earned by foreign subsidiaries in excess of a nominal return on their depreciable assets to be included currently in the income of the U.S. shareholder, (ii) the imposition of the Base Erosion Anti-Abuse Tax ("BEAT"), a minimum tax on certain non-US related-party payments and (iii) more restrictive limitations on the deductibility of executive compensation. The estimated annual ETR of approximately 28% is higher than the U.S. federal statutory rate of 21% primarily as a result of state income taxes and the provisions of the Act related to GILTI, BEAT, and the deductibility of executive compensation. (See Note 16 of Notes to Condensed Consolidated Financial Statements for additional information related to the Act.)

The table below summarizes our income tax (benefit) expense and effective income tax (benefit) expense rate for the three and nine months ended September 30, 2018 and 2017, including the impact of discrete items (in thousands of dollars):

|   | Three Months Ended<br>September 30, |            | Nine Months<br>Ended September<br>30, |          |
|---|-------------------------------------|------------|---------------------------------------|----------|
|   | 2018                                | 2017       | 2018                                  | 2017     |
| (Loss) income before taxes                  | \$(37,077)                          | \$(45,715) | \$25,336                              | \$42,889 |
| Income tax (benefit) expense                | \$(7,759)                           | \$(21,328) | \$5,943                               | \$2,848  |
| Effective income tax (benefit) expense rate | (20.9%)                             | (46.7%)    | 23.5%                                 | 6.6%     |

Our income tax benefit for the three months ended September 30, 2018 was reduced by approximately \$7 million of discrete tax expense recorded in the current period related to the effective settlement of an income tax audit. This discrete tax expense was partially offset by approximately \$2.9 million of discrete tax benefits recorded in the current period to adjust provisional amounts recorded in the prior year related to the Act. In contrast, the third quarter of 2017 included \$7.7 million of discrete tax benefits, primarily resulting from the reversal of a tax reserve for a previously uncertain tax position for which the statute of limitations had expired. (See Note 16 of Notes to Condensed Consolidated Financial Statements.)

In addition to the factors discussed above, the increase in the effective income tax rate for the nine months ended September 30, 2018 is also influenced by: (i) income tax benefits of approximately \$4.9 million recorded discretely in the second quarter of 2018 to adjust the estimated income tax expense recorded in the fourth quarter of 2017 upon the enactment of the Act; (ii) a lower discrete income tax benefit recorded in the current year when compared to the prior year related to the vesting of share-based payments; and (iii) a discrete income tax benefit recognized in the current year related to the loss incurred on the extinguishment of debt, which was recorded at a statutory income tax rates that were lower than our estimated annual ETR.

Equity in Earnings of Investees

For the three and nine months ended September 30, 2018, earnings from equity method investments increased \$0.6 million (64%) and \$1.5 million (73%), respectively, due to higher earnings from RM Sotheby's, partially offset by lower results from Acquavella Modern Art.

### Impact of Changes in Foreign Currency Exchange Rates

For the three months ended September 30, 2018, changes in foreign currency exchange rates had a net favorable impact of \$0.7 million on our operating loss, which was solely attributable to the impact of changing rates on our expenses during a seasonal loss quarter. For the nine months ended September 30, 2018, changes in foreign currency exchange rates had a net favorable impact of \$1.9 million on our operating income, with revenues favorably impacted by \$13.6 million, and expenses unfavorably impacted by \$11.7 million. The net favorable impact for the nine month period is the result of the weakening of the U.S. Dollar against the Pound Sterling and the Euro.

### CASH FLOWS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2018 AND 2017

This discussion should be read in conjunction with Sotheby's Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2018 and 2017. For the nine months ended September 30, 2018, total cash, cash equivalents, and restricted cash decreased \$748.7 million to \$175.2 million, as compared to a decrease of \$221.5 million to \$334.7 million for the nine months ended September 30, 2017. The significant factors impacting the comparisons between these periods are discussed below.

**Net Cash Used by Operating Activities**—We are predominantly an agency business that collects and remits cash on behalf of our clients. Accordingly, the net amount of cash provided or used in a period by our operating activities is significantly influenced by the timing of auction and private sale settlements. As discussed in Note 4 of Notes to Condensed Consolidated Financial Statements, under our standard auction payment terms, the purchase price is due from the buyer no more than 30 days after the sale date, with the net proceeds due to the consignor 35 days after the sale date. Accordingly, it is not unusual for us to hold significant balances of consignor net sale proceeds at the end of a quarterly reporting period that are disbursed soon thereafter. Additionally, we sometimes provide extended payment terms to an auction or private sale buyer. For auctions, the extent to which extended payment terms are provided can vary considerably from selling season to selling season. In certain instances, and subject to management approval under our internal corporate governance policy, we may pay the net sale proceeds to the consignor before payment is collected from the buyer, with the collection from the buyer sometimes occurring after the current balance sheet date. The amount of net cash provided or used by our operating activities in a reporting period is also a function of our net income or loss, the timing of payments made to vendors, the timing of compensation-related payments, the timing and extent of cash flows related to inventory activities, and the timing of the collection and/or payment of tax-related receivables and payables.

