URBAN OUTFITTERS INC
Form 10-Q
December 10, 2010
Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, DC 20549

## FORM 10-Q

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended October 31, 2010
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## Urban Outfitters, Inc.

## Edgar Filing: URBAN OUTFITTERS INC - Form 10-Q

| Pennsylvania <br> (State or Other Jurisdiction of | 23-2003332 <br> (I.R.S. Employer |
| :---: | :---: |
| Incorporation or Organization) | Identification No.) |
| 5000 South Broad Street, Philadelphia, PA <br> (Address of Principal Executive Offices) <br> Registrant s telephone number, including area code: (215) 454-5500 | 19112-1495 <br> (Zip Code) |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule $12 b-2$ of the Exchange Act.

## Large accelerated filer x

Non-accelerated filer .. Smaller reporting company

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Common stock, $\$ 0.0001$ par value $164,043,838$ shares outstanding on December 3, 2010.

Table of Contents

## TABLE OF CONTENTS

## PART I

## FINANCIAL INFORMATION

Item 1. Financial Statements (unaudited)
Condensed Consolidated Balance Sheets as of October 31, 2010, January 31, 2010 and October 31, 2009 1
Condensed Consolidated Statements of Income for the three and nine months ended October 31, 2010 and 2009 2
Condensed Consolidated Statements of Cash Flows for the nine months ended October 31, 2010 and 2009
Notes to Condensed Consolidated Financial Statements 4
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations 15
Item 3. Quantitative and Qualitative Disclosures about Market Risk 25
Item 4. Controls and Procedures 26

## PART II <br> OTHER INFORMATION

Item 1. Legal Proceedings 27
Item 1A. Risk Factors 27
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds 27
Item 6. Exhibits 28
Signatures 29

## Table of Contents

## PART I

## FINANCIAL INFORMATION

## Item 1. Financial Statements

## URBAN OUTFITTERS, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

## (amounts in thousands, except share and per share data)

## (unaudited)

|  | $\begin{gathered} \text { October 31, } \\ 2010 \end{gathered}$ | $\begin{gathered} \text { January 31, } \\ 2010 \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 2009 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | \$ 253,546 | \$ 159,024 | \$ 202,316 |
| Marketable securities | 250,078 | 342,512 | 216,079 |
| Accounts receivable, net of allowance for doubtful accounts of $\$ 1,538, \$ 1,284$ and $\$ 1,276$, respectively | 47,653 | 38,405 | 37,592 |
| Inventories | 289,256 | 186,130 | 234,521 |
| Prepaid expenses, deferred taxes and other current assets | 59,073 | 80,142 | 46,987 |
| Total current assets | 899,606 | 806,213 | 737,495 |
| Property and equipment, net | 582,786 | 539,961 | 534,260 |
| Marketable securities | 186,202 | 243,445 | 233,525 |
| Deferred income taxes and other assets | 53,377 | 46,474 | 35,867 |
| Total Assets | \$ 1,721,971 | \$ 1,636,093 | \$ 1,541,147 |


| Liabilities and Shareholders Equity |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current liabilities: |  |  |  |  |  |  |
| Accounts payable | \$ | 114,967 | \$ | 78,041 | \$ | 93,264 |
| Accrued expenses, accrued compensation and other current liabilities |  | 123,061 |  | 110,508 |  | 88,950 |
| Total current liabilities |  | 238,028 |  | 188,549 |  | 182,214 |
| Deferred rent and other liabilities |  | 164,044 |  | 150,769 |  | 143,673 |
| Total Liabilities |  | 402,072 |  | 339,318 |  | 325,887 |


| Commitments and contingencies (see Note 10 ) |
| :--- |
| Shareholders equity: |
| Preferred Shares; $\$ .0001$ par value, $10,000,000$ shares authorized, none issued |
| Common shares; $\$ .0001$ par value, $200,00,000$ shares authorized, $163,914,628$, |
| $168,558,371$ and $168,397,488$ shares issued and outstanding, respectively |
| Additional paid-in-capital |
| Retained earnings |


| Accumulated other comprehensive loss | $(9,235)$ | $(9,094)$ |  |
| :--- | :--- | ---: | :--- |
| Total Shareholders Equity | $1,319,899$ | $1,296,775$ | $1,215,260$ |
| Total Liabilities and Shareholders Equity | $\$ 1,721,971$ | $\$ 1,636,093$ | $\$ 1,541,147$ |

## See accompanying notes

Table of Contents
URBAN OUTFITTERS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(amounts in thousands, except share and per share data)

