

CSW INDUSTRIALS, INC.

Form 10-Q

November 07, 2018

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

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**FORM 10-Q**

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(Mark One)

**QUARTERLY  
REPORT  
PURSUANT  
TO SECTION  
x 13 OR 15(d)  
OF THE  
SECURITIES  
EXCHANGE  
ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED September 30, 2018  
OR**

**TRANSITION  
REPORT  
PURSUANT  
TO SECTION  
.. 13 OR 15(d)  
OF THE  
SECURITIES  
EXCHANGE  
ACT OF 1934**

**FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ to \_\_\_\_\_.**

**Commission File No. 001-37454**

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**CSW INDUSTRIALS, INC.**

(Exact name of registrant as specified in its charter)

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**Delaware**      **47-2266942**  
 (State or other jurisdiction of incorporation or organization)      (I.R.S. Employer Identification No.)

**5420**  
**Lyndon B. Johnson Freeway, Suite 500, Dallas, Texas**  
 (Address of principal executive offices)      **75240** (Zip Code)

**(214) 884-3777**  
 (Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.      Yes      No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).      Yes      No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	Accelerated filer	Non-accelerated filer	Smaller reporting company	Emerging growth company
<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
		(Do not check if smaller reporting company)		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).      Yes       No

As of November 1, 2018, there were 15,270,883 shares of the issuer's common stock outstanding.

**CSW INDUSTRIALS, INC.**  
**FORM 10-Q**

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**PART I — FINANCIAL INFORMATION****CSW INDUSTRIALS, INC.****Item 1. Financial Statements.****CONDENSED CONSOLIDATED STATEMENTS OF INCOME****(Unaudited)**

	<b>Three Months Ended September 30,</b>		<b>Six Months Ended September 30,</b>	
(Amounts in thousands, except per share amounts)	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Revenues, net	\$ 91,612	\$ 84,422	\$ 181,190	\$ 173,721
Cost of revenues	(49,403)	(44,761)	(96,892)	(92,187)
Gross profit	42,209	39,661	84,298	81,534
Selling, general and administrative expenses	(25,005)	(25,109)	(49,349)	(50,311)
Operating income	17,204	14,552	34,949	31,223
Interest expense, net	(420)	(671)	(805)	(1,302)
Other income, net	82	600	820	619
Income before income taxes	16,866	14,481	34,964	30,540
Provision for income taxes	(4,442)	(5,331)	(8,534)	(11,103)
Income from continuing operations	12,424	9,150	26,430	19,437
Income (loss) from discontinued operations, net of tax	2,732	(1,848)	400	(3,621)
Net income	15,156	7,302	26,830	15,816
Basic earnings (loss) earnings per common share:				
Continuing operations	\$ 0.80	\$ 0.58	\$ 1.69	\$ 1.23
Discontinued operations	0.18	(0.12)	0.02	(0.23)

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Net income	\$	0.98	\$	0.46	\$	1.71	\$	1.00
Diluted earnings (loss) earnings per common share:								
Continuing operations	\$	0.79	\$	0.57	\$	1.67	\$	1.22
Discontinued operations		0.18		(0.11)		0.03		(0.23)
Net income	\$	0.97	\$	0.46	\$	1.70	\$	0.99

See accompanying notes to condensed consolidated financial statements.

**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(Unaudited)**

(Amounts in thousands)	<b>Three Months Ended September 30,</b>		<b>Six Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Net income	\$ 15,156	\$ 7,302	\$ 26,830	\$ 15,816
Other comprehensive income (loss):				
Foreign currency translation adjustments	(43)	1,961	(1,442)	3,637
Cash flow hedging activity, net of taxes of \$(30), \$(4), \$(41) and \$18, respectively	209	7	252	(34)
Pension and other postretirement effects, net of taxes of \$(1), \$9, \$(8) and \$14, respectively	1	(17)	22	(26)
Other comprehensive income (loss)	167	1,951	(1,168)	3,577
Comprehensive income	\$ 15,323	\$ 9,253	\$ 25,662	\$ 19,393

See accompanying notes to condensed consolidated financial statements.

**CSW INDUSTRIALS, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(Unaudited)**

(Amounts in thousands, except per share amounts)

	<b>September 30, 2018</b>	<b>March 31, 2018</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 11,213	\$ 11,706
Accounts receivable, net of allowance for doubtful accounts of \$1,059 and \$1,015, respectively	61,617	63,383
Inventories, net	48,769	42,974
Prepaid expenses and other current assets	11,232	7,077
Current assets, discontinued operations	666	2,427
Total current assets	133,497	127,567
Property, plant and equipment, net of accumulated depreciation of \$63,315 and \$61,967, respectively	52,368	54,473
Goodwill	81,340	81,764
Intangible assets, net	49,266	53,054
Other assets	14,453	23,958
Total assets	\$ 330,924	\$ 340,816
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 14,766	\$ 16,826



Accrued and other current liabilities	26,265	23,501
Current portion of long-term debt	561	561
Current liabilities, discontinued operations	404	3,966
Total current liabilities	41,996	44,854
Long-term debt	21,179	23,459
Retirement benefits payable	1,892	2,017
Other long-term liabilities	4,577	4,721
Noncurrent liabilities, discontinued operations	979	—
Total liabilities	70,623	75,051
Equity:		
Common shares, \$0.01 par value	158	158
Shares authorized – 50,000		
Shares issued – 15,942 and 15,957, respectively		
Preferred shares, \$0.01 par value	—	—
Shares authorized and issued – 10,000 and 0, respectively		
Additional paid-in capital	44,478	42,684
Treasury shares, at cost (656 and 80 shares, respectively)	(34,249)	(3,252)
Retained earnings	258,557	233,650

Accumulated other comprehensive loss	(8,643)		(7,475)
Total equity	260,301		265,765
Total liabilities and equity	\$	330,924	\$ 340,816

See accompanying notes to condensed consolidated financial statements.

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**CSW INDUSTRIALS, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**

	<b>Six Months Ended September 30,</b>	
(Amounts in thousands)	<b>2018</b>	<b>2017</b>
Cash flows from operating activities:		
Net income	26,830	\$ 15,816
Less: Income (loss) from discontinued operations	400	(3,621)
Income from continuing operations	26,430	19,437
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	3,750	3,730
Amortization of intangible and other assets	3,236	3,633
Provision for inventory reserves	700	—
Share-based and other executive compensation	1,794	2,036
Net gain on disposals of property, plant and equipment	(2,539)	(79)
Net pension benefit	(211)	(650)
Net deferred taxes	8,647	1,229
Changes in operating assets		

and liabilities:

Accounts receivable, net	1,473	(2,663)
Inventories	(5,749)	260
Prepaid expenses and other current assets	(4,163)	703
Other assets	190	26
Accounts payable and other current liabilities	(1,153)	11,022
Retirement benefits payable and other liabilities	109	(6,801)
Net cash provided by operating activities, continuing operations	32,514	31,883
Net cash used in operating activities, discontinued operations	(7,574)	(6,427)
Net cash provided by operating activities	24,940	25,456
Cash flows from investing activities:		
Capital expenditures	(2,742)	(2,964)
Proceeds from sale of assets held for investment	278	466
Proceeds from sale of assets	3,269	11
Net cash provided by (used in) investing	805	(2,487)

activities, continuing operations		
Net cash provided by (used in) investing activities, discontinued operations	7,151	(883)
Net cash provided by (used in) investing activities	7,956	(3,370)
Cash flows from financing activities:		
Borrowings on lines of credit	8,000	—
Repayments of lines of credit	(10,281)	(20,031)
Payments of deferred loan costs	—	(401)
Purchase of treasury shares	(30,997)	(26)
Proceeds from stock option activity	—	329
Net cash used in financing activities	(33,278)	(20,129)
Effect of exchange rate changes on cash and equivalents	(111)	1,380
Net change in cash and cash equivalents	(493)	3,337
Cash and cash equivalents, beginning of period	11,706	23,146
Cash and cash equivalents,	\$ 11,213	\$ 26,483

end of period

See accompanying notes to condensed consolidated financial statements.

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**CSW INDUSTRIALS, INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**UNAUDITED**

**1. ORGANIZATION AND OPERATIONS AND SUMMARY OF ACCOUNTING POLICIES**

CSW Industrials, Inc. (“CSWI,” the “Company,” “we,” “our” or “us”) is a diversified industrial growth company with well-established, scalable platforms and domain expertise across two segments: Industrial Products and Specialty Chemicals. Our broad portfolio of leading products provides performance optimizing solutions to our customers. Our products include mechanical products for heating, ventilating and air conditioning (“HVAC”) and refrigeration applications, sealants and high-performance specialty lubricants. Drawing on our innovative and proven technologies, we seek to deliver solutions to our professional customers that require superior performance and reliability. Our diverse product portfolio includes more than 100 highly respected industrial brands including RectorSeal No. 5® thread sealants, KOPR KOTE® anti-seize lubricants, KATS® Coatings, Jet-Lube Extreme®, SmokeGuard®, Safe-T-Switch® condensate overflow shutoff devices, Mighty Bracket™, Balco®, Whitmore®, Air Sentry® breathers, Oil Safe®, Deacon® high temperature sealants, AC Leak Freeze® to stop refrigerant leaks and Greco Aluminum Railings®. Our products are well known in the specific markets we serve and have a reputation for high quality and reliability. Markets that we serve include HVAC, architecturally-specified building products, industrial, plumbing, energy, rail, mining and other general industrial markets.

***Basis of Presentation***

The condensed consolidated financial statements included in this Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2018 (“Quarterly Report”) include all revenues, costs, assets and liabilities directly attributable to CSWI and have been prepared in accordance with United States (“U.S.”) generally accepted accounting principles (“GAAP”).

The condensed consolidated financial statements reflect all adjustments that are, in the opinion of management, necessary to present a fair statement of CSWI’s financial position as of September 30, 2018, and the results of operations for the three and six month periods ended September 30, 2018 and 2017. All adjustments are of a normal, recurring nature. All significant intercompany balances and transactions have been eliminated in consolidation. Where applicable, prior period information has been updated to conform to current year presentation.

The year-end condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by U.S. GAAP. These condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the notes thereto included in CSWI’s Annual Report on Form 10-K for the fiscal year ended March 31, 2018 (the “Annual Report”).

***Discontinued Operations***

During the fiscal quarter ended December 31, 2017, we committed to a plan to divest our Strathmore Products business (the “Coatings business”). This determination resulted in the reclassification of the assets and liabilities comprising that business to assets held-for-sale, and a corresponding adjustment to our condensed consolidated statements of income to reflect discontinued operations for all periods presented.