For the nine months ended September 30, 2018, net cash used by operating activities of \$257.6 million is principally due to net cash outflows of \$270.2 million associated with the settlement of auction and private sale transactions during the period, as we held significant balances of consignor net sale proceeds at the end of 2017 that were paid in early 2018. Also contributing to the net cash outflow from operating activities is the funding of 2017 incentive compensation (\$51.4 million). These cash outflows are partially offset by our net income for the period (\$22.9 million) and net cash inflows from inventory activities (\$11.3 million).

For the nine months ended September 30, 2017, net cash used by operating activities of \$75.7 million was principally due to net cash outflows of \$137.4 million associated with the settlement of auction and private sale transactions during the period as a result of the funding of certain consignor settlements prior to collecting from buyers in the subsequent quarter. Also contributing to the net cash outflows from operating activities was the funding of 2016 incentive compensation (\$33.8 million), payments made in respect of the AAP earn-out arrangement (\$8.75 million), and income tax payments (\$43 million). These cash outflows were partially offset by net cash inflows from the sale of inventory primarily attributable to the sale of a Fancy Vivid Pink Diamond and our net income for the period (\$42.1 million).

(See Note 10 of Notes to Condensed Consolidated Financial Statements for additional information regarding the sale of the Fancy Vivid Pink Diamond.)

**Net Cash Provided by Investing Activities**—For the nine months ended September 30, 2018, net cash provided by investing activities of \$26.3 million is largely due to net collections of client loans (\$67.1 million), as certain loans were repaid during the period in response to higher LIBOR rates. This investing net cash inflow is partially offset by the funding of capital expenditures of \$36 million, which includes approximately \$15 million for the enhancements being made to the York Property. Net cash outflows from investing activities also include acquisitions (\$5.8 million), as well as a realized net loss of \$1.9 million from the settlement of derivative financial instruments designated as net investment hedges.

For the nine months ended September 30, 2017, net cash provided by investing activities of \$72 million was largely due to net collections of client loans (\$54.7 million) and a realized net gain of \$29.1 million from the settlement of derivative financial instruments designated as net investment hedges. These cash inflows were partially offset by capital expenditures of \$14.5 million primarily for various office renovations.

(See Note 8 of Notes to Condensed Consolidated Financial Statements for additional information related to derivative financial instruments.)

**Net Cash Used by Financing Activities**—For the nine months ended September 30, 2018, net cash used by financing activities of \$511.5 million is primarily due to the settlement of our \$300 million 2022 Senior Notes, including the payment of a call premium of \$7.9 million, as well as common stock repurchases (\$186.3 million) and the purchase of a forward contract indexed to our common stock (\$9.5 million). Other cash outflows from financing activities include principal payments made on the York Property Mortgage (\$12.2 million) and the funding of employee tax obligations related to share-based payments (\$9.9 million). These net cash outflows were partially offset by net borrowings under our revolving credit facilities (\$18.5 million).

For the nine months ended September 30, 2017, net cash used by financing activities of \$228.2 million was due to net repayments of borrowings under our previous SFS Credit Facility (\$131 million), common stock repurchases (\$40.2 million), principal payments made on the York Property Mortgage (\$37.7 million), and the funding of employee tax obligations related to share-based payments (\$16.8 million).

(See Note 8 of Notes to Condensed Consolidated Financial Statements for additional information regarding the York Property Mortgage and our revolving credit facilities. See Note 13 of Notes to Condensed Consolidated Financial Statements for additional information on our common stock repurchase program.)

## CONTRACTUAL OBLIGATIONS AND COMMITMENTS

The following table summarizes our material contractual obligations and commitments as of September 30, 2018 (in thousands of dollars):