## (unaudited)

|  | Three Months Ended October 31, |  |  |  | Nine Months Ended October 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Net sales | \$ | 573,592 | \$ | 505,900 | \$ | 1,605,712 | \$ | 1,349,322 |
| Cost of sales, including certain buying, distribution and occupancy costs |  | 337,599 |  | 295,812 |  | 934,152 |  | 808,838 |
| Gross profit |  | 235,993 |  | 210,088 |  | 671,560 |  | 540,484 |
| Selling, general and administrative expenses |  | 131,193 |  | 114,327 |  | 377,680 |  | 320,162 |
| Income from operations |  | 104,800 |  | 95,761 |  | 293,880 |  | 220,322 |
| Other income, net |  | 876 |  | 1,817 |  | 1,915 |  | 4,847 |
| Income before income taxes |  | 105,676 |  | 97,578 |  | 295,795 |  | 225,169 |
| Income tax expense |  | 32,570 |  | 35,186 |  | 98,075 |  | 82,951 |
| Net income | \$ | 73,106 | \$ | 62,392 | \$ | 197,720 | \$ | 142,218 |
| Net income per common share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.44 | \$ | 0.37 | \$ | 1.18 | \$ | 0.85 |
| Diluted | \$ | 0.43 | \$ | 0.36 | \$ | 1.16 | \$ | 0.83 |
| Weighted average common shares: |  |  |  |  |  |  |  |  |
| Basic |  | 165,699,540 |  | 168,319,514 |  | 167,808,729 |  | 167,903,283 |
| Diluted |  | 168,575,637 |  | 171,443,902 |  | 171,228,883 |  | 170,831,491 |

See accompanying notes

## Table of Contents

## URBAN OUTFITTERS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## (amounts in thousands)

## (unaudited)

|  | Nine Months Ended October 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2010 |  | 2009 |
| Cash flows from operating activities: |  |  |  |  |
| Net income |  | 197,720 |  | \$ 142,218 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 74,856 |  | 68,721 |
| Deferred income taxes |  | $(12,740)$ |  | $(3,513)$ |
| Excess tax benefit on share-based compensation |  | $(11,457)$ |  | $(3,724)$ |
| Share-based compensation expense |  | 7,426 |  | 3,480 |
| Loss on disposition of property and equipment, net |  | 11 |  | 152 |
| Changes in assets and liabilities: |  |  |  |  |
| Receivables |  | $(9,286)$ |  | (989) |
| Inventories |  | $(102,611)$ |  | $(63,137)$ |
| Prepaid expenses and other assets |  | 38,256 |  | 21,230 |
| Payables, accrued expenses and other liabilities |  | 58,836 |  | 45,339 |
| Net cash provided by operating activities |  | 241,011 |  | 209,777 |
| Cash flows from investing activities: |  |  |  |  |
| Cash paid for property and equipment |  | $(106,742)$ |  | $(84,207)$ |
| Cash paid for marketable securities |  | $(253,571)$ |  | $(544,705)$ |
| Sales and maturities of marketable securities |  | 396,762 |  | 296,791 |
| Net cash provided by (used in) investing activities |  | 36,449 |  | $(332,121)$ |
| Cash flows from financing activities: |  |  |  |  |
| Exercise of stock options |  | 11,379 |  | 2,272 |
| Excess tax benefit from stock option exercises |  | 11,457 |  | 3,724 |
| Share repurchases |  | $(204,723)$ |  |  |
| Net cash (used in) provided by financing activities |  | $(181,887)$ |  | 5,996 |
| Effect of exchange rate changes on cash and cash equivalents |  | $(1,051)$ |  | 2,629 |
| Increase (decrease) in cash and cash equivalents |  | 94,522 |  | $(113,719)$ |
| Cash and cash equivalents at beginning of period |  | 159,024 |  | 316,035 |
| Cash and cash equivalents at end of period |  | 253,546 |  | \$ 202,316 |
| Supplemental cash flow information: |  |  |  |  |
| Cash paid during the year for: |  |  |  |  |
| Income taxes |  | 76,940 |  | \$ 66,582 |
| Non-cash investing activities accrued capital expenditures |  | 16,879 |  | \$ 8,948 |

See accompanying notes

Table of Contents

## URBAN OUTFITTERS, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 

(dollars in thousands, except share and per share data)

(unaudited)

## 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States of America (GAAP ) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. These condensed financial statements should be read in conjunction with the Company s Annual Report on Form 10-K for the fiscal year ended January 31, 2010, filed with the United States Securities and Exchange Commission on April 1, 2010.

The Company s business is subject to seasonal variations in which a greater percentage of the Company sannual net sales and net income typically occur during the period from August 1 through December 31 of the fiscal year. Accordingly, the results of operations for the three and nine months ended October 31, 2010 are not necessarily indicative of the results to be expected for the full fiscal year.

The Company sfiscal year ends on January 31. All references in these notes to the Company sfiscal years refer to the fiscal years ended on January 31 in those years. For example, the Company s fiscal year 2011 will end on January 31, 2011.

