VALLEY NATIONAL BANCORP Form DEF 14A March 08, 2019 UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No. )

Filed by the Registrant ý

Filed by a Party other than the Registrant "

Check the appropriate box:

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ý Definitive Proxy Statement

" Definitive Additional Materials

.. Soliciting Material Pursuant to §240.14a-12

Valley National Bancorp (Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box): ýNo fee required. "Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

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(1)Title of each class of securities to which the transaction applies:

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- (3) Filing Party:
- (4) Date Filed:

1

## 1455 VALLEY ROAD WAYNE, NEW JERSEY 07470 NOTICE OF ANNUAL MEETING OF SHAREHOLDERS TO BE HELD, WEDNESDAY, APRIL 17, 2019

To Our Shareholders:

We invite you to the Annual Meeting of Shareholders of Valley National Bancorp ("Valley") to be held at 100 Furler Street, Totowa, NJ on Wednesday, April 17, 2019 at 9:00 a.m., local time to vote on the following matters: 1.Election of 12 directors;

2. Ratification of the appointment of KPMG LLP as Valley's independent registered public accounting firm for the

<sup>2</sup> fiscal year ending December 31, 2019;

3. An advisory vote on executive compensation; and

4. A shareholder proposal if properly presented at the Annual Meeting.

We provide access to our proxy materials to certain of our shareholders via the Internet instead of mailing paper copies of the materials. This reduces both the amount of paper necessary to produce the materials and the costs associated with printing and mailing the materials to all shareholders. The Notice of Internet Availability of Proxy Materials ("E-Proxy Notice"), which contains instructions on how to access the notice of annual meeting, proxy statement and annual report on the Internet and how to execute your proxy, is first being mailed to holders of our common stock on or about March 8, 2019. This notice also contains instructions on how to request a paper copy of the proxy materials.

Only shareholders of record at the close of business on Tuesday, February 19, 2019 are entitled to notice of, and to vote at the meeting. Your vote is very important. Whether or not you plan to attend the meeting, please vote in accordance with the instructions provided in the E-Proxy Notice. If you receive paper copies of the proxy materials, please execute and return the enclosed proxy card in the envelope provided or submit your proxy by telephone or the Internet as instructed on the enclosed proxy card. The prompt return of your proxy will save Valley the expense of further requests for proxies.

Attendance at the meeting is limited to shareholders or their proxy holders and Valley guests. Only shareholders or their valid proxy holders may address the meeting. Please allow ample time for the admission process. See information on page 3 – "Annual Meeting Attendance."

If you accessed this proxy statement through the Internet after receiving an E-Proxy Notice, you may cast your vote by telephone or over the Internet by following the instructions in that Notice. If you received this proxy statement by mail, you may cast your vote by mail, by telephone or over the Internet by following the instructions on the enclosed proxy card.

We appreciate your participation and interest in Valley. Sincerely,

Ira RobbinsGerald H. LipkinPresident and Chief Executive OfficerChairmanWayne, New JerseyHarch 8, 2019

Important notice regarding the availability of proxy materials for the 2019 Annual Meeting of Shareholders: This Proxy Statement for the 2019 Annual Meeting of Shareholders, our 2018 Annual Report to Shareholders and the proxy card or voting instruction form are available on our website at: http://www.valley.com/filings.html.

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VALLEY NATIONAL BANCORP 1455 Valley Road Wayne, New Jersey 07470 PROXY STATEMENT

### GENERAL INFORMATION

We are providing this proxy statement in connection with the solicitation of proxies by the Board of Directors of Valley National Bancorp ("Valley," the "Company," "we," "our" and "us") for use at Valley's 2019 Annual Meeting of Shareholders (the "Annual Meeting") and at any adjournment or postponement of the meeting. You are cordially invited to attend the meeting, which will be held at 100 Furler Street, Totowa, NJ, on Wednesday, April 17, 2019 at 9:00 a.m., local time. This proxy statement is first being made available to shareholders on or about March 8, 2019. E-PROXY

Pursuant to the rules of the Securities and Exchange Commission ("SEC"), we are furnishing our proxy materials to certain shareholders over the Internet. Most shareholders are receiving by mail a Notice of Internet Availability of Proxy Materials ("E-Proxy Notice"), which provides general information about the annual meeting, the matters to be voted on at the annual meeting, the website on which our proxy statement and annual report are available for review, printing and downloading, and instructions on how to submit proxy votes. The E-Proxy Notice also provides instructions on how to request a paper copy of the proxy materials and how to elect to receive a paper copy of the proxy materials or electronic copy of the proxy materials by e-mail for future meetings.

Shareholders who are current employees of Valley or who have elected to receive proxy materials via electronic delivery will receive via e-mail the proxy statement, annual report and instructions on how to vote. Shareholders who elect to receive paper copies of the proxy materials will receive these materials by mail.

The 2019 notice of annual meeting of shareholders, this proxy statement, the Company's 2018 annual report to shareholders and the proxy card or voting instruction form are referred to as our "proxy materials", and are available electronically at the following website: http://www.valley.com/filings.html.

#### SHAREHOLDERS ENTITLED TO VOTE

The record date for the meeting is Tuesday, February 19, 2019. Only holders of common stock of record at the close of business on that date are entitled to vote at the meeting.

On the record date there were 331,564,079 shares of common stock outstanding. Each share is entitled to one vote on each matter properly brought before the meeting.

### HOUSEHOLDING

When more than one holder of our common stock shares the same address, we may deliver only one E-Proxy Notice or set of proxy materials, as applicable, to that address unless we have received contrary instructions from one or more of those shareholders. Similarly, brokers and other intermediaries holding shares of Valley common stock in "street name" for more than one beneficial owner with the same address may deliver only one E-Proxy Notice or set of proxy materials, as applicable, to that address if they have received consent from the beneficial owners of the stock. We will deliver promptly upon written or oral request a separate copy of the E-Proxy Notice or set of proxy materials, as applicable, to any shareholder of record at a shared address to which a single copy of those documents was delivered. To receive these additional copies, you may write or call Tina Zarkadas, Assistant Vice President, Shareholder Relations Specialist, Valley National Bancorp, at 1455 Valley Road, Wayne, NJ 07470, telephone (973) 305-3380 or e-mail her at tzarkadas@valley.com. If your shares are held in "street name", you should contact the broker or other intermediary who holds the shares on your behalf to request an additional copy of the E-Proxy Notice or set of proxy Notice or set of proxy materials.

If you are a shareholder of record and are either receiving multiple E-Proxy Notices or multiple paper copies of the proxy materials, as applicable, and wish to request future delivery of a single copy or are receiving a single E-Proxy Notice or copy of the proxy materials, as applicable, and wish to request future delivery of multiple copies, please

contact Ms. Zarkadas at the address or telephone number above. If your shares are held in "street name", you should contact the broker or other intermediary who holds the shares on your behalf.

### PROXIES AND VOTING PROCEDURES

Your vote is important and you are encouraged to vote your shares promptly. Each proxy submitted will be voted as directed. However, if a proxy solicited by the Board of Directors does not specify how it is to be voted, it will be voted as the Board recommends—that is:

Item 1 – FOR the election of each of the 12 nominees for director named in this proxy statement;

Item 2 – FOR the ratification of the appointment of KPMG LLP;

Item 3 – FOR the approval, on an advisory basis, of the compensation of our named executive officers; and Item 4 – AGAINST the shareholder proposal.

We are offering you three alternative ways to vote your shares:

BY INTERNET. If you wish to vote using the Internet, you can access the web page at www.voteproxy.com and follow the on-screen instructions or scan the QR code on your E-Proxy Notice or proxy card with your smartphone. Have your proxy card available when you access the web page.

BY TELEPHONE. If you wish to vote by telephone, call toll-free 1-800-PROXIES (1-800-776-9437) in the United States or 1-718-921-8500 from foreign countries from any touch-tone telephone and follow instructions. Have your E-Proxy Notice or proxy card available when you call.

BY MAIL. To vote your proxy by mail, please sign your name exactly as it appears on your proxy card, date, and mail your proxy card in the envelope provided as soon as possible.

Regardless of the method that you use to vote, you will be able to vote in person or revoke your earlier proxy if you follow the instructions provided below in the sections entitled "Voting in Person" and "Revoking Your Proxy". If you are a participant in the Company's Dividend Reinvestment Plan, the shares that are held in your dividend reinvestment account will be voted in the same manner as your other shares, whether you vote by mail, by telephone or by Internet. If you are an employee or former employee of the Company, and hold our shares in our Savings and Investment Plan (401(k) plan), you will receive a separate proxy card representing the total shares you own through this plan. The proxy card will serve as a voting instruction form for the plan trustee. The plan trustee will vote plan shares for which voting instructions are not received in the same proportion as the shares for which instructions were received under the plan.

VOTING IN PERSON. The method by which you vote will not limit your right to vote at the meeting if you later decide to attend in person. If your shares are held in the name of a bank, broker or other holder of record, you must obtain a proxy executed in your favor from the holder of record to be able to vote at the meeting. If you submit a proxy and then wish to change your vote or vote in person at the meeting, you will need to revoke the proxy that you have submitted, as described below.

### **REVOKING YOUR PROXY**

You can revoke your proxy at any time before it is exercised by:

Delivery of a properly executed, later-dated proxy; or

A written revocation of your proxy.

A later-dated proxy or written revocation must be received before the meeting by the Corporate Secretary of the Company, Valley National Bancorp, at 1455 Valley Road, Wayne, NJ 07470, or it must be delivered to the Corporate Secretary at the meeting before proxies are voted. You may also revoke your proxy by submitting a new proxy via telephone or the Internet. You will be able to change your vote as many times as you wish prior to the Annual Meeting and the last vote received chronologically will supersede any prior votes.

### QUORUM REQUIRED TO HOLD THE ANNUAL MEETING

The presence, in person or by proxy, of the holders of a majority of the shares entitled to vote generally for the election of directors is necessary to constitute a quorum at the meeting. Abstentions and broker "non-votes" are counted as present and entitled to vote for purposes of determining a quorum. A broker "non-vote" occurs when a broker holding shares for a beneficial owner does not vote on a particular proposal because the broker does not have discretionary power to vote with respect to that item and has not received voting instructions from the beneficial owner. Brokers do not have discretionary power to vote on the following items absent instructions from the beneficial owner: the election of directors, the advisory vote on executive compensation, or the shareholder proposal. REQUIRED VOTE

•To be elected to a new term, directors must receive a majority of the votes cast (the number of shares voted "FOR" a nominee must exceed the number of shares voted "AGAINST" the nominee). Abstentions and broker non-votes are not counted as votes cast and have no effect on the election of a director. If there is a contested election (which is not

the case in 2019), directors would be elected by a plurality of votes cast at the Annual Meeting. The ratification of the appointment of KPMG LLP will be approved if a majority of the votes cast are voted FOR the proposal. Abstentions and broker non-votes are not counted as votes cast and will have no impact on the outcome. The advisory vote on executive compensation will be approved if a majority of the votes cast are voted

FOR the proposal. Abstentions and broker non-votes are not counted as votes cast and will have no effect on the outcome.

The shareholder proposal will be approved if a majority of the votes cast are voted FOR the proposal. Abstentions and broker non-votes are not counted as votes cast and will have no impact on the outcome.

### ANNUAL MEETING ATTENDANCE

Only shareholders or their proxy holders and Valley guests may attend the Annual Meeting. For registered shareholders receiving paper copies or the proxy materials, an admission ticket is attached to your proxy card. Please detach and bring the admission ticket with you to the meeting. For other registered shareholders, please bring your E-Proxy Notice to be admitted to the meeting.

If your shares are held in street name, you must bring to the meeting evidence of your stock ownership indicating that you beneficially owned the shares on the record date for voting and a valid form of photo identification to be allowed access. If you wish to vote at the meeting, you must bring a proxy executed in your favor from the holder of record. METHOD AND COST OF PROXY SOLICITATION

This proxy solicitation is being made by our Board of Directors and we will pay the cost of soliciting proxies. Proxies may be solicited by officers, directors and employees of the Company in person, by mail, telephone, facsimile or other electronic means. We will not specially compensate those persons for their solicitation activities. In accordance with the regulations of the SEC and the NASDAQ, we will reimburse brokerage firms and other custodians, nominees and fiduciaries for their expense incurred in sending proxies and proxy materials to their customers who are beneficial owners of Valley common stock. We are paying Equiniti (US) Services LLC a fee of \$7,000 plus out of pocket expenses to assist with solicitation of proxies.

# ITEM 1 ELECTION OF DIRECTORS DIRECTOR INFORMATION

Our Board is recommending 12 nominees for election as directors at our annual meeting. All nominees currently serve as directors on our Board. Other than Ms. Lisa Schultz, who was appointed to our Board in January 2019, all nominees were elected by you at our 2018 annual meeting of shareholders. If any nominee is unable to stand for election for any reason, the shares represented at our annual meeting may be voted for another candidate proposed by our Board, or our Board may choose to reduce its size. The Board has no reason to believe any nominee is not available or will not serve if elected.

Each director is nominated to serve until our 2020 annual meeting or until a successor is duly elected and qualified. Mr. Lipkin, who has been on the Board since 1986, will not serve as Chairman after the Annual Meeting and will retire from the Board at the end of 2019. Gerald Korde, who joined the Board in 1989 and Pam Bronander who joined the Board in 1993, are retiring from the Board after the Annual Meeting. We thank them for their service and the expertise they shared with the Board.

In selecting these nominees, our CEO, the Nominating and Corporate Governance Committee (Nominating Committee) and the Board refreshed its focus on aspects of corporate governance highlighted in the "Corporate Governance" section below.

The biography of each nominee is set out below and contains information regarding the nominee's tenure as a director, their age, business experience, other public company directorships held during the last five years, non-public directorships and the experiences, qualifications, attributes or skills that caused the Nominating Committee and the Board to determine that the person should be nominated to serve as a director.

The Board considers certain personal characteristics including:

experience;

integrity;

judgment;

a collaborative approach in working with other directors; and

the time commitment available to the Company from the nominee.

