# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, DC 20549

## FORM 10-Q

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended March 31, 2012
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from to

## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

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## (Exact name of Registrant as specified in its charter)

# DELAWARE <br> (State or other jurisdiction of 

25-1724540
(IRS Employer

## incorporation or organization)

Identification No.)

## 600 Mayer Street

Bridgeville, PA 15017
(Address of principal executive offices, including zip code)
(412) 257-7600
(Registrant $s$ telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No *

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of large accelerated filer , accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer * Accelerated filer $\quad$ x
Non-accelerated filer ${ }^{*}$ (Do not check if a smaller reporting company) Smaller reporting company Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

As of April 30, 2012, there were $6,851,684$ shares of the Registrant s Common Stock outstanding.

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## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Management s Discussion and Analysis of Financial Condition and Results of Operations and other sections of this Quarterly Report on Form 10-Q contain forward-looking statements that reflect the current views of Universal Stainless \& Alloy Products, Inc. (the Company ) with respect to future events and financial performance. Statements looking forward in time, including statements regarding future growth, cost savings, expanded production capacity, broader product lines, greater capacity to meet customer quality reliability, price and delivery needs, enhanced competitive posture, effect of new accounting pronouncements and no material financial impact from litigation or contingencies are included in this Quarterly Report on Form 10-Q pursuant to the safe harbor provision of the Private Securities Litigation Reform Act of 1995.

The Company s actual results may be affected by a wide range of factors including future compliance with Section 404 of the Sarbanes-Oxley Act of 2002; the concentrated nature of the Company s customer base to date and the Company s dependence on its significant customers; the receipt, pricing and timing of future customer orders; changes in product mix; the limited number of raw material and energy suppliers and significant fluctuations that may occur in raw material and energy prices; risks related to property, plant and equipment, including the Company s reliance on the continuing operation of critical manufacturing equipment; risks associated with labor matters; the Company $s$ ongoing requirement for continued compliance with laws and regulations, including applicable safety and environmental regulations; the ultimate outcome of the Company s current and future litigation matters; risks related to acquisitions that the Company has or may make; and the impact of various economic, credit and market risk uncertainties. Many of these factors are not within the Company s control and involve known and unknown risks and uncertainties that may cause the Company s actual results in future periods to be materially different from any future performance suggested herein. Any unfavorable change in the foregoing or other factors could have a material adverse effect on the Company s business, financial condition and results of operations. Further, the Company operates in an industry sector where securities values may be volatile and may be influenced by economic and other factors beyond the Company s control.

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## Part I. FINANCIAL INFORMATION

## Item 1. FINANCIAL STATEMENTS

## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in Thousands, Except Per Share Information)

(Unaudited)

|  | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  |  | 2011 |
| Net sales | \$ | 74,614 | \$ | 59,811 |
| Cost of products sold |  | 60,339 |  | 49,013 |
| Selling and administrative expenses |  | 4,583 |  | 3,830 |
| Operating income |  | 9,692 |  | 6,968 |
| Interest expense |  | (704) |  | (125) |
| Other income |  | 23 |  |  |
| Income before income tax expense |  | 9,011 |  | 6,843 |
| Provision for income taxes |  | 2,725 |  | 2,395 |
| Net income | \$ | 6,286 | \$ | 4,448 |
| Net income per common share Basic | \$ | 0.92 | \$ | 0.65 |
| Net income per common share Diluted | \$ | 0.86 | \$ | 0.64 |
| Weighted average shares of Common Stock outstanding |  |  |  |  |
| Basic |  | 6,848,716 |  | 6,183,020 |
| Diluted |  | 7,433,086 |  | 6,952,162 |

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Dollars in Thousands)
(Unaudited)

|  | Three months ended <br> March 31, |  |
| :--- | :---: | :---: |
| Net income | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| Other comprehensive income net of tax: | $\mathbf{6 , 2 8 6}$ | $\$ 4,448$ |

Other comprehensive income, net of tax:

Comprehensive income $\quad \$ 6,286 \quad \$ 4,481$
The accompanying notes are an integral part of these condensed consolidated financial statements.

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## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in Thousands, Except Per Share Information)


| Total stockholders equity | 187,125 | 180,306 |  |
| :--- | :--- | :--- | :--- |
| Total liabilities and stockholders equity | $\$ 381,662$ | $\$$ | 361,672 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW

(Dollars in Thousands)
(Unaudited)


The accompanying notes are an integral part of these condensed consolidated financial statements.

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## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## Note 1 Basis of Presentation

The accompanying unaudited condensed consolidated statements of operations and statements of comprehensive income for the three months ended March 31, 2012 and 2011, balance sheets as of March 31, 2012 and December 31, 2011, and statements of cash flows for the three months ended March 31, 2012 and 2011, have been prepared by Universal Stainless \& Alloy Products, Inc. (the Company ) in accordance with generally accepted accounting principles ( GAAP ) for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading. Accordingly, these statements should be read in conjunction with the audited financial statements, and notes thereto, as of and for the year ended December 31, 2011 included in the Company s Annual Report on Form 10-K. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, all of which were of a normal, recurring nature, necessary to present fairly, in all material respects, the consolidated financial position at March 31, 2012 and December 31, 2011 and the consolidated results of operations and of cash flows for the periods ended March 31, 2012 and 2011, and are not necessarily indicative of the results to be expected for the full year.

## Recently Adopted Accounting Pronouncement

In May 2011, the Financial Accounting Standards Board ( FASB ) issued Accounting Standards Update ( ASU ) 2011-04, Fair Value Measurements (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and International Financial Reporting Standards ( IFRS ). This amendment provides a consistent definition of fair value and ensures that the fair value measurement and disclosure requirements are similar between GAAP and IFRS. The amendment clarifies the application of existing fair value measurements and disclosures, and changes certain principles or requirements for fair value measurements and disclosures. The Company adopted these provisions during the three months ended March 31, 2012. This amendment did not have a material impact on the Company s condensed consolidated balance sheets, results of operations or cash flows.

Certain prior year amounts have been reclassified to conform to the 2012 presentation.