|   | Payments Due by Period |                    |              |              |               |
|---|------------------------|--------------------|--------------|--------------|---------------|
|   | Total                  | Less Than One Year | 1 to 3 Years | 3 to 5 Years | After 5 Years |
| Debt (a):   |                        |                    |              |              |               |
| York Property Mortgage:                             |                        |                    |              |              |               |
| Principal payments                                  | \$262,886              | \$14,524           | \$30,129     | \$218,233    | \$—           |
| Interest payments                                   | 45,720                 | 12,719             | 24,616       | 8,385        | —             |
| Sub-total   | 308,606                | 27,243             | 54,745       | 226,618      | —             |
| 2025 Senior Notes                                   |                        |                    |              |              |               |
| Principal payments                                  | 400,000                | —                  | —            | —            | 400,000       |
| Interest payments                                   | 146,250                | 19,500             | 39,000       | 39,000       | 48,750        |
| Sub-total   | 546,250                | 19,500             | 39,000       | 39,000       | 448,750       |
| Revolving credit facility borrowings                | 215,000                | —                  | —            | 215,000      | —             |
| Total debt and interest payments                    | 1,069,856              | 46,743             | 93,745       | 480,618      | 448,750       |
| Other commitments:                                  |                        |                    |              |              |               |
| Operating lease obligations (b)                     | 99,754                 | 19,233             | 30,377       | 20,565       | 29,579        |
| Compensation arrangements (c)                       | 12,984                 | 6,958              | 5,096        | 930          | —             |
| Acquisition earn-out consideration (d)              | 17,500                 | 8,750              | 8,750        | —            | —             |
| Auction guarantees (e)                              | 356,200                | 356,200            | —            | —            | —             |
| Unfunded loan commitments (f)                       | 45,944                 | 45,944             | —            | —            | —             |
| Liability related to U.S. Tax Cuts and Jobs Act (g) | 14,461                 | —                  | —            | 3,668        | 10,793        |
| Uncertain tax positions (h)                         | —                      | —                  | —            | —            | —             |
| Total other commitments                             | 546,843                | 437,085            | 44,223       | 25,163       | 40,372        |
| Total   | \$1,616,699            | \$483,828          | \$137,968    | \$505,781    | \$489,122     |

- See Note 8 of Notes to Condensed Consolidated Financial Statements for information related to the York Property Mortgage, the 2025 Senior Notes, and our revolving credit facility. The York Property Mortgage bears interest based on the one-month LIBOR rate plus a spread of 2.25%. We are party to an interest rate collar, which effectively fixes the LIBOR rate on the York Property Mortgage at an annual rate of no less than 1.917%, but no more than 3.75%. The table above assumes that the annual interest rate for the York Property Mortgage will be within the interest rate collar's floor and ceiling rates for the remainder of the mortgage term based on available forecasts of LIBOR rates for the future periods through maturity. The table above also assumes York Property Mortgage principal payments consistent with the related mortgage amortization schedule, as well as additional annual principal prepayments of \$6.25 million each July continuing through 2021. (See Note 9 of Notes to Condensed Consolidated Financial Statements for additional information related to the interest rate collar.)
- (a) These amounts represent undiscounted non-cancellable future minimum rental commitments primarily related to office and warehouse operating leases, including any contractual market-based or indexed rent adjustments that are currently in effect. Operating lease obligations do not include common area maintenance, insurance, or tax payments for which we are also obligated under the terms of certain leases.
- (b) These amounts represent the remaining commitment for future salaries and other cash compensation related to compensation arrangements with certain senior employees, excluding any participation in our incentive compensation and share-based payment programs.
- (c) In conjunction with the acquisition of AAP on January 11, 2016, we agreed to make future earn-out payments to the former principals of AAP not to exceed \$35 million in the aggregate, contingent on the achievement of a level of cumulative financial performance within the Impressionist, Modern and Contemporary Art collecting categories, as



well as from AAP's art advisory business. The cumulative financial performance target associated with this earn-out arrangement was achieved in the fourth quarter of 2016. The remaining \$17.5 million owed under the earn-out arrangement will be paid in annual increments of \$8.75 million in each of March 2019 and March 2020.

This amount represents the minimum guaranteed price associated with auction guarantees outstanding as of (e) September 30, 2018, net of amounts advanced, if any. See Note 18 of Notes to Condensed Consolidated Financial Statements for additional information related to auction guarantees.

(f) Represents unfunded commitments to extend additional credit through SFS. See Note 5 of Notes to Condensed Consolidated Financial Statements for additional information related to the SFS loan portfolio.

Represents the provisional income tax payable for the one-time mandatory transition tax on unremitted foreign (g) earnings related to the U.S. Tax Cuts and Jobs Act. We elected to settle this liability in installments over eight years, as allowed by the Act. See Note 16 of Notes to Condensed Consolidated Financial Statements.

Excludes the \$9.1 million liability recorded for uncertain tax positions that would be settled by cash payments to the respective taxing authorities, which are classified as long-term liabilities on our Condensed Consolidated (h) Balance Sheets as of September 30, 2018. This liability is excluded from the table above because we are unable to make reliable estimates of the period of settlement with the various taxing authorities. See Note 17 of Notes to Condensed Consolidated Financial Statements.

#### OFF-BALANCE SHEET ARRANGEMENTS

For information related to off-balance sheet arrangements see: (i) Note 5 of Notes to Condensed Consolidated Financial Statements, which discusses unfunded SFS loan commitments; (ii) Note 15 of Notes to Condensed Consolidated Financial Statements, which discusses guarantees of collection; and (iii) Note 18 of Notes to Condensed Consolidated Financial Statements, which discusses auction guarantees.