The Nominating Committee focused on a mix of characteristics and skills that it thought appropriate for the functioning of the Board in its oversight role. The Nominating

Committee considered a skills matrix that represents certain of the skills that the Committee identified as particularly valuable to the effective oversight of the Company and execution of its business. The following matrix shows those skills and the number of directors having each skill, highlighting the diversity of skills on the Board.

Director Experience			
Business/Market Knowledge	12		
CEO/Business Head	10		
Finance, Audit & Tax	6		
Financial Services Industry	5		
Banking or Bank Regulatory	4		
Risk Management	2		
Public Company Finance/Accounting	2		
Public Company Corporate Governance			
Capital Markets	1		
Director			
Tenure 2019			
< 5 Years 3			
5-10 Years 2			
10-20 Years 4			
20+ Years 3			

### Ira Robbins, 44

President and Chief Executive Officer of Valley National Bancorp and Valley National Bank. Director since: 2018

Mr. Robbins joined Valley in 1996 as part of the Bank's Management Associate Program and has held several key positions throughout the Bank for over 20 years. In 2009, he was awarded the title of First Senior Vice President and Treasurer and he was promoted to Executive Vice President in 2013. In 2016, Mr. Robbins was recognized for his invaluable contributions to the Bank's growth with a promotion to Senior Executive Vice President. In 2017, he was appointed as President of Valley National Bank and assumed the role of President and CEO of the Company and Valley National Bank in 2018. Mr. Robbins serves as a board member for the Jewish Vocational Service of MetroWest NJ (JVS) and is also a member of the Morris Habitat for Humanity Leadership Council. He is an active supporter of several other philanthropic organizations throughout the community as well. Mr. Robbins received a Bachelor of Science Degree in Finance and Economics from Susquehanna University and received his Masters of Business Administration Degree in Finance from Pace University. He is also a graduate of the Stonier Graduate School of Banking. Mr. Robbins' education, his over 20 years of experience in banking in conjunction with his leadership ability make him a valuable member of our Board of Directors.

Andrew B. Abramson, 65

President and Chief Executive Officer, Value Companies, Inc. (a real estate development and property management firm).

Director since: 1994

Mr. Abramson is a licensed real estate broker in the States of New Jersey and New York. He graduated from Cornell University with a Bachelor's Degree, and a Master's Degree, both in Civil Engineering. With 39 years as a business owner, an investor and developer in real estate, he brings management, financial, and real estate market experience and expertise to Valley's Board of Directors.

Chief Financial Officer and Chief Operating Officer, Essex Manufacturing, Inc. (manufacturer, importer and distributor of consumer products). Director since: 2012

Mr. Baum joined Essex Manufacturing, Inc. in 1978 as an Asian sourcing manager. Essex Manufacturing, Inc. has been in business over 60 years and imports various consumer products from Asia. Essex distributes these products to large retail customers in the U.S. and globally. Mr. Baum graduated from The Wharton School at the University of Pennsylvania in 1978 with a B.S. in Economics. Mr. Baum brings over 40 years of business experience including as a business owner for 20 years. Mr. Baum also brings financial experience and expertise to Valley's Board of Directors. Mr. Baum appears on CNBC (US & Asia) providing commentary on Asia developments.

Eric P. Edelstein, 69

Consultant. Director since: 2003

Mr. Edelstein is a former Director of Aeroflex, Incorporated and Computer Horizon Corp.; former Executive Vice President and Chief Financial Officer of Griffon Corporation (a diversified manufacturing and holding company), and a former Managing Partner at Arthur Andersen LLP (an accounting firm). Mr. Edelstein was employed by Arthur Andersen LLP for 30 years and held various roles in the accounting and audit division, as well as the management consulting division. He received his Bachelor's Degree in Business Administration and his Master's Degree in Professional Accounting from Rutgers University. With 32 years of experience as a practicing CPA and as a management consultant, Mr. Edelstein brings in-depth knowledge of generally accepted accounting and auditing standards as well as a wide range of business expertise to our Board. He has worked with audit committees and boards of directors in the past and provides Valley's Board of Directors with extensive experience in auditing and preparation of financial statements.

Graham O. Jones, 74

Partner and Attorney, law firm of Jones & Jones. Director since: 1997

Mr. Jones has been practicing law since 1969, with an emphasis on banking law since 1980. He has been a Partner of Jones & Jones since 1982 and served as the former President and Director of Hoke, Inc., (manufacturer and distributor of fluid control products). He was a Director and General Counsel for 12 years at Midland Bancorporation, Inc. and Midland Bank & Trust Company. Mr. Jones was a partner at Norwood Associates II for 10 years and was a

President and Director for Adwildon Corporation (bank holding company). Mr. Jones received his Bachelor's Degree from Brown University and his Juris Doctor Degree from the University of North Carolina School of Law. With his business and banking affiliations, including partnerships and directorships, as well as professional and civic affiliations, he brings a long history of banking law expertise and a variety of business experience and professional achievements to Valley's Board of Directors.

Michael L. LaRusso, 73

Financial Consultant. Director since: 2004

Mr. LaRusso is a former Executive Vice President and a Director of Corporate Monitoring Group at Union Bank of California. He held various positions as a federal bank regulator with the Comptroller of the Currency for 23 years and assumed a senior bank executive role for 15 years in large regional and/or multinational banking companies (including Wachovia, Citicorp and Union Bank of California). He holds a Bachelor's Degree in Finance from Seton Hall University and he is also a graduate of the Stonier School of Banking. Mr. LaRusso's extensive management and leadership experience with these financial institutions positions him well to serve on Valley's Board of Directors.

### Marc J. Lenner, 53

Chief Executive Officer and Chief Financial Officer of Lester M. Entin Associates (a real estate development and management company). Director since: 2007

Mr. Lenner became the Chief Executive Officer and Chief Financial Officer at Lester M. Entin Associates in January 2000 after serving in various other executive positions within the company. He has experience in multiple areas of commercial real estate markets throughout the country (with a focus in the New York tri-state area), including management, acquisitions, financing, development and leasing. Mr. Lenner is the Co-Director of a charitable foundation where he manages a multi-million dollar equity and bond portfolio. Prior to Lester M. Entin Associates, he was employed by Hoberman Miller Goldstein and Lesser, P.C., an accounting firm. He attended Muhlenberg College where he earned a Bachelor's Degree in both Business Administration and Accounting. With Mr. Lenner's financial and professional background, he provides management, finance and real estate experience to Valley's Board of Directors.

Gerald H. Lipkin, 78 Chairman of the Board Director since: 1986 Other directorships: Federal Reserve Bank of New York (FRBNY); Federal Home Loan Bank of New York (FHLBNY) Mr. Lipkin began his career at Valley in 1975 as a Senior Vice President and lending officer, and has spent his entire business career directly in the banking industry. He became CEO and Chairman of Valley in 1989. Prior to joining Valley he spent 12 group in gravity and the Computer line of the Computer has been back group in the set of the Computer line of th

Valley, he spent 13 years in various positions with the Comptroller of the Currency as a bank examiner and then Deputy Regional Administrator for the New York region. Mr. Lipkin was elected a Class A director to the Federal Reserve Bank of New York in 2013. He serves on the Federal Home Loan

Bank of New York's Board as a Member Director representing New Jersey for a four year term that commenced on January 1, 2018. Mr. Lipkin is a graduate of Rutgers University where he earned a Bachelor's Degree in Economics. He received a Master's Degree in Business Administration in Banking and Finance from New York University. He is also a graduate of the Stonier School of Banking. Mr. Lipkin's education, his over 53 years of experience in lending and commercial banking in conjunction with his leadership ability make him a valuable member of our Board of Directors.

Suresh L. Sani, 54

President, First Pioneer Properties, Inc. (a commercial real estate management company). Director since: 2007

Mr. Sani is a former associate at the law firm of Shea & Gould. As president of First Pioneer Properties, Inc., he is responsible for the acquisition, financing, developing, leasing and managing of real estate assets. He has over 27 years of experience in managing and owning commercial real estate in Valley's lending market area. Mr. Sani received his Bachelor's Degree from Harvard College and a Juris Doctor Degree from the New York University School of Law. He brings a legal background, small business network management and real estate expertise to Valley's Board of Directors.

Melissa (Lisa) J. Schultz, 57

Director since: 2019

Ms. Schultz retired as co-head of Capital Markets at Keefe, Bruyette & Woods, a Stifel Company, as of year-end 2018. She joined KBW as part of the merger between Stifel Financial and Keefe, Bruyette. She joined Stifel as part of the merger between Stifel and Ryan, Beck & Co, where she was the Director of Equity and Fixed Income Capital Markets. During her tenure, she has had primary responsibility for raising billions of dollars of capital for US depository institutions. She started her career at Drexel Burnham Lambert in 1983. She received her Bachelor's Degree from Simmons College in 1983. With Ms. Schultz's experience, she brings expertise in strategic positioning, investor perspective, capital alternatives and the financial services markets to the Board of Directors.

Jennifer W. Steans, 55

President and CEO, Financial Investments Corporation, ("FIC"), a private asset management firm. Director since: 2018 Other directorships: MB Financial, Inc.; USAmeriBancorp, Inc.

Ms. Steans is the President and CEO of Financial Investments Corporation ("FIC"), a private asset management firm, where she oversees private equity investments and the Steans Family Office operations. Ms. Steans served as the Chairman of USAmeriBancorp, Inc., from its organization in 2006 until it was acquired by Valley on January 1, 2018.

Ms. Steans also served as a director of MB Financial, Inc. (MBFI), a publicly traded regional bank holding company located in Chicago, from August 2014 until January 1, 2018 when she resigned to become a director of Valley. From 2008 until it was acquired by MB Financial in August 2014, Ms. Steans served as a director of Cole Taylor Bank and Taylor Capital. She is a director of a variety of privately held entities including Provest Holdings, LLC, Centerline Solutions, and Catastrophe Solutions International. In addition, she serves on the Advisory Board for Carlyle Asia Growth Partners III, LP, Laramar Multi-Family Value Fund, Resource Land Fund, and Siena Capital Partners. Ms. Steans also serves on a number of nonprofit entities, including the Chicago Foundation for Women, Kellogg Advisory Board, and RUSH University Medical Center. Ms. Steans received a BS from Davidson College and an MBA from The Kellogg School of Management at Northwestern University. Ms. Steans brings to the Board a strong financial background, experience and knowledge about banking strategy from serving on the boards of other bank holding companies and diverse business experience from her service as a director of private companies.

Jeffrey S. Wilks, 59

Principal and Executive Vice President of Spiegel Associates (a real estate ownership and development company). Director since: 2012 Other directorships: State Bancorp, Inc.

Mr. Wilks served as a director of State Bancorp, Inc. from 2001 to 2011 and was appointed to Valley's Board of Directors in connection with Valley's acquisition of State Bancorp, Inc., effective January 1, 2012. From 1992 to 1995 Mr. Wilks was an Associate Director of Sandler O'Neill, an investment bank specializing in the banking industry. Prior to that, Mr. Wilks was a Vice President of Corporate Finance at NatWest USA and Vice President of NatWest USA Capital Corp. and NatWest Equity Corp., each an investment affiliate of NatWest USA. Mr. Wilks serves on the board of directors of the New Cassell Business Association, is a member of the Board of Trustees of Central Synagogue, New York, is a member of the board of the Museum at Eldridge Street, and is a member of the Board of City Parks Foundation. Mr. Wilks served as Director of the Banking and Finance Committee of the UJA - Federation of New York from 1991 to 2001. Mr. Wilks earned his BSBA in Accounting and Finance from Boston University. Mr. Wilks brings experience in banking, finance and investments to Valley's Board of Directors.

# **RECOMMENDATION ON ITEM 1**

THE VALLEY BOARD UNANIMOUSLY RECOMMENDS A VOTE "FOR" THE NOMINATED SLATE OF DIRECTORS.

# ITEM 2 RATIFICATION OF THE APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

In accordance with its charter, the Audit Committee of the Board is directly responsible for the appointment of the independent registered public accounting firm retained to audit the Company's financial statements as well as monitoring the performance, qualifications and independence of that firm. The Audit Committee has appointed KPMG LLP (KPMG) as the independent registered public accounting firm for the Company in 2019. KPMG has served as the Company's independent registered public accounting firm continuously since 2008. Before reappointing KPMG for 2019, the Audit Committee considered KPMG's qualifications as an independent registered public accounting firm continuously since 2008. Before reappointing firm. This included a review of KPMG's performance in prior years, its knowledge of the company and its operations, as well as its reputation for integrity and competence in the fields of accounting and auditing. The Audit Committee's review also included matters required to be considered under rules of the SEC on auditor independence, including the nature and extent of non-audit services, to ensure that the provision of such services will not impair the independence of the auditors. In addition, the Audit Committee interviews and approves the selection of KPMG's new lead engagement partner with each rotation.

The fees billed for services rendered to us by KPMG for the years ended December 31, 2018 and 2017 were as follows:

2018 2017 Audit \$1,625,000 \$1,352,750 fees Audit-related fees491,000 330,000 (1)Tax fees 15,722 15,724 (2)All other 0 fees (3)Tota\$2,131,722 \$1,698,474

> Fees paid for benefit plan audits, business combination (2018), and

- (1) a review of Form S-4 registration statements and related expert consents (2017). Includes fees rendered in connection with tax
- (2) connection with tax services relating to state and local matters. KPMG did not provide
- (3)"other services" during 2018 and 2017.

The Audit Committee maintains a formal policy concerning the pre-approval of audit and non-audit services to be provided by its independent registered public accountants to Valley. The policy requires that all services to be performed by KPMG, including audit services, audit-related services and permitted non-audit services, be pre-approved by the Audit Committee. Specific services being provided by the independent accountants are regularly

reviewed in

accordance with the pre-approval policy. At each subsequent Audit Committee meeting, the Audit Committee receives updates on the services actually provided by the independent registered public accountants, and management may also present additional services for pre-approval.