## 2. Recently Issued Accounting Pronouncements

In January 2010, the Financial Accounting Standards Board ( FASB ) issued Accounting Standards Update ( ASU ) No. 2010-06, which amends Accounting Standards Codification ( ASC ) ASC Topic 820 Fair Value Measurements and Disclosures. This update responds to concerns surrounding disclosure requirements of ASC Topic 820 and aims to improve the transparency of financial reporting of assets and liabilities measured at fair value. The update requires new disclosures for transfers in and out of Level 1 and Level 2 fair value measurements and provision of the basis for such transfers. Also required are disclosures for activity in Level 3 fair value measurements stating separately (on a gross basis), purchase, sale, issuance and settlement information. ASU No. 2010-06 also amends ASC Topic 820 to mandate fair value measurement for each class of assets and liabilities (level of disaggregation).

Additionally, reporting entities are now required to disclose information about valuation techniques and inputs used to measure fair value for both recurring and non-recurring fair value measurements in Level 2 and Level 3 categories. The Company has adopted the new disclosures and clarifications of existing disclosures as of February 1, 2010 which were effective for interim and annual reporting periods beginning after December 15, 2009. This adoption had no impact on the Company s financial condition, results of operations or cash flows. The Company has not adopted the disclosures about purchases, sales, issuances and settlements in the roll forward of activity in Level 3 fair value measurements as these disclosures are effective for fiscal years beginning after December 15, 2010 and interim periods within those fiscal years. The Company does not expect this adoption to have an impact on its financial condition, results of operations or cash flows.

## Table of Contents

## URBAN OUTFITTERS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except share and per share data)
(unaudited)

## 3. Comprehensive Income

The Company s total comprehensive income is presented below.

|  | Three Months Ended October 31, |  | Nine Months Ended October 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2010 | 2009 |
| Net income | \$ 73,106 | \$ 62,392 | \$ 197,720 | \$ 142,218 |
| Foreign currency translation | 1,848 | 532 | (209) | 9,026 |
| Unrealized (losses) gains on marketable securities, net of tax | (94) | 318 | 68 | 765 |
| Comprehensive income | \$ 74,860 | \$ 63,242 | \$ 197,579 | \$ 152,009 |

## 4. Marketable Securities

During all periods presented, marketable securities are classified as available-for-sale. The amortized cost, gross unrealized gains (losses) and fair value of available-for-sale securities by major security type and class of security as of October 31, 2010, January 31, 2010 and October 31, 2009 were as follows:

|  | Amortized Cost | Unrealized Gains |  | Unrealized (Losses) |  | Fair <br> Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As of October 31, 2010 |  |  |  |  |  |  |  |
| Short-term Investments: |  |  |  |  |  |  |  |
| Municipal and pre-refunded municipal bonds | \$ 63,043 | \$ | 99 | \$ | (5) |  | 63,137 |
| Federal government agencies | 73,592 |  | 180 |  |  |  | 73,772 |
| FDIC insured corporate bonds | 41,528 |  | 151 |  |  |  | 41,679 |
| Treasury bills | 39,550 |  | 15 |  |  |  | 39,565 |
| Variable rate demand notes | 31,925 |  |  |  |  |  | 31,925 |
|  | 249,638 |  | 445 |  | (5) |  | 250,078 |
| Long-term Investments: |  |  |  |  |  |  |  |
| Municipal and pre-refunded municipal bonds | 153,409 |  | 732 |  | (97) |  | 154,044 |
| Federal government agencies | 2,004 |  | 11 |  |  |  | 2,015 |
| Auction rate securities | 33,850 |  |  |  | $(3,707)$ |  | 30,143 |
|  | 189,263 |  | 743 |  | $(3,804)$ |  | 186,202 |
|  | \$ 438,901 | \$ | 1,188 | \$ | $(3,809)$ |  | 436,280 |

## Edgar Filing: URBAN OUTFITTERS INC - Form 10-Q

| As of January 31, 2010 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term Investments: |  |  |  |  |  |  |
| Municipal and pre-refunded municipal bonds | \$ 120,778 | \$ | 357 | \$ | (5) | \$ 121,130 |
| Federal government agencies | 154,470 |  | 229 |  | (24) | 154,675 |
| FDIC insured corporate bonds | 22,219 |  | 186 |  |  | 22,405 |
| Treasury bills | 42,758 |  | 43 |  |  | 42,801 |
| Equities | 1,800 |  |  |  | (299) | 1,501 |
|  | 342,025 | 815 |  | (328) |  | 342,512 |
| Long-term Investments: |  |  |  |  |  |  |
| Municipal and pre-refunded municipal bonds | 35,699 |  | 302 |  | (29) | 35,972 |
| Federal government agencies | 116,625 |  | 394 |  | (111) | 116,908 |
| FDIC insured corporate bonds | 32,652 |  | 263 |  |  | 32,915 |
| Treasury bills | 24,055 |  | 90 |  |  | 24,145 |
| Auction rate securities | 37,625 |  |  |  | $(4,120)$ | 33,505 |
|  | 246,656 |  | 1,049 |  | $(4,260)$ | 243,445 |
|  | \$ 588,681 | \$ | 1,864 | \$ | $(4,588)$ | \$ 585,957 |