#### DERIVATIVE FINANCIAL INSTRUMENTS

For information related to derivative financial instruments, see Note 9 of Notes to Condensed Consolidated Financial Statements.

#### CONTINGENCIES

For information related to contingencies see: (i) Note 5 of Notes to Condensed Consolidated Financial Statements, which discusses past due loans; (ii) Note 15 of Notes to Condensed Consolidated Financial Statements, which discusses legal and other tax contingencies; (iii) Note 17 of Notes to Condensed Consolidated Financial Statements, which discusses income tax contingencies; and (iv) Note 18 of Notes to Condensed Consolidated Financial Statements, which discusses auction guarantees.

#### UNCERTAIN TAX POSITIONS

For information related to uncertain tax positions, see Note 17 of Notes to Condensed Consolidated Financial Statements.

#### LIQUIDITY AND CAPITAL RESOURCES

Overview—As of September 30, 2018, we held cash and cash equivalents of \$156.3 million, with \$23.8 million held in the U.S. and \$132.5 million held by our foreign subsidiaries (see “Repatriation of Foreign Earnings” below). After taking into account funds held that are owed to consignors, we estimate available cash balances to be approximately \$40 million as of September 30, 2018. In addition to our available cash balances, we also have access to a revolving credit facility to support our various capital requirements. As of September 30, 2018, our revolving credit facility had a total available borrowing capacity of \$588.4 million. (See Note 8 of Notes to Condensed Consolidated Financial Statements for information regarding the terms and conditions of our revolving credit facility.)

Our capital requirements include the liquidity necessary to support our recurring business needs, capital required for the pursuit of growth opportunities, and capital reserved to mitigate the risk of a cyclical downturn in the global art market. Importantly, the assessment of our capital requirements also takes into consideration the risks associated with our use of auction guarantees and their potential impact on our liquidity. We believe that our cash balances and available revolving credit facility borrowings provide an adequate level of capital to support our anticipated short and long-term commitments (as discussed in more detail below), operating needs, and capital requirements.

**Repatriation of Foreign Earnings**—On December 22, 2017, the U.S. Tax Cuts and Jobs Act (the "Act") was enacted into law. One provision of the Act required U.S. taxes to be paid on certain of our foreign earnings that had not been repatriated, which totaled \$460 million as of December 31, 2017. Our liability for this one-time mandatory transition tax was approximately \$36 million. This amount, net of tax credits and other U.S. deductions, is approximately \$24 million, and is being paid in installments over eight years beginning in 2018. The remaining liability as of September 30, 2018 is approximately \$14.5 million. In the first nine months of 2018, we repatriated approximately \$368 million of these foreign earnings to the U.S. (See statement on Forward Looking Statements. See Note 16 of Notes to the Condensed Consolidated Financial Statements for additional information of the effects of the Act.)

**Assessment of Liquidity and Capital Requirements**—We generally rely on existing cash balances (including amounts collected on behalf of and owed to consignors), operating cash flows, and revolving credit facility borrowings, if needed, to meet our liquidity and capital requirements. The timing and extent of any revolving credit facility borrowings is dependent upon a number of factors including, but not limited to, the amount of available cash on hand, the cyclical nature of the global art market, the seasonality of the art auction market, the timing of auction and private sale settlements, the potential funding of auction guarantees, the demand for art-related financing, which can be significantly influenced by overall economic conditions and by the often unpredictable financial requirements of owners of major art collections, the timing of the funding of new client loans, the timing of the settlement of existing client loans, the pursuit of business opportunities and growth initiatives, the timing and amount of common stock repurchases, and the timing of the repatriation of foreign earnings.

Our short-term and long-term operating needs and capital requirements include: (i) the funding of net sales proceeds to consignors when unmatched extended payment terms are granted to auction or private sale buyers (see Note 4 of Notes to Condensed Consolidated Financial Statements); (ii) the potential funding of auction guarantees (see Note 18 of Notes to Condensed Consolidated Financial Statements); (iii) the potential funding of client loans; (iv) repayments of outstanding revolving credit facility borrowings, if any, (v) the potential repayment of other debt; (vi) the funding of capital expenditures, including approximately \$25 million to \$35 million related to the ongoing York Property enhancement program, ; (vii) the funding of other possible business initiatives and/or investments; (viii) the funding of potential common stock repurchases (see Note 13 of Notes to Condensed Consolidated Financial Statements); and (ix) the funding of the other short-term and long-term commitments summarized in the table of contractual obligations and commitments above. (See statement on Forward Looking Statements.)