***Restructuring***

During the fiscal year ended March 31, 2017, we initiated a restructuring program related to our Industrial Products segment. The program was initiated in response to excess capacity, which caused us to perform a facility rationalization analysis. The restructuring program was completed in the fiscal year ended March 31, 2018, and no additional costs are expected to be incurred in connection with it. We incurred other restructuring costs in the fiscal

years ended March 31, 2018 and 2017, which are now presented as part of discontinued operations. Restructuring charges are as follows (in thousands):

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	<b>Severance/ Retention</b>		<b>Asset Write- down</b>		<b>Other (a)</b>		<b>Total</b>
<b><u>Three Months</u></b>							
<b><u>Ended</u></b>							
<b><u>September 30,</u></b>							
<b><u>2017</u></b>							
Cost of revenues	\$	—	\$	—	\$ 37	\$	37
Selling, general and administrative expense	—		—		—	—	
Total	\$	—	\$	—	\$ 37	\$	37
<b><u>Six Months</u></b>							
<b><u>Ended</u></b>							
<b><u>September 30,</u></b>							
<b><u>2017</u></b>							
Cost of revenues	\$	—	\$	69	\$ 200	\$	269
Selling, general and administrative expense	—		—		—	—	
Total	\$	—	\$	69	\$ 200	\$	269
<b><u>Inception to</u></b>							
<b><u>Date</u></b>							
<b><u>Restructuring</u></b>							
<b><u>Charges</u></b>							
Cost of revenues	\$	291	\$	69	\$ 496	\$	856
Selling, general and administrative expense	—		—		—	—	
Total	\$	291	\$	69	\$ 496	\$	856

a. Other consisted of moving costs related to relocation of manufacturing activities, recruiting fees to increase staff in locations where production is being relocated and duplicate and inefficient labor costs incurred during the transition and relocation. The charges were expensed as incurred.

### ***Accounting Policies***

We have consistently applied the accounting policies described in our Annual Report in preparing these condensed consolidated financial statements. We have not made any changes in significant accounting policies disclosed in the Annual Report, with the exception of the revenue recognition policy described below as a result of adopting Accounting Standards Update ("ASU") No. 2014-09.

***Revenue Recognition-*** We recognize revenues to depict the transfer of control of promised goods or services to our customers in an amount that reflects the consideration to which we expect to be entitled in exchange for those goods

or services. Refer to Note 16 for further discussion. We recognize revenue when all of the following criteria have been met: (i) a contract with a customer exists, (ii) performance obligations have been identified, (iii) the price to the customer has been determined, (iv) the price to the customer has been allocated to the performance obligations, and (v) performance obligations are satisfied, which are more fully described below.

(i) We identify a contract with a customer when a sales agreement indicates approval and commitment of the parties; identifies the rights of the parties; identifies the payment terms; has commercial substance; and it is probable that we will collect the consideration to which we will be entitled in exchange for the goods or services that will be transferred to the customer. In most instances, our contract with a customer is the customer's purchase order. For certain customers, we may also enter into a sales agreement that outlines a framework of terms and conditions that apply to all future purchase orders for that customer. In these situations, our contract with the customer is both the sales agreement and the specific customer purchase order. Because our contract with a customer is typically for a single transaction or customer purchase order, the duration of the contract is one year or less. As a result, we have elected to apply certain practical expedients and, as permitted by the Financial Accounting Standards Board ("FASB"), omit certain disclosures of remaining performance obligations for contracts that have an initial term of one year or less.

(ii) We identify performance obligations in a contract for each promised good or service that is separately identifiable from other promises in the contract and for which the customer can benefit from the good or service either on its own or together with other resources that are readily available to the customer. Goods and services provided to our customers that are deemed immaterial are included with other performance obligations.

(iii) We determine the transaction price as the amount of consideration we expect to be entitled to in exchange for fulfilling the performance obligations, including the effects of any variable consideration.

(iv) For any contracts that have more than one performance obligation, we allocate the transaction price to each performance obligation in an amount that depicts the amount of consideration to which we expect to be entitled in exchange for satisfying each performance obligation. We have excluded disclosure of the transaction price allocated to

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remaining performance obligations if the performance obligation is part of a contract that has an original expected duration of one year or less as the majority of our contracts are short-term in nature with a term of one year or less.

(v) We recognize revenue when, or as, we satisfy the performance obligation in a contract by transferring control of a promised good or service to the customer.

We exclude from the measurement of the transaction price all taxes assessed by a governmental authority that are both imposed on and concurrent with a specific revenue-producing transaction and collected from a customer. As such, we present revenue net of sales and other similar taxes. Shipping and handling costs associated with outbound freight after control over a product has transferred to a customer are accounted for as a fulfillment cost and are included in cost of revenues. Costs to obtain a contract, which include sales commissions recorded in selling, general and administrative expense, are expensed when incurred as the amortization period is one year or less. We do not have customer contracts that include significant financing components.

### ***Accounting Developments***

#### ***Pronouncements Implemented***

In May 2014, the Financial Accounting Standards Board ("FASB") issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)," which was subsequently amended with additional ASUs including ASU No. 2016-12, issued in May 2016, and ASU No. 2016-20, issued in December 2016. ASU No. 2014-09, as amended, supersedes the revenue recognition requirements in "Revenue Recognition (Topic 605)." The standard is principle-based and provides a five-step model to determine when and how revenue is recognized. The core principle is that a company should recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. On April 1, 2018, we adopted the new revenue standard using the modified retrospective method for transition, applying the guidance to those contracts which were not completed as of that date. In accordance with our method of transition, we calculated the cumulative effect of the changes made to our condensed consolidated balance sheet and recorded a cumulative effect adjustment to decrease retained earnings by \$0.7 million, mostly associated with transition of contracts with revenue previously recognized under the percentage of completion ("POC") method of revenue recognition. We have modified our accounting policies to support compliance with the standard requirements. Revenue recognition and related financial information for this Quarterly Report are based on the requirements of Accounting Standards Codification ("ASC") Topic 606. Accordingly, periods prior to April 1, 2018 are presented in accordance with ASC Topic 605. Refer to Note 16 for a discussion on our adoption of ASC Topic 606.

In August 2016, the FASB issued ASU No. 2016-15, "Statement of Cash Flows (Topic 230) – Classification of Certain Cash Receipts and Cash Payments," which clarifies how entities should classify certain cash receipts and cash payments on the statement of cash flows and how the predominance principle should be applied when cash receipts and cash payments have aspects of more than one class of cash flows. We adopted this standard effective April 1, 2018. This standard did not have an impact on our consolidated statement of cash flows as cash receipts and payments presented do not have aspects of more than one class of cash flows.

In October 2016, the FASB issued ASU No. 2016-16, "Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other Than Inventory," to improve the accounting for the income tax consequences arising from these types of transfers. This ASU aligns the recognition of the income tax consequences with International Financial Reporting Standards. Specifically, International Accounting Standards No. 12, "Income Taxes," requires recognition of current and deferred income taxes resulting from an intra-entity transfer of any asset (excluding inventory) when the transfer occurs. We adopted this standard effective April 1, 2018. The resulting impact was a reduction of opening retained earnings of \$1.4 million.

In November 2016, the FASB issued ASU No. 2016-18, "Statement of Cash Flows (Topic 230): Restricted Cash (a consensus of the FASB Emerging Issues Task Force)," which requires that amounts generally described as restricted cash and restricted cash equivalents be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. We adopted this standard effective April 1, 2018. This standard did not have an impact on our consolidated statement of cash flows as we do not have any restricted cash or restricted cash equivalents for any period presented.

In January 2017, the FASB issued ASU No. 2017-01, "Business Combinations (Topic 805): Clarifying the Definition of a Business," to clarify the definition of a business with the objective of adding guidance to assist entities with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The amendments in this ASU require

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that when substantially all of the fair value of the gross assets acquired (or disposed of) is concentrated in a single identifiable asset or a group of similar identifiable assets, the set of assets is not a business. We adopted this standard effective April 1, 2018. This standard did not have an impact on our financial position or results of operations as we did not have any acquisitions or dispositions during the six months ended September 30, 2018 for which we applied this guidance.

In March 2017, the FASB issued ASU No. 2017-07, "Compensation - Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost," which requires that an employer disaggregate the service cost component from the other components of net benefit cost. The amendments also provide explicit guidance on how to present the service cost component and the other components of net benefit cost in the statement of income and allow only the service cost component of net benefit cost to be eligible for capitalization. We adopted this standard effective April 1, 2018 on a retrospective basis. The adoption of this ASU had no impact on our financial condition or results of operations, except for reclassification of costs within the condensed consolidated income statement. Refer to Note 12 for details of the impact of the adoption of this ASU.

On December 22, 2017, the President of the U.S. signed new tax legislation, commonly referred to as the Tax Cuts and Jobs Act (the "Tax Act"). The Tax Act significantly changed U.S. income tax law, including a reduction of the corporate income tax rate to 21%, creation of a territorial tax system (with a one-time mandatory tax on previously deferred foreign earnings), broadened the tax base and allowed for immediate capital expensing of certain qualified property. It also requires companies to pay minimum taxes on foreign earnings and subjects certain payments from corporations to foreign related parties to additional taxes. ASC 740, "Accounting for Income Taxes," requires companies to recognize the effect of tax law changes in the period of enactment even though the effective date for most provisions is for tax years beginning after December 31, 2017, or in the case of certain other provisions, January 1, 2018. Certain key aspects of the new law were effective January 1, 2018 and were accounted for during the fiscal year ended March 31, 2018. Other significant provisions became effective April 1, 2018 for March 31 fiscal year end entities, and will be accounted for in the fiscal year ending March 31, 2019. Some of the changes effective for the year ending March 31, 2019 include the deduction for executive compensation and interest expense, a tax on global intangible low-taxed provisions ("GILTI"), and a deduction for foreign-derived intangible income ("FDII").