Table of Contents

## URBAN OUTFITTERS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## (dollars in thousands, except share and per share data)

(unaudited)

|  | Amortized Cost | Unrealized Gains |  | Unrealized (Losses) |  | Fair <br> Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As of October 31, 2009 |  |  |  |  |  |  |
| Short-term Investments: |  |  |  |  |  |  |
| Municipal and pre-refunded municipal bonds | \$ 70,146 | \$ | 292 | \$ | (1) | \$ 70,437 |
| Federal government agencies | 143,949 |  | 171 |  | (9) | 144,111 |
| Equities | 1,800 |  |  |  | (269) | 1,531 |
|  | 215,895 |  | 463 |  | (279) | 216,079 |
| Long-term Investments: |  |  |  |  |  |  |
| Municipal and pre-refunded municipal bonds | 33,980 |  | 267 |  | (4) | 34,243 |
| Federal government agencies | 107,334 |  | 370 |  | (37) | 107,667 |
| FDIC insured corporate bonds | 54,967 |  | 348 |  |  | 55,315 |
| Auction rate securities | 41,250 |  |  |  | $(4,950)$ | 36,300 |
|  | 237,531 |  | 985 |  | $(4,991)$ | 233,525 |
|  | \$ 453,426 | \$ | 1,448 | \$ | $(5,270)$ | \$ 449,604 |

Proceeds from the sale and maturities of available-for-sale securities were $\$ 396,762$ and $\$ 296,791$ for the nine months ended October 31, 2010 and 2009, respectively. The Company included in other income net realized gains of $\$ 1$ and losses of $\$ 19$ for the three and nine months ended October 31, 2010, respectively. The Company included in other income net realized gains of $\$ 536$ and $\$ 1,284$ for the three and nine months ended October 31, 2009, respectively. Amortization of discounts and premiums, net, resulted in charges of $\$ 2,223$ and $\$ 6,552$ for the three and nine months ended October 31, 2010, respectively. Amortization of discounts and premiums, net, resulted in charges of $\$ 1,712$ and $\$ 4,248$ for the three and nine months ended October 31, 2009, respectively.

As of October 31, 2010, the par value of the Company s auction rate securities ( ARS ) was $\$ 33,850$ and the estimated fair value was $\$ 30,143$. The Company s ARS portfolio consists of A or better rated ARS that represent interests in municipal and student loan related collateralized debt obligations, all of which are guaranteed by either government agencies and/or insured by private insurance agencies at $97 \%$ or greater of par value. To date, the Company has collected all interest payable on outstanding ARS when due and has not been informed by the issuers that accrued interest payments are currently at risk. The Company does not have the intent to sell the underlying securities prior to their recovery and the Company believes that it is not likely that the Company will be required to sell the underlying securities prior to their anticipated recovery of full amortized cost.

## 5. Fair Value of Financial Assets and Financial Liabilities

In accordance with ASC Topic 820 Fair Value Measurements and Disclosures, the Company utilizes a hierarchy that prioritizes fair value measurements based on the types of inputs used for the various valuation techniques (market approach, income approach and cost approach that relate to its financial assets and financial liabilities). The levels of the hierarchy are described as follows:

Level 1: Observable inputs such as quoted prices in active markets for identical assets or liabilities.

## Edgar Filing: URBAN OUTFITTERS INC - Form 10-Q

Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly; these include quoted prices for similar assets or liabilities in active markets and quoted prices for identical or similar assets or liabilities in markets that are not active.

Level 3: Unobservable inputs that reflect the reporting entity s own assumptions.

Table of Contents
URBAN OUTFITTERS, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) 

## (dollars in thousands, except share and per share data)

(unaudited)

Management $s$ assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of financial assets and financial liabilities and their placement within the fair value hierarchy. The level in the fair value hierarchy within which the fair value measurement in its entirety falls shall be determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company recognizes transfers between levels at the end of each reporting period. As of October 31, 2010 and October 31, 2009 there were no transfers of assets between levels. The Company s financial assets that are accounted for at fair value on a recurring basis are presented in the tables below:

|  | Marketable Securities Fair Value as of October 31, 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Level 1 | Level 2 | Level 3 | Total |
| Assets: |  |  |  |  |
| Municipal and pre-refunded municipal bonds | \$ | \$ 217,181 | \$ | \$ 217,181 |
| Federal government agencies | 75,787 |  |  | 75,787 |
| FDIC insured corporate bonds | 41,679 |  |  | 41,679 |
| Treasury bills | 39,565 |  |  | 39,565 |
| Variable rate demand notes |  | 31,925 |  | 31,925 |
| Auction rate securities |  |  | 30,143 | 30,143 |
|  | \$ 157,031 | \$ 249,106 | \$ 30,143 | \$ 436,280 |