## Note 2 Acquisition

On August 18, 2011, the Company acquired substantially all the assets of Patriot Special Metals, Inc. and RSM Real Estate Holding, Inc., consisting of a specialty steel manufacturing facility located in North Jackson, Ohio (the North Jackson Facility ). The North Jackson Facility began forging and finishing operations in September 2011. In December 2011, the North Jackson Facility performed the first melts on its new vacuum induction melting (VIM) furnace and two vacuum arc remelting (VAR) furnaces. The aggregate purchase price for the North Jackson Facility was $\$ 111.3$ million, which was comprised of a $\$ 40.0$ million term loan, $\$ 40.0$ million in borrowings under a revolving credit facility, $\$ 20.0$ million in aggregate principal amount of convertible promissory notes issued to the sellers of the North Jackson Facility and the remainder from cash on-hand prior to the acquisition. The term loan and revolving credit facility were subsequently amended during the three months ended March 31, 2012, which is discussed further in Note 5. At closing, the Company entered into an escrow agreement with the sellers, pursuant to which $\$ 2.5$ million of the purchase price was placed in escrow. The escrow agreement expires eighteen months after the closing date.

For the three months ended March 31, 2012 and 2011, the Company incurred $\$ 0$ and $\$ 419,000$, respectively, of acquisition related costs which are included as a component of selling and administrative expenses on the condensed consolidated statements of operations.

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The following table summarizes the preliminary acquisition-date fair value of the assets acquired and the liabilities assumed in connection with the North Jackson Facility acquisition (dollars in thousands):

|  | August 18, |
| :--- | :---: |
| Property, plant and equipment | $\mathbf{2 0 1 1}$ |
| Non-compete agreement | 94,102 |
| Goodwill | 1,330 |
| Accounts payable | 20,479 |
| Accrued expenses and other current liabilities | $(4,475)$ |

## Net assets acquired

Assets acquired and liabilities assumed in connection with the acquisition have been recorded at their estimated fair values as of the acquisition date. Preliminary fair values were determined by management based, in part, on independent valuations performed by third party valuation specialists. The above preliminary fair values are subject to change based upon the finalization of the valuations. Under GAAP, the measurement period shall not exceed one year from the acquisition date. The Company will finalize the above amounts as the information necessary to complete the analysis is obtained. The fair value assigned to the non-compete agreement is subject to amortization over the five year life of the agreement.

Goodwill is calculated as the excess of the purchase price over the fair value of net assets acquired and represents the future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. Among the factors that contributed to a purchase price in excess of the fair value of the net tangible and intangible assets acquired were the acquisition of an assembled workforce and the expected synergies and other benefits that the Company believes will result from combining the operations of the North Jackson Facility with the Company s other operations. Goodwill related to the North Jackson Facility acquisition was recorded in the Company s Universal Stainless \& Alloy Products reportable segment. There was no goodwill recognized for income tax purposes as a result of the North Jackson Facility acquisition.

The following is a summary of the changes in the carrying value of goodwill, from December 31, 2011 through March 31, 2012 (dollars in thousands):

| Balance, December 31, 2011 | $\$ 20,479$ |
| :--- | :--- |
| Change in goodwill |  |

Balance, March 31, 2012 \$ 20,479

As previously mentioned, the Company incurred debt in the form of a term loan, borrowings under a revolving credit facility and convertible notes issued to acquire the North Jackson Facility. In accordance with GAAP, the Company recorded this debt at fair value as of the acquisition date. The fair value of the term loan and borrowings under the revolving credit facility were determined to be the par value of the debt. The terms of the convertible notes were designed to and resulted in the fair value of the option to convert and the debt component aggregating to the par amount of the convertible notes. The Company evaluated the conversion feature of the convertible notes at issuance and determined that no beneficial conversion features existed, which would have required bifurcation.

The operating results of the North Jackson Facility have been included in the Company s condensed consolidated financial statements since the acquisition date.

The following unaudited pro forma information presents the combined results as if the acquisition had occurred on January 1, 2011. The unaudited pro forma financial information was prepared to give effect to events that are (1) directly attributable to the acquisition; (2) factually supportable; and (3) expected to have a continuing impact on the combined company s results. Pro forma adjustments have been made to reflect the incremental impact on earnings of amortization expense related to the acquired intangible asset and income tax expense. The Company has

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calculated the 2011 pro forma results using a $36.4 \%$ effective tax rate from January 1, 2011. As a result of no assets being placed in service prior to the acquisition date, the Company has not included any incremental interest expense resulting from the debt incurred to finance the acquisition. All incurred interest would have been capitalized prior to placing the assets in service. The Company has not included the dilutive effect of the convertible notes on the unaudited pro forma information. Due to the level of completion of the North Jackson Facility on January 1, 2011, it is highly unlikely that the acquisition would have been partially financed through the issuance of convertible notes. Prior to the acquisition, the North Jackson Facility s only sales were derived from scrap sales. Pro forma adjustments were made to eliminate one-time acquisition related costs. The unaudited pro forma financial information does not reflect any cost savings, operating synergies or revenue enhancements that the

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combined company may achieve as a result of the acquisition or the costs to integrate the operations or the costs necessary to achieve cost savings, operating synergies or revenue enhancements. The pro forma results are not indicative of how the results will appear in the future.

| (dollars in thousands, except per share amounts) | Three months ended <br> March 31, 2011 |  |
| :--- | ---: | ---: |
| Net sales | $\$$ | 59,811 |
| Net income | $\$$ | 3,965 |
| Net income per common share Basic | $\$$ | 0.58 |
| Net income per common share Diluted | $\$$ | 0.57 |
| Weighted-average shares of Common Stock outstanding: |  |  |
| Basic |  | $6,813,020$ |
| Diluted | $6,952,162$ |  |

## Note 3 Net Income per Common Share

The following table sets forth the computation of basic and diluted net income per common share:

| (dollars in thousands, except per share amounts) | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  |
| Numerator: |  |  |  |  |
| Net income | \$ | 6,286 | \$ | 4,448 |
| Adjustment for interest expense on convertible notes |  | 105 |  |  |
| Net income, as adjusted | \$ | 6,391 |  | 4,448 |
| Denominator: |  |  |  |  |
| Weighted average number of shares of Common Stock outstanding |  | 6,848,716 |  | 6,813,020 |
| Weighted average effect of dilutive stock options |  | 156,911 |  | 139,142 |
| Weighted average effect of assumed conversion of convertible notes |  | 427,459 |  |  |
| Weighted average number of shares of Common Stock outstanding, as adjusted |  | 7,433,086 |  | 6,952,162 |

Net income per common share:

| Net income per common share | Basic | $\$$ | 0.92 | $\$$ | 0.65 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Net income per common share | Diluted | $\$$ | 0.86 | $\$$ | 0.64 |

There were 19,150 and 191,800 stock options outstanding, which were excluded from the computation of diluted net income per common share, at an average price of $\$ 41.27$ and $\$ 35.76$ at March 31, 2012 and 2011, respectively. These outstanding options were not included in the computation of diluted net income per common share because their respective exercise prices were greater than the average market price of the Common Stock.