The Securities and Exchange Commission ("SEC") staff issued Staff Accounting Bulletin ("SAB") 118 to provide guidance for companies that were not able to complete their accounting for the income tax effects of the Tax Act in the period of enactment. SAB 118 provides a measurement period that should not extend beyond one year from the Tax Act enactment date for companies to complete the accounting under ASC 740. In accordance with SAB 118, a company must reflect the income tax effects of those aspects of the Tax Act for which the accounting under ASC 740 is complete. To the extent that a company's accounting for certain income tax effects of the Tax Act is incomplete but it is able to determine a reasonable estimate, it must record a provisional estimate to be included in the financial statements. If a company cannot determine a provisional estimate to be included in the financial statements, it should continue to apply ASC 740 on the basis of the provisions of the tax laws that were in effect immediately before the enactment of the Tax Act. In accordance with SAB 118, we recorded provisional amounts reflecting the impact of the Tax Act in our consolidated financial statements and related disclosures as of March 31, 2018. As of March 31, 2018, we recorded \$1.9 million related to the deemed repatriation. However, the final impact of the deemed repatriation tax computation is still open due to finalization of the earnings and profits of our foreign subsidiaries, as well as our evaluation of certain elections and guidance. We expect to complete our evaluation upon the filing of our federal and state tax returns, during the fiscal quarter ending December 31, 2018.

The Tax Act subjects us to GILTI earned by certain of our foreign subsidiaries. In general, this income will effectively be taxed at a 10.5% tax rate reduced by any available current year foreign tax credits. This provision was effective for taxable years beginning after December 31, 2017. Under U.S. GAAP, we are allowed to make an accounting policy election of either (1) treating taxes due on future U.S. inclusions in taxable income related to GILTI as a current period expense when incurred (the "period cost method") or (2) factoring such amounts into measurement of our

deferred taxes (the "deferred method"). We have not yet adopted either accounting policy because we have not completed our analysis of this provision. We recorded tax expense of \$0.5 million excluding credits related to GILTI tax related to current year operations in our estimated annual effective tax rate. Because we are still evaluating the GILTI provisions and performing our analysis of future taxable income that is subject to GILTI, we have not provided for additional GILTI tax on deferred items.

The Tax Act allows a domestic corporation an immediate deduction in U.S. taxable income for a portion of its FDII. The amount of the deduction will depend in part on our U.S. taxable income. The FDII deduction will be available for the current fiscal year ending March 31, 2019. However, we have no tax benefit recorded for the FDII deduction related to the current year operations in our estimated annual effective tax rate.

*Pronouncements not yet implemented*

In February 2016, the FASB issued ASU No. 2016-02, "Leases (Topic 842)," which has been subsequently amended with additional ASUs including ASU No. 2018-10 and ASU No. 2018-11, issued in July 2018, to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. A lessee should recognize in the statement of financial position a liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying asset for the lease term. The recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee have not significantly changed from previous U.S. GAAP. This ASU is effective for annual periods, including interim periods within those annual periods, beginning after December 15, 2018. Modified retrospective application is permitted with certain practical expedients. Early adoption is permitted. We continue to evaluate critical components of this new guidance and the potential impact that the guidance will have on our financial position, results of operations and cash flows, which includes review of our leasing contracts and implementation of our selected software tool. The impact of adoption on our financial position, results of operations and cash flows will be available when the software implementation is complete.

In January 2017, the FASB issued ASU No. 2017-04, "Intangibles -Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment," which modifies the concept of impairment from the condition that exists when the carrying amount of goodwill exceeds its implied fair value to the condition that exists when the carrying amount of a reporting unit exceeds its fair value. An entity no longer will determine goodwill impairment by calculating the implied fair value of goodwill by assigning the fair value of a reporting unit to all of its assets and liabilities as if that reporting unit had been acquired in a business combination. The amendments in this ASU should be adopted for annual or any interim goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. The adoption of ASU No. 2017-04 will only impact our consolidated financial condition and results of operations to the extent that we incur a future goodwill impairment.

In August 2017, the FASB issued ASU No. 2017-12, "Derivatives and Hedging (Topic 815): Targeted improvements of Accounting for Hedging Activities." The purpose of this ASU is to better align a company's risk management activities and financial reporting for hedging relationships. Additionally, the ASU simplifies the hedge accounting requirements and improve the disclosures of hedging arrangements. This ASU is effective for annual periods, including interim periods within those annual periods, beginning after December 15, 2018. We do not expect adoption of this ASU to have a material impact on our consolidated financial condition or results of operations.

In February 2018, the FASB issued ASU No. 2018-02, "Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income." The amendments in this ASU allow a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the Tax Act. Consequently, the amendments eliminate the stranded tax effects resulting from the Act and will improve the usefulness of information reported to financial statement users. However, because the amendments only relate to the reclassification of the income tax effects of the Act, the underlying guidance that requires that the effect of a change in tax laws or rates be included in income from continuing operations is not affected. The amendments in this ASU also require certain disclosures about stranded tax effects. This ASU is effective for annual periods, including interim periods within those annual periods, beginning after December 15, 2018. We are currently evaluating the impact of this ASU on our consolidated financial condition and results of operations.

In August 2018, the FASB issued ASU No. 2018-13, "Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement," which modifies the disclosure requirements on fair value measurements. The amendments on changes in unrealized gains and losses, the range and weighted average of significant unobservable inputs used to develop Level 3 fair value measurements, and the narrative description of measurement uncertainty should be applied prospectively for only the most recent interim or annual period presented in the initial

fiscal year of adoption. All other amendments should be applied retrospectively to all periods presented upon their effective date. An entity is permitted to early adopt any removed or modified disclosures and delay adoption of the additional disclosures until their effective date. This ASU is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. We do not expect adoption of this ASU to have a material impact on our consolidated financial condition and results of operations.

In August 2018, the FASB issued ASU No. 2018-14, "Disclosure Framework - Changes to the Disclosure Requirements for Defined Benefit Plans," which modifies the disclosure requirements for employers that sponsor defined benefit pension or other postretirement plans. The amendments remove disclosures that no longer are considered cost beneficial, clarify the specific requirements of disclosures and add disclosure requirements identified as relevant. This ASU is effective, on a retrospective basis, for fiscal years ending after December 15, 2020. Early adoption is permitted. We do not expect adoption of this ASU to have a material impact on our consolidated financial condition and results of operations.



In August 2018, the FASB issued ASU No. 2018-15, "Customer's Accounting for the Implementation Costs Incurred in Cloud Computing Arrangement That is a Service Contract." The amendments in this ASU align the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software (and hosting arrangements that include an internal-use software license). This ASU is effective for fiscal years beginning after December 15, 2019, and interim periods within those fiscal years, and should be applied either retrospectively or prospectively to all implementation costs incurred after the date of adoption. Early adoption is permitted. We are currently evaluating the impact of this ASU on our consolidated financial condition and results of operations.

## 2. DISCONTINUED OPERATIONS

During the quarter ended December 31, 2017, we commenced a sale process to divest our Coatings business to allow us to focus resources on our core growth platforms. Our Coatings business manufactured specialized industrial coating products including urethanes, epoxies, acrylics and alkyds. The Coatings business met the held-for-sale criteria under ASC 360, "Property, Plant and Equipment," and accordingly, we classified and accounted for the assets and liabilities of the Coatings business as held-for-sale in the accompanying condensed consolidated balance sheets, and as discontinued operations, net of tax, in the accompanying condensed consolidated statements of income and cash flows. We estimated that the fair value of the business was less than carrying value at December 31, 2017, resulting in a \$46.0 million impairment charge. We completed an initial assessment of the assets and liabilities of the Coatings business and recorded the impairment based on our best estimates as of the date of issuance of financial results for the quarter ended December 31, 2017.

On July 31, 2018, we consummated a sale of assets related to our Coatings business to an unrelated third party, the terms of which were not disclosed due to immateriality. During the three months ended September 30, 2018, we received an aggregate of \$6.9 million for the sale of assets that related to our Coatings business in multiple transactions. This resulted in gains on disposal of \$6.9 million due to write-downs of long-lived assets in prior periods.

Summarized selected financial information for the Coatings business for the three and six months ended September 30, 2018 and 2017, is presented in the following table:

	Three Months Ended September 30,		Six Months Ended September 30,	
	2018	2017	2018	2017
(amounts in thousands)				
Revenues, net	\$ 1,938	\$ 5,947	\$ 5,303	\$ 14,675
Income (loss) from discontinued operations before income taxes	3,612	(2,917)	532	(5,655)
Income tax (expense) benefit	(880)	1,069	(132)	2,034
Income (loss) from discontinued operations, net	\$ 2,732	\$ (1,848)	\$ 400	\$ (3,621)

(amounts in thousands)	<b>September 30, 2018</b>	<b>March 31, 2018</b>
<b>Assets</b>		
Accounts receivable, net	\$ 666	\$ 2,259
Prepaid expenses and other current assets (a)	—	168
Total assets	\$ 666	\$ 2,427
<b>Liabilities</b>		
Accounts payable, accrued expenses and other liabilities	\$ 1,383	\$ 3,966

(a) The assets and liabilities of the Coatings business reside in a disregarded entity for tax purposes. Accordingly, the tax attributes associated with the operations of our Coatings business will ultimately flow through to the corporate parent, which files a consolidated federal return. Therefore, any corresponding tax assets or liabilities have been reflected as a component of our continuing operations.

**3. INVENTORIES**

Inventories consist of the following (in thousands):

	<b>September 30, 2018</b>	<b>March 31, 2018</b>
Raw materials and supplies	\$ 22,735	\$ 21,855
Work in process	5,288	3,756
Finished goods	28,606	24,561
Total inventories	56,629	50,172
Less: LIFO reserve	(5,511)	(5,511)
Less: Obsolescence reserve	(2,349)	(1,687)
Inventories, net	\$ 48,769	\$ 42,974

**4. INTANGIBLE ASSETS**

The following table provides information about our intangible assets (in thousands, except years):

	Wtd Avg Life (Years)	<b>September 30, 2018</b>		<b>March 31, 2018</b>	
		Ending Gross Amount	Accumulated Amortization	Ending Gross Amount	Accumulated Amortization
Finite-lived intangible assets:					
Patents	11	\$ 9,436	\$ (5,921)	\$ 9,489	\$ (5,564)
Customer lists and amortized trademarks	12	56,997	(26,496)	58,160	(24,812)
Non-compete agreements	5	1,705	(919)	1,713	(762)
Other	10	5,016	(1,881)	5,017	(1,529)
		\$ 73,154	\$ (35,217)	\$ 74,379	\$ (32,667)
Trade names and trademarks not being amortized:					
		\$ 11,329	\$ —	\$ 11,342	\$ —

Amortization expense for the three and six months ended September 30, 2018 was \$1.6 million and \$3.1 million, respectively. Amortization expense for the three and six months ended September 30, 2017, was \$1.8 million and \$3.5 million, respectively. The following table shows the estimated future amortization for intangible assets, as of September 30, 2018, for the remainder of the current fiscal year and the next five fiscal years ending March 31 (in thousands):

2019	\$	2,630
2020		6,220
2021		6,213
2022		6,185
2023		6,019
2024		5,944

## 5. SPIN-OFF EXECUTIVE COMPENSATION

Refer to Note 5 of our consolidated financial statements included in our Annual Report for a description of the Spin-Off Executive Compensation Plan as part of our prior spin-off transaction in September 2015.