|  | Marketable Securities Fair Value as of January 31, 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Level 1 | Level 2 | Level 3 | Total |
| Assets: |  |  |  |  |
| Municipal and pre-refunded municipal bonds | \$ | \$ 157,102 | \$ | \$ 157,102 |
| Federal government agencies | 271,583 |  |  | 271,583 |
| FDIC insured corporate bonds | 55,320 |  |  | 55,320 |
| Treasury bills | 66,946 |  |  | 66,946 |
| Equities | 1,501 |  |  | 1,501 |
| Auction rate securities |  |  | 33,505 | 33,505 |
|  | \$ 395,350 | \$ 157,102 | \$ 33,505 | \$ 585,957 |


|  | Marketable Securities Fair Value as of October 31, 2009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Level 1 | Level 2 | Level 3 | Total |
| Assets: |  |  |  |  |
| Municipal and pre-refunded municipal bonds | \$ | \$ 104,680 | \$ | \$ 104,680 |
| Federal government agencies | 251,778 |  |  | 251,778 |
| FDIC insured corporate bonds | 55,315 |  |  | 55,315 |
| Equities | 1,531 |  |  | 1,531 |
| Auction rate securities |  |  | 36,300 | 36,300 |

Table of Contents

## URBAN OUTFITTERS, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) 

(dollars in thousands, except share and per share data)

(unaudited)

As of October 31, 2010, all of the Company s Level 3 financial instruments consisted of ARS that failed at auction. There was insufficient observable market information to determine fair value for these financial instruments. The Company estimated the fair values for these securities by incorporating assumptions that it believes market participants would use in their estimates of fair value. Some of these assumptions included credit quality, collateralization, final stated maturity, estimates of the probability of being called or becoming liquid prior to final maturity, redemptions of similar ARS, previous market activity for the same investment security, impact due to extended periods of maximum auction rates and valuation models. As a result of this review, the Company determined its ARS to have a temporary impairment of $\$ 3,707, \$ 4,120$, and $\$ 4,950$ as of October 31, 2010, January 31, 2010 and October 31, 2009, respectively. The estimated fair values could change significantly based on future market conditions. The Company will continue to assess the fair value of its ARS for substantive changes in relevant market conditions, changes in its financial condition or other changes that may alter its estimates described above. Failed ARS represent approximately $4.4 \%$ of the Company s total cash, cash equivalents and marketable securities as of October 31, 2010.

Below is a reconciliation of the beginning and ending ARS balances that the Company valued using a Level 3 valuation for the periods shown.

|  | Three Months Ended October 31, 2010 Auction Rate Securities |  | Fiscal Year Ended January 31, 2010 Auction Rate Securities |  | Three Months Ended October 31, 2009 Auction Rate Securities |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at beginning of period | \$ | 31,457 | \$ | 38,742 | \$ | 37,884 |
| Total gains or (losses) realized/unrealized: |  |  |  |  |  |  |
| Included in earnings |  |  |  |  |  |  |
| Included in other comprehensive income |  | 161 |  | 1,163 |  | 216 |
| Purchases, issuances and settlements |  | $(1,475)$ |  | $(6,400)$ |  | $(1,800)$ |
| Transfers in and/or out of Level 3 |  |  |  |  |  |  |
| Balance at end of period | \$ | 30,143 | \$ | 33,505 | \$ | 36,300 |
| Unrealized losses included in accumulated other comprehensive income related to assets still held at reporting date | \$ | $(3,707)$ | \$ | $(4,120)$ | \$ | $(4,950)$ |
| Total gains for the period included in earnings attributable to the change in unrealized gains or losses related to assets still held at reporting date | \$ |  | \$ |  | \$ |  |


|  | Nine Months Ended <br> October 31, 2010 <br> Auction Rate <br> Securities | Nine Months Ended <br> October 31, 2009 <br> Auction Rate <br> Securities |
| :--- | :---: | :---: |
| Balance at beginning of period | 33,505 | $\$$ |
| Total gains or (losses) realized/unrealized: | 38,742 |  |
| Included in earnings |  |  |
| Included in other comprehensive income | 413 | 333 |


| Purchases, issuances and settlements | $(3,775)$ |  | $(2,775)$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Transfers in and/or out of Level 3 |  |  |  |  |
| Balance at end of period |  |  | \$ | 30,143 | \$ | 36,300 |
| Unrealized losses included in accumulated other comprehensive income related to assets still held at reporting date | \$ | $(3,707)$ | \$ | $(4,950)$ |
| Total gains for the period included in earnings attributable to the change in unrealized gains or losses related to assets still held at reporting date | \$ |  | \$ |  |