We believe that operating cash flows, existing cash balances, and revolving credit facility borrowings will be adequate to support our anticipated short and long-term commitments, operating needs and capital requirements through the June 23, 2023 expiration of our revolving credit facility. (See statement on Forward Looking Statements.)

#### **RECENT ACCOUNTING STANDARDS NOT YET ADOPTED**

See Note 23 of Notes to Condensed Consolidated Financial Statements for a discussion of recent accounting standards that have not yet been adopted.

## NON-GAAP FINANCIAL MEASURES

GAAP refers to generally accepted accounting principles in the United States of America. Included in this Form 10-Q are financial measures presented in accordance with GAAP and also on a non-GAAP basis. Non-GAAP financial measures are important supplemental measures used in our financial and operational decision making processes, for internal reporting, and as part of our forecasting and budgeting processes, as they provide helpful measures of our core operations. These measures allow us to view operating trends, perform analytical comparisons, and benchmark performance between periods. We also believe that these measures may be used by securities analysts, investors, financial institutions, and other interested parties in their evaluation of our performance. The non-GAAP financial measures presented in this Form 10-Q are:

- |  |  |
|--|--|
| (i) Adjusted Expenses                                    | (iv) Adjusted Net (Loss) Income                |
| (ii) Adjusted Operating (Loss) Income                    | (v) Adjusted Diluted (Loss) Earnings Per Share |
| (iii) Adjusted Agency Segment (Loss) Income Before Taxes |  |

To the extent applicable, these non-GAAP financial measures exclude the effect of the following items, as detailed in the accompanying reconciliation tables below:

- (i) Restructuring charges;
- (ii) Charges related to contractual severance agreements entered into with certain former employees;
- (iii) Accelerated depreciation charges related to certain fixed assets that have been removed from service in connection with enhancements being made to the York Property;
- (iv) Net credits associated with a series of regional voluntary separation incentive programs that were implemented in 2015;
- (v) The loss incurred in connection with the extinguishment of our 2022 Senior Notes in the first quarter of 2018;
- (vi) The write-off of unamortized credit facility fees related to our previous credit agreement, which was refinanced in the second quarter of 2018;
- (vii) The charge resulting from the concurrent amendments to the York Property Mortgage and the related interest rate collar in the second quarter of 2017;
- (viii) The net charge associated with the effective settlement of an income tax audit; and
- (ix) Adjustments made to the net income tax expense recorded in the fourth quarter of 2017 upon the enactment of the U.S. Tax Cuts and Jobs Act.

Adjusted Expenses, as reconciled below, also excludes agency direct costs, the cost of inventory sales, and the cost of finance revenues, all of which are variable in nature and can vary significantly from period-to-period. In the second quarter of 2018, we updated our definition of Adjusted Expenses to exclude agency direct costs as a result of the adoption of Accounting Standards Codification ("ASC") 606, Revenue from Contracts with Customers. As a result of the adoption of ASC 606, the following items previously reported on a net basis within revenues are now reported on a gross basis within agency direct costs: (i) fees owed to the counterparties in auction guarantee risk sharing arrangements and (ii) fees owed to third parties who introduce us to auction or private sale consignors. This change in presentation has added to the variability of our agency direct costs. Adjusted Expenses for the three and nine months ended September 30, 2017 has been recast to reflect the retrospective adoption of ASC 606. (See Note 1 of Notes to Condensed Consolidated Financial Statements.)

We caution users of our financial statements that amounts presented in accordance these non-GAAP financial measures may not be comparable to similar measures disclosed by other companies because not all companies and analysts calculate such measures in the same manner.

The following is a reconciliation of total expenses to Adjusted Expenses for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars):

|   | Three Months Ended |           | Nine Months Ended |           |
|---|--------------------|-----------|-------------------|-----------|
|   | September 30,      |           | September 30,     |           |
|   | 2018               | 2017      | 2018              | 2017      |
| Total expenses  | \$149,828          | \$221,064 | \$600,523         | \$660,135 |
| Subtract: Agency direct costs                                 | 19,622             | 18,935    | 114,344           | 95,066    |
| Subtract: Cost of inventory sales                             | 6,322              | 78,734    | 64,731            | 172,396   |
| Subtract: Cost of finance revenues                            | —                  | 6,054     | 4,056             | 16,169    |
| Subtract: Restructuring charges                               | 3,781              | —         | 5,927             | —         |
| Subtract: Contractual severance agreement charges             | —                  | —         | 2,625             | —         |
| Subtract: Accelerated depreciation charges                    | —                  | —         | 3,123             | —         |
| Subtract: Voluntary separation incentive program credits, net | —                  | —         | —                 | (162 )    |
| Adjusted Expenses   | \$120,103          | \$117,341 | \$405,717         | \$376,666 |