All services rendered by KPMG are permissible under applicable laws and regulations, and the Audit Committee pre-approved all audit, audit-related and non-audit services performed by KPMG during fiscal 2018. Representatives of KPMG will be available at the annual meeting and will have the opportunity to make a statement and answer appropriate questions from shareholders.

The Audit Committee believes that retaining KPMG in 2019 is in the best interests of the Company and our shareholders. Therefore, the Audit Committee requests that shareholders ratify the appointment. RECOMMENDATION ON ITEM 2

THE VALLEY BOARD UNANIMOUSLY RECOMMENDS A VOTE "FOR" RATIFICATION OF THE APPOINTMENT OF KPMG AS VALLEY'S INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM FOR 2019.

### REPORT OF THE AUDIT COMMITTEE

February 25, 2019

To the Board of Directors of Valley National Bancorp:

Management is responsible for the preparation, presentation and integrity of the Company's financial statements, accounting and financial reporting principles, internal controls, and procedures designed to ensure compliance with accounting standards, applicable laws and regulations. The Company's independent registered public accounting firm, KPMG LLP ("KPMG"), performs an annual independent audit of the financial statements and expresses an opinion on the conformity of those financial statements with U.S. generally accepted accounting principles.

The following is the report of the Audit Committee with respect to the audited financial statements for fiscal year 2018. With respect to fiscal year 2018, the Audit Committee has:

reviewed and discussed Valley's audited financial statements with management and KPMG;

discussed with KPMG the scope of its services, including its audit plan;

reviewed Valley's internal control procedures;

discussed with KPMG the matters required to be discussed by Auditing Standard No. 1301, adopted by the Public Company Accounting Oversight Board;

received the written disclosures and the letter from KPMG required by applicable requirements of the Public Company Accounting Oversight Board regarding KPMG's communications with the Audit Committee concerning independence, and discussed with KPMG their independence from management and Valley; and approved the audit and non-audit services provided during fiscal year 2018 by KPMG.

Based on the foregoing review and discussions, the Audit Committee approved the audited financial statements to be included in our Annual Report on Form 10-K for fiscal year 2018.

Pursuant to Section 404 of the Sarbanes-Oxley Act, management is required to prepare as part of the Company's 2018 Annual Report on Form 10-K, a report by management on its assessment of the Company's internal control over financial reporting, including management's assessment of the effectiveness of such internal control. KPMG is also required by Section 404 to prepare and include as part of the Company's 2018 Annual Report on Form 10-K, the auditors' attestation report on management's assessment.

During the course of 2018, management regularly discussed the internal control review and assessment process with the Audit Committee, including the framework used to evaluate the effectiveness of such internal control, and at regular intervals updated the Audit Committee on the status of this process and actions taken by management to respond to issues identified during this process. The Audit Committee also discussed this process with KPMG. Management's assessment report and the auditor's attestation report are included as part of the 2018 Annual Report on Form 10-K.

Eric P. Edelstein, Chairman Andrew B. Abramson Peter J. Baum Pamela R. Bronander Michael L. LaRusso Suresh L. Sani Jeffrey S. Wilks

### CORPORATE GOVERNANCE

Our business and affairs are managed under the direction of the Board of Directors. Members of the Board are kept informed of Valley's business through discussions with the Chairman and our other officers, by reviewing materials provided to them and by participating in meetings of the Board and its committees. All members of the Board also serve as directors of the Bank. It is our policy that all directors attend the annual meeting absent a compelling reason, such as family or medical emergencies. In 2018, all directors attended our annual meeting.

Our Board of Directors believes that the purpose of corporate governance is to ensure that we maximize shareholder value in a manner consistent with legal requirements and safe and sound banking principles. The Board has adopted corporate governance practices which the Board and senior management believe promote this purpose. Periodically, these governance practices, as well as the rules and listing standards of the NASDAQ and the regulations of the SEC, are reviewed by senior management, legal counsel and the Board.

#### TENURE AND REFRESHMENT

The Board believes its policies provide for refreshment and tenure limits. With respect to refreshment, Ms. Steans and Mr. Robbins were added in 2018, and Ms. Schultz was added in January 2019. With respect to tenure, two of our longest serving directors, Pamela Bronander and Gerald Korde are not standing for reelection this year. While Mr. Lipkin has been renominated as a director, he will not serve beyond the end of 2019.

### BOARD LEADERSHIP STRUCTURE AND THE BOARD'S ROLE IN RISK OVERSIGHT

Independent Oversight Structure. Our Board believes that an independent oversight function is a foundation of corporate governance. Since 2014 we have utilized an independent Lead Director to assure that the Board had independent leadership. We realize that some companies utilize an independent chairperson and others an independent Lead Director or Presiding Director. We also believe the structure of independent leadership should be examined regularly. During 2018, our Board utilized an independent Lead Director. The Board expects to continue to evaluate the best structure.

Risk Oversight. Our Board is currently comprised of 14 directors, of whom 11 are independent under NASDAQ guidelines. The Board has three standing independent committees with separate chairpersons - an Audit Committee, a Nominating and Corporate Governance Committee, and a Compensation and Human Resources Committee. We also have a Risk Committee with a separate chairman, which is responsible for overseeing risk management. In addition, our Audit Committee engages in oversight of financial statement

risk exposures and our full Board regularly engages in discussions of risk management and receives reports on risk factors from our executive management, other Company officers and the chairman of the Risk Committee. Lead Director. The Board created the position of Lead Director in 2014 and each year has appointed Mr. Abramson as its Lead Director. In accordance with our corporate governance guidelines, our independent directors elect the Lead Director. Our non-management directors meet in executive session regularly and our independent directors meet in executive session at least twice a year. These meetings are chaired by Mr. Abramson in his role as Lead Director. Chairman/CEO Decision for 2018. For 2018, the Board determined to separate the Chairman and CEO positions. Considering the circumstances of the CEO succession that year and the duties and authority of the Lead Director, the Board also determined an independent Chairperson was unnecessary. The Board further believed that maintaining Mr. Lipkin's continuing service as non-executive Chairman of the Board following his retirement as Chief Executive Officer provided an effective leadership model for our Board and our Company at that time. DIRECTOR INDEPENDENCE

The Board has determined that 11 of our directors and all current members of the Nominating and Corporate Governance, Compensation and Human Resources, and Audit Committees are "independent" for purposes of the independence standards of the NASDAQ, and that all of the members of the Audit Committee are also "independent" for purposes of Section 10A(m)(3) of the Exchange Act. The Board based these determinations primarily on a review of the responses of the directors to questions regarding employment and transaction history, affiliations and family and other relationships and on discussions with the directors. Our independent directors are: Andrew B. Abramson, Peter J. Baum, Pamela R. Bronander, Eric P. Edelstein, Gerald Korde, Michael L. LaRusso, Marc J. Lenner, Suresh L. Sani, Lisa Schultz, Jennifer W. Steans and Jeffrey S. Wilks.

To assist in making determinations of independence, the Board has concluded that the following relationships are immaterial and that a director whose only relationships with the Company falls within these categories is independent: A loan made by the Bank to a director, his or her immediate family or an entity affiliated with a director or his or her immediate family, or a loan personally guaranteed by such persons if such loan (i) complies with federal regulations on insider loans, where applicable; and (ii) is not classified by the Bank's credit risk department or independent loan review department, or by any bank regulatory agency which supervises the Bank;

A deposit, trust, insurance brokerage, investment advisory, or similar customer relationship between Valley or its subsidiaries and a director, his or her immediate family or an affiliate of his or her immediate family if such relationship is on customary and usual market terms and conditions;

The employment by Valley or its subsidiaries of any immediate family member of the director if the family member serves below the level of a senior vice president;

Annual contributions by Valley or its subsidiaries to any charity or non-profit corporation with which a director is affiliated if the contributions do not exceed an aggregate of \$30,000 in any calendar year;

Purchases of goods or services by Valley or any of

its subsidiaries from a business in which a director or his or her spouse or minor children is a partner, shareholder or officer, if the director, his or her spouse and minor children own five percent (5%) or less of the equity interests of that business and do not serve as an executive officer of the business; or

Purchases of goods or services by Valley, or any of its subsidiaries, from a director or a business in which the director or his or her spouse or minor children is a partner, shareholder or officer if the annual aggregate purchases of goods or services from the director, his or her spouse or minor children or such business in the last calendar year does not exceed the greater of \$200,000 or five percent (5%) of the gross revenues of the business.

The Board considered the following categories together with the information set forth under "Certain Transactions with Management", for each director it determined was independent:

Name	Loans*	Trust Services/ Assets Under Managemen	Banking Relationship with VNB	Professional Services to Valley
Andrew B. Abramson	Commercial and Residential Mortgages, Personal and Commercial Line of Credit	Trust Services	Checking, Savings, Certificate of Deposit	None
Peter J. Baum	Commercial Mortgage	None	Checking	None
Pamela R. Bronander	Commercial and Personal Line of Credit, Home Equity	None	Checking, Savings, Certificate of Deposit	None
Eric P. Edelstei	inResidential Mortgage	None	Checking	None
Gerald Korde	Commercial, Commercial Mortgage and Personal Line of Credit	None	Checking, Money Market	None
Michael L. LaRusso	Personal Line of Credit	None	Checking, Money Market	None
Marc J. Lenner	Commercial Mortgage, Residential Mortgage, Personal Line of Credit and Home Equity	Trust Services	Checking, Money Market, Certificate of Deposit, IRA	None
Suresh L. Sani	Commercial Mortgage	None	Checking, Money Market	None
Lisa J. Schultz	None	None	Checking, Money Market	None
Jennifer W. Steans	None	None	Money Market	None
Jeffrey S. Wilk	Commercial Mortgage, Personal Line of Credit	None	Checking	None

\* In compliance with Regulation O.

#### EXECUTIVE SESSIONS OF NON-MANAGEMENT DIRECTORS

Valley's Corporate Governance Guidelines require the Board to hold separate executive sessions for both independent and non-management directors. The Board holds an executive session at least twice a year with only independent

directors and regularly holds an executive session with only non-

management directors. In each instance the Lead Director is the presiding director for the session. SHAREHOLDER AND INTERESTED PARTIES COMMUNICATIONS WITH DIRECTORS The Board of Directors has established the following procedures for shareholder or interested party

communications with the Board of Directors or with the Lead Director of the Board:

Shareholders or interested parties wishing to communicate with the Board of Directors, the non-management or independent directors, or with the Lead Director should send any communication to Valley National Bancorp, Corporate Secretary, at 1455 Valley Road, Wayne, NJ 07470. Any such communication should state the number of shares owned by the shareholder.

The Corporate Secretary will forward such communication to the Board of Directors or, as appropriate, to the particular committee chairman or to the Lead Director, unless the communication is a personal or similar grievance, a shareholder proposal or related communication, an abusive or inappropriate communication, or a communication not related to the duties or responsibilities of the Board of Directors in which case the Corporate Secretary has the authority to determine the appropriate disposition of the communication. All such communications will be kept confidential to the extent possible.

The Corporate Secretary will maintain a log and copies of all such communications for inspection and review by any Board member or by the Lead Director, and will regularly review all such communications with the Board or the appropriate committee chairman or with the Lead Director at the next meeting.

COMMITTEES OF THE BOARD OF DIRECTORS; BOARD OF DIRECTORS MEETINGS

In 2018, the Board of Directors maintained an Audit Committee, a Nominating and Corporate Governance Committee, and a Compensation and Human Resources Committee. Only independent directors serve on these committees. In addition to these committees, the Company and the Bank also maintain a number of committees to oversee other areas of Valley's operations. These include a Community Reinvestment Act Committee, Investment Committee, Pension/Savings & Investment Trustees Committee, Risk Committee and a Trust Committee. Each director attended at least 96% or more of the meetings of the Board of Directors and of each committee on which he or she served for the year ended December 31, 2018. Our Board met 12 times during 2018.

The following table presents 2018 membership information for each of our Audit, Nominating and Corporate Governance, and Compensation and Human Resources Committees.

Name	Audit	Nominating and Corporate Governance	Compensation and Human Resources
Andrew B. Abramson	Х	Х	Х
Peter J. Baum	Х	Х	
Pamela R. Bronander	Х		
Eric P. Edelstein	(Chair)	Х	Х
Gerald Korde		Х	(Chair)
Michael L. LaRusso	Х		Х
Marc J. Lenner		(Chair)	Х
Suresh L. Sani	Х	Х	Х
Jennifer W. Steans			Х
Jeffrey S. Wilks	Х	Х	
2018 Number of Meetings*	5	5	6

\* Includes telephonic meetings.

AUDIT COMMITTEE. The Audit Committee met 5 times during 2018.

The Board of Directors has determined that each member of the Audit Committee is financially literate and that more than one member of the Audit Committee has the accounting or related financial management expertise required by the NASDAQ. The Board of Directors has also determined that Mr. Edelstein, Mr. LaRusso and Mr. Wilks meet the SEC criteria of an "Audit Committee Financial Expert." The Committee charter gives the Audit Committee the authority and responsibility for the appointment, retention, compensation and oversight of our independent registered public accounting firm, including pre-approval of all audit and non-audit services to be performed by our independent registered public accounting firm. Other responsibilities of the Audit Committee pursuant to the charter include:

Reviewing the scope and results of the audit with Valley's independent registered public accounting firm;

Reviewing with management and Valley's independent registered public accounting firm Valley's interim and year-end operating results including SEC periodic reports and press releases;

Considering the appropriateness of the internal accounting and auditing procedures of Valley;

Considering the independence of Valley's independent registered public accounting firm;

Overseeing the internal audit function;

Reviewing the significant findings and recommended action plans prepared by the internal audit function, together with management's response and follow-up; and

Reporting to the full Board on significant matters coming to the attention of the Audit Committee.