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## Note 4 Inventory

The major classes of inventory were as follows:

|  | March 31, | December 31, |  |
| :--- | ---: | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$, |  |
| Raw materials and supplies | 7,875 | $\$ 8,934$ |  |
| Semi-finished and finished steel products | 79,262 | 73,046 |  |
| Operating materials | 6,536 | 6,108 |  |
|  |  |  |  |
| Total inventory, net | $\$ 93,673$ | $\$$ | 85,088 |

## Note 5 Long-Term Debt

Long-term debt consisted of the following:

| (in thousands) | March 31, <br> $\mathbf{2 0 1 2}$ | December 31, <br> $\mathbf{2 0 1 1}$ |
| :--- | :---: | ---: |
| Revolving credit facility | $\$ 63,850$ | 29,350 |
| Term loan | 20,000 | 40,000 |
| Convertible notes | 20,000 | 20,000 |
| Swing loan credit facility |  | 5,300 |
|  |  |  |
| Less current portion of long-term debt | 103,850 | 94,650 |
|  |  | 3,000 |
| Long-term debt | $\$ 103,850$ | $\$$ |

## Amended Credit Facility

On August 18, 2011, the Company entered into a Credit Agreement (the Credit Agreement ) which provides for a senior secured revolving credit facility (the Revolver ) and a senior secured term loan facility (the Term Loan and together with the Revolver, the Facilities ). On March 19, 2012, the Company entered into the First Amendment to Credit Agreement (together with the Credit Agreement, the Amended Credit Agreement ). The Amended Credit Agreement provides for a $\$ 105.0$ million Revolver and a $\$ 20.0$ million Term Loan. PNC Bank, National Association serves as Administrative Agent with respect to the Facilities. The Amended Credit Agreement extends the expiration date from August 2016 to March 2017, provides additional availability under the Facilities and reduces fees and interest rates. The Facilities are collateralized by substantially all of the assets of the Company and its subsidiaries, except that no real property other than the North Jackson Facility is collateral under the Facilities. Universal Stainless \& Alloy Products, Inc., Dunkirk Specialty Steel, LLC and North Jackson Specialty Steel, LLC are co-borrowers under the Facilities. The co-borrowers obligations under the Facilities have been guaranteed by USAP Holdings, Inc. In conjunction with the amendment to the Credit Agreement, the Company recorded additional deferred financing costs of $\$ 348,000$ during the three months ended March 31, 2012. Deferred financing costs are included on the condensed consolidated balance sheets as a component of other long-term assets.

At any time prior to August 18, 2015, the Company may make up to two requests to increase the maximum aggregate principal amount of borrowings under the Revolver by at least $\$ 10.0$ million, with the maximum aggregate principal amount of borrowings under the Revolver not to exceed $\$ 130.0$ million in any event. The Company is required to pay a commitment fee of $0.25 \%$ based on the daily unused portion of the Revolver. The Revolver also provides for up to $\$ 7.0$ million of swing loans so long as the sum of the outstanding swing loans and the outstanding borrowings under the Revolver does not exceed $\$ 105.0$ million at any given time. The Term Loan is payable in quarterly installments in the principal amount of $\$ 750,000$ beginning on July 1, 2013, with the balance of the Term Loan payable in full on March 19, 2017.

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Amounts outstanding under the Facilities other than swing loans under the Revolver, at the Company s option, will bear interest at either a base rate (the Base Rate Option ) or a LIBOR-based rate (the LIBOR Option ), in either case calculated in accordance with the terms of the Amended Credit Agreement. The Company elected to use the LIBOR Option during the three months ended March 31, 2012, which was $2.0 \%$ at March 31, 2012. Interest on swing loans under the Revolver is calculated using the Base Rate Option, which was 4.0\% at March 31, 2012. Interest on the Facilities is payable monthly. Interest on the swing loans is payable quarterly.

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The Amended Credit Agreement requires the Company to maintain a leverage ratio not exceeding a ratio decreasing from 3.25 to 1.00 to 2.75 to 1.00 during the term of the Facilities and a fixed charge coverage ratio not less than 1.20 to 1.00 . At March 31, 2012, the Company was obligated to maintain a leverage ratio of not exceeding 3.25 to 1.00 . The Company was in compliance with all covenants contained in the Amended Credit Agreement at March 31, 2012 and December 31, 2011.

## Convertible Notes

In connection with the acquisition of the North Jackson Facility, on August 18, 2011, the Company issued $\$ 20.0$ million in convertible notes (the Notes ) to the sellers of the North Jackson Facility as partial consideration of the acquisition. The Notes are subordinated obligations of the Company and rank junior to the Credit Facility. The Notes bear interest at a fixed rate of $4.0 \%$ per annum, payable in cash semi-annually in arrears on each June 18 and December 18, beginning on December 18, 2011. Unless earlier converted, the Notes mature and the unpaid principal balance is due on August 17, 2017. The Notes and any accrued and unpaid interest are convertible into shares of the Company s Common Stock at the option of the holder at an initial conversion price of $\$ 47.1675$ per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. The Company may prepay any outstanding Notes, in whole or in part on any date after August 17, 2014 during a fiscal quarter if the Company s share price is greater than $140 \%$ of the current conversion price for at least twenty of the trading days in the thirty consecutive trading day period ending on the last trading day of the immediately preceding quarter. The Company evaluated the conversion feature of the Notes upon issuance and determined that no beneficial conversion feature existed.

Aggregate maturities of long-term debt are as follows:

| Year ended December 31, | (in thousands) |  |
| :--- | ---: | ---: |
| 2012 | $\$$ |  |
| 2013 | 1,500 |  |
| 2014 | 3,000 |  |
| 2015 | 3,000 |  |
| 2016 | 3,000 |  |
| Thereafter | 93,350 |  |
|  | $\$$ | 103,850 |

## Note 6 Fair Value Measurements

The fair value hierarchy has three levels based on the inputs used to determine fair value, which are as follows:
Level 1 Unadjusted quoted prices available in active markets for the identical assets or liabilities at the measurement date.
Level 2 Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability.

Level 3 Unobservable inputs that cannot be corroborated by observable market data and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management sestimates of market participant assumptions.