The following is a reconciliation of operating (loss) income to Adjusted Operating (Loss) Income for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars):

|  | Three Months Ended |            | Nine Months Ended |          |
|--|--------------------|------------|-------------------|----------|
|  | September 30,      |            | September 30,     |          |
|  | 2018               | 2017       | 2018              | 2017     |
| Operating (loss) income                                  | \$(30,667)         | \$(41,056) | \$60,070          | \$59,041 |
| Add: Restructuring charges                               | 3,781              | —          | 5,927             | —        |
| Add: Contractual severance agreement charges             | —                  | —          | 2,625             | —        |
| Add: Accelerated depreciation charges                    | —                  | —          | 3,123             | —        |
| Add: Voluntary separation incentive program credits, net | —                  | —          | —                 | (162 )   |
| Adjusted Operating (Loss) Income                         | \$(26,886)         | \$(41,056) | \$71,745          | \$58,879 |

The following is a reconciliation of Agency segment (loss) income before taxes to Adjusted Agency Segment (Loss) Income Before Taxes for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars):

|  | Three Months Ended |            | Nine Months Ended |          |
|--|--------------------|------------|-------------------|----------|
|  | September 30,      |            | September 30,     |          |
|  | 2018               | 2017       | 2018              | 2017     |
| Agency segment (loss) income before taxes                | \$(46,803)         | \$(54,335) | \$15,175          | \$15,833 |
| Add: Restructuring charges                               | 3,781              | —          | 5,302             | —        |
| Add: Contractual severance agreement charges             | —                  | —          | 2,625             | —        |
| Add: Accelerated depreciation charges                    | —                  | —          | 3,123             | —        |
| Add: Voluntary separation incentive program credits, net | —                  | —          | —                 | (148 )   |
| Add: Charge related to interest rate collar amendment    | —                  | —          | —                 | 1,040    |
| Adjusted Agency Segment (Loss) Income Before Taxes       | \$(43,022)         | \$(54,335) | \$26,225          | \$16,725 |

The following is a reconciliation of net (loss) income attributable to Sotheby's to Adjusted Net (Loss) Income for the three and nine months ended September 30, 2018 and 2017 (in thousands of dollars):

|   | Three Months Ended |                    | Nine Months Ended  |                    |
|---|--------------------|--------------------|--------------------|--------------------|
|   | September 30, 2018 | September 30, 2017 | September 30, 2018 | September 30, 2017 |
| Net (loss) income attributable to Sotheby's   | \$(27,838)         | \$(23,479)         | \$22,922           | \$42,087           |
| Add: Restructuring charges, net of tax of (\$930), \$0, (\$1,462), and \$0                        | 2,851              | —                  | 4,465              | —                  |
| Add: Contractual severance agreement charges, net of tax of \$0, \$0, (\$627), and \$0            | —                  | —                  | 1,998              | —                  |
| Add: Accelerated depreciation charges, net of tax of \$0, \$0, (\$775), and \$0                   | —                  | —                  | 2,348              | —                  |
| Add: Voluntary separation incentive programs credits (net), net of tax of \$0, \$0, \$0, and \$63 | —                  | —                  | —                  | (99)               |
| Add: Extinguishment of debt, net of tax of \$0, \$0, (\$2,692), and \$0                           | —                  | —                  | 8,163              | —                  |
| Add: Write-off of credit facility fees, net of tax of \$0, \$0, (\$922), and \$0                  | —                  | —                  | 3,060              | —                  |
| Add: Charge related to interest rate collar amendment, net of tax of \$0, \$0, \$0, and (\$398)   | —                  | —                  | —                  | 642                |
| Add: Net charge associated with the effective settlement of an income tax audit                   | 7,062              | —                  | 7,062              | —                  |
| Subtract: Adjustments to amounts recorded upon the enactment of the U.S. Tax Cuts and Jobs Act    | 2,897              | —                  | 7,827              | —                  |
| Adjusted Net (Loss) Income  | \$(20,822)         | \$(23,479)         | \$42,191           | \$42,630           |

The income tax effect of each line item in the reconciliation of net (loss) income attributable to Sotheby's to Adjusted Net (Loss) Income is computed using the relevant jurisdictional tax rate for that item.