NOMINATING AND CORPORATE GOVERNANCE COMMITTEE. The Nominating and Corporate Governance Committee met 5 times during 2018. This Committee reviews qualifications of and recommends to the Board candidates for election as director of Valley, considers the composition of the Board, and recommends committee assignments. The Nominating and Corporate Governance Committee also reviews and as appropriate approves all related party transactions in accordance with our Related Party Transaction Policy. The Nominating and Corporate Governance Committee is responsible for approving and recommending to the Board our corporate governance guidelines which include:

Director qualifications and standards;

Director responsibilities;

Director orientation and continuing education;

Limitations on Board members serving on other boards of directors;

Director access to management and records;

Criteria for the annual self-assessment of the Board, and its effectiveness; and

Responsibilities of the Lead Director.

The Nominating and Corporate Governance Committee reviews recommendations from shareholders regarding corporate governance and director candidates.

COMPENSATION AND HUMAN RESOURCES COMMITTEE. The Compensation and Human Resources Committee met 6 times during 2018 and early 2019. This Committee determines CEO compensation, recommends to the Board compensation levels for directors and sets compensation for named executive officers ("NEOs") and other executive officers. It also administers the 2016 Long-Term Stock Incentive Plan, and makes awards pursuant to the plan.

In January 2018 and February 2019, in undertaking its responsibilities, the Committee received from the CEO recommendations (except those that relate to his compensation) for salary, cash bonus, and equity awards for NEOs and other executive officers. After considering the possible payments and discussing the recommendations with the CEO, the Committee approved the compensation of executive officers, other than the CEO. The Committee met in executive session with its compensation consultant and legal advisors without the CEO to decide on all elements of the CEO compensation, including salary, cash bonus and equity awards.

For stock awards to employees other than executives, a block of shares is allocated by the Committee. The individual awards are then allocated by the CEO and his executive staff to these non-executive officers and employees. Under authority delegated by the Committee, during the year, the CEO is authorized, within certain numerical limits, to make stock awards in specific circumstances: special incentive awards for non-officers, retention awards, awards to new employees and grants on completion of advanced degrees.

Stock awards not specifically approved in advance by the Committee, but awarded under the authority delegated, are reported to the Committee at its next meeting at which time the Committee ratifies the action taken. COMPENSATION CONSULTANTS

In 2018, the Committee engaged Fredric W. Cook & Co. ("FW Cook") as its compensation consultant. FW Cook was engaged to review compensation and performance data of a peer group of comparable financial organizations that had been selected by the Committee upon the recommendation of FW Cook and in relation to this data, provide an overview and comments on Valley's executive compensation and as well as director compensation. Also, FW Cook was requested to provide information relating to market trends in executive compensation matters. FW Cook has reviewed and provided comments on the compensation disclosures contained in this proxy statement.

# COMPENSATION AS IT RELATES TO RISK MANAGEMENT

The Chief Risk Officer evaluated all incentive-based compensation for employees of the Company and reported to the Compensation and Human Resources Committee that none of our incentive-based awards individually, or taken together, was reasonably likely to have a material adverse effect on Valley. None of the compensation or incentives for Valley employees were considered as encouraging undue or unwarranted risk. The Compensation and Human Resources Committee accepted the Chief Risk Officer's report.

AVAILABILITY OF COMMITTEE CHARTERS

The Audit Committee, Nominating and Corporate Governance Committee, and Compensation and Human Resources Committee each operate pursuant to a separate written charter adopted by the Board. Each committee reviews its charter at least annually. All of the committee charters can be viewed at our website www.valley.com/charters. Each charter is also available in print to any shareholder who requests it. The information contained on the website is not incorporated by reference or otherwise considered a part of this document.

### NOMINATION OF DIRECTORS

Nominations of directors for election may be made at an annual meeting of shareholders, or at any special meeting of shareholders called for the purpose of electing directors by our Board of Directors, or, as described in more detail below, by a shareholder of the Company who meets the eligibility and notice requirements set forth in our By-laws. Shareholder Nominations Not for Inclusion in our Proxy Statement. Under our By-laws, to be eligible to submit a director nomination not for inclusion in our proxy materials but instead to be presented directly at the annual meeting, the shareholder must be a shareholder of record on both (i) the date the shareholder submits the notice of the director nomination to the Company and (ii) the record date for the annual meeting. The notice must be in proper written form and be timely received by the Company. To be in proper written form, the notice must meet all of the requirements specified in Article I, Section 3 of our By-laws, including specified information regarding the shareholder making the nomination and the proposed nominee. To be timely for our 2020 annual meeting, the notice must be received by our Secretary at our Wayne, New Jersey office no later than December 19, 2019 nor earlier than November 19, 2019. If the annual meeting is called for a date that is not within 30 days before or after the anniversary date of our 2019 annual meeting date, notice will be timely if it is received by the Secretary no later than the close of business on the 10th day following the date on which public announcement of the annual meeting is first made by the Company. Shareholder Nominations for Inclusion in our Proxy Statement. Our By-laws provide that if certain requirements are met, an eligible shareholder or group of eligible shareholders may include their director nominees in the Company's annual meeting proxy materials. This is commonly referred to as proxy access.

The proxy access provisions of our By-Laws provide, among other things, that a shareholder or group of up to twenty shareholders seeking to include director nominees in our proxy materials must own 3% or more of our outstanding common stock continuously for at least three years. The number of proxy access nominees appearing in any annual meeting proxy statement cannot exceed the greater of two or 20% of the number of directors then serving on the Board. If 20% is not a whole number, the maximum number of proxy access nominees would be the closest whole number below 20%. A nominee who is included in our proxy materials but withdraws from or becomes ineligible or unavailable for election at the annual meeting, or does not receive at least 25% of the votes cast for his or her election, will not be eligible for nomination by a shareholder for the next two annual meetings. The nominating shareholder or group of shareholders also must deliver the information required by our By-laws, and each nominee must meet the qualifications required by our By-laws.

Requests to include director nominees in our proxy materials for our 2020 annual meeting must be received by our Secretary at our Wayne, New Jersey office no earlier than October 10, 2019 and no later than November 9, 2019. If the annual meeting is called for a date that is not within 30 days before or after the anniversary date of our 2019 annual meeting date, notice will be timely if it is received by the Secretary no later than the close of business on the 10th day following the date on which public announcement of the annual meeting is first made by the Company. Director Qualifications. The Board of Directors has established criteria for members of the Board. These include: The maximum age for an individual to join the Board is age 65, except that such limitation is inapplicable to a person who, when elected or appointed, is a member of senior management, or who was serving as a member of the Board of Directors of another company at the time of its acquisition by Valley;

A director is eligible for reelection if the director has not attained age 76 before the time of the annual meeting of the Company's shareholders. However, the Board in its discretion may extend this age limit for not more than one year at a time for any director, if the Board determines that the director's service for an additional year will sufficiently benefit the Company;

Each Board member must demonstrate that he or she is able to contribute effectively regardless of age; Each Board member must be a U.S. citizen and comply with all qualifications set forth in 12 USC §72;

• A majority of the Board members must maintain their principal residences in the states in which the Bank has branch offices or within 100 miles from the Bank's principal office;

Each Board member must own a minimum of 20,000 shares of our common stock of which 5,000 shares must be in his or her own name (or jointly with the director's spouse) and none of these 20,000 shares may be pledged or hypothecated;

Unless there are mitigating circumstances (such as medical or family emergencies), any Board member who attends less than 85% of the Board and assigned committee meetings for two consecutive years, will not be nominated for re-election;

Each Board member must prepare for meetings by reading information provided prior to the meeting. Each Board member should participate in meetings,

for example, by asking questions and by inquiring about policies, procedures or practices of Valley; Each Board member is expected to be above reproach in their personal and professional lives and their financial dealings with Valley, the Bank and the community;

If a Board member (a) has his or her integrity challenged by a governmental agency (indictment or conviction), (b) files for personal or business bankruptcy, (c) materially violates Valley's Code of Conduct and Ethics, or (d) has a loan made to or guaranteed by the director classified as doubtful, the Board member shall resign upon the request of the Board. If a loan made to a director or guaranteed by a director is classified as substandard and not repaid within six months, the Board may ask the director to resign;

No Board member may serve on the board of any other bank or financial institution or on more than two boards of other public companies while a member of Valley's Board without the approval of Valley's Board of Directors;

Board members should understand basic financial principles and represent a variety of areas of expertise and diversity in personal and professional backgrounds and experiences;

Each Board member should be an advocate for the Bank within the community; and

To the extent it is convenient, it is expected that the Bank will be utilized by the Board member for his or her personal and business affiliations.

The Nominating and Corporate Governance Committee has adopted a policy regarding director candidates recommended by shareholders. The Nominating and Corporate Governance Committee will consider nominations recommended by shareholders. In order for a shareholder to recommend a nomination, the shareholder must provide the recommendation along with the additional information and supporting materials to our Corporate Secretary no earlier than 180 days and no later than 150 days prior to the anniversary of the date of the preceding year's mailing of the proxy statement for the annual meeting. The shareholder wishing to propose a candidate for consideration by the Nominating and Corporate Governance Committee must own at least 1% of Valley's outstanding common stock. In addition, the Nominating and Corporate Governance Committee has the right to require any additional background or other information from any director candidate or the recommending shareholder as it may deem appropriate. For Valley's annual meeting in 2020, we must receive this notice on or after September 10, 2019, and on or before October 10, 2019.

The following factors, are considered by the Nominating and Corporate Governance Committee director candidates to the Board:

Appropriate mix of educational background, professional background and business experience to make a significant contribution to the overall composition of the Board;

Whether the candidate would be considered a financial expert or financially literate as described in SEC and NASDAQ rules;

Whether the candidate would be considered independent under NASDAQ rules;

Demonstrated character and reputation, both personal and professional, consistent with that required for a bank director;

Willingness to apply sound and independent business judgment;

Ability to work productively with the other members of the Board;

Availability for the substantial duties and responsibilities of a Valley director; and

Meets the additional criteria set forth above and in Valley's Corporate Governance Guidelines.

Diversity is one of the factors that the Nominating and Corporate Governance Committee considers in identifying nominees for director. The Nominating and Corporate Governance Committee has not adopted a formal diversity policy with regard to the selection of director nominees.

# CODE OF CONDUCT AND ETHICS AND CORPORATE GOVERNANCE GUIDELINES

We have adopted a Code of Conduct and Ethics which applies to our chief executive officer, principal financial officer, principal accounting officer and to all of our other directors, officers and employees. The Code of Conduct and Ethics is available and can be viewed on our website at www.valley.com/charters. The Code of Conduct and Ethics is also available in print to any shareholder who requests it. We will disclose any substantive amendments to or waiver from provisions of the Code of Conduct and Ethics made with respect to the chief executive officer, principal financial officer or principal accounting officer or any other executive officer or a director on that website.

We have also adopted Corporate Governance Guidelines, which are intended to provide guidelines for the governance by the Board and its committees. The Corporate Governance Guidelines are available on our website at www.valley.com/charters. The Corporate Governance Guidelines are also available in print to any shareholder who requests them.

### DIRECTOR COMPENSATION

#### COMPENSATION OF DIRECTORS

The total 2018 compensation of our non-employee directors is shown in the following table. Each of these compensation components is described in detail below. As explained below, in January 2019, the Board took steps to change director fees to reduce average director compensation. 2018 DIRECTOR COMPENSATION

Name	Fees Earned or Paid in Cash <sup>(2)</sup>	l Stock Awards (3)	Change in Pension Value and Non- Qualified Deferred Compensation Earnings <sup>(4)</sup>	n All Other Compensatio (5)	nTotal
Andrew B. Abramson (1)	\$ 192,000	\$60,000	)\$ 0	\$ 1,639	\$253,639
Peter J. Baum	132,500	60,000	0	1,639	194,139
Pamela R. Bronander	117,500	60,000	0	1,639	179,139
Eric P. Edelstein <sup>(1)</sup>	144,500	60,000	0	1,639	206,139
Mary Guilfoile	66,750	0	0	0	66,750
Graham O. Jones	132,500	60,000	983	1,639	195,122
Gerald Korde <sup>(1)</sup>	147,000	60,000	3,899	1,639	212,538
Michael L. LaRusso	125,750	60,000	0	1,639	187,389
Marc J. Lenner <sup>(1)</sup>	120,250	60,000	0	1,639	181,889
Gerald H. Lipkin	505,750	60,000	0	37,726	603,476 (6)
Suresh L. Sani	132,000	60,000	0	1,639	193,639
Jennifer W. Steans	116,500	60,000	0	1,639	178,139
Jeffrey S. Wilks	120,250	60,000	0	1,639	181,889

Lead Director or Bancorp Committee Chairman (see (1)Committees of the Board on page 14 in this Proxy Statement). Includes annual retainer, meeting fees and committee fees and fees (2) for serving as lead director and chairing board committees earned and paid for 2018. (3) Valley National

Bancorp's 2016 Long-Term Stock Incentive Plan (the "2016 Plan") provides for non-employee directors to be eligible recipients of limited equity awards. Commencing with Valley's 2017 annual meeting, each non-employee director received a \$50,000 restricted stock award ("RSAs") as part of their annual retainer. granted on the date of the annual shareholders' meeting. The number of RSAs were determined using the closing market price on the date prior to grant and vest on the earlier of the next annual shareholders' meeting or the first anniversary of the grant date, with acceleration upon a change

in control, death or disability, but not resignation from the board. (4)Represents the change in the present value of pension benefits year to year under the Directors Retirement Plan for 2018 considering the age of each director, a present value factor, an interest discount factor and time remaining until retirement. As disclosed below, the Board of Directors pension plan was frozen for purposes of benefit accrual in 2013. The annual change in the present value of the accumulated benefits for Messrs. Abramson, Baum, Edelstein, LaRusso, Lenner, Sani, Wilks and Mmes. Bronander and Guilfoile was a net decrease

of \$10,843, \$1,309, \$3,312, \$297, \$4,950, \$4,894, \$1,472, \$13,096, and \$5,836 from the present value reported as of December 31, 2017, respectively; therefore the amount reported is zero. This decrease is attributable to the increase in the discount rate from 3.69% to 4.30%. (5) This column reflects the deferred cash dividends earned in 2018 on the restricted stock that is part of the director's annual retainer. granted on the date of the annual shareholders' meeting and includes perquisites. For Mr. Lipkin, perquisites including automobile and driver (\$12,103) and

country club membership (\$23,984). Mr. Lipkin received certain additional director compensation in connection with the CEO (6) succession process and that compensation does not extend beyond the 2019 Annual Meeting of Shareholders.