As of December 31, 2017, all awards under the Spin-Off Executive Compensation Plan were fully vested. As such, no executive compensation expense for the cash incentive payments under such plan for Joseph Armes, our President and CEO, was recorded during the three and six months ended September 30, 2018. During the three and six months ended September 30, 2017, we recorded executive compensation expense under the Spin-Off Executive Compensation Plan of \$0.2 million and \$0.3 million, respectively, for cash incentives and total stock compensation expense for Mr. Armes.

**6. SHARE-BASED COMPENSATION**

Refer to Note 6 to our consolidated financial statements included in our Annual Report for a description of the 2015 Equity and Incentive Compensation Plan (the "2015 Plan"). As of September 30, 2018, 915,931 shares were available for issuance under the 2015 Plan.

We recorded share-based compensation expense as follows for the three and six month periods ended September 30, 2018 and 2017 (in thousands):

	Three Months Ended September 30, 2018			Six Months Ended September 30, 2018		
	Stock Options	Restricted Stock	Total	Stock Options	Restricted Stock	Total
Share-based compensation expense	\$ 3	\$ 862	\$ 865	\$ 19	\$ 1,775	\$ 1,794
Related income tax benefit	—	(198)	(198)	(2)	(398)	(400)
Net share-based compensation expense	\$ 3	\$ 664	\$ 667	\$ 17	\$ 1,377	\$ 1,394
	Three Months Ended September 30, 2017			Six Months Ended September 30, 2017		
	Stock Options	Restricted Stock	Total	Stock Options	Restricted Stock	Total
Share-based compensation expense	\$ 54	\$ 793	\$ 847	\$ 108	\$ 1,583	\$ 1,691
Related income tax benefit	(16)	(282)	(298)	(32)	(562)	(594)
Net share-based compensation expense	\$ 38	\$ 511	\$ 549	\$ 76	\$ 1,021	\$ 1,097

Stock option activity was as follows:

	Six Months Ended September 30, 2018			Aggregate Intrinsic Value (in Millions)
	Number of Shares	Weighted Average Exercise Price	Remaining Contractual Life (Years)	
Outstanding at April 1, 2018:	231	\$17	25.12	
Granted	—	—		
	231	\$17	25.12	\$ 6.6

Outstanding  
at September  
30, 2018

Exercisable  
at September  
30, 2018

225,742    25.15    5.7    \$    6.4

At September 30, 2018, we had an immaterial amount of unrecognized compensation cost related to non-vested stock options, which will be amortized into net income over the remaining weighted average vesting period of less than one year. No options were granted or vested during the six months ended September 30, 2018 and 2017.

Restricted share activity was as follows:

	Number of Shares	Six Months Ended September 30, 2018 Weighted Average Grant Date Fair Value
Outstanding at April 1, 2018:	215,019	\$    37.41
Granted	28,771	59.31
Vested	(12,659)	31.65
Canceled	(15,243)	36.46
Outstanding at September 30, 2018	215,888	\$    40.73

During the restriction period, the holders of restricted shares are entitled to vote and, except for conversion awards issued under the Spin-Off Executive Compensation Plan (as discussed in Note 5 to our consolidated financial statements included in our Annual Report), receive dividends. Unvested restricted shares outstanding as of September 30, 2018 and March 31, 2018

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included 96,282 units and 82,800 shares (at target), respectively, with performance-based vesting provisions, and vesting ranges from 0%-200% based on pre-defined performance targets with market conditions. Performance-based awards do not have the rights to vote or receive cash dividends until vesting. Performance-based awards are earned upon the achievement of performance targets, and are payable in common shares. Compensation expense is calculated based on the fair market value as determined by a Monte Carlo simulation and is recognized over a 36-month cliff vesting period.

At September 30, 2018, we had unrecognized compensation cost related to unvested restricted shares of \$4.8 million, which will be amortized into net income over the remaining weighted average vesting period of approximately 1.9 years. No shares were granted during either of the three months ended September 30, 2018 and 2017. The total fair value of restricted shares vested during both the three months ended September 30, 2018 and 2017 was less than \$0.1 million. The total fair value of restricted shares granted during the six months ended September 30, 2018 and 2017 was \$1.7 million and \$2.2 million, respectively. The total fair value of restricted shares vested during the six months ended September 30, 2018 and 2017 was \$0.4 million and \$0.1 million, respectively.

## 7. LONG-TERM DEBT

Debt consists of the following (in thousands):

	<b>September 30, 2018</b>	<b>March 31, 2018</b>
Revolving Credit Facility, interest rate of 3.47% and 3.13%, respectively	\$ 10,000	\$ 12,000
Whitmore term loan, interest rate of 4.24% and 3.88%, respectively	11,740	12,020
Total debt	21,740	24,020
Less: Current portion	(561)	(561)
Long-term debt	\$ 21,179	\$ 23,459

### *Revolving Credit Facility Agreement*

As discussed in Note 8 to our consolidated financial statements included in our Annual Report, we have a five-year, \$250.0 million revolving credit facility agreement, with an additional \$50.0 million accordion feature, which matures on September 15, 2022 (the "Revolving Credit Facility"). Borrowings under this facility bear interest at a rate of prime plus 0.25% or London Interbank Offered Rate ("LIBOR") plus 1.25%, which may be adjusted based on our leverage ratio. We pay a commitment fee of 0.15% for the unutilized portion of the Revolving Credit Facility. Interest and commitment fees are payable at least quarterly and the outstanding principal balance is due at the

maturity date. The Revolving Credit Facility is secured by substantially all of our domestic assets. During the six months ended September 30, 2018, we borrowed and repaid \$8.0 million and \$10.0 million, respectively, under this facility, and as of September 30, 2018 and March 31, 2018, we had a remaining outstanding balance of \$10.0 million and \$12.0 million, respectively, which resulted in borrowing capacity of \$290.0 million and \$288.0 million, respectively, inclusive of the accordion feature. Covenant compliance is tested quarterly, and we were in compliance with all covenants as of September 30, 2018.

***Whitmore Term Loan***

As of September 30, 2018, Whitmore Manufacturing (one of our wholly-owned operating subsidiaries) had a secured term loan ("Whitmore Term Loan") outstanding related to a warehouse and corporate office building and the remodel of an existing manufacturing and R&D facility. The Whitmore Term Loan matures requires payments of \$140,000 due each quarter on July 31, 2029. Borrowings under this term loan bear interest at a variable annual rate equal to one month LIBOR plus 2.0%. As of September 30, 2018 and March 31, 2018, Whitmore Manufacturing had \$11.7 million and \$12.0 million, respectively, in outstanding borrowings under the term loan. Interest payments under the Whitmore Term Loan are hedged under an interest rate swap agreement as described in Note 8.



## 8. DERIVATIVE INSTRUMENTS AND HEDGE ACCOUNTING

We have an interest rate swap agreement to hedge exposure to floating interest rates on a certain portion of our debt. As of September 30, 2018 and March 31, 2018, we had \$11.7 million and \$12.0 million, respectively, of notional amount outstanding designated as an interest rate swap with third parties. The interest rate swap is highly effective. At September 30, 2018, the maximum remaining length of the interest rate swap contract was approximately 11 years. The fair value of the interest rate swap designated as a hedging instrument is summarized below (in thousands):

	<b>September 30, 2018</b>	<b>March 31, 2018</b>
Non-current derivative asset	\$ 91	\$ —
Current derivative liabilities	33	88
Non-current derivative liabilities	—	134

The impact of changes in fair value of the interest rate swap is included in Note 15.

Current and non-current derivative assets are reported in our condensed consolidated balance sheets in prepaid expenses and other current assets and other assets, respectively. Current and non-current derivative liabilities are reported in our condensed consolidated balance sheets in accrued and other current liabilities and other long-term liabilities, respectively.

We are exposed to risk from credit-related losses resulting from nonperformance by counterparties to our financial instruments. We perform credit evaluation of our counterparties and expect all counterparties to meet their obligations. We have not experienced credit losses from our counterparties.

## 9. EARNINGS PER SHARE

The following table sets forth the reconciliation of the numerator and the denominator of basic and diluted earnings per share for the three and six months ended September 30, 2018 and 2017 (amounts in thousands, except per share data):

	<b>Three Months Ended September 30,</b>			<b>Six Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>		<b>2018</b>	<b>2017</b>
Income from continuing operations	\$ 12,424	\$ 9,150	\$ 26,430	\$ 19,437	
Income (loss) from discontinued operations	2,732	(1,848)	400	(3,621)	

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Net income	\$	15,156	\$	7,302	\$	26,830	\$	15,816
Weighted average shares:								
Common stock		15,366		15,646		15,512		15,642
Participating securities		158		207		161		208
Denominator for basic earnings per common share		15,524		15,853		15,673		15,850
Potentially dilutive securities		125		92		117		85
Denominator for diluted earnings per common share		15,649		15,945		15,790		15,935
Basic earnings (loss) per common share:								
Continuing operations	\$	0.80	\$	0.58	\$	1.69	\$	1.23
Discontinued operations		0.18		(0.12)		0.02		(0.23)
Net income	\$	0.98	\$	0.46	\$	1.71	\$	1.00
Diluted earnings (loss) per common share:								
Continuing operations	\$	0.79	\$	0.57	\$	1.67	\$	1.22
Discontinued operations		0.18		(0.11)		0.03		(0.23)
Net income	\$	0.97	\$	0.46	\$	1.70	\$	0.99

Diluted earnings per share above is based upon the weighted average number of shares as determined for basic earnings per share plus shares potentially issuable in conjunction with stock options and restricted shares.

## 10. SHAREHOLDERS' EQUITY

On November 11, 2016, we announced that our Board of Directors authorized a program to repurchase up to \$35.0 million of our common stock over the next two years. These shares may be repurchased from time to time in the open market or in privately negotiated transactions. Repurchases will be made from time to time at our discretion, based on ongoing assessments of the capital needs of the business, the market price of our common stock and general market conditions. The program may be limited or terminated at any time at our discretion without notice. We repurchased 425,873 and 572,160 shares during the three and six months ended September 30, 2018, respectively, for an aggregate amount of \$23.5 million and \$30.8 million, respectively. As of September 30, 2018, 598,704 shares have been repurchased for an aggregate of \$32.0 million.