The following is a reconciliation of diluted (loss) earnings per share to Adjusted Diluted (Loss) Earnings Per Share for the three and nine months ended September 30, 2018 and 2017:

|  | Three Months Ended |                    | Nine Months Ended  |                    |
|--|--------------------|--------------------|--------------------|--------------------|
|  | September 30, 2018 | September 30, 2017 | September 30, 2018 | September 30, 2017 |
| Diluted (loss) earnings per share  | \$(0.55)           | \$(0.45)           | \$0.43             | \$0.78             |
| Add: Restructuring charges, per share  | 0.06               | —                  | 0.09               | —                  |
| Add: Contractual severance agreement charges, per share  | —                  | —                  | 0.04               | —                  |
| Add: Accelerated depreciation charges, per share   | —                  | —                  | 0.04               | —                  |
| Add: Voluntary separation incentive program credits (net), per share   | —                  | —                  | —                  | —                  |
| Add: Extinguishment of debt, per share   | —                  | —                  | 0.15               | —                  |
| Add: Write-off of credit facility fees, per share  | —                  | —                  | 0.06               | —                  |
| Add: Charge related to interest rate collar amendment, per share   | —                  | —                  | —                  | 0.01               |
| Add: Net charge associated with the effective settlement of an income tax audit, per share                     | 0.14               | —                  | 0.14               | —                  |
| Subtract: Adjustments made to amounts recorded upon the enactment of the U.S. Tax Cuts and Jobs Act, per share | 0.06               | —                  | 0.15               | —                  |
| Adjusted Diluted (Loss) Earnings Per Share   | \$(0.41)           | \$(0.45)           | \$0.80             | \$0.79             |

## FORWARD LOOKING STATEMENTS

This Form 10-Q contains certain forward looking statements, as such term is defined in Section 21E of the Securities Exchange Act of 1934, as amended, relating to future events and the financial performance of Sotheby's. Such statements are only predictions and involve risks and uncertainties, resulting in the possibility that the actual events or performance will differ materially from such predictions. Major factors, which we believe could cause the actual results to differ materially from the predicted results in the "forward looking statements" include, but are not limited to:

- Changes in the global economy, the financial markets, and political conditions of various countries;
  - A change in the level of competition in the global art market;
  - Uncertainty regarding the amount and quality of property available for consignment;
  - Changes in trends in the art market as to which collecting categories and artists are most sought after and in the collecting preferences of individual collectors;
  - The unpredictable demand for art-related financing;
  - Our ability to maintain strong relationships with art collectors;
  - An adverse change in the financial health and/or creditworthiness of our clients;
  - Our ability to retain key personnel;
  - Our ability to successfully execute business plans and strategic initiatives;
  - Our ability to accurately estimate the value of works of art held in inventory or as collateral for SFS loans, as well as those offered under an auction guarantee;
  - An adverse change in the financial health and/or creditworthiness of the counterparties to our auction guarantee risk sharing arrangements;
  - Changes in laws and regulations, including those related to income taxes and sales, use, value-added, and other indirect taxes;
  - Changes in foreign currency exchange rates;
  - Volatility in the share price of Sotheby's common stock; and
  - The ability of Sotheby's and its third party service providers to adequately protect their information systems and the client, employee, and company data maintained in those systems.
- See Part II, Item 1A, "Risk Factors."

**ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We continually evaluate the market risk associated with our financial instruments in the normal course of our business. As of September 30, 2018, our material financial instruments include: (i) cash and cash equivalents; (ii) restricted cash; (iii) notes receivable; (iv) credit facility borrowings; (v) the York Property Mortgage; (vi) various derivative financial instruments, including an interest rate collar and outstanding forward exchange contracts, as discussed in more detail below; and (vii) unsecured senior notes. See Note 5 of Notes to Condensed Consolidated Financial Statements for information related to notes receivable. See Note 8 of Notes to Condensed Consolidated Financial Statements for information related to credit facility borrowings, the York Property Mortgage, and unsecured senior notes. See Note 9 of Notes to Condensed Consolidated Financial Statements for information regarding our derivative financial instruments.

**Interest Rate Risk**—On July 1, 2015, we entered into a seven-year, \$325 million mortgage loan to refinance the previous mortgage on the York Property. The York Property Mortgage bears interest based on the one-month LIBOR rate plus a spread of 2.25%. In connection with the York Property Mortgage, we entered into a five-year interest rate collar (the "Mortgage Collar"), effective as of July 1, 2017. The Mortgage Collar effectively fixes the LIBOR rate on the York Property Mortgage at an annual rate of no less than 1.917%, but no more than 3.75%. After taking into account the Mortgage Collar, the annual interest rate of the York Property Mortgage will be between a floor of 4.167% and a cap of 6% for its remaining seven-year term. As of September 30, 2018, the notional value of the Mortgage Collar was \$262.9 million.

We believe that the interest rate risk associated with our other financial instruments is minimal as a hypothetical 10% increase or decrease in interest rates is immaterial to our cash flow, earnings, and the fair value of our financial instruments.

We are exposed to credit-related risks in the event of nonperformance by the counterparties to the Mortgage Collar and the SFS Swap. We do not expect any of these counterparties to fail to meet their obligations, given their investment grade short-term credit ratings.