Table of Contents

## URBAN OUTFITTERS, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) 

(dollars in thousands, except share and per share data)

(unaudited)

## 6. Line of Credit Facility

On September 21, 2009, the Company amended its renewed and amended line of credit facility with Wachovia Bank, National Association (the Line ). This amendment added an additional borrower and certain additional guarantors. The Line, which expires in March 2011, is a three-year revolving credit facility with an accordion feature allowing an increase in available credit up to $\$ 100,000$ at the Company s discretion. On May 27, 2010, the Company executed a fifth amendment to the Line increasing its credit limit to $\$ 80,000$. Cash advances bear interest at LIBOR plus $0.50 \%$ to $1.60 \%$ based on the Company s achievement of prescribed adjusted debt ratios. The Line subjects the Company to various restrictive covenants, including maintenance of certain financial ratios and covenants such as fixed charge coverage and adjusted debt. The covenants also include limitations on the Company s capital expenditures, ability to repurchase shares and the payment of cash dividends. As of and during the nine months ended October 31,2010, there were no borrowings under the Line and the Company was in compliance with all covenants under the Line. Outstanding letters of credit and stand-by letters of credit under the Line totaled $\$ 50,729$ as of October 31, 2010. The available credit, including the accordion feature, under the Line was $\$ 49,271$ as of October 31, 2010. The Company plans to renew the Line during fiscal 2012 and expects that such renewal will satisfy its letter of credit needs through at least fiscal 2014.

## 7. Share-Based Compensation

## Stock Options

The Company recorded $\$ 1,085$ and $\$ 3,091$ of share-based compensation expense related to stock option awards as well as related tax benefits of $\$ 369$ and $\$ 928$ in its Condensed Consolidated Statements of Income for the three and nine months ended October 31, 2010, respectively. Share-based compensation expense related to stock option awards included in the accompanying Condensed Consolidated Statements of Income for the three and nine months ended October 31, 2009 was $\$ 1,051$ and $\$ 2,718$ with related tax benefits of $\$ 388$ and $\$ 988$, respectively. During the three and nine months ended October 31, 2010, the Company granted 20,500 and 452,500 stock option awards, respectively. The Company granted 481,000 and 811,000 stock option awards during the three and nine months ended October 31, 2009. For stock options granted during the three and nine months ended October 31, 2010 and 2009, a lattice binomial stock option pricing model was used to calculate the estimated fair values of the grants. Unrecognized compensation expense related to stock options as of October 31, 2010, was \$13,706, which is expected to be recognized over the weighted average period of 2.20 years.

## Stock Appreciation Rights

In September 2010, the Company granted 487,600 Stock Appreciation Rights ( SARs ). Each vested SAR gives the holder the right to the differential between the value of the Company s common share price at the exercise date and the value of a common share at the date of grant. The SARs vest in three tranches over a three to five year period and are to be settled in common shares. The total grant date fair value of these SARs was $\$ 5,813$. The fair value of the SARs was calculated using a lattice binomial valuation model. For the three and nine months ended October 31, 2010, the Company has recognized share-based compensation expense of $\$ 172$ related to these SARs, which is included in the Company s Condensed Consolidated Statements of Income. Total unrecognized compensation expense as of October 31, 2010 related to SARs was $\$ 5,641$, which is expected to be recognized over the weighted average period of 4.9 years.

Table of Contents

## URBAN OUTFITTERS, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) 

(dollars in thousands, except share and per share data)

(unaudited)

## Performance Shares

The grant date fair value of the performance stock unit ( PSU ) awards discussed below was calculated using a lattice binomial model.

In April 2008, the Company granted two separate awards of 30,184 PSUs each. These PSUs are subject to a vesting period of two years for the first grant ( Grant A ), and three years for the second grant ( Grant B ). Each PSU grant is subject to various performance criteria. If any of these criteria are not met, the grants are forfeited. Each PSU is equal to one share of common stock with a total award value not to exceed $30 \%$ appreciation. Grant A had a grant date fair value of $\$ 21.55$ per share and Grant B had a grant date fair value of $\$ 19.47$ per share, with both grants having a total grant date fair value of $\$ 1,238$. The Company has not recognized compensation expense in the Company s Condensed Consolidated Statements of Income related to these PSU awards during the three and nine months ended October 31, 2010 and 2009 due to vesting being deemed highly improbable based on the unlikely achievement of the performance criteria governing the grant. Grant A did not vest, and therefore was forfeited, because the performance criteria were not met as of January 31, 2010. The performance criteria achievement is re-measured at each reporting period, and if it is deemed likely that the performance targets will be achieved, any unrecognized compensation expense related to Grant B will be recognized prospectively as of the current reporting period.