## 11. FAIR VALUE MEASUREMENTS

The fair value of the interest rate swap contract (as discussed in Note 8) is determined using Level 2 inputs. The carrying value of our debt (discussed in Note 7) approximates fair value as it bears interest at floating rates. The carrying amounts of other financial instruments (i.e., cash and cash equivalents, accounts receivable, net, accounts payable) approximate their fair values at September 30, 2018 and March 31, 2018 due to their short-term nature.

## 12. RETIREMENT PLANS

Refer to Note 13 to our consolidated financial statements included in our Annual Report for a description of our retirement and post-retirement benefits.

As disclosed in Note 1, we adopted ASU No. 2017-07, effective April 1, 2018 on a retrospective basis. The resulting impact on the condensed consolidated income statements of reclassifying the impact of non-service component costs to other income, net for the three and six months ended September 30, 2017 was an immaterial reduction in cost of revenues, an increase in selling, general and administrative expenses of \$0.4 million and \$0.7 million, respectively, and a decrease in other expenses of \$0.3 million and \$0.7 million, respectively.

The following tables set forth the combined net pension benefit recognized in our condensed consolidated financial statements for all plans (in thousands):

	<b>Three Months Ended September 30,</b>	
	<b>2018</b>	<b>2017</b>
Service cost - benefits earned during the period	\$ 19	\$ 14
Interest cost on projected benefit obligation	528	628
Amortization of net prior service cost	(663)	(980)
Amortization of net	10	7

actuarial loss

Net pension benefit	\$	(106)	\$	(331)
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**Six Months Ended  
September 30,**

**2018                      2017**

Service cost - benefits earned during the period	\$	38	\$	28
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Interest cost on projected benefit obligation	1,057	1,255
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Amortization of net prior service cost	(1,327)	(1,961)
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Amortization of net actuarial loss	19	14
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Net pension benefit	\$	(213)	\$	(664)
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The components of net periodic cost for retirement and postretirement benefits other than service costs are included in other expense, net in our condensed consolidated statements of income.

**13. CONTINGENCIES**

From time to time, we are involved in various claims and legal actions that arise in the ordinary course of business. There are no matters pending that we currently believe have a reasonable possibility of having a material impact to our business, consolidated financial position, results of operations or cash flows.

**14. INCOME TAXES**

For the three months ended September 30, 2018, we earned \$16.9 million from continuing operations before taxes and provided for income taxes of \$4.4 million, resulting in an effective tax rate of 26.3%. For the six months ended September 30, 2018, we earned \$35.0 million from continuing operations before taxes and provided for income taxes of \$8.5 million, resulting in an effective tax rate of 24.4%. The provision for income taxes differed from the statutory rate for the three and six months ended September 30, 2018 were primarily impacted by an increase in income related to foreign operations, as well as increased operations in domestic jurisdictions with higher state tax rates.

For the three months ended September 30, 2017, we earned \$14.5 million from continuing operations before taxes and provided for income taxes of \$5.3 million, resulting in an effective tax rate of 36.8%. For the six months ended September 30, 2017, we earned \$30.5 million from continuing operations before taxes and provided for income taxes of \$11.1 million, resulting in an effective tax rate of 36.4%. The provision for income taxes differed from the statutory rate for the three and six months ended September 30, 2017 were primarily impacted by adjustments related to state tax returns, as well as increases in the reserves for uncertain tax provisions.

We are currently under audit for our U.S. federal income tax return for the fiscal years ended March 31, 2016 and March 31, 2017. We have not been notified of any potential adjustments.

**15. OTHER COMPREHENSIVE INCOME (LOSS)**

The following table provides an analysis of the changes in accumulated other comprehensive loss (in thousands):

	<b>Three Months Ended</b>	
	<b>September 30,</b>	
	<b>2018</b>	<b>2017</b>
Currency translation adjustments:		
Balance at beginning of period	\$ (6,236)	\$ (6,456)
Adjustments for foreign currency translation	(43)	1,961
Balance at end of period	\$ (6,279)	\$ (4,495)
Interest rate swaps:		
Balance at beginning of period	\$ (65)	\$ (443)

Unrealized gains (losses), net of taxes of \$(25) and \$202, respectively	190	(375)	
Reclassification of losses included in interest expense, net, net of taxes of \$(5) and \$(206), respectively	19	382	
Other comprehensive income (loss)	209	7	
Balance at end of period	\$ 144	\$ (436)	
Defined benefit plans:			
Balance at beginning of period	\$ (2,509)	\$ (1,910)	
Amortization of net gains (losses), net of taxes of \$(1) and \$9, respectively (a)	1	(17)	
Balance at end of period	\$ (2,508)	\$ (1,927)	

	<b>Six Months Ended</b>	
	<b>September 30,</b>	
	<b>2018</b>	<b>2017</b>
Currency translation adjustments:		
Balance at beginning of period	\$ (4,837)	\$ (8,132)
Adjustments for foreign currency translation	(1,442)	3,637
Balance at end of period	\$ (6,279)	\$ (4,495)
Interest rate swaps:		
Balance at beginning of period	\$ (108)	\$ (402)
Unrealized gains (losses), net of taxes of \$(30) and \$239, respectively	210	(444)
Reclassification of losses included in interest expense, net, net of taxes of \$(11) and \$(221), respectively	42	410
Other comprehensive income (loss)	252	(34)
Balance at end of period	\$ 144	\$ (436)
Defined benefit plans:		
Balance at beginning of period	\$ (2,530)	\$ (1,901)
Amortization of net gains (losses), net of	22	(26)

taxes of \$(8) and  
\$14,  
respectively (a)

Balance at end of period	\$	(2,508)	\$	(1,927)
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a. Unrealized gains (losses) are reclassified to earnings as underlying cash interest payments are made. We expect to recognize a loss of less than \$0.3 million, net of deferred taxes, over the next twelve months related to designated cash flow hedges based on their fair values at September 30, 2018.

## 16. REVENUE RECOGNITION

We adopted the guidance included in ASC Topic 606 as described in Note 1, effective April 1, 2018 using the modified retrospective approach and applied the new guidance to all open contracts at the date of adoption. Adoption of the new standard is reflected in the accounting policy (as discussed in Note 1) and disclosures related to revenue recognition. Our revenue recognition methodology does not materially change following the adoption of the new guidance as the majority of our annual revenue is derived from point in time sales. We recorded a decrease to opening retained earnings, net of tax, of \$0.7 million due to the adoption of ASC Topic 606. Additionally, inventory and accrued other current liabilities increased \$2.1 million as billings under the POC method were reclassified out of inventory into deferred revenue. The adoption of ASC Topic 606 has had no material impact on current year revenues.

### *Disaggregation of Revenue*

As disclosed in our Annual Report, we conduct our operations in two reportable segments: Industrial Products and Specialty Chemicals. With the adoption of ASC Topic 606, we have concluded that the disaggregation of revenues that would be most useful in understanding the nature, timing and extent of revenue recognition is the breakout of build-to-order and book-and-ship, as defined below:

*Build-to-order* products are architecturally-specified products generally sold into the construction industry. Revenue generated from sales of products under build-to-order transactions are currently reflected in the results of our Industrial Products Segment. Occasionally, our built-to-order business lines enter into arrangements for the delivery of a customer-specified product and the provision of installation services. These orders are generally negotiated as a package and are commonly subject to retainage by the customer, which means the final 10% of the transaction price, when applicable, is not collectible until the overall construction project into which our products are incorporated is complete. The lead times for transfer to the customer can be up to 12 weeks. Revenue for goods is recognized at a point in time, but installation services are recognized over time as those services are performed. Installation services represented approximately 1% of total consolidated revenue for each of the three and six months ended September 30, 2018.



*Book-and-ship* products are sold across all of our end markets. Revenue generated from sales of products under book-and-ship transactions have historically been presented in both Industrial Products and Specialty Chemicals. These sales are typically priced on a product-by-product basis using price lists provided to our customers. The lead times for transfer to the customer is usually one week or less as these items are generally built to stock. Revenue for products sold under these arrangements is recognized at a point in time.

Disaggregation of revenues reconciled to our segments is as follows (in thousands):

	<b>Three Months Ended September 30, 2018</b>			<b>Six Months Ended September 30, 2018</b>		
	<b>Industrial Products</b>	<b>Specialty Chemicals</b>	<b>Total</b>	<b>Industrial Products</b>	<b>Specialty Chemicals</b>	<b>Total</b>
Build-to-order	\$ 17,810	\$ —	\$ 17,810	\$ 33,321	\$ —	\$ 33,321
Book-and-ship	\$ 6,917	\$ 36,884	\$ 73,801	\$ 75,266	\$ 72,602	\$ 147,868
Net revenues	\$ 54,727	\$ 36,884	\$ 91,611	\$ 108,587	\$ 72,602	\$ 181,189

  

	<b>Three Months Ended September 30, 2017</b>			<b>Six Months Ended September 30, 2017</b>		
	<b>Industrial Products</b>	<b>Specialty Chemicals</b>	<b>Total</b>	<b>Industrial Products</b>	<b>Specialty Chemicals</b>	<b>Total</b>
Build-to-order	\$ 17,412	\$ —	\$ 17,412	\$ 34,181	\$ —	\$ 34,181
Book-and-ship	\$ 1,075	\$ 35,936	\$ 67,011	\$ 67,567	\$ 71,972	\$ 139,539
Net revenues	\$ 48,487	\$ 35,936	\$ 84,423	\$ 101,748	\$ 71,972	\$ 173,720

Contract liabilities, which are included in accrued and other current liabilities in our condensed consolidated balance sheets were as follows (in thousands):

Balance at April 1, 2018:	\$ 2,685
Revenue recognized during the period	(1,400)
Transfer of project costs in excess of billings	(304)
New contracts during the period	1,253
	\$ 2,234

Balance  
at  
September  
30,  
2018

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**17. SEGMENTS**

As discussed in Note 18 to our consolidated financial statements in our Annual Report, we conduct our operations through two business segments based on type of product and how we manage the business, those are Industrial Products and Specialty Chemicals.