**Foreign Currency Exchange Rate Risk**—We utilize forward contracts to hedge cash flow exposures related to foreign currency exchange rate movements, which primarily arise from short-term foreign currency denominated intercompany balances and, to a much lesser extent, foreign currency denominated client payable balances, as well as foreign currency denominated auction guarantee obligations. Such forward exchange contracts are typically short-term with settlement dates less than six months from their inception. In addition, as discussed in more detail below, we regularly enter into foreign currency forward exchange contracts to hedge the net investments in our foreign subsidiaries. All derivative financial instruments are entered into by our global treasury function, which is responsible for monitoring and managing our exposure to foreign currency exchange rate movements. As of September 30, 2018, the notional value of outstanding forward exchange contracts used to hedge such cash flow exposures was \$249.3 million.

As of September 30, 2018, our foreign subsidiaries held approximately \$129.8 million in foreign currency denominated cash balances. A hypothetical 10% strengthening or weakening of the U.S. dollar relative to all other currencies would result in a decrease or increase in our cash flow of approximately \$13 million related to such foreign currency balances.

We are exposed to variability in the U.S. Dollar equivalent of the net investments in our foreign subsidiaries and, by extension, the U.S. Dollar equivalent of any foreign earnings repatriated to the U.S. due to potential changes in foreign currency exchange rates. As a result, we regularly enter into foreign currency forward exchange contracts to hedge the net investments in our foreign subsidiaries from which we expect to repatriate earnings to the U.S. As of September 30, 2018, the aggregate notional value of our outstanding net investment hedge contracts was \$4.7 million. We are exposed to credit-related risks in the event of nonperformance by the counterparties to our outstanding forward exchange contracts. We do not expect any of these counterparties to fail to meet their obligations, given their investment grade short-term credit ratings.



**ITEM 4: CONTROLS AND PROCEDURES****Disclosure Controls and Procedures**

As of September 30, 2018, the Company has carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures. Based upon that evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) were effective as of September 30, 2018.

**Changes in Internal Control over Financial Reporting**

There was no change in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II: OTHER INFORMATION****ITEM 1: LEGAL PROCEEDINGS**

See Note 15 of Notes to Condensed Consolidated Financial Statements for information related to legal proceedings.

**ITEM 1A: RISK FACTORS**

There have been no changes to the Risk Factors described in Part 1, Item 1A "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2017.

**ITEM 2: UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS****Issuer Purchases of Equity Securities**

The following table provides information regarding our common stock repurchase program for the three months ended September 30, 2018:

| Period             | Total number of shares purchased | Average price paid per share | Total number of shares purchased as part of publicly announced plans or programs | Approximate dollar value of shares that may yet be purchased under publicly announced plans or programs (a) |
|--------------------|----------------------------------|------------------------------|--|---|
| July 2018          | —                                | \$ —                         | —  | \$133,233,869   |
| August 2018        | 650,320                          | \$47.47                      | 650,320  | \$102,360,693   |
| September 2018     | 1,946,684                        | \$47.69                      | (b) 1,946,684  | \$24,690  |
| Third Quarter 2018 | 2,597,004                        | \$47.64                      | (b) 2,597,004  |   |

(a) Represents the dollar value of shares that were available to be repurchased under our publicly announced share repurchase program at the end of each respective monthly period.

(b) On September 11, 2018, we paid \$95 million upon entry into an accelerated share repurchase agreement (the "ASR Agreement"). Pursuant to the ASR agreement, on September 12, 2018, we received an initial delivery of 1,792,453 shares of our common stock with a value of \$85.5 million, or \$47.70 per share.

The total number of shares that we will ultimately purchase upon the conclusion of the ASR Agreement will generally be based on the average of the daily volume-weighted average prices of our common stock during the term of the agreement, less an agreed discount. Upon final settlement of the ASR Agreement, we may be entitled to receive additional shares of our common stock or, under certain circumstances, we may be required to deliver shares or make an additional cash payment to the counterparty, at our option. The ASR Agreement is scheduled to expire on December 11, 2018, but may conclude earlier at the counterparty's option, and may be terminated early upon the occurrence of certain events.

The average price per share reported in the table above is calculated using the \$85.5 million value of the initial shares delivered under the ASR Agreement.



ITEM 4: MINE SAFETY DISCLOSURES

Not applicable.

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ITEM 6: EXHIBITS

- 10.1 Master Confirmation - Uncollared Accelerated Share Repurchase Program, dated as of September 11, 2018, between HSBC Bank USA and Sotheby's.
- 10.2 Letter Agreement between HSBC Bank USA, National Association, as Agent, and 1334 York, LLC dated October 18, 2018.
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS XBRL Instance Document.
- 101.SCH XBRL Taxonomy Extension Schema Document.
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document.
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document.
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document.
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document.

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**SOTHEBY'S**

By: /s/ KEVIN M. DELANEY

Kevin M. Delaney

Senior Vice President, Controller and Chief Accounting Officer

Date: November 1, 2018