#### ANNUAL BOARD RETAINER

Non-employee directors received an annual cash retainer of \$25,000 per year, paid quarterly, plus an equity award of \$60,000 (see below).

# **BOARD MEETING FEES**

Non-employee directors also receive a Board meeting fee of \$4,250 for each meeting attended of the Bank and Bancorp combined attended in person, by video conference or conference call. Attendance fees are paid only for one telephonic attendance a year.

### BOARD COMMITTEE FEES AND COMMITTEE CHAIRMEN RETAINER

The Chairman of the Audit Committee receives an annual retainer of \$20,000. The Chairman of the Compensation and Human Resources Committee receives an annual retainer of \$20,000. The Chairman of the Nominating and Corporate Governance Committee receives an annual retainer of \$12,500. The Lead Director receives an annual retainer of \$50,000. These retainers are to recognize the extensive time that is devoted to serve as Committee Chairman or Lead Director and to attend to committee matters, including meetings with management, auditors, attorneys and consultants and preparing committee agendas.

All non-management directors are paid for attending each committee meeting of which they are a member as follows: \$2,500 for Audit, \$2,500 for Compensation and Human Resources, and \$2,500 for Nominating and Corporate Governance.

The Company and the Bank also have a number of committees in addition to the Audit, Compensation and Nominating. These additional committees generally deal with oversight of various operating matters. Valley's Risk Committee Chairman receives a \$20,000 retainer. All other committee chairmen receive a retainer of \$7,500. There is an attendance fee of \$2,500 for each committee meeting except Trust for which the attendance fee is \$1,500.

### DIRECTOR EQUITY AWARDS

Our 2016 Long-Term Stock Incentive Plan (the "2016 Plan") provides for our non-employee directors to be eligible recipients of equity awards limited to not more than \$300,000 annually per director. The 2016 Plan was approved by our shareholders.

After our 2018 annual meeting, each non-management director received a \$60,000 restricted stock award ("RSA") as part of their annual retainer. The RSAs were granted on the date of the Annual Shareholders meeting, with the number of RSAs determined using the closing market price on the date prior to grant. The RSAs vest on the earlier of the next

Annual Shareholders meeting or the first anniversary of the grant date, with acceleration upon a change in control, death or disability, but not resignation from the board. In 2019 the awards will be granted in restricted stock units and will accelerate upon retirement as well as upon a change in control, death or disability.

### REDUCTION IN AVERAGE DIRECTOR COMPENSATION COMMENCING IN APRIL 2019

In January 2019, the Compensation Committee recommended and the Board approved a change in director fees, with the expectation that the average director compensation would be reduced. The Compensation and Human Resources Committee recommended that for the 2019 Board year (April to April) that Board meeting fees be reduced from \$4,250 to \$2,000 and committee meeting fees be reduced from \$2,500 to \$1,500 for all committees except the trust committee for which the meeting fees will be reduced from \$1,500 to \$750, that the equity retainer remain at \$60,000 but the cash retainer be increased from \$25,000 to \$50,000. Committee Chair retainers and the Lead Director fee would remain the same. As a result, FW Cook estimated that average director compensation would decline approximately 10% in 2019 compared to 2018.

### DIRECTORS RETIREMENT PLAN

We maintain a retirement plan for non-employee directors which was frozen to new participants and for additional benefit accruals in 2013. The plan provides 10 years of annual benefits to participating directors with five or more years of service. The benefits commence after a director has retired from the Board and reached age 65. The annual benefit is equal to the director's years of service through December 31, 2013, multiplied by 5%, multiplied by the final annual retainer paid to directors as of December 31, 2013 (\$40,000). In the event of the death of the director prior to receipt of all benefits, the payments continue to the director's beneficiary or estate. As a result of amendments to the plan adopted in 2013, participants no longer accrue further benefits.

### DIRECTOR COMPENSATION FOR MR. LIPKIN DURING TRANSITION

In connection with the announcement in November 2017 of the CEO succession from Mr. Lipkin to Mr. Robbins, the Board determined that Mr. Lipkin should continue to serve as chairman until the 2019 Annual Meeting of Shareholders and, as a director, he also should be available to assist and consult with the new CEO and other senior staff at the CEO's request. Mr. Lipkin was paid \$150,000 at the time of his election in April 2018 as non-independent chairman. For his availability to assist and consult, Mr. Lipkin was paid \$350,000 in quarterly installments commencing in April 2018. These transition arrangements and compensation will end at the 2019 Annual Meeting of Shareholders.

# STOCK OWNERSHIP OF MANAGEMENT

# AND PRINCIPAL SHAREHOLDERS

STOCK OWNERSHIP OF DIRECTORS AND EXECUTIVE OFFICERS. The following table contains information about the beneficial ownership of our common stock at February 1, 2019 by each director and by each of our Named Executive Officers ("NEOs") named in this proxy statement, and by directors and all executive officers as a group. The information is obtained partly from each director and by each NEO and partly from Valley.

	Number of				
Name of Beneficial Owner	Shares	Shares		Percent of	
Name of Beneficial Owner	Beneficially	y	Class (2)		
	Owned <sup>(1)</sup>				
Directors and Named Executive Officers:					
Andrew B. Abramson	260,977	(3)	0.08	%	
Robert J. Bardusch	12,343				
Peter J. Baum	52,755	(4)	0.02		
Pamela R. Bronander	43,330	(5)	0.01		
Eric P. Edelstein	37,443		0.01		
Alan D. Eskow	319,189	(6)	0.10		
Thomas A. Iadanza	76,377		0.02		
Ronald H. Janis	45,189	(7)	0.01		
Graham O. Jones	896,722	(8)	0.27		
Gerald Korde	2,330,202	(9)	0.70		
Michael L. LaRusso	46,692	(10)	0.01		
Marc J. Lenner	228,749	(11)	0.07		
Gerald H. Lipkin	559,615	(12)	0.17		
Ira Robbins	105,921	(13)	0.03		
Suresh L. Sani	67,406	(14)	0.02		
Lisa J. Schultz	20,000		0.01		
Jennifer W. Steans	4,074,964	(15)	1.23		
Jeffrey S. Wilks	429,563	(16)	0.13		
Directors and Executive Officers as a group (26 persons)	9,913,776	(17)	2.99		

Beneficially owned shares include shares over which the named person exercises either sole or shared voting power or sole or shared investment power. It also includes shares owned (i) by a spouse, minor children or by (1) relatives sharing the same home, (ii) by entities owned or controlled by the named person, and (iii) by the named

(1) person if he or she has the right to acquire such shares within 60 days by the exercise of any right or option. Unless otherwise noted, all shares are owned of record and beneficially by the named person. For executives and directors, the number of shares includes unvested restricted stock.

For purposes of calculating these percentages, there were 331,484,485 shares of our common stock outstanding as (2) of February 1, 2019. For purposes of calculating each individual's percentage of the class owned, the number of shares underlying stock options

held by that individual are also taken into account to the extent such options were exercisable within 60 days.\* This total includes 15,343 shares held by Mr. Abramson's wife, 13,349 shares held by his wife in trust for his

(3) children, 9 shares held by a family trust of which Mr. Abramson is a trustee, 40,157 shares held by a family foundation, 10,401 shares held in self-directed IRA, and 2,636 shares in a self-directed IRA held by his wife. Mr. Abramson disclaims beneficial ownership of shares held by his wife and shares held for his children.

(4) This total includes 6,150 shares held by a trust for the benefit of Mr. Baum's children of which Mr. Baum is the trustee.

(5) This total includes 5,992 shares held by Ms. Bronander's children, and of this total, 972 shares are pledged as security by her adult son.

This total includes 51,796 shares held by Mr. Eskow's wife, 5,779 shares held in Mr. Eskow's 401(k) plan, 10,578 (6) shares held in his Roth IRA, 1,584 shares held in his IRA, 13.871 shares held jointly with his wife, 1,544 shares in

an IRA held by his wife, and 21,170\* shares purchasable pursuant to stock options exercisable within 60 days.

- (7) This total includes 10,205 shares held by Mr. Janis wife.
- (8) This total includes 7,124 shares owned by trusts for the benefit of Mr. Jones' children of which his wife is co-trustee.

This total includes 72,133 shares held jointly with Mr. Korde's wife, 338,923 shares held in the name of Mr. Korde's (9) wife, 890,352 shares held by his wife as custodian for his children, 315,378 shares held by a trust of which

- Mr. Korde is a trustee, and 126,438 shares held in Mr. Korde's self-directed IRA.
- (10) This total includes 18,760 shares held jointly with Mr. LaRusso's wife. This total includes 22,504 shares held in a retirement pension, 618 shares held by Mr. Lenner's wife, 31,717 shares held by his children, shares held by a trust of which Mr. Lenner is 50% trustee (Mr. Lenner is an indirect
- (11) beneficiary of only 25% of the trust and disclaims any pecuniary interest in the ownership of the other portion of the trust), 20,052 shares held by a charitable foundation.

This total includes 342,760 shares held in the name of Mr. Lipkin's wife, 6,946 shares held in Mr. Lipkin's wife's Roth IRA, 154 shares held jointly with his wife, 889 shares held in a Roth IRA, 58 shares held in his 401(k) plan, (12) and 44 010 here in the state of the state

- and 44,819 shares held by a family charitable foundation of which Mr. Lipkin is a co-trustee. This total includes 44,016\* shares purchasable pursuant to stock options exercisable within 60 days.
- (13) This total includes 2,000 shares held by Mr. Robbins' wife and 307 shares held in trusts for benefit of Mr. Robbins' nieces.
- <sup>(14)</sup>This total includes 5,705 shares held in Mr. Sani's Keogh Plan, 5,705 shares held in trusts for benefit of his children, 44,390 shares held in pension trusts of which Mr. Sani is co-trustee.

This total includes 729,700 shares held by Ms. Steans' spouse, 211,468 shares held by her spouse in a trust,

(15) 868,890 shares held in a family trust of which Ms. Steans is a trustee, 651,374 shares held by a partnership of which Ms. Steans is one of three partners and shares held in custody for her child. Ms. Steans has 20,000 shares in her own name. The remaining 4,049,997 shares are pledged as security for loans.

This total includes 74,026 shares held by Mr. Wilks' wife, 10,058 shares held by his wife in trust for one of their (16) children, 2,747 shares held jointly with his wife for a family foundation, 20,346 shares as trustee for the benefit of

their children, 12,187 shares as trustee for

the benefit of his wife, 266,804 shares held in estate created trusts for which Mr. Wilks and his wife are trustees and under which Mr. Wilks' wife is a beneficiary. Mr. Wilks disclaims beneficial ownership of shares held by the estate created trusts.

This total includes 306,339 shares owned by 8 executive officers who are not directors or named executive officers, which total includes 12,264 shares in 401(k) plans and/or IRAs, 149 indirect shares, and  $6,602^*$  shares (17)

<sup>(17)</sup> purchasable pursuant to stock options exercisable within 60 days. The total does not include shares held by the Bank's trust department in fiduciary capacity for third parties.

\* See the Outstanding Equity Awards table below for each of the NEO's outstanding awards and information on restricted stock which has not vested. As of the record date of February 19, 2019, exercisable options outstanding have exercise price that is higher than Valley's market price.

OUR HEDGING POLICY. We adopted a policy that prohibits hedging of Valley equity securities for directors, executives and officers with the title of First Senior Vice President or above. While there is no prohibition against employees who do not hold the title of First Senior Vice President or above hedging equity securities, these employees are not eligible for annual stock awards and are prohibited from trading Valley securities while in the position of material non-public information. The anti-hedging policies are set forth in full below.

Short Sales. Directors and officers at the level of First Senior Vice President and above may not engage in short sales of the Company's securities (sales of securities that are not then owned), including a "sale against the box" (a sale with delayed delivery).

Publicly Traded Options. Directors and officers at the level of First Senior Vice President and above may not engage in transactions in publicly traded options in the Company's securities, such as puts, calls and other derivative securities, on an exchange or in any other organized market. Directors and officers at the level of First Senior Vice President and above also may not engage in such transactions privately (excluding Company granted stock options or phantom stock options).

Hedging Transactions. Directors and officers at the level of First Senior Vice President and above are prohibited from entering into hedging transactions or similar arrangements involving Company securities, such as equity swaps, collars, exchange funds and forward sale contracts. These hedging transactions allow an owner of securities to lock in much of the value of his or her stock holdings, often in exchange for all or part of the potential for upside appreciation in the stock.

PRINCIPAL SHAREHOLDERS. The following table contains information about the beneficial ownership at December 31, 2018 by persons or groups that beneficially own 5% or more of our common stock.

	Number of	
Name and Address of Banaficial Owner	Shares	Percent of
Name and Address of Beneficial Owner	Beneficially	Class <sup>(1)</sup>
	Owned	
BlackRock, Inc. <sup>(2)</sup>	11 100 659	12 200%
55 East 52nd Street, New York, NY 10055	44,400,658	15.59%
The Vanguard Group <sup>(3)</sup>	20 569 904	0.22
100 Vanguard Blvd., Malvern, PA 19355	30,568,804	9.22
State Street Corporation <sup>(4)</sup>	16,642,732	5.02
One Lincoln Street Boston, MA 02111	10,042,732	5.02

(1) For purposes of calculating these percentages, there were 331,484,485 shares of our common stock outstanding as of February 1, 2019.

Based on a Schedule 13G/A Information Statement filed January 31, 2019 by BlackRock, Inc. The Schedule (2)13G/A discloses that BlackRock has sole voting power as to 43,624,080 shares and sole dispositive power as to 44,400,658 shares, and 0 shares as to shared voting power and shared dispositive power.