In April 2009, the Company granted two separate awards of 54,466 PSUs each. These PSUs are subject to a vesting period of two years for the first grant ( Grant C ), and three years for the second grant ( Grant D ). Each PSU grant is subject to various performance targets. If any of these targets are not met, the grants are forfeited. Each PSU is equal to one share of common stock with a total award value not to exceed $30 \%$ appreciation. Grant C had a grant date fair value of $\$ 12.22$ per share and Grant D had a grant date fair value of $\$ 12.89$ per share, with both grants having a total grant date fair value of $\$ 1,368$. For the three and nine months ended October 31, 2010, related share-based compensation expense of $\$ 158$ and $\$ 474$, respectively, is included in the Company s Condensed Consolidated Statements of Income. For the three and nine months ended October 31, 2009, related share-based compensation expense of $\$ 158$ and $\$ 320$ was included in the accompanying Condensed Consolidated Statements of Income. Total unrecognized compensation expense as of October 31, 2010 for these non-vested PSUs was $\$ 415$, which is expected to be recognized over the weighted average period of 1.2 years.

In November 2009, the Company granted an award of $1,000,000$ PSUs. These PSUs are subject to a performance period of seven years and are subject to various company performance targets and external market conditions. If any of these targets are not met, some or all the PSUs are forfeited. Each PSU is equal to one share of common stock with the maximum award value of $1,000,000$ shares subject to adjustment based on achievement of the performance criteria. These PSUs had a grant date fair value of $\$ 25.56$ per share and a total grant date fair value of $\$ 25,564$. For the three and nine months ended October 31, 2010, the Company has recognized related share-based compensation expense of $\$ 1,045$ and $\$ 3,136$, respectively, which is included in the Company s Condensed Consolidated Statements of Income. Total unrecognized compensation expense as of October 31, 2010 for these non-vested PSUs was $\$ 21,559$, which is expected to be recognized over the weighted average period of 5.3 years.

In May 2010 the Company granted an award of 10,000 PSUs. These PSUs are subject to a performance period ending on January 31, 2011 and are based on the achievement of select company-defined performance criteria. If any of these criteria are not met, a ratable portion of the PSUs would be awarded with the remainder being forfeited. Each PSU is equal to one share of common stock, with a maximum award value of 10,000 shares. These PSU s had a grant date fair value of $\$ 39.40$ per share and a total grant date fair value of $\$ 394$. For

Table of Contents

## URBAN OUTFITTERS, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) 

(dollars in thousands, except share and per share data)

(unaudited)
the three and nine months ended October 31, 2010, the Company has recognized related share-based compensation expense of $\$ 140$ and $\$ 254$, respectively, which is included in the Company s Condensed Consolidated Statements of Income. Total unrecognized compensation expense as of October 31, 2010 for these non-vested PSUs was $\$ 140$, which is expected to be recognized over the weighted average period of 0.3 years.

In September 2010, the Company granted a total award amount of 390,300 PSUs. Each PSU is equal to one share of common stock and is subject to the achievement of company performance targets and an external market condition over a four year period. If any of these targets or the external market condition are not met, the PSUs are forfeited. These PSUs had a grant date fair value of $\$ 23.64$ per share and total grant date fair value of $\$ 9,227$. For the three and nine months ended October 31, 2010, the Company has recognized related share-based compensation expense of $\$ 299$ which is included in the Company s Condensed Consolidated Statements of Income. Total unrecognized compensation cost as of October 31, 2010 for these non-vested PSUs was $\$ 8,928$, which is expected to be recognized over the weighted average period of 4.4 years.

## 8. Shareholders Equity

On February 28, 2006, the Company s Board of Directors approved a stock repurchase program. The program authorizes the Company to repurchase up to $8,000,000$ common shares from time-to-time, based upon prevailing market conditions. During the three and nine months ended October 31, 2010, the Company repurchased and subsequently retired $4,273,267$ common shares at a total cost of $\$ 132,735$, and $6,288,447$ common shares at a total cost of $\$ 200,737$, respectively. The average cost per share for the three and nine months ended October 31, 2010 was $\$ 31.06$ and $\$ 31.92$, respectively, including commissions. During the nine months ended October 31, 2010, the Company repurchased and subsequently retired 112,770 common shares for $\$ 3,986$ from an employee to meet a minimum statutory tax withholding requirement. The Company did not repurchase any common shares during the three and nine months ended October 31, 2009. A total of 491,553 common shares remained available for repurchase as of October 31, 2010.

On November 16, 2010, the Company s Board of Directors authorized the repurchase of $10,000,000$ additional shares of the Company s common stock, from time-to-time, subject to prevailing market conditions. This authorization supplements the Company s 2006 stock repurchase program.