The fair value hierarchy requires the use of observable market data when available. In instances where the inputs used to measure fair value fall into different levels of the fair value hierarchy, the fair value measurement has been determined based on the lowest level input significant to the fair value measurement in its entirety. The Company $s$ assessment of the significance of a particular item to the fair value measurement in its entirety requires judgment, including the consideration of inputs specific to the asset or liability. Prior to its termination in September 2011, the interest rate swap was recorded at fair value based on Level 2 quoted LIBOR swap rates adjusted for credit and non-performance risk.

Financial instruments include cash, accounts receivable, other current assets, accounts payable, short-term debt and other current liabilities. The carrying amounts of these financial instruments approximated fair value at March 31, 2012 and December 31, 2011 due to their short-term maturities. The fair value of the Term Loan, Revolver and swing loans at March 31, 2012 and December 31, 2011 approximated the carrying amount as the interest rate is based upon floating short-term interest rates. At March 31, 2012 and December 31, 2011, the fair value of the

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## Note 7 Commitments and Contingencies

From time to time, various lawsuits and claims have been or may be asserted against the Company relating to the conduct of our business, including routine litigation relating to commercial and employment matters. The ultimate cost and outcome of any litigation or claim cannot be predicted with certainty. Management believes, based on information presently available, that the likelihood that the ultimate outcome of any such pending matter will have a material adverse effect on its financial condition, or liquidity or a material impact on its results of operations is remote, although the resolution of one or more of these matters may have a material adverse effect on its results of operations for the period in which the resolution occurs.

## Note 8 Income Taxes

Management estimates the annual effective income tax rate quarterly, based on current annual forecasted results. Items unrelated to current year ordinary income are recognized entirely in the period identified as a discrete item of tax. The quarterly income tax provision is comprised of tax on ordinary income provided at the most recent estimated annual effective tax rate, increased or decreased for the tax effect of discrete items.

For the three months ended March 31, 2012 and 2011, the estimated annual effective tax rate applied to ordinary income was $35.0 \%$. The effective tax rate for the three months ended March 31, 2012 was positively affected by the benefit of $\$ 441,000$ for state income taxes, which was considered to be a discrete tax item. Including the effect of the discrete tax item, the Company s effective tax rate for the three months ended March 31, 2012 was $30.2 \%$.

## Note 9 Business Segments

The Company is comprised of two reportable business segments. The Bridgeville, North Jackson and Titusville facilities have been aggregated into one reportable segment, Universal Stainless \& Alloy Products ( USAP ). Dunkirk Specialty Steel represents the second reportable segment. The USAP manufacturing process involves melting, remelting, heat treating, forging and hot and cold rolling of semi-finished and finished specialty steels. Dunkirk Specialty Steel s manufacturing process involves hot rolling, heat treating and finishing of specialty steel bar, rod and wire products.

Management is currently evaluating the impact of the North Jackson Facility acquisition on the Company s externally reported segments in accordance with ASC Topic 280, Segment Reporting. From the North Jackson acquisition date through March 31, 2012, the Company has included the results of North Jackson in the USAP segment. North Jackson was included in the USAP reporting segment as a result of North Jackson having consistent characteristics as identified in ASC Topic 280 with the USAP segment.

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The segment data are as follows:

| (in thousands) | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2012 |  | 2011 |
| Net sales: |  |  |  |  |
| Universal Stainless \& Alloy Products ${ }^{(A)}$ |  | 60,264 | \$ | 55,150 |
| Dunkirk Specialty Steel |  | 30,493 |  | 21,981 |
| Intersegment eliminations |  | $(16,143)$ |  | $(17,320)$ |
| Consolidated net sales |  | 74,614 | \$ | 59,811 |
| Operating income: |  |  |  |  |
| Universal Stainless \& Alloy Products ${ }^{(A)}$ |  | 5,776 | \$ | 4,914 |
| Dunkirk Specialty Steel |  | 3,367 |  | 2,325 |
| Intersegment eliminations ${ }^{(B)}$ |  | 549 |  | (271) |
| Consolidated operating income | \$ | 9,692 | \$ | 6,968 |
| Interest expense: |  |  |  |  |
| Universal Stainless \& Alloy Products ${ }^{(A)}$ | \$ | 704 | \$ | 118 |
| Dunkirk Specialty Steel |  |  |  | 7 |
| Consolidated interest expense | \$ | 704 | \$ | 125 |

(A) The results for the three months ended March 31, 2012 include those of the Company s North Jackson operation, which was acquired on August 18, 2011.
(B) The Company recognized profits during the three months ended March 31, 2012 on intercompany sales which were sold to third party customers during the quarter. This profit had been deferred prior to the sale to third party customers.
The following table presents total assets by segment:

| (in thousands) | March 31, <br> $\mathbf{2 0 1 2}$ | December 31, <br> $\mathbf{2 0 1 1}$ |
| :--- | :---: | ---: |
| Total assets: | $\$ 299,188$ | $\$$ |
| Universal Stainless \& Alloy Products | 53,998 | 271,107 |
| Dunkirk Specialty Steel | 142,284 | 149,820 |
| Corporate | $(113,808)$ | $(114,356)$ |
| Intersegment eliminations |  |  |
|  | $\$ 381,662$ | $\$$ |
| Total assets |  | 361,672 |

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## Item 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Overview

The following Management Discussion and Analysis (MD\&A ) is intended to help the reader understand the results of operations and financial condition of Universal Stainless \& Alloy Products, Inc. ( the Company ). This MD\&A is provided as a supplement to, and should be read in conjunction with, our condensed consolidated financial statements and the accompanying notes to the condensed consolidated financial statements.

We manufacture and market semi-finished and finished specialty steel products, including stainless steel, tool steel and certain other alloyed steels. Our manufacturing process involves melting, remelting, heat treating, hot and cold rolling, forging, machining and cold drawing of semi-finished and finished specialty steels. Our products are sold to rerollers, forgers, service centers, original equipment manufacturers and wire redrawers. Our customers further process our products for use in a variety of industries, including the aerospace, power generation, petrochemical and general industrial products. We also perform conversion services on materials supplied by customers that lack certain of our production capabilities or are subject to their own capacity constraints.

We recognized net income for the three months ended March 31, 2012 of $\$ 6.3$ million, or $\$ 0.86$ per diluted share, compared with net income of $\$ 4.4$ million, or $\$ 0.64$ per diluted share, for the first quarter of 2011.