Based on a Schedule 13G/A Information Statement filed February 11, 2019 by The Vanguard Group. The Schedule (3) 13G/A discloses that The Vanguard Group has sole voting power as to 318,539 shares, shared voting power as to 31,051 shares, sole dispositive power as to 30,249,870 shares, and shared dispositive power as to 318,934 shares. Based on a Schedule 13G Information Statement filed February 14, 2019 by State Street Corporation. The
(4) Schedule 13G discloses that State Street Corporation has 0 shares as to sole voting power and sole dispositive power and; 15,649,438 as to shared voting power and 16,642,731 shares as to shared dispositive power.

# EXECUTIVE COMPENSATION COMPENSATION DISCUSSION AND ANALYSIS ("CD&A") EXECUTIVE SUMMARY

Say-on-Pay Vote

At the 2018 Annual Meeting of Shareholders, approximately 90% of the votes cast were in favor of the advisory vote to approve executive compensation. We believe that our recent "say-on-pay" results reflect our commitment to providing our executives with compensation that is in alignment with our shareholders' short and long term interests. The results also favorably reflected our continuing outreach program to our large institutional shareholders and the changes that we made to our compensation program as a result of those conversations. We continue to make additional changes to our compensation program, including putting an even greater emphasis on performance based compensation.

In February 2019, the Compensation and Human Resources Committee (the "Committee") made compensation decisions based on 2018 results considering the input we received from our shareholder engagement. In addition, the Committee reviewed the reports of major proxy advisory firms on the say on pay vote and again asked the Committee's independent compensation consultant, Frederic W. Cook & Co., Inc. ("FW Cook"), to provide an analysis of the executive compensation program.

Key Compensation Decisions and Actions

As discussed below under "Our Company's Performance" we believe that our management, under the leadership of our new President and CEO, continued to make meaningful strides in transitioning the Company into one that is able to more effectively capitalize on the opportunities in the markets we serve. We continue to significantly invest in technology which we believe will allow us to compete in the new digital environment. We also continue to look to cut costs and expenses. This was reflected in 2018 through the improvement in one of the two key metrics which we use to measure Company performance - Total Shareholder Return ("TSR"). Our one year 2018 relative TSR was in the 49th percentile compared to the KBW Regional Bank Index (the "KBW Index") and was in the 60th percentile when measured against our self-selected peer group.

Net income for the year ended December 31, 2018 was \$261.4 million, or \$0.75 per diluted common share, compared to 2017 earnings of \$161.9 million, or \$0.58 per diluted common share. Our 2017 results were adversely impacted by (i) \$23.0 million of total charges from the impact of the Tax Cuts and Jobs Act and the writedown of State deferred tax assets, (ii) \$9.9 million (\$5.8 million after-tax) in charges related to the "LIFT" program, and (iii) and \$2.6 million (\$2.3 million after-tax) of expenses related to our acquisition of USAmeriBancorp, Inc. ("USAB"). The Committee viewed

the Company's overall financial performance in 2018 to be positive, while acknowledging that more work needs to be done to fully implement the Company's strategic plan.

The following is a summary of how we approached our 2019 compensation program based on 2018 results: Increased Mr. Robbins' actual total direct compensation (salary, non-equity incentive award and equity awards) approximately 23% over 2017 levels and 12% over his target 2018 compensation in recognition of his 2018 promotion and accomplishments in the position of President and CEO;

Increased Mr. Robbins' non-equity incentive award by \$210,000, or 47% from 2017, and by \$65,000, or 11%, from 2018 target amounts;

Increased Mr. Robbins' equity compensation by \$250,000, or 20%, from both his 2017 amount and his 2018 target amount;

Set Mr. Robbins' 2019 target total direct compensation at \$3,300,000, compared to target direct compensation of \$2,695,000 and actual direct compensation of \$3,010,000 for 2018 to reflect the multi-year ramp up to median compensation levels (Mr. Robbins' 2019 target total direct compensation remains below the peer median);

Modified the performance based nature of the compensation program to increase from 2/3 to 3/4 performance equity awards and to increase from 25% to 40% the relative TSR component of our performance equity awards to better align realized pay with shareholder value creation;

Continued to grant performance equity awards that cliff vest at the end of three years based on our growth in tangible book value and relative TSR;

Continued to limit the maximum payout on the relative TSR portion of the performance equity awards to target if the TSR is negative;

As a result of the 2017 Tax Act reducing the marginal corporate tax rate from 35% to 21%, the Committee, with respect to outstanding awards, deducted from the reported increase in Tangible Book Value an amount attributable to a reduction in the tax rate and increased target performance levels for new awards.

The Company's "TSR" refers to the Company's share price performance (plus dividends); the result is ranked relative to

the performance of the KBW Index during the relevant period.

In reviewing compensation, the Committee did not take into consideration, and the preceding bullet points exclude the change, in the pension value and "all other compensation" which is included in the compensation for each named executive officer ("NEO") as determined under SEC rules and set forth in the Summary Compensation Table on page 32.

Our Company's Performance

Other highlights of 2018 include:

The continuing implementation of our "LIFT" earning enhancement program;

The implementation of our strategic plan to target technology resources to more value-added activities and deliver on the financial banking experience expected by our customers;

The integration of USAB, which acquisition was completed effective January 1, 2018, the largest acquisition ever undertaken by the Company;

A 61% increase in net income in 2018 compared to 2017 and a 30% increase in net interest income in 2018 compared to 2017; and

A one year TSR in 2018 which was in the 49th percentile of the KBW Index, and in the 60th percentile when measured against our self-selected peer group, even though it was negative.

Key Governance Features

We have implemented the following governance features:

Independent compensation consultant. FW Cook, our compensation consultant, reports directly to the Committee and provides no services to Valley or management.

Risk management. We focus on risk management and design and monitor our plans to discourage unnecessary or excessive risk taking.

No hedging or pledging. We do not allow hedging or pledging of Valley securities by executive officers. Clawback policy. We have a clawback policy that allows for the recovery of unvested equity and unpaid cash bonus awards in the event of a material financial restatement or material misconduct by an executive. The policy also provides for the recoupment of vested incentive awards of stock and cash in the event of intentional fraud or intentional misconduct by an executive.

Hold-past termination. If an NEO terminates employment for any reason and such termination results in the acceleration of equity awards, 50% of the shares of common stock underlying the equity awards must be held for a period of 18 months following the date of termination.

Stock ownership guidelines. We imposed significant revised and increased stock ownership requirements on our executives.

OUR COMPENSATION PHILOSOPHY

We believe that Valley's executive compensation should be structured to balance the expectations of our shareholders, our regulators and our executives. We have adopted a compensation philosophy that seeks to achieve this balance by taking into consideration the following:

Pay-for-Performance: Rewarding qualitative achievements by management which contribute to our operational and strategic performance;

Benchmarking: Making compensation awards after considering the executive compensation programs and practices of our peer group; and

Balanced Pay Mix: Providing a mixture of short-term and long-term financial rewards to our executives.

The Committee uses a balanced approach in making compensation-related decisions. The important factors the Committee considered this year include:

Management's focus on our earnings enhancement and expense reduction program;

Our year over year increase in earnings;

Our increase in percentile rank in TSR relative to our peer companies and tangible book value growth; Maintaining Valley's strong commitment to credit quality;

Development of a long term strategic plan which supports Valley's franchise growth; and

Recruiting, developing and engaging talent to deliver on Valley's goals as well as plan for succession.

### OUR COMPENSATION PROCESS

Our Committee sets the compensation of our CEO and all our NEOs, as well as all executive officers. We met 6 times during 2018 and early 2019 to discuss NEO compensation for 2018. At Committee meetings the Committee holds in-depth executive sessions at which our independent compensation consultant is present and provides advice.

The Committee has the authority to directly retain the services of independent compensation consultants and other experts to assist in fulfilling its responsibilities. The Committee engaged the services of FW Cook, a national executive compensation consulting firm, to review and provide recommendations concerning all the components of the Company's executive compensation program. FW Cook performs services solely on behalf of the Committee and has no relationship with the Company or management except as it may relate to performing such services. FW Cook assists the Committee in defining Valley's peer companies for executive compensation and practices and in benchmarking our executive compensation program against the peer group. FW Cook also assists the Committee with all aspects of the design of our executive and director compensation programs. The Committee assessed the independence of FW Cook and concluded that no conflict of interest exists that prevents FW Cook from independently representing the Committee.

A representative of FW Cook was present and provided advice at all our meetings, including executive sessions. Pre-meetings were held with the Chairman of the Committee to establish the agenda for each meeting. The compensation consultant attended the pre-meetings.

Mr. Robbins, our CEO, and other NEOs attended portions of the meetings. Mr. Robbins presented and discussed with the Committee his recommendations for compensation for the NEOs and the executive team without the other NEOs present. Mr. Robbins neither made a recommendation to the Committee about his own compensation nor was he present when his compensation was discussed or set by the Committee. The Committee also sought input from external counsel. The Committee sets executive compensation with only Committee members, consultants, and external counsel present after presentations by the CEO.

### OUR PEER GROUP

In setting compensation for our executives, we compared total compensation, each compensation element, and Valley's financial performance to a peer group. For purposes of determining 2018 compensation, our peer group consisted of 20 bank holding companies, each with assets within a reasonable range above and below Valley's asset size. Seven of these companies are in the NY/NJ/CT metropolitan area or Florida and the thirteen other bank holding companies are located throughout the country and have sizes and business models similar to Valley. The Committee believes that this peer group is an appropriate group for comparison with Valley for two primary reasons:

The companies in the peer group are located in our market areas or comparable locations; and

The companies in the peer group are, on average, similar in size and complexity to Valley.

Appendix A, on page 49, lists all financial institutions in the peer group. The peer group consists of companies with assets between \$10.6 billion and \$51.9 billion and market capitalization between \$674 million and \$5.7 billion. Valley ranked in the 72nd and 26th percentile in asset size and market capitalization, respectively, against the peer group. The Committee compares the salaries, equity compensation and non-equity incentive compensation we pay to our NEOs with the same compensation elements paid to executives of the peer group companies available from public data. The Committee refers to this peer group information when setting our CEO compensation and that of our other NEOs and generally targets CEO and NEO total compensation at levels that are at the median of our peer group.

#### ELEMENTS OF PAY

The following table summarizes the key components of our compensation program for our NEOs and the purpose of each component:

Component	Key features	Purpose
component	Cortain auch normant based on position	i uipose
Salary	Certain cash payment based on position,	èOffers a stable source of income.
•	responsibilities and experience.	
Non-Equity	Annual cash awards which are tied to	Intended to motivate and reward executives for
Incentive	èachievement of both company and	èachievements of short-term (one year) company and
Awards	individual goals.	individual goals.
Time Vested	Equity incentives earned based on	intended to create alignment with shareholders and
Equity Awards	performance and vested over time.	promote retention.
Performance	Equity incentives earned based upon	Intended to focus on achievement of company
	èperformance and vested based on meeting	èperformance objectives, relative TSR and growth in
Equity Awards	performance targets.	tangible book value (as defined below).

#### Salary

Salaries are determined by an evaluation of individual NEO responsibilities, compensation history, as well as peer comparison.

Non-Equity Incentive Awards

We award non-equity incentive awards in February. A target award is established based on a percentage of the executive's base salary and the actual award is determined based on each NEO's performance against a scorecard of metrics established in the prior year.

Time Vested Equity Awards

We award time vested restricted stock unit awards in February

which vest pro rata on an annual basis over a three-year period.

#### Performance Equity Awards

We award performance based awards. Consistent with prior years, awards granted in 2019 vest based on the Company's adjusted Growth in Tangible Book Value and relative TSR performance against the KBW Index measured over a three-year performance period. However, unlike prior years, the percentage of performance based awards which vest based on relative TSR performance has been increased from 25% to 40%.

#### OVERALL DESIGN AND MIX OF EQUITY GRANTS

Consistent with 2017 and 2018 awards, the following table summarizes the overall design and mix of our annual long-term equity incentives granted for 2019:

Form of Award	Percentage of Total Target Equity Award Value	Purpose	Performance Measured	Earned and Vesting Periods
Time Vested Award	25%	Encourages retention. Fosters shareholder mentality	N/A	Vests on the first, second, and third anniversaries of the grant
Time vested Award	2370	among the executive team.		date.
Growth in Tangible Book Value Performance Award	45%	Encourages retention and ties executive compensation to our operational performance.	Growth in Tangible Book Value (as defined)	Earned and vests after three-year performance period based on Growth in Tangible Book Value.
TSR Performance Award	30%	Encourages retention and ties executive compensation to our long-term market performance.	Relative TSR	Earned and vests after three-year performance period based on TSR against the KBW Index.

The percentage mixes described in the chart above are based on the dollar value of the awards granted. In 2019, all equity awards were in the form of restricted stock units ("RSUs"). The dollar value is translated into a number of units

using the closing price of our common stock the day before the effective date of the grant.