## 9. Net Income per Common Share

The following is a reconciliation of the weighted average shares outstanding used for the computation of basic and diluted net income per common share:

|  | Three Months Ended <br> October 31, |  | Nine Months Ended <br> October 31, |  |  |
| :--- | :---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ |  |
| Basic weighted average shares outstanding | $165,699,540$ | $168,319,514$ | $167,808,729$ | $167,903,283$ |  |
| Effect of dilutive options, restricted stock and performance shares | $2,876,097$ | $3,124,388$ | $3,420,154$ | $2,928,208$ |  |
|  |  |  |  |  |  |
| Diluted weighted average shares outstanding | $168,575,637$ | $171,443,902$ | $171,228,883$ | $170,831,491$ |  |

Table of Contents

## URBAN OUTFITTERS, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) 

(dollars in thousands, except share and per share data)

(unaudited)

For the three months ended October 31, 2010 and 2009, options to purchase 1,917,100 common shares with an exercise price range of $\$ 32.89$ to $\$ 39.58$ and options to purchase $4,908,200$ common shares with an exercise price range of $\$ 29.46$ to $\$ 37.51$, respectively, were outstanding but were not included in the Company s computation of diluted weighted average common shares and common share equivalents outstanding because their effect would have been anti-dilutive. Furthermore, options to purchase 1,366,633 and 5,310,450 common shares and common share equivalents were outstanding for the nine months ended October 31, 2010 and 2009, respectively, but were not included in the Company s computation because their effect would have been anti-dilutive. The price of the options range from $\$ 32.89$ to $\$ 39.58$ and $\$ 16.58$ to $\$ 37.51$ for the nine months ended October 31, 2010 and 2009, respectively.

## 10. Commitments and Contingencies

The Company is party to various legal proceedings arising from normal business activities. Management believes that the ultimate resolution of these matters will not have a material effect on the Company s financial position or results of operations.

## 11. Segment Reporting

The Company is a global retailer of lifestyle-oriented general merchandise with two reporting segments Retail and Wholesale. The Company s retail segment consists of the aggregation of its five brands operating through 355 stores under the retail names Urban Outfitters, Anthropologie,
Free People, Leifsdottir and Terrain and includes their direct marketing campaigns, which consisted of four catalogs and nine web sites as of October 31, 2010. The Company operates its retail stores and its direct marketing campaigns as a single operating segment. Net sales from the retail segment accounted for approximately $94 \%$ of total consolidated net sales for both the three and nine month periods ended October 31, 2010 and October 31, 2009. The remainder is derived from the Company s wholesale segment that manufactures and distributes apparel to its retail segment and to approximately 1,400 better department and specialty retailers worldwide. The Company s wholesale segment consists of two brands, Free People and Leifsdottir.

The Company has aggregated its retail stores and associated direct marketing campaigns into its retail segment based upon their unique management, customer base and economic characteristics. Reporting in this format provides management with the financial information necessary to evaluate the success of the segments and the overall business. The Company evaluates the performance of the segments based on the net sales and pre-tax income from operations (excluding inter-company charges) of the segment. Corporate expenses include expenses incurred and directed by the corporate office that are not allocated to segments. The principal identifiable assets for each operating segment are inventories and property and equipment. Other assets are comprised primarily of general corporate assets, which principally consist of cash and cash equivalents, marketable securities, and other assets, and which are typically not allocated to the Company s segments. The Company accounts for inter-segment sales and transfers as if the sales and transfers were made to third parties making similar volume purchases.

## Table of Contents

## URBAN OUTFITTERS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## (dollars in thousands, except share and per share data)

(unaudited)

The accounting policies of the operating segments are the same as the policies described in Note 2, Summary of Significant Accounting Policies, in the Notes to Consolidated Financial Statements included in our Annual Report on the 10-K for the fiscal year ended January 31, 2010. Both the retail and wholesale segments are highly diversified. No customer comprises more than $10 \%$ of sales. A summary of the information about the Company s operations by segment is as follows:

|  | $\begin{aligned} & \text { October 31, } \\ & 2010 \end{aligned}$ |  | $\begin{gathered} \text { January } 31, \\ 2010 \end{gathered}$ |  | October 31, 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Inventories |  |  |  |  |  |  |
| Retail operations | \$ | 273,030 | \$ | 178,567 | \$ | 227,466 |
| Wholesale operations |  | 16,226 |  | 7,563 |  | 7,055 |
| Total inventories | \$ | 289,256 | \$ | 186,130 | \$ | 234,521 |
| Property and equipment, net |  |  |  |  |  |  |
| Retail operations | \$ | 578,519 | \$ | 535,248 | \$ | 529,602 |
| Wholesale operations |  | 4,267 |  | 4,713 |  | 4,658 |
| Total property and equipment, net |  | 582,786 | \$ | 539,961 | \$ | 534,260 |


|  | Three Months Ended October 31, |  | Nine Months Ended October 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2010 | 2009 |
| Net sales |  |  |  |  |
| Retail operations | \$ 539,095 | \$ 475,408 | \$ 1,516,130 | \$ 1,