Our net sales increased from $\$ 59.8$ million for the three months ended March 31, 2011 to a record $\$ 74.6$ million for the current quarter. This $\$ 14.8$ million, or $25 \%$, increase is largely due to increased volume recognized in the current quarter and price increases. Tons shipped increased by $8 \%$ in the current quarter when compared to the prior year first quarter. Our net sales for the current quarter were also favorably affected by product mix. Our stainless steel and high-strength low alloy steel shipments as a percentage of total shipments increased from $75 \%$ and $5 \%$, respectively, during the first quarter of 2011 to $77 \%$ and $6 \%$, respectively, in the current quarter, while our tool steel shipments as a percentage of total shipments decreased from $11 \%$ for the three months ended March 31, 2011 to $8 \%$ in the current quarter. Our stainless steel and high-strength low alloy steel products have a higher content of nickel and typically have a higher selling price per pound than our tool steel products.

Our backlog primarily remained level at $\$ 101.3$ million at March 31, 2012 as compared to $\$ 102.6$ million at December 31, 2011, despite record sales during the quarter.

During the current quarter, we continued to increase production at our North Jackson operation, which was acquired in the third quarter of 2011. In addition to conversion services provided to external customers, the North Jackson operation provided increasing forging and remelting activities on products for our other divisions, as well as providing our legacy operations with operating synergies. Remelting on the facilities two vacuum arc remelting (VAR) furnaces increased throughout the first quarter of 2012 and in April we have begun remelting around the clock. In February 2012, we experienced a metal spill from our vacuum induction melting (VIM) furnace. This spill negatively impacted cost of products sold in the current quarter by approximately $\$ 0.5$ million and caused the furnace to be inoperative during the month of February. The furnace was repaired and resumed melting in early March.

Our cost of products sold increased from $\$ 49.0$ million for the first quarter of 2011 to $\$ 60.3$ million in the current quarter. This $\$ 11.3$ million, or $23 \%$, increase is primarily due to the aforementioned $25 \%$ increase in net sales. Our consolidated cost of products sold for the quarter ended March 31, 2012 was also negatively affected by the aforementioned VIM spill at our North Jackson facility.

Selling and administrative ( S\&A ) expenses increased from $\$ 3.8$ million in the first quarter of 2011 to $\$ 4.6$ million in the current quarter. Included in our consolidated S\&A expenses were $\$ 0.4$ million related to the North Jackson facility acquisition at March 31, 2011 and $\$ 0.7$ million related to our North Jackson operations at March 31, 2012. Excluding the North Jackson S\&A expenses, our S\&A expenses as a percentage of net sales decreased from $5.7 \%$ for the first quarter of 2011 to $5.2 \%$ in the current quarter.

Interest expense increased from $\$ 0.1$ million for the three months ended March 31, 2011 to $\$ 0.7$ million in the first quarter of 2012 . This $\$ 0.6$ million increase is primarily due to the higher debt balance maintained in the current quarter to finance the 2011 North Jackson acquisition. During the current quarter, we amended our credit facility, which among other benefits reduced our interest rate by fifty basis points. This reduction in our interest rates will result in a quarterly interest savings of approximately $\$ 0.1$ million at current borrowing levels.

Our effective tax rate for the three months ended March 31, 2012 and 2011 was $30.2 \%$ and $35.0 \%$, respectively. The effective tax rate for the first quarter of 2012 includes a discrete tax benefit of $\$ 0.4$ million for certain state tax benefits recognized in the current quarter. Excluding this discrete tax benefit, our estimated annual effective tax rate on ordinary income for 2012 is $35.0 \%$.

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The Tax Relief, Unemployment Insurance Reauthorization, and Job Creation Act, enacted in December 2010, provided for 100\% bonus depreciation for qualified investments made during 2011, and $50 \%$ bonus depreciation for qualified investments made during 2012. As a result of the North Jackson acquisition and the significant amount of machinery and equipment placed in service in 2011,

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we will claim the $100 \%$ bonus depreciation deduction on such equipment and, as a result, will generate a net operating loss ( NOL ) for the 2011 federal income tax return. As a consequence of generating a NOL, the benefit of the domestic production activities deduction will no longer be available. At December 31, 2011, we had a deferred tax asset of $\$ 15.1$ million related to NOL carry forwards. We are currently evaluating whether to carry back a portion of this NOL to 2010 to obtain a refund of $\$ 5.4$ million paid for federal income taxes for the 2010 tax year. If we choose to carry back the NOL to 2010, we would no longer benefit from certain deductions taken in 2010 that reduced our taxable income. These deductions would not be available which would have a negative impact on our 2012 effective tax rate. We expect to finalize the treatment of the NOL by the end of the second quarter of 2012. All remaining federal NOL s could be carried forward until 2031.

## Results of Operations

Three months ended March 31, 2012 as compared to the three months ended March 31, 2011

An analysis of our operations for the three months ended March 31, 2012 and 2011 is as follows:

|  | Three months ended <br> March 31, |  |
| :--- | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 2}{ }_{(\text {A) }}$ | $\mathbf{2 0 1 1}$ |
| Net sales: | $\$ 60,126$ | $\$ 46,798$ |
| Stainless steel | 4,305 | 5,491 |
| Tool steel | 6,238 | 4,714 |
| High-strength low alloy steel | 2,441 | 1,680 |
| High-temperature alloy steel | 1,467 | 1,014 |
| Conversion services | 37 | 114 |
| Scrap sales and other |  |  |
|  | 74,614 | 59,811 |
| Total net sales | 60,339 | 49,013 |
| Cost of products sold | 4,583 | 3,830 |
| Selling and administrative expenses |  |  |
|  | $\$, 692$ | $\$ 6,968$ |
| Operating income | 14,034 | 13,013 |

(A) Includes the results of the North Jackson operation, which was acquired on August 18, 2011.

## Market Segment Information

|  | Three months ended <br> March 31, |  |
| :--- | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 2}$ (A) | $\mathbf{2 0 1 1}$ |
| Net sales: | $\$ 41,656$ | $\$ 28,628$ |
| Service centers | 13,719 | 11,870 |
| Forgers | 10,996 | 12,805 |
| Rerollers | 4,997 | 4,121 |
| Original equipment manufacturers | 1,742 | 1,259 |
| Wire redrawers | 1,467 | 1,014 |
| Conversion services | 37 | 114 |

(A) Includes the results of the North Jackson operation, which was acquired on August 18, 2011.