### 2018 TIME VESTED AWARDS

For Mr. Robbins and the other NEOs, 25% of the aggregate dollar value of their target annual equity awards granted for 2018 was in the form of time-based vesting restricted stock unit awards. Once granted, the awards vest based solely on continued service with the Company, with one third vesting on each February 1st thereafter. 2018 GROWTH IN TANGIBLE BOOK VALUE AWARDS

Growth in Tangible Book Value, when used in this CD&A, means year over year growth in tangible book value, plus dividends on common stock declared during the year, excluding other comprehensive income ("OCI") recorded during the year. The Committee chose Growth in Tangible Book Value over a three-year period because it believes that this metric is a good indicator of the performance and shareholder value creation of a commercial bank. The adjustment for dividends allows the Committee to compare our performance to our peers which pay different amounts of dividends. The exclusion of OCI avoids changes in tangible book value not viewed as related to financial performance. Consistent with the terms of the award agreements for the restricted stock units and the 2016 Stock Plan, the Committee has the authority to adjust the calculation of the Growth in Tangible Book Value for certain items that are one time in nature. The Committee uses this authority to avoid either penalizing or rewarding executives for decisions which may adversely or positively affect long term growth of the Company. For example, when it determined the amounts earned with respect to awards made in January 2016 which vested in January 2019, the Committee adjusted the calculation of the Growth in Tangible Book Value for 2018 and determined that a negative adjustment would be made to reflect the unanticipated positive impact arising from the new lower corporate tax rates. For Mr. Robbins and the other NEOs, 45% of the aggregate dollar value of their equity awards granted for 2018 were in the form of performance RSUs to be earned based upon Growth in Tangible Book Value (each, a Growth in Tangible Book Value Performance Award). The Growth in Tangible Book Value Performance Awards are earned based on average annual Growth in Tangible Book Value during the years 2019 through 2021. Earned Growth in Tangible Book Value Performance Awards vest on February 1 after the end of the 3-year performance period following Committee certification of performance results. The number of shares that can be earned may range from 0% to 175% of the target, depending on performance (with linear interpolation between performance levels) as follows:

Average Annual Growth in Tangible Book Value 2019-2021	Percentage of Target Shares Earned
Below 10.35%	None
10.35% (Threshold)	50%
12.0% (Target)	100%
14.75% or higher (Maximum)	175%

At its February 2019 meeting, the Committee made the determination to increase the Maximum performance level from 13.65% to 14.75% to further motivate outperformance and the creation of shareholder value, with a corresponding increase to the Maximum payout from 150% to 175% of the target number of shares. Growth in Tangible Book Value Performance Awards are settled in common stock with any dividend equivalents accrued during the performance period paid in cash. The increase in Maximum was determined by the Committee with the advice of the Compensation Consultant after reviewing the Company's multi-year strategic plan as well as peer company practices, which most commonly have a Maximum payout equal to 200% of target. The table below shows the status of the performance based equity awards subject to vesting based on Growth in Tangible Book Value for awards granted in 2016 (for 2015 performance), in 2017 (for 2016 performance) and in 2018 (for 2017 performance). Prior to 2018, the Threshold was 9.5%, the Target was 11% and the Maximum was 12.5%. In 2018 increases were made due to the Tax Act and the Threshold was 10.35%, the Target was 12% and the Maximum was 13.65%. Note that the status reported in the below tables for other than 2016 awards is not necessarily indicative of what will ultimately be paid out to our NEOs as these awards are based on cumulative performance results for the respective full three-year performance periods. The 2016 awards yested in January 2019 at above Target performance

(124% payout) due to the three-year Growth in Tangible Book Value of 11.73%. Growth in Tangible Book Value

Grant Date Performance in 2016 Performance in 2017 Performance in 2018 Cumulative Performance Measured to Year End 2018

1/30/2016	12.51%	11.63%	11.06%	11.73%
1/28/2017	N/A	11.63%	11.06%	11.35%
1/24/2018	N/A	N/A	12.36%*	12.36%*

\* Excludes a negative adjustment for the Tax Act but with higher Target (12%), Max (13.65%) and Threshold (10.35%) levels.

### 2018 RELATIVE TSR PERFORMANCE AWARDS

For Mr. Robbins and the other NEOs, 30% of the aggregate dollar value of their target annual equity awards granted for 2018 was in the form of RSUs to be earned based on the Company's relative TSR for the 3-year performance period from January 2019 through December 2021 against the KBW Index (a TSR Performance Award). The KBW Index is used as a broad indicator of Valley's relative market performance. Earned TSR Performance Awards vest at the end of the 3-year performance period and will be settled on February 1 following the end of the three-year performance period. The number of shares that may be earned ranges from 0% to 150% of the target, depending on performance (with linear interpolation between performance levels) as follows:

Percentage of Target Shares Earned

Below 25<sup>th</sup> percentile of peer group None

 $25^{\text{th}}$  percentile of peer group (Threshold) 50%

50<sup>th</sup> percentile of peer group (Target) 100%

75th percentile of peer group (Maximum) 150%

If the Company has a negative TSR on an absolute basis at the end of the three-year performance period, then the maximum number of shares that could be earned, regardless of the Company's TSR relative to its peer group, would be 100% of target. TSR Performance Awards are settled in common stock with any dividend equivalents accrued during the performance period paid in cash.

The Company's cumulative TSR was 5.01% for the three-year period ended December 31, 2018. The percentile rank against Valley's peer group was 20.22% for that time period. Accordingly, none of 2016 TSR Performance Awards vested in 2019, which was also the case for the 2015 TSR Performance Awards.

PAY DETERMINATIONS

Summary

TSR

The Committee increased Mr. Robbins' total direct compensation by \$560,000, or approximately 23%, from last year. More specifically, the Committee made the following compensation determinations with respect to Mr. Robbins: Increased his base salary by \$100,000;

Increased his non-equity incentive award to \$660,000 for 2018 from \$450,000 for 2017; and

Increased his total equity award to \$1,500,000 from \$1,250,000 for 2017.

The Committee believes that, as President and CEO, Mr. Robbins' compensation, more than any other NEO, should reflect the overall performance of the Company rather than

individual achievements. The Committee believes that the compensation determination that it made reflects the Company's financial performance in 2018. The large increase in Mr. Robbins' compensation was due to (i) his appointment to the position of President and CEO effective January 1, 2018, (ii) Mr. Robbins' performance against his individual goals as set forth in his scorecard, (iii) the positive transformation the Company made in 2018 and continues to make, and (iv) the improvement in financial results in 2018 compared to 2017, after adjusting for the Tax Act boost to earnings.

**Rationale for Compensation Decisions** 

In making the compensation decisions described below, the Committee considered the performance of the Company as a whole against goals as well as each NEO's scorecard performance against his 2018 goals.

The chart below provides	s a brief synopsis of the 2018 scorecard of the Company as a whole.
Goal	Performance Relative to Goal
Growth	üCommercial and consumer loans grew substantially
Glowin	<sup>e</sup> BàCore deposits and residential mortgages grew modestly
Efficiency	èüSeveral technology initiatives were launched
Lincicity	X Other efficiency projects were not fully implemented
Profitability	èüTwo major initiatives were successfully completed
FIOInability	BàMixed results in implementing FinTech and profitability measurement tools
Risk Management	èüCredit quality and risk profile levels are acceptable
Customer Focus	èüSuccessful implementation of several major customer initiatives

	ßàBranch transformation continues
Community	è üNEO and senior management community engagement expanded
Employee Empowerment	è üSeveral employee engagement initiatives were launched
Integration of USAB	èüClients and key employees were successfully retained ßàAssimilation of culture needs to be completed
Discussion	
The Committee assigned	significant weight to the Company's scorecard above in assessing Mr. Robbi

The Committee assigned significant weight to the Company's scorecard above in assessing Mr. Robbins' performance. Mr. Robbins was viewed as having materially exceeded his individual goals and materially contributed to the successful goals in the Company's scorecard above. In particular, the Committee considered Mr. Robbins' leadership and his efforts to fundamentally transform the Company into a more competitive institution and the Committee believed that the Company made strong progress in 2018 toward its long term goals. The Committee also weighted heavily the Company's

improved net income and net interest income in 2018. These factors resulted in the Committee increasing Mr. Robbins' base salary and setting his equity and non-equity awards at above target. The Committee's decision to issue Mr. Iadanza equity and non-equity awards at above target was primarily based on the strong loan growth of the Company in 2018 and his strong performance against his scorecard. The other executives' awards were at target which reflected their strong efforts and positive individual scorecards.

Salaries. Mr. Robbins' base salary for 2019 increased to \$900,000 from \$850,000. Other than Mr. Bardusch, who received a \$25,000 increase, none of the other NEOs received any increase in base salary.

Non-Equity Incentive Awards. For each NEO, the Committee sets a target non-equity incentive award calculated as a percentage of such executive's base salary. For 2018, these targets were 70% for Mr. Robbins, 40% for Messrs. Eskow, Iadanza and Janis, and 35% for Mr. Bardusch. The actual non-equity incentive award for Mr. Robbins was higher than last year's award and his target 2018 award by \$210,000 and \$65,000, respectively. The actual non-equity incentive award for Mr. Iadanza was higher than last year's award and his target 2018 award by \$75,000 and \$85,000, respectively. The other NEOs received non-equity incentive awards that were generally consistent with both 2017 awards and target 2018 awards.

The following table shows the non-equity incentive awards for each NEO, as well as the amount of the actual awards relative to target awards.

Non-Equity Incentive Awards

NEO	2018 Base Salary	2018 Target Non-Equity Awards Amount	Non-Equity Incentive	2018 Non-E Award % of I Salary	Equity ds as Base	Non- Incen Awar	
Ira Robbins	\$850,000	\$ 595,000	\$ 660,000	70	%	111	%
Alan D. Eskow	575,000	230,000	230,000	40		100	
Thomas A. Iadanza	600,000	240,000	325,000	40		135	
Ronald H. Janis	515,000	206,000	206,000	40		100	
Robert J. Bardusch	450,000	148,750	150,000	35		101	

While the Target Non-Equity award is measured against the salary set at the beginning of the year, Mr. Bardusch's salary was increased during the year in connection with his appointment as Chief Operating Officer.

Equity Incentive Awards. As with non-equity incentive awards, the Committee sets total target equity incentive awards for each NEO. As described in more detail below, the equity awards are granted in the form of time-based awards (25%) and performance based awards (75%). The Committee in February 2019 made equity awards based on the performance of each executive in 2018.

The table below shows the total equity awards for each NEO relative to target as well as the amount of the actual awards relative to target awards.

0010

		Actual	2018	
	2018 Target	f	Equity	
NEO	Equity	Equity	Incentive	
	Incentive	Incentive	Awards	
	Awards	Awards	as a % of	
		for 2018	Target	
Ira Robbins	\$1,250,000	\$1,500,000	120 %	
Alan D. Eskow	750,000	700,000	93	
Thomas A. Iadanza	750,000	800,000	107	
Ronald H. Janis	700,000	700,000	100	
Robert J. Bardusch	500,000	550,000	110	
NEO	Time Based	l Value	e of Shares	
NEO	Restricted Shares at Grant Date			
Ira Robbins	35,954	\$ 375	5,000	

Alan D. Eskow	16,779	175,000
Thomas A. Iadanza	19,175	200,000
Ronald H. Janis	16,779	175,000
Robert J. Bardusch	13,183	137,500

The following table shows the performance based equity awards issued to our NEOs and the grant date fair value of each award. Of these awards, 60% are subject to vesting based on the attainment of Growth in Tangible Book Value and the remaining 40% are based on relative TSR.

C	Performance Based Stock		Performance Based Stock			
	Awards a	at Target		Awards at Maximum		
Named Executive Officer	Based on TSR	Growth		Based on TSR	Based on Growth in TBV	Total
Ira Robbins	\$ 150 000	in TBV	\$1 125 000	\$ 675 000	12 (	)\$1,856,250
II a KOUDIIIS						
Alan D. Eskow	210,000	315,000	525,000	315,000	551,250	866,250
Thomas A. Iadanza	240,000	360,000	600,000	360,000	630,000	990,000
Ronald H. Janis	210,000	315,000	525,000	315,000	551,250	866,250
Robert J. Bardusch	165,000	247,500	412,500	247,500	433,125	680,625
Other Compensation						

As of January 1, 2017, we established a deferred compensation plan for our NEOs and other selected executives. The deferral plan is intended to provide a retirement savings program for earnings above the limits of the qualified 401(k) Plan. The deferral plan has a similar employer match to the 401(k) Plan. Under the deferral plan, if for the calendar year the executive contributes the maximum to the 401(k) Plan, he or she may elect to defer up to 5% of his or her salary and bonus above the 401(k) limits and the Company will match the executive's deferral amount up to the 5% limit. The deferral plan is described in more detail in "2018 Nonqualified Deferred Compensation - Deferral Compensation Plan".

We also provide perquisites to senior officers. We offer them either a taxable monthly allowance or the use of a company-owned automobile. The automobile facilitates NEO travel between our offices, to business meetings with customers and vendors and to investor presentations. NEOs may use the automobile for personal transportation. Personal use of the automobile results in taxable income to the NEO, and we include this in the amounts of income we report to the NEO and the Internal Revenue Service. Commencing in 2017, the Committee determined that new executives will receive a taxable car stipend, not use of a company owned car, and this may be applied to existing executives as their cars come up for replacement.

We also support and encourage our NEOs to hold a membership in a local country club for which we pay admission costs, dues and other business related expenses. We find that the club membership is an effective means of obtaining business as it allows NEOs to interact with present and prospective customers in a relaxed, informal environment. We require that any personal use of the country club facilities be paid by the NEO. The club membership dues are included as perquisites in our Summary Compensation Table in accordance with SEC guidance. We also provide severance agreements and change in control

agreements to our NEOs. The severance agreements provide benefits to our NEOs in the form of lump sum cash payments if they are terminated by Valley without cause. The terms of these agreements are described more fully in this Proxy Statement under "Other Potential Post-Employment Payments."

The change in control agreements provide for "double trigger" cash payments in the event of a change of control of Valley. These benefits provide the NEOs with income protection in the event employment is terminated without cause following a change in control, support our executive retention goals and encourage their independence and objectivity in considering potential change in control transactions.

Effective for 2019 and thereafter, the Committee, based upon a recommendation from FW Cook, adopted a new program for our executive officers, including our NEOs regarding change in control benefits. Under this new program, change in control benefits are as follows:

For the CEO, three times the sum of salary plus highest cash bonus in the last three years;

For the other NEOs, two times (reduced from three times) the sum of salary plus highest cash bonus in the last three years.

In 2019 Messrs. Robbins, Iadanza and Janis entered into new agreements to reduce their change in control benefits under the new program. Due to the nature of their existing agreements, the new agreements do not go into effect until January 1, 2023. Mr. Bardusch entered into a new agreement which became effective as of January 1, 2019 because his benefits were increased under the new program. Mr. Eskow's existing change in control agreement remains unchanged because his agreement was previously grandfathered.

Also, in connection with the new program, commencing in 2019 all equity awards will provide for accelerated vesting

only upon a "double trigger"; i.e., a change in control followed by a qualifying termination of employment. A more detailed explanation of these and other matters are set forth in this Proxy Statement under "2019 Action to Reduce Certain Change in Control and Retirement Benefits" on page 38.