**Three Months Ended September 30, 2018:**

(in thousands)	<b>Industrial Products</b>	<b>Specialty Chemicals</b>	<b>Subtotal - Reportable Segments</b>	<b>Eliminations and Other</b>	<b>Total</b>
Revenues, net	\$ 54,727	\$ 36,884	\$ 91,611	\$ 1	\$ 91,612
Operating income	14,212	6,158	20,370	(3,166)	17,204

**Three Months Ended September 30, 2017:**

(in thousands)	<b>Industrial Products</b>	<b>Specialty Chemicals</b>	<b>Subtotal - Reportable Segments</b>	<b>Eliminations and Other</b>	<b>Total</b>
Revenues, net	\$ 48,487	\$ 35,936	\$ 84,423	\$ (1)	\$ 84,422
Operating income	12,299	5,281	17,580	(3,028)	14,552

**Six Months Ended September 30, 2018:**

(in thousands)	<b>Industrial Products</b>	<b>Specialty Chemicals</b>	<b>Subtotal - Reportable Segments</b>	<b>Eliminations and Other</b>	<b>Total</b>
Revenues, net	\$ 108,587	\$ 72,602	\$ 181,189	\$ 1	\$ 181,190
Operating income	28,105	12,631	40,736	(5,787)	34,949

**Six Months Ended September 30, 2017:**

(in thousands)	<b>Industrial Products</b>	<b>Specialty Chemicals</b>	<b>Subtotal - Reportable Segments</b>	<b>Eliminations and Other</b>	<b>Total</b>
Revenues, net	\$ 101,748	\$ 71,972	\$ 173,720	\$ 1	\$ 173,721
Operating income	25,962	10,780	36,742	(5,519)	31,223

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion and analysis of our continuing operations financial condition and results of operations should be read together with our condensed consolidated financial statements and related notes included in this Quarterly Report as well as our consolidated financial statements and related notes for the fiscal year ended March 31, 2018 included in our Annual Report. This discussion and analysis contains forward-looking statements based on current expectations relating to future events and our future performance that involve risks and uncertainties. See "Cautionary Note Regarding Forward-Looking Statements" below. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of many factors, including those risk factors set forth in our Annual Report and in this Quarterly Report.

### **Overview**

We are a diversified industrial growth company with well-established, scalable platforms and domain expertise across two segments: Industrial Products and Specialty Chemicals. Our broad portfolio of leading products provides performance optimizing solutions to our customers. Our products include mechanical products for heating, ventilation and air conditioning ("HVAC") and refrigeration applications, sealants and high-performance specialty lubricants. Markets that we serve include HVAC, architecturally-specified building products, industrial, plumbing, energy, rail, mining and other general industrial markets. Our operations are concentrated in the U.S. and Canada. We also have distribution operations in Australia, Canada and the United Kingdom ("U.K."), and our products are sold directly or through designated channels both domestically and internationally.

Many of our products are used to protect the capital assets of our customers that are expensive to repair or replace and are critical to their operations. The maintenance, repair and overhaul activities of our customers, as well as the consumable nature of many of our products, provide a source of recurring revenue for us. We also offer certain custom and semi-custom products, which enhance our customer relationships. The reputation of our product portfolio is built on more than 125 well-respected brand names, such as RectorSeal No. 5®, KOPR KOTE®, KATS® Coatings, Jet-Lube Extreme®, Smoke Guard®, Safe-T-Switch®, Mighty Bracket™, Balco®, Whitmore®, Air Sentry®, Oil Safe®, Deacon®, AC Leak Freeze®, and Greco Aluminum Railings® .

We believe that our broad portfolio of products and markets served and our brand recognition will continue to provide opportunities; however, we face ongoing challenges that affect many companies operating within our served industries, which are influenced by, among other things, environmental and other regulatory compliance and overall global economic conditions.

The U.S. government has imposed tariffs on certain products, including aluminum and steel, and threatened to impose additional tariffs in the near future. In response to these actions, certain foreign countries have imposed tariffs on U.S. products. We are currently evaluating the potential impact of these tariffs. Recently, we observed an increase in certain commodity costs, which we believe may have been impacted by the anticipation of additional tariffs.

### **Discontinued Operations**

During the fiscal quarter ended December 31, 2017, we commenced a sale process to divest our former Strathmore Products business (the "Coatings business") to allow us to focus resources on our core growth platforms. Our Coatings business manufactured specialized industrial coating products including urethanes, epoxies, acrylics and alkyds. The Coatings business met the held-for-sale criteria under the requirements of ASC 360, and accordingly we classified and accounted for the assets and liabilities of the Coatings business as held-for-sale. During the three months ended September 30, 2018, we received an aggregate of \$6.9 million for the sale of assets that related to our Coatings business in multiple transactions. This resulted in gains on disposal of \$6.9 million due to write-downs of long-lived assets in prior periods. See Note 2 to the condensed consolidated financial statements included in this Quarterly

Report for additional information.

## **RESULTS OF OPERATIONS**

The following discussion provides an analysis of our condensed consolidated results of continuing operations and results for each of our segments.

Throughout this discussion, we refer to costs incurred related to “restructuring and realignment.” These costs represent both restructuring and non-restructuring charges incurred as a result of manufacturing footprint optimization activities, including those activities described in Note 1. These restructuring and realignment programs were completed during the fiscal year ended March 31, 2018.

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*Revenues, net*

	<b>Three Months Ended September 30,</b>	
(Amounts in thousands)	<b>2018</b>	<b>2017</b>
Revenues, net	\$ 91,612	\$ 84,422

  

	<b>Six Months Ended September 30,</b>	
(Amounts in thousands)	<b>2018</b>	<b>2017</b>
Revenues, net	\$ 181,190	\$ 173,721

Net revenues for the three months ended September 30, 2018 increased \$7.2 million, or 8.5%, as compared with the three months ended September 30, 2017. The increase was primarily attributable to an increase in the Industrial Products segment due to strong HVAC sales as a result of a hot summer, as well as a slight increase in the Specialty Chemicals segment as discussed in the Segment results below. Net revenues also increased as a result of \$2.6 million in estimated total lost sales in the prior year resulting from disruptions attributable to Hurricanes Harvey and Irma that did not recur.

Net revenues for the six months ended September 30, 2018 increased \$7.5 million, or 4.3%, as compared with the six months ended September 30, 2017. The increase was primarily due to the performance in the three months ended September 30, 2018, as described above. Net revenues also increased as a result of \$2.6 million in estimated total lost sales in the prior year resulting from disruptions attributable to Hurricanes Harvey and Irma that did not recur.

*Gross Profit and Gross Profit Margin*

	<b>Three Months Ended September 30,</b>	
(Amounts in thousands, except percentages)	<b>2018</b>	<b>2017</b>
Gross profit	\$ 42,209	\$ 39,661
Gross profit margin	46.1%	47.0%

  

	<b>Six Months Ended September 30,</b>	
(Amounts in thousands, except percentages)	<b>2018</b>	<b>2017</b>
Gross profit	\$ 84,298	\$ 81,534
Gross profit margin	46.5%	46.9%

Gross profit for the three months ended September 30, 2018 increased \$2.5 million, or 6.4%, as compared with the three months ended September 30, 2017. The increase in gross profit was due to increased sales, partially offset by negative product mix, as well as increased freight and other manufacturing costs. Gross profit margin of 46.1% for the three months ended September 30, 2018 decreased as compared with 47.0% for the three months ended September 30, 2017 as a result of negative product mix, as well as increased freight and other manufacturing costs, which more than offset sales leverage.

Gross profit for the six months ended September 30, 2018 increased \$2.8 million, or 3.4%, as compared with the six months ended September 30, 2017. The increase in gross profit was due to increased sales, \$2.6 million in gains on sales of property, plant and equipment and \$1.0 million in restructuring and realignment costs in the prior year that did not recur, mostly offset by negative product mix and increased freight and other manufacturing costs. Gross profit margin of 46.5% for the six months ended September 30, 2018 decreased as compared with 46.9% for the six months ended September 30, 2017 as the impact of negative product mix and freight and other manufacturing costs exceeded the impact of sales leverage and the gains on property, plant and equipment sales.

*Operating Expenses*

	<b>Three Months Ended September 30,</b>	
(Amounts in thousands, except percentages)	<b>2018</b>	<b>2017</b>
Operating expenses	\$ 25,005	\$ 25,109
Operating expenses as a percentage of revenues, net	27.3%	29.7%

	<b>Six Months Ended September 30,</b>	
(Amounts in thousands, except percentages)	<b>2018</b>	<b>2017</b>
Operating expenses	\$ 49,349	\$ 50,311
Operating expenses as a percentage of revenues, net	27.2%	29.0%

Operating expenses for the three months ended September 30, 2018 decreased \$0.1 million, or 0.4%, as compared with the three months ended September 30, 2017. The decrease in operating expenses as a percentage of sales was attributable to leverage on increased sales.

Operating expenses for the six months ended September 30, 2018 decreased \$1.0 million, or 1.9%, as compared with the six months ended September 30, 2017. The decrease in operating expenses and operating expenses as a percentage of sales, was attributable to lower professional fees and savings as a result of prior year period restructuring and realignment activities that did not recur during the current period.

*Operating Income*

	<b>Three Months Ended September 30,</b>	
(Amounts in thousands, except percentages)	<b>2018</b>	<b>2017</b>
Operating income	\$ 17,204	\$ 14,552



Operating margin	18.8%	17.2%
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**Six Months Ended  
September 30,**

(Amounts in thousands, except percentages)

	<b>2018</b>	<b>2017</b>
Operating income	\$ 34,949	\$ 31,223
Operating margin	19.3%	18.0%

Operating income for the three months ended September 30, 2018 increased \$2.7 million, or 18.2%, as compared with the three months ended September 30, 2017, primarily as a result of the increase in gross profit and decrease in operating expenses, as discussed above.

Operating income for the six months ended September 30, 2018 increased \$3.7 million, or 11.9%, as compared with the six months ended September 30, 2017, primarily as a result of the increase in gross profit and decrease in operating expenses, as discussed above.

*Other Income and Expense*

Net interest expense of \$0.4 million for the three months ended September 30, 2018 decreased \$0.3 million as compared with the three months ended September 30, 2017. Net interest expense of \$0.8 million for the six months ended September 30, 2018 decreased \$0.5 million as compared with the six months ended September 30, 2017. The decreases were attributable to a reduction in our outstanding long-term debt, slightly offset by an increase in interest rates.

Other income decreased by \$0.5 million for the three months ended September 30, 2018 as compared with the three months ended September 30, 2017, due primarily to an increase in pension expense and a decrease in gains on sales of non-operating assets. Other income increased by \$0.2 million for the six months ended September 30, 2018 as compared with the six months ended September 30, 2017, due primarily to an increase in gains arising from transactions in currencies other than our sites'

functional currencies and an increase in gains on sales of non-operating assets, partially offset by an increase in pension expense.