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Net sales for the three months ended March 31, 2012 increased $\$ 14.8$ million, or $25 \%$, as compared to the similar period in 2011. The increase reflects an $8 \%$ increase in consolidated shipments, pricing increases and a change in product mix. Our shipments of aerospace products, petrochemical products, conversion services, and general industrial products increased by $26 \%, 11 \%, 12 \%$ and $13 \%$, respectively, in the quarter ended March 31, 2012 over the first quarter of 2011. These increases were partially offset by decreases in first quarter 2012 shipments of service center plate and power generation products of $26 \%$ and $2 \%$, respectively, when compared to the same period in 2011.

Cost of products sold, as a percentage of net sales, was $80.9 \%$ and $81.9 \%$ for the three months ended March 31, 2012 and 2011, respectively. The reduction as a percentage of sales is largely due to lower material costs and operational benefits that we recognized in the current period from process improvement projects. These benefits are partially offset by increased infrastructure, due to the start-up of our North Jackson operation. A portion of our cost structure is relatively fixed in nature, such as overhead and depreciation costs. As sales at our North Jackson operation increase, we expect that these fixed costs as a percentage of sales will decrease in the future.

S\&A expenses increased by $\$ 0.8$ million in the three months ended March 31, 2012 as compared to the similar period in 2011. The increase is primarily attributable to higher employee related costs and the inclusion of our North Jackson operation in the current quarter. In the first quarter of 2011 , we incurred $\$ 0.4$ million of acquisition related costs.

## Business Segment Results

We are comprised of four operating locations and a corporate headquarters. For segment reporting, the Bridgeville, North Jackson and Titusville facilities have been aggregated into one reportable segment, Universal Stainless \& Alloy Products ( USAP ). The USAP manufacturing process involves melting, remelting, treating, forging and hot and cold rolling of semi-finished and finished specialty steels. The manufacturing process at Dunkirk Specialty Steel, our other reportable segment, involves hot rolling and finishing specialty steel bar, rod and wire products.

Management is currently evaluating the impact of the North Jackson acquisition on our externally reported segments in accordance with Accounting Standards Codification ( ASC ) Topic 280, Segment Reporting . We have included the results of our North Jackson operation in the USAP segment as a result of North Jackson having consistent characteristics as identified in ASC Topic 280 with the USAP segment.

An analysis of the net sales and operating income for the reportable segments for the three months ended March 31, 2012 and 2011 is as follows:

## Universal Stainless \& Alloy Products Segment

|  | Three months ended <br> March 31, <br> (in thousands) |  |
| :--- | ---: | ---: |
| Net sales: | $\mathbf{2 0 1 2} \mathbf{( A )}$ | $\mathbf{2 0 1 1}$ |
| Stainless steel | $\$ 36,113$ | $\$ 30,577$ |
| Tool steel | 3,769 | 5,045 |
| High-strength low alloy steel | 2,056 | 466 |
| High-temperature alloy steel | 960 | 858 |
| Conversion services | 1,273 | 790 |
| Scrap sales and other | 61 | 108 |
|  |  |  |
|  | 44,232 | 37,844 |
| Intersegment | 16,032 | 17,306 |
|  |  |  |
| Total net sales | 60,264 | 55,150 |
| Material cost of sales | 28,866 | 29,086 |
| Operation cost of sales | 22,641 | 18,591 |
| Selling and administrative expenses | 2,981 | 2,559 |
|  |  |  |
| Operating income | $\$ 5,776$ | $\$ 4,914$ |

(A) Includes the results of the North Jackson operation, which was acquired on August 18, 2011.

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Net sales for the three months ended March 31, 2012 increased $\$ 5.1$ million, or $9.3 \%$, as compared to the similar period in 2011. The increase reflects a $1.3 \%$ increase in shipments, pricing increases and a change in product mix. Increases in shipments of aerospace products and conversion services of $17 \%$ and $30 \%$, respectively, were partially offset by decreases in service center plate, general industrial, power generation, and petrochemical products of $24 \%, 10 \%, 6 \%$ and $6 \%$, respectively.

Operating income for the three months ended March 31, 2012 increased by $\$ 0.9$ million, or $17.5 \%$, as compared to the three months ended March 31, 2011. The increase is primarily due to the aforementioned increase in sales as well as a decrease in materials costs per sales dollar from $52.7 \%$ in the first quarter of 2011 to $47.9 \%$ in the first quarter of 2012. The reduction in material costs per sales dollar is primarily due to decreases in raw materials costs in the current quarter when compared to the prior year first quarter. These benefits were partially offset by higher operations costs as a percentage of sales. Operations costs as a percentage of sales increased from $33.7 \%$ in the first quarter of 2011 to $37.6 \%$ in 2012. The increase in operations costs as a percentage of sales is largely due to the inclusion of North Jackson in the USAP segment. Our operations costs include fixed costs, such as depreciation. As a result of the North Jackson facility being a start-up operation, sales from the facility continued to ramp-up during the current quarter. These fixed charges, combined with start-up sales, had a negative impact on operation costs as a percentage of sales during the first quarter of 2012. As sales continue to increase from the North Jackson operation, these fixed costs as a percentage of sales are expected to decrease.

## Dunkirk Specialty Steel Segment

|  | Three months ended <br> March 31, |  |
| :--- | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| Net sales: | $\$ 24,013$ | $\$ 16,221$ |
| Stainless steel | 536 | 446 |
| Tool steel | 4,182 | 4,248 |
| High-strength low alloy steel | 1,481 | 822 |
| High-temperature alloy steel | 194 | 224 |
| Conversion services | $(24)$ | 6 |
| Scrap sales and other | 30,382 | 21,967 |
|  | 111 | 14 |
| Intersegment |  |  |
|  | 30,493 | 21,981 |
| Total net sales | 18,174 | 13,344 |
| Material cost of sales | 7,350 | 5,041 |
| Operation cost of sales | 1,602 | 1,271 |
| Selling and administrative expenses |  |  |
|  | $\$ 3,367$ | $\$ 2,325$ |

Net sales for the three months ended March 31, 2012 increased $\$ 8.5$ million, or $38.7 \%$, as compared to the similar period in 2011. The increase reflects a $29.0 \%$ increase in shipments, pricing increases and a change in product mix. Increases in shipments of aerospace, petrochemical, power generation and general industrial products of $33 \%, 46 \%, 42 \%$ and $19 \%$, respectively, were offset by a decrease in conversion services shipments of $27 \%$.