### OTHER PROGRAM FEATURES

Hold Past Termination: If an NEO terminates employment for any reason and such termination results in the acceleration of equity awards, 50% of the shares of common stock underlying those equity awards must be held for a period of 18 months following the date of termination.

Clawback: Under our "clawback" policy, if there is a material restatement of our financial statements, or material misconduct by the executive which harms the Company financially, the Committee may "clawback" unvested equity awards and unpaid cash bonus awards and in the event of intentional fraud or misconduct by the executive, previously paid or vested awards, as well as unvested awards may be clawed back. Our equity grants to executive officers include another "clawback" provision that allows recapture of the award for certain reasons within specified time periods. No Hedging or Pledging: Valley adopted a policy prohibiting executive officers from entering into hedging and pledging transactions involving Valley's common stock. The Board believes that such transactions, which have the effect of mitigating the risks and rewards of ownership, may result in the interests of management and shareholders of Valley being misaligned.

Stock Ownership: To better align the interests of our NEOs with those of our common shareholders, we require each NEO to own a minimum number of shares of our common stock. Officers are given a five-year window to meet the requirements from the year of their appointment to the position. The Compensation Committee increased the ownership requirements this year. The table below shows the minimum holdings required of each NEO. Shares held by spouse and minor children are counted against the requirement, as well as unvested time vesting restricted stock units.

NEO Minimum Stock Ownership Requirements

Title Minimum Dollar Value of Required Common Stock Ownership

CEO 5 times base salary

Senior EVP 3 times base salary

EVP 2 times base salary

#### INCOME TAX CONSIDERATIONS

Section 162(m) of the Internal Revenue Code ("Section 162(m)") generally disallows a tax deduction to a public corporation for compensation over \$1,000,000 paid in any fiscal year to a company's chief executive officer or other named executive officers (excluding the company's principal financial officer, in the case of tax years commencing before 2018). However, in the case of tax years commencing before 2018, the statute exempted qualifying performance based compensation from the deduction limit if certain requirements were met. The Company's 2016 Long-Term Stock Incentive Plan (the "2016 Stock Plan") includes provisions for performance awards which were intended to allow these awards to be deductible under Section 162(m). Previously, the Company also implemented an Executive Incentive Plan which was designed to allow both time-based restricted stock and cash awards to be deductible under Section 162(m).

Section 162(m) was amended in December 2017 by the Tax Cuts and Jobs Act to eliminate the exemption for performance-based compensation (other than with respect to payments made pursuant to certain "grandfathered" arrangements entered into prior to November 2, 2017) and to expand the group of current and former executive officers who may be covered by the deduction limit under Section 162(m). While the Company's shareholder approved incentive plans were previously structured to provide that certain awards could be made in a manner intended to qualify for the performance-based compensation exemption, that exemption will no longer be available for future tax years (other than with respect to certain "grandfathered" arrangements as noted above). The Compensation Committee expects in the future to authorize compensation in excess of \$1,000,000 to named executive officers that will not be deductible under Section 162(m).

### COMPENSATION COMMITTEE REPORT AND CERTIFICATION

The Compensation and Human Resources Committee has reviewed and discussed the Compensation Discussion and Analysis with management and, based on that review and those discussions, it has recommended to the Board of Directors that the Compensation Discussion and Analysis be included in this Proxy Statement. Gerald Korde, Committee Chairman Andrew B. Abramson Eric P. Edelstein Michael L. LaRusso Marc J. Lenner Suresh L. Sani Jennifer W. Steans EQUITY COMPENSATION PLAN INFORMATION The following table provides information regarding our equity compensation plan as of December 31, 2018.

				Number of
	Number of			shares remaining
	shares to	W	eighted	available for
	be issued	av	erage	future issuance
Plan Category	upon	ex	ercise price	under equity
	exercise of	on	out-standing	compensation
	outstanding	, op	tions and	plans (excluding
	options and rights rights*			shares
				reflected in the
				first column)
Equity compensation plans approved by security holders	2,852,300	\$	6.86	5,476,751
Equity compensation plans not approved by security holders				
Total	2,852,300	\$	6.86	5,476,751

Amount includes 1,051,787 options outstanding with a weighted average exercise price of \$6.86; 1,800,513 \* performance-based restricted stock units measured at maximum vesting at December 31, 2018. Amount does not include 1,720,968 outstanding restricted shares and 178,544 outstanding restricted stock units acquired from the merger with USAB on January 1, 2018.

#### SUMMARY COMPENSATION TABLE

The following table summarizes all compensation in 2018, 2017 and 2016 earned by our chief executive officer, chief financial officer and the three most highly paid executive officers (NEOs) for services performed in all capacities for Valley and its subsidiaries.

				Change in			
				Pension Value			
		Stock Awards <sup>(1)</sup>	Non-Equity	and	All Other	1) Total	
Name and Principal Position	Incentive Plan		Non-Qualified	Compen-sation <sup>(4)</sup>			
		Awarus	Compen-sation <sup>(2)</sup>	Deferred	Compen-sation()		
			_	Compen-sation			
				Earnings <sup>(3)</sup>			
Ira Robbins	2018\$850,000	)\$1,468,505	5\$ 660,000	0	\$ 206,414	\$3,184,919	
President and CEO	2017750,000	1,250,000	450,000	80,405	142,745	2,673,150	
	2016525,000	750,000	250,000	45,718	77,757	1,648,475	
Alan D. Eskow	2018575,000	685,306	230,000	0	156,210	1,646,516	
Senior EVP, CFO and	2017575,000	675,000	250,000	15,279	156,701	1,671,980	
Corporate Secretary	2016545,750	675,000	200,000	0	118,714	1,539,464	
Thomas A. Iadanza	2018600,000	783,198	325,000	0	106,251	1,814,449	
Senior EVP and							
Chief Banking Officer							
Ronald H. Janis	2018515,000	685,306	206,000	0	90,006	1,496,312	
Senior EVP and	2017500,000	800,000	250,000	0	50,131	1,600,131	
General Counsel							
Robert J. Bardusch	2018450,000	538,447	150,000	0	44,170	1,182,617	
Senior EVP and COO							

Stock awards reported in 2018 reflect the grant date fair value of the restricted stock unit and performance based restricted stock unit awards under Accounting Standards Codification Topic No. 718, Compensation-Stock Compensation ("ASC Topic 718") granted by the Compensation Committee based on 2018 results. The grant date fair value of time based restricted stock unit awards reported in this column for each of our NEOs was as follows: Mr. Robbins, \$375,000, Mr. Eskow, \$175,000; Mr. Iadanza, \$200,000; Mr. Janis, \$175,000 and Mr. Bardusch \$137,500. Restrictions on time based restricted stock unit awards lapse at the rate of 33% per year. The grant date fair value of performance based restricted stock units reported in this column for each of our NEOs is the target value. Restrictions on performance based awards lapse based on achievement of the performance goals set forth in the performance goals vest on February 1st following the three-year performance period. The value on grant date of the performance based restricted stock unit awards based restricted stock unit award agreement. Any shares earned based upon performance goal achievement at target and maximum would be as follows:

Name	Target Value at Grant Date FV	Maximum Value at Grant Date
Ira Robbins	\$1,093,505	\$1,809,015
Alan D. Eskow	510,306	844,215
Thomas A. Iadanza	583,198	964,797
Ronald H. Janis	510,306	844,215
Robert J. Bardusch	400,947	663,297

(1)

(2) For 2018, represents the non-equity incentive award paid in cash in 2019 based on 2018 performance. Non-Equity awards earned for the years ending before 2018 were distributed as follows: 50% of the non-equity award was paid

on award and the remaining balance was paid in eight equal quarterly cash installments. Represents the change in the present value of pension benefits from year to year, taking into account the age of each NEO, a present value factor, and interest discount factor based on their remaining time until retirement. The

(3) annual increase in present value of Mr. Robbins and Mr. Eskow accumulated benefits as of December 31, 2018 was a net decrease of \$62,532 and \$202,373 from the present value reported as of December 31, 2017, respectively, therefore, the amount reported for 2018 is zero. The decrease is attributable to the increase in the discount rate from 3.69% to 4.30%.

All other compensation includes perquisites and other personal benefits paid in 2018 including automobile, accrued (4) dividends on nonvested restricted stock and restricted stock units, 401(k) contribution payments, 401(k) SERP

<sup>(4)</sup> contribution payments by Valley (including interest earned) and group term life insurance and club dues (see table below).

Name	Auto <sup>(1)</sup>	Accrued Dividends Earned on Nonvested Stock Awards <sup>(2)</sup>	401(k) <sup>(3)</sup>	DCP <sup>(4)</sup>	GTL <sup>(5)</sup>	Club Dues	Other	Total
Ira Robbins	\$7,704	\$ 94,626	\$13,750	\$56,424	\$1,140	\$28,924	\$3,846	\$206,414
Alan D. Eskow	14,484	72,612	13,750	30,963	20,632	0	3,769	156,210
Thomas A. Iadanza	8,005	45,333	13,750	31,149	7,524	0	490	106,251
Ronald H. Janis	21,150	21,003	13,750	24,527	7,276	0	2,300	90,006
Robert J. Bardusch	5,663	19,512	13,750	0	1,055	0	4,190	44,170

(1) Auto represents the cost to the Company of the portion of personal use of a company-owned vehicle by the NEO and, parking (if applicable), during 2018.

Accrued dividends on non-vested time and performance based restricted stock units until such time as the vesting (2)takes place. Dividends on performance based units are accrued at target and are only paid to the extent the underlying award vests.

After one year of employment, the Company provides to all full time employees in the plan including our NEOs, (3)up to 100% of the first 4% of pay contributed and 50% of the next 2% of pay contributed. An employee must save at least 6% to get the full match (5%) under the 401(k) Plan.

Effective January 1, 2017, Valley established the Valley National Bancorp Deferred Compensation Plan for the benefit of certain eligible employees, see Deferred Compensation Plan under the 2018 Nonqualified Deferred

(4) Compensation below. If the NEO utilizes the 401(k) to the maximum, for amounts over the maximum compensation amount allowed under the 401(k), the NEO may elect to defer 5% of the excess and the Company will match that deferral compensation.

(5) GTL or Group Term Life Insurance represents the taxable amount for over \$50,000 of life insurance for benefits equal to two times salary. This benefit is provided to all full time employees.

#### GRANTS OF PLAN-BASED AWARDS

The following table represents the grants of awards to the NEOs in 2019 for 2018 performance made under the 2016 Stock Plan.

							All Other	
		Estimated Possible Payouts		Estimated Possible		Stock	Grant Date	
		Under			Payouts		Awards:	Fair Value of
				Under Equity Incentive		Number of Stock		
					Plan Awards (#) <sup>(1)</sup>		Shares of	Awards <sup>(2)</sup>
							Stock <sup>(1)</sup>	
Name	Grant Date	Threshold Tar	rget	Maximum	Thresh <b>Tar</b> get	Maximum		
Ira Robbins	2/12/2019	\$5	95,000	\$1,190,000	53,931107,862	177,973		\$ 1,093,505
	2/12/2019						35,954	375,000
Alan D. Eskow	2/12/2019	230	0,000	460,000	25,16850,336	83,055		510,306
	2/12/2019						16,779	175,000
Thomas A. Iadanza	2/12/2019	240	0,000	480,000	28,76357,526	94,918		583,198
	2/12/2019						19,175	200,000
Ronald H. Janis	2/12/2019	200	6,000	412,000	25,16850,336	83,055		510,306
	2/12/2019						16,779	175,000
Robert J. Bardusch	2/12/2019	143	8,750	297,500	19,77539,549	65,256		400,947
	2/12/2019						13,183	137,500

The Compensation Committee set targets awards for 2018 as follows: Mr. Robbins as CEO 70% of salary; Messrs. Eskow, Iadanza and Janis 40% of salary; and Mr. Bardusch 35% of salary. Awards were paid based upon achievement of a scorecard of goals. See "Compensation Discussion and Analysis." The Compensation Committee awarded each NEO the cash amount reflected in the "Non-Equity Incentive Plan Compensation" column of the Summary Compensation Table for 2018. The Compensation Committee also granted each NEO an award of time-based restricted stock units under the 2016 Stock Plan (reported above under "All Other Stock Awards:

(1)Number of Shares of Stock"). The Compensation Committee also made grants to the NEOs under the 2016 Stock Plan in the form of performance based restricted stock units (reported above under "Estimated Possible Payouts Under Equity Incentive Plan Awards"). The threshold amounts reported above for the performance based restricted stock unit awards represent the number of shares that would be earned based on achievement of threshold amounts under both the growth in tangible book value and relative TSR performance metrics measured over the cumulative three-year performance period. See our Compensation Discussion and Analysis for information regarding these time-based restricted stock units and performance based restricted stock unit awards.

(2) See grant date fair value details under footnote (1) of the Summary Compensation Table above. Restrictions on performance based awards lapse based on achievement of the performance goals set forth in the performance restricted stock unit award agreement. Any shares earned based on achievement of the specific performance goals vest on February 1st following the completion of the three-year performance period. Restrictions on time based restricted stock unit awards lapse at the rate of 33% per year.

Dividends are credited on restricted stock and restricted stock units at the same time and in the same amount as dividends paid to all other common shareholders. Credited dividends are accumulated and paid upon vesting, and are subject to the same time based and performance based restrictions as the underlying restricted stock and units. Upon a "change in control," as defined in that plan, all restrictions on shares of time based restricted stock will lapse and restrictions on shares of performance based restricted stock units will lapse at target. However, changes were made to grants issued in 2019 to implement "double trigger" vesting. As a result, vesting is no longer automatic upon a change in control. See below "2019 Action to Reduce Certain Change in Control and Retirement Benefits." The per share grant date fair values under ASC Topic 718 of each share of time based restricted stock unit and performance based restricted stock units (with no market condition vesting requirement) was \$10.43 per share awarded on 2/12/2019. Performance based restricted stock units with market condition vesting requirements (i.e., TSR) awarded on 2/12/2019 had a \$9.70 per share grant date fair value.