#### *Provision for Income Taxes and Effective Tax Rate*

For the three months ended September 30, 2018, we earned \$16.9 million from continuing operations before taxes and provided for income taxes of \$4.4 million, resulting in an effective tax rate of 26.3%. For the six months ended September 30, 2018, we earned \$35.0 million from continuing operations before taxes and provided for income taxes of \$8.5 million, resulting in an effective tax rate of 24.4%. The provision for income taxes differed from the statutory rate for the three and six months ended September 30, 2018 were primarily impacted by an increase in income related to foreign operations, as well as increased operations in domestic jurisdictions with higher state tax rates.

For the three months ended September 30, 2017, we earned \$14.5 million from continuing operations before taxes and provided for income taxes of \$5.3 million, resulting in an effective tax rate of 36.8%. For the six months ended September 30, 2017, we earned \$30.5 million from continuing operations before taxes and provided for income taxes of \$11.1 million, resulting in an effective tax rate of 36.4%. The provision for income taxes differed from the statutory rate for the three and six months ended September 30, 2017 were primarily impacted by adjustments related to state tax returns, as well as increases in the reserves for uncertain tax provisions.

We are currently under audit for our U.S. federal income tax return for the fiscal years ended March 31, 2016 and March 31, 2017. We have not been notified of any potential adjustments.

#### **Business Segments**

We conduct our operations through two business segments based on type of product and how we manage the business. We evaluate segment performance and allocate resources based on each segment's operating income. The key operating results for our two segments are discussed below.

#### **Industrial Products Segment Results**

Industrial Products includes specialty mechanical products, fire and smoke protection products, architecturally-specified building products and storage, filtration and application equipment for use with our specialty chemicals and other products for general industrial application.

	<b>Three Months Ended September 30,</b>	
(Amounts in thousands)	<b>2018</b>	<b>2017</b>
Revenues, net	\$ 54,727	\$ 48,487
Operating income	14,212	12,299
Operating margin	26.0%	25.4%
	<b>Six Months Ended September 30,</b>	
(Amounts in thousands)	<b>2018</b>	<b>2017</b>

Revenues, net	\$ 108,587	\$ 101,748
Operating income	28,105	25,962
Operating margin	25.9%	25.5%

Net revenues for the three months ended September 30, 2018 increased \$6.2 million, or 12.9%, as compared with the three months ended September 30, 2017. The increase was primarily attributable to increased sales volumes into the HVAC end market, due to the hot summer, and, to a lesser extent, the general industrial end market. Net revenues also increased as a result of \$1.6 million in total lost sales in the prior year resulting from disruptions attributable to Hurricanes Harvey and Irma that did not recur.

Net revenues for the six months ended September 30, 2018 increased \$6.8 million, or 6.7%, as compared with the six months ended September 30, 2017. The increase was primarily attributable to increased sales volumes in the HVAC end market, due to the hot summer, as well as the general industrial and rail end markets. Net revenues also increased as a result of \$1.6 million in total lost sales in the prior year resulting from disruptions attributable to Hurricanes Harvey and Irma that did not

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recur. This was slightly offset by decreased sales volumes in the architecturally-specified building products end market, which were negatively impacted by \$0.5 million as a result of the adoption of ASC Topic 606 (as discussed in Note 16 to our condensed consolidated financial statements included in this Quarterly Report).

Operating income for the three months ended September 30, 2018 increased \$1.9 million, or 15.6%, as compared with the three months ended September 30, 2017. The increase was due primarily to the impact of increased sales.

Operating income for the six months ended September 30, 2018 increased \$2.1 million, or 8.3%, as compared with the six months ended September 30, 2017. The increase was due primarily to the impact of leverage from increased sales, as well as a result of a \$0.5 million gain on the sale of property, plant and equipment and \$0.4 million in restructuring and realignment in the prior year that did not recur, slightly offset by a \$0.2 million negative impact resulting from the adoption of ASC Topic 606.

### Specialty Chemicals Segment Results

Specialty Chemicals is comprised of pipe thread sealants, firestopping sealants and caulks, adhesives/solvent cements, lubricants and greases, drilling compounds, anti-seize compounds, chemical formulations, and degreasers and cleaners.

	<b>Three Months Ended September 30,</b>	
(Amounts in thousands)	<b>2018</b>	<b>2017</b>
Revenues, net	\$ 36,884	\$ 35,936
Operating income	6,158	5,281
Operating margin	16.7%	14.7%
	<b>Six Months Ended September 30,</b>	
(Amounts in thousands)	<b>2018</b>	<b>2017</b>
Revenues, net	\$ 72,602	\$ 71,972
Operating income	12,631	10,780
Operating margin	17.4%	15.0%

Net revenues for the three months ended September 30, 2018 increased \$0.9 million, or 2.6%, as compared with the three months ended September 30, 2017. The increase was attributable to the estimated effect of HVAC and plumbing sales lost in the prior year resulting from disruptions attributable to Hurricanes Harvey and Irma that did not recur.

Net revenues for the six months ended September 30, 2018 increased \$0.6 million, or 0.9%, as compared with the six months ended September 30, 2017. The increase was attributable to the estimated effect of HVAC and plumbing sales lost in the prior year resulting from disruptions attributable to Hurricanes Harvey and Irma that did not recur.

Operating income for the three months ended September 30, 2018 increased \$0.9 million, or 16.6%, as compared with the three months ended September 30, 2017. The increase was attributable to leverage from increased sales and positive product mix.

Operating income for the six months ended September 30, 2018 increased \$1.9 million, or 17.2%, as compared with the six months ended September 30, 2017. The increase was attributable to a \$2.2 million gain recognized from the sale of property, plant and equipment, \$0.9 million in restructuring and realignment in the prior year that did not recur, partially offset by negative product mix.

**LIQUIDITY AND CAPITAL RESOURCES***Cash Flow Analysis*

	<b>Six Months Ended September 30,</b>	
(Amounts in thousands)	<b>2018</b>	<b>2017</b>
Net cash provided by operating activities, continuing operations	\$ 32,514	\$ 31,883
Net cash provided by (used in) investing activities, continuing operations	805	(2,487)
Net cash used in financing activities	(33,278)	(20,129)

Existing cash, cash generated by continuing operations and borrowings available under our Revolving Credit Facility are our primary sources of short-term liquidity. We monitor the depository institutions that hold our cash and cash equivalents on a regular basis, and we believe that we have placed our deposits with creditworthy financial institutions. Our sources of operating cash generally include the sale of our products and services and the conversion of our working capital, particularly accounts receivable and inventories. Our cash balance (including cash and cash equivalents) at September 30, 2018 was \$11.2 million, as compared with \$11.7 million at March 31, 2018.

For the six months ended September 30, 2018, our cash provided by operating activities from continuing operations was \$32.5 million, as compared with \$31.9 million for six months ended September 30, 2017. Cash flows used in continuing operations for working capital for the six months ended September 30, 2018 were primarily due to higher inventories (\$5.7 million), higher prepaid expenses and other current assets (\$4.2 million) and lower accounts payable and other current liabilities (\$1.2 million), partially offset by lower accounts receivable (\$1.5 million). Cash flows provided by continuing operations for working capital for the six months ended September 30, 2017 were primarily due to higher accounts payable and other current liabilities (\$11.0 million) and lower prepaid expenses and other current assets (\$0.7 million), partially offset by higher accounts receivable (\$2.7 million).

Cash flows provided by (used in) investing activities of continuing operations during the six months ended September 30, 2018 were \$0.8 million as compared with \$2.5 million of cash used in investing activities of continuing operations during the six months ended September 30, 2017. Proceeds from the sale of assets during the six months ended September 30, 2018 were \$3.5 million as compared with \$0.5 million of proceeds during the six months ended September 30, 2017. Capital expenditures during the six months ended September 30, 2018 were \$2.7 million, a decrease of \$0.2 million as compared with the six months ended September 30, 2017. Our capital expenditures

primarily are focused on continuous improvement, automation and consolidation of manufacturing facilities.

Cash flows used in financing activities for continuing operations during the six months ended September 30, 2018 were \$33.3 million as compared with \$20.1 million for the six months ended September 30, 2017. Cash outflows during the six months ended September 30, 2018 included \$30.8 million for the repurchase of shares under our share repurchase program (as discussed in Note 10 to our condensed consolidated financial statements included in this Quarterly Report). Cash outflows during the six months ended September 30, 2017, resulted primarily from repayments on our Revolving Credit Facility (as discussed in Note 7 to our condensed consolidated financial statements included in this Quarterly Report).

We believe that available cash and cash equivalents, cash flows generated through continuing operations and cash available under our Revolving Credit Facility will be sufficient to meet our liquidity needs, including capital expenditures, for at least the next 12 months.

### **Acquisitions and Dispositions**

We regularly evaluate acquisition opportunities of various sizes. The cost and terms of any financing to be raised in conjunction with any acquisition, including our ability to raise capital, is a critical consideration in any such evaluation. Note 2 to our condensed consolidated financial statements included in this Quarterly Report contains a discussion of the recent classification of a portion of our business as held-for-sale.

## **Financing**

### ***Credit Facilities***

See Note 7 to our condensed consolidated financial statements included in this Quarterly Report for a discussion of our indebtedness. We were in compliance with all covenants as of September 30, 2018.

We have entered into an interest rate swap agreement to hedge our exposure to variable interest payments related to our indebtedness. This agreement is more fully described in Note 8 to our condensed consolidated financial statements included in this Quarterly Report, and in “Item 3. Quantitative and Qualitative Disclosures about Market Risk” below.

### ***Off-Balance Sheet Arrangements***

As of September 30, 2018, we did not have any off-balance sheet arrangements that we believe have or are reasonably likely to have a material adverse effect on our financial condition or results of operations.

## **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Management’s discussion and analysis of financial condition and results of operations are based on our condensed consolidated financial statements and related footnotes contained within this Quarterly Report. Our critical accounting policies used in the preparation of our condensed consolidated financial statements were discussed in “Management’s Discussion and Analysis of Financial Condition and Results of Operations” included in our Annual Report. No significant changes to these policies, as described in our Annual Report, have occurred in the six months ended September 30, 2018, with the exception of the adoption of ASC Topic 606 as discussed in Note 1.

The process of preparing condensed consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and assumptions to determine certain of the assets, liabilities, revenues and expenses. These estimates and assumptions are based upon what we believe is the best information available at the time of the estimates or assumptions. The estimates and assumptions could change materially as conditions within and beyond our control change. Accordingly, actual results could differ materially from those estimates.

Based on an assessment of our accounting policies and the underlying judgments and uncertainties affecting the application of those policies, we believe that our condensed consolidated financial statements provide a meaningful and fair perspective of our consolidated financial condition and results of operations. This is not to suggest that other general risk factors, such as changes in worldwide demand, changes in material costs, performance of acquired businesses and others, could not adversely impact our consolidated financial condition, results of operations and cash flows in future periods. See “Cautionary Note Regarding Forward-Looking Statements” below.

## **ACCOUNTING DEVELOPMENTS**

We have presented the information about pronouncements not yet implemented in Note 1 to our condensed consolidated financial statements included in this Quarterly Report.

### **Cautionary Note Regarding Forward-Looking Statements**

Certain statements appearing in this Quarterly Report constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include expected restructuring charges and the results of the restructuring, financial projections, statements of plans and objectives for future operations, statements of future economic performance, and statements of assumptions relating thereto. In some cases,



forward-looking statements can be identified by the use of terminology such as “may,” “expects,” “plans,” “anticipates,” “estimates,” “believes,” “potential,” “projects,” “forecasts,” “intends,” or the negative thereof or other comparable terminology. Forward-looking statements may include, but are not limited to, statements that relate to, or statements that are subject to risks, contingencies or uncertainties that relate to:

- our business strategy;
- future levels of revenues, operating margins, income from operations, net income or earnings per share;
- anticipated levels of demand for our products and services;

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- future levels of research and development, capital, environmental or maintenance expenditures;
- our beliefs regarding the timing and effects on our business of health and safety, tax, environmental or other legislation, rules and regulations;
- the success or timing of completion of ongoing or anticipated capital, restructuring or maintenance projects;
- expectations regarding the acquisition or divestiture of assets and businesses;
- our ability to obtain appropriate insurance and indemnities;
- the potential effects of judicial or other proceedings, including tax audits, on our business, financial condition, results of operations and cash flows;
- the anticipated effects of actions of third parties such as competitors, or federal, foreign, state or local regulatory authorities, or plaintiffs in litigation; and
- the effective date and expected impact of accounting pronouncements.

Forward-looking statements involve risks, uncertainties and assumptions. Actual results may differ materially from those expressed in these forward-looking statements for a number of important factors, including those listed under “Risk Factors” in our Annual Report and in this Quarterly Report. You should not put undue reliance on any forwarding-looking statements in this Quarterly Report.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

We are exposed to market risk from changes in interest rates and foreign currency exchange rates, which may adversely affect our consolidated financial position and results of operations. We seek to minimize the risk associated with changes in interest rates through regular operating and financing activities, and when deemed appropriate, through the use of an interest rate swap. It is our policy to enter into interest rate swaps only to the extent considered necessary to meet our risk management objectives. We do not purchase, hold or sell derivative financial instruments for trading or speculative purposes.

#### ***Variable Rate Indebtedness***

We are subject to interest rate risk on our variable rate indebtedness. Fluctuations in interest rates have a direct effect on interest expense associated with our outstanding indebtedness. As of September 30, 2018, we had \$10.0 million outstanding variable rate indebtedness, after consideration of our interest rate swap. We manage, or hedge, interest rate risks related to our borrowings by means of an interest rate swap agreement. At September 30, 2018, we had an interest rate swap agreement that covered 54.0% of our total \$21.7 million of our total outstanding indebtedness. Each quarter point change in interest rates would result in a negligible change in our interest expense on an annual basis.

We may also be exposed to credit risk in derivative contracts we may use. Credit risk is the failure of the counterparty to perform under the terms of the derivative contract. If the fair value of a derivative contract is positive, the counterparty will owe us, which creates credit risk for us. If the fair value of a derivative contract is negative, we will owe the counterparty and, therefore, do not have credit risk. We have sought to minimize the credit risk in derivative instruments by entering into transactions with high-quality counterparties.

#### ***Foreign Currency Exchange Rate Risk***

We conduct a small portion of our operations outside of the U.S. in currencies other than the U.S. dollar. Our non-U.S. operations are conducted primarily in their local currencies, which are also their functional currencies, and include the British pound, Canadian dollar and Australian dollar. Foreign currency exposures arise from translation of foreign-denominated assets and liabilities into U.S. dollars and from transactions denominated in a currency other than a non-U.S. operation’s functional currency. We recognized foreign currency transaction net gains (losses) of negligible amounts for both of the three months ended September 30, 2018 and 2017, and \$0.4 million and \$(0.3) million for the six months ended September 30, 2018 and 2017, respectively, which are included in other income (expense), net on

our condensed consolidated statements of income. We realized a net (loss) gain associated with foreign currency translation of less than \$(0.1) million and \$2.0 million for the three months ended September 30, 2018 and 2017, respectively, and \$(1.4) million and \$3.6 million for the six months ended September 30, 2018 and 2017, respectively, which are included in accumulated other comprehensive income (loss).

Based on a sensitivity analysis at September 30, 2018, a 10% change in the foreign currency exchange rates for the three months ended September 30, 2018 would have impacted our net earnings by a negligible amount. This calculation assumes that all currencies change in the same direction and proportion relative to the U.S. dollar and that there are no indirect effects, such as changes in non-U.S. dollar sales volumes or prices.

**Item 4. Controls and Procedures.**

**Disclosure Controls and Procedures**

The Company's management, with the participation of the Company's Chief Executive Officer and Executive Vice President and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, (the "Exchange Act")) as of the end of the period covered by this Quarterly Report. Based on such evaluation, the Company's Chief Executive Officer and Executive Vice President and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures were effective.

**Changes in Internal Control over Financial Reporting**

There have been no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) of the Exchange Act) during the quarter ended September 30, 2018 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II — OTHER INFORMATION****Item 1. Legal Proceedings.**

The disclosure contained in Note 13 to our condensed consolidated financial statements included in “Item 1. Financial Statements” of this Quarterly Report is incorporated by reference into this “Item 1. Legal Proceedings.” In addition to the foregoing, we and our subsidiaries are from time to time named defendants in certain lawsuits incidental to our business, including product liability claims that are insured, subject to applicable deductibles, and are involved from time to time as parties to governmental proceedings, all arising in the ordinary course of business. Although the outcome of lawsuits or other proceedings involving us and our subsidiaries cannot be predicted with certainty, and the amount of any liability that could arise with respect to such lawsuits or other proceedings cannot be predicted accurately, management does not currently expect the amount of any liability that could arise with respect to these matters, either individually or in the aggregate, to have a material adverse effect on our financial position, results of operations or cash flows.

**Item 1A. Risk Factors.**

There are numerous factors that affect our business and results of operations, many of which are beyond our control. In addition to other information set forth in this Quarterly Report, careful consideration should be given to “Item 1A. Risk Factors” in Part I and “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations” in Part II of our Annual Report, which contain descriptions of significant factors that may cause the actual results of operations in future periods to differ materially from those currently expected or desired.

There have been no material changes in the risk factors discussed in our Annual Report and subsequent SEC filings. The risks described in this Quarterly Report, our Annual Report and in our other SEC filings or press releases from time to time are not the only risks we face. Additional risks and uncertainties are currently deemed immaterial based on management’s assessment of currently available information, which remains subject to change; however, new risks that are currently unknown to us may arise in the future that could materially adversely affect our business, financial condition, results of operations or cash flows.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

Note 10 to our condensed consolidated financial statements included in this Quarterly Report includes a discussion of our share repurchase program. Through September 30, 2018, an aggregate of 598,704 shares have been repurchased under this program.

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Program	Maximum Number of Shares (or Approximate Dollar Value) That May Yet Be Purchased Under the Program (a) (in millions)
July 1 - 31	2,957	(b) \$ 52.52	2,401	\$ 26.3
August 1 - 31	337,636	54.90	337,636	7.8
September 1 - 30	85,836	55.95	85,836	3.0
Total	426,429		425,873	

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a. On November 11, 2016, we announced that our Board of Directors authorized us to repurchase shares of our common stock up to an aggregate market value of \$35.0 million during a two-year period. The program may be limited or terminated at any time. As of September 30, 2018, 598,704 shares of our common stock has been repurchased under the program for an aggregate of \$32.0 million.

b. Includes 556 shares tendered by employees to satisfy minimum tax withholding amounts for restricted share vesting at an average price per share of \$52.99.

**Item 6. Exhibits**

Exhibit No.	Description
3.1	<p><u>Third Amended and Restated Certificate of Incorporation of CSW Industrials, Inc. (incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K, filed on August 15, 2018)</u></p> <p><u>CSW Industrials, Inc. Amended and Restated Bylaws, adopted and effective August 14, 2018</u></p>
3.2	<p><u>(incorporated by reference to Exhibit 3.2 to the Company's Current Report on Form 8-K, filed on August 15, 2018)</u></p> <p><u>Certification of Principal Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u></p>
31.1+	<p><u>Certification of Principal Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u></p>
31.2+	<p><u>Certification of Principal Financial Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as</u></p>

- adopted pursuant to  
Section 302 of the  
Sarbanes-Oxley  
Act of 2002.  
Certification of  
Principal Executive  
Officer pursuant to  
18 U.S.C.  
32.1++ Section 1350, as  
adopted pursuant to  
Section 906 of the  
Sarbanes-Oxley  
Act of 2002.  
Certification of  
Principal Financial  
Officer pursuant to  
18 U.S.C.  
32.2++ Section 1350, as  
adopted pursuant to  
Section 906 of the  
Sarbanes-Oxley  
Act of 2002.  
EX-101+ INSTANCE  
DOCUMENT- the  
instance document  
does not appear in  
the Interactive Data  
File because its  
XBRL tags are  
embedded within  
the Inline XBRL  
document  
EX-101+ SCHEMA  
DOCUMENT  
EX-101+ CALCULATION  
LINKBASE  
DOCUMENT  
EX-101+ LABELS  
LINKBASE  
DOCUMENT  
EX-101+ PRESENTATION  
LINKBASE  
DOCUMENT  
EX-101+ DEFINITION  
LINKBASE  
DOCUMENT

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+ Filed herewith



++ Furnished herewith

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CSW  
INDUSTRIALS,  
INC.

November /s/ Joseph B.  
7, 2018 Armes  
Joseph B. Armes  
Chief Executive  
Officer  
(Principal  
Executive  
Officer)

November /s/ Gregory W.  
7, 2018 Branning  
Gregory W.  
Branning  
Chief Financial  
Officer  
(Principal  
Financial Officer)