Operating income for the three months ended March 31, 2012 increased by $\$ 1.0$ million, or $44.8 \%$, as compared to the three months ended March 31, 2011. The increase is primarily due to the aforementioned increase in sales as well as a decrease in materials costs per sales dollar from $60.7 \%$ in the first quarter of 2011 to $59.6 \%$ in the first quarter of 2012, due to decreases in raw materials costs. These benefits were partially offset by higher operations costs in relation to sales. The operations costs, as a percentage of sales increased from $22.9 \%$ in the first quarter of 2011 to $24.1 \%$ of sales in 2012. The increase in operations costs as a percentage of sales was largely due to increased third-party tolling expense in the current quarter. As a result of the increased volume in the current quarter, we sent a greater amount of our products out for third-party tolling during the current quarter. Dunkirk S\&A expenses as a percentage of sales decreased from $5.8 \%$ for the first quarter of 2011 to $5.3 \%$ in the current quarter.

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## Liquidity and Capital Resources

We have financed our operating activities through cash on hand at the beginning of the period, cash provided by operations and cash provided through our credit facilities. Working capital increased $\$ 12.4$ million to $\$ 126.4$ million at March 31, 2012 from $\$ 114.0$ million at December 31, 2011. Our accounts receivable balance increased $\$ 10.7$ million as a result of the $20.0 \%$ increase in sales for the three months ended March 31, 2012 in comparison to the three months ended December 31, 2011. The $\$ 8.6$ million increase in inventory is primarily due to a $9 \%$ increase in our work-in-process inventory as a result of a build in inventory to satisfy our current backlog. Our backlog primarily remained level at $\$ 101.3$ million at March 31, 2012 as compared to $\$ 102.6$ million at December 31, 2011, despite record sales during the quarter. Excluding the current portion of long-term debt, our current liabilities increased by $\$ 3.5$ million, or $9 \%$, primarily related to the increase in production levels.

Cash received from sales of $\$ 63.9$ million and $\$ 53.3$ million represent the primary source of cash from operations for the three months ended March 31, 2012 and 2011, respectively. The primary uses of cash for the quarter ended March 31, 2012 were raw material purchases of $\$ 31.3$ million, employment costs of $\$ 16.3$ million, capital expenditures of $\$ 5.0$ million and utilities of $\$ 3.6$ million. For the same period in 2011, primary uses of cash were raw material purchases of $\$ 28.8$ million, employment costs of $\$ 13.3$ million, utilities of $\$ 4.1$ million and capital expenditures of $\$ 1.2$ million. Our other uses of cash, the largest of which is cash for production supplies, plant maintenance, outside conversion services, insurance, taxes and freight, increase or decrease in relation to production volume. Prior to the North Jackson acquisition, we paid federal estimated taxes of $\$ 4.5$ million for 2011. As a result of the North Jackson acquisition and the significant amount of machinery and equipment that was placed in service in 2011, we will claim the $100 \%$ bonus depreciation deduction on such equipment and, as a result, will generate a NOL for the 2011 federal income tax return. We recorded refundable income taxes in the amount of $\$ 4.8$ million as of December 31, 2011, which mostly represented the amount paid in federal taxes during 2011. In February 2012, we received a federal tax refund of $\$ 4.5$ million. At December 31, 2011, we had a deferred tax asset of $\$ 15.1$ million related to NOL carry forwards. We are currently evaluating whether to carry back a portion of this NOL to 2010 to obtain a refund of the $\$ 5.4$ million paid for federal income taxes for the 2010 tax year.

We continuously monitor market price fluctuations of key raw materials. The following table reflects the average market values per pound for selected months during the last 16 -month period.

|  | $\begin{gathered} \text { March } \\ 2012 \end{gathered}$ | $\begin{gathered} \text { December } \\ 2011 \end{gathered}$ |  | $\begin{gathered} \text { March } \\ 2011 \end{gathered}$ | $\begin{gathered} \text { December } \\ 2010 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nickel | \$ 8.49 | \$ | 8.23 | \$ 12.16 | \$ | 10.94 |
| Chrome | \$ 1.18 | \$ | 1.10 | \$ 1.34 | \$ | 1.31 |
| Molybdenum | \$ 14.20 | \$ | 13.42 | \$ 17.20 | \$ | 16.17 |
| Carbon scrap | \$ 0.21 | \$ | 0.21 | \$ 0.20 | \$ | 0.19 |

The market values for these raw materials continue to fluctuate based on supply and demand, market disruptions, and other factors. We maintain sales price surcharge mechanisms, priced at time of shipment, to mitigate the risk of raw material cost fluctuations. There can be no assurance that these sales price adjustments will completely offset our raw material costs.

The average costs per pound of nickel, chrome, molybdenum, and carbon scrap for the first quarter of 2012 were $\$ 8.92, \$ 1.15, \$ 14.23$, and $\$ 0.22$, respectively. Average costs per pound of nickel, chrome, molybdenum, and carbon scrap for the same period in 2011 were $\$ 12.20, \$ 1.33$, $\$ 17.35$, and $\$ 0.20$, respectively.

While the material surcharge mechanism is designed to offset modest fluctuations in raw material prices, it cannot immediately absorb significant spikes in raw material prices. There can be no assurance that the raw material surcharge mechanism will completely offset immediate changes in our raw material costs. A significant decline in raw material prices within a short period of time could have a material adverse effect on our financial results.

We had capital expenditures for the quarter ended March 31, 2012 totaling $\$ 9.7$ million, of which $\$ 4.7$ million were included in accounts payable at the end of the period, compared to $\$ 2.2$ million of capital expenditures, with $\$ 0.9$ million in accounts payable, for the same period in 2011. The most significant capital expenditures incurred during the current quarter were related to the North Jackson build out, which totaled $\$ 7.4$ million during the quarter. There were no capital expenditures related to North Jackson in the first quarter of 2011.

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On August 18, 2011, we entered into a Credit Agreement (the Credit Agreement ) which provides for a senior secured revolving credit facility (the Revolver ) and a senior secured term loan facility (the Term Loan and together with the Revolver, the Facilities ). On March 19, 2012, we entered into the First Amendment to Credit Agreement (together with the Credit Agreement the Amended Credit Agreement ). The Amended Credit Agreement provides for a $\$ 105.0$ million Revolver and a $\$ 20.0$ million Term Loan. PNC Bank, National Association serves as Administrative Agent with respect to the Facilities. The Amended Credit Agreement extends the expiration date from August 2016 to March 2017, provides additional availability under the Facilities and reduces fees and interest rates. The Facilities are collateralized by substantially all of the assets of the Company and its subsidiaries, except that no real property other than North Jackson is collateral under the Facilities. Universal Stainless \& Alloy Products, Inc., Dunkirk Specialty Steel, LLC and North Jackson Specialty Steel, LLC are co-borrowers under the Facilities. The co-borrowers obligations under the Facilities have been guaranteed by USAP Holdings, Inc.

At any time prior to August 18, 2015, we may make up to two requests to increase the maximum aggregate principal amount of borrowings under the Revolver by at least $\$ 10.0$ million, with the maximum aggregate principal amount of borrowings under the Revolver not to exceed $\$ 130.0$ million in any event. We are required to pay a commitment fee of $0.25 \%$ based on the daily unused portion of the Revolver. The Revolver also provides for up to $\$ 7.0$ million of swing loans so long as the sum of the outstanding swing loans and the outstanding borrowings under the Revolver does not exceed $\$ 105.0$ million under the Revolver at any given time. The Term Loan is payable in quarterly installments in the principal amount of $\$ 750,000$ beginning on July 1, 2013, with the balance of the Term Loan payable in full on March 19, 2017.

Amounts outstanding under the Facilities other than swing loans under the Revolver, at our option, will bear interest at either a base rate (the Base Rate Option ) or a LIBOR-based rate (the LIBOR Option ), in either case calculated in accordance with the terms of the Amended Credit Agreement. We elected to use the LIBOR Option during the three months ended March 31, 2012, which was $2.0 \%$ at March 31, 2012. Interest on swing loans under the Revolver is calculated using the Base Rate Option, which was $4.0 \%$ at March 31, 2012. Interest on the Facilities is payable monthly. Interest on the swing loans is payable quarterly.

The Amended Credit Agreement requires that we maintain a leverage ratio not exceeding a ratio decreasing from 3.25 to 1.00 to 2.75 to 1.00 during the term of the Facilities and a fixed charge coverage ratio not less than 1.20 to 1.00. At March 31, 2012, we were obligated to maintain a leverage ratio of not exceeding 3.25 to 1.00 . We were in compliance with all covenants contained in the Amended Credit Agreement at March 31, 2012.

In connection with the North Jackson acquisition on August 18, 2011, we issued $\$ 20.0$ million in convertible notes (the Notes ) to the sellers of the North Jackson facility as partial consideration of the acquisition. The Notes are subordinated obligations and rank junior to the Facilities. The Notes bear interest at a fixed rate of $4.0 \%$ per annum, payable in cash semi-annually in arrears on each June 18 and December 18, beginning on December 18, 2011. Unless earlier converted, the Notes mature and the unpaid principal balance is due on August 17, 2017. The Notes and any accrued and unpaid interest are convertible into shares of our Common Stock at the option of the holder at an initial conversion price of $\$ 47.1675$ per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. We may prepay any outstanding Notes, in whole or in part, after August 17, 2014 during a fiscal quarter if our share price is greater than $140 \%$ of the current conversion price for at least 20 of the trading days in the 30 consecutive trading day period ending on the last trading day of the immediately preceding quarter.

We expect to meet all of our short-term liquidity requirements resulting from operations and current capital investment plans with internally generated funds and borrowings under the Revolver. At March 31, 2012, we had $\$ 41.2$ million in availability under the Revolver.

As a result of the amendment to the Credit Facility during the three months ended March 31, 2012, our contractual obligations for our long-term debt have changed from those presented in Part II, Item 7 ( Liquidity and Capital Resources ) of our 2011 Form 10-K. Our contractual obligations for our long-term debt at March 31, 2012 were as follows (in thousands):

| Less than 1 year | $\$ 2,477$ |
| :--- | ---: |
| $1-3$ years | 10,099 |
| $3-5$ years | 83,231 |
| More than 5 years | 20,304 |
|  |  |
| Total | $\$ 116,111$ |

The contractual obligations above include interest expense, which was estimated based on balances and interest rates at March 31, 2012, and assumes that debt will not be repaid until its maturity.

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## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company has reviewed its market risk and believes there are no significant changes from that disclosed in the Company s Annual Report on Form 10-K for the year ended December 31, 2011, except as provided in this Form 10-Q in Management s Discussion and Analysis of Financial Condition and Results of Operations.

## Item 4. CONTROLS AND PROCEDURES

The Company s management, including the Company s Chairman, President and Chief Executive Officer and its Vice President of Finance, Chief Financial Officer and Treasurer, performed an evaluation of the effectiveness of the Company s disclosure controls and procedures. Based on that evaluation, the Company s Chairman, President and Chief Executive Officer and its Vice President of Finance, Chief Financial Officer and Treasurer concluded that, as of the end of the fiscal period covered by this quarterly report, the Company s disclosure controls and procedures are effective. During the fiscal quarter ended March 31, 2012 there were no changes in the Company s internal control over financial reporting which have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

## Part II. OTHER INFORMATION

## Item 1. LEGAL PROCEEDINGS

There are no material changes from the legal proceedings disclosed in Item 3. of the Company s Annual Report on Form 10-K for the year ended December 31, 2011.

## Item 1A. RISK FACTORS

There are no material changes from the risk factors disclosed in Item 1A. of the Company s Annual Report on Form 10-K for the year ended December 31, 2011.

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

## Item 3. DEFAULTS UPON SENIOR SECURITIES

None.

Item 4. MINE SAFETY DISCLOSURES
Not Applicable.

## Item 5. OTHER INFORMATION

None.

Item 6. EXHIBITS

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Exhibit Number

## Exhibit

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).

Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).

Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith).

The following financial information from this Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2012, formatted in XBRL (Extensible Business Reporting Language) and furnished electronically herewith: (i) the Condensed Consolidated Balance Sheets; (ii) the Condensed Consolidated Statements of Operations; (iii) the Condensed Consolidated Statements of Comprehensive Income; (iv) the Condensed Consolidated Statements of Cash Flows; and (v) the Notes to the Condensed Consolidated Financial Statements, tagged as blocks of text (filed herewith).

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

May 10, 2012

## /s/ Dennis M. Oates

Dennis M. Oates
Chairman, President and Chief Executive Officer (Principal Executive Officer)
/s/ Douglas M. McSorley
Douglas M. McSorley
Vice President of Finance, Chief Financial Officer and Treasurer (Principal Financial and Accounting Officer)


[^0]:    Notes approximated the carrying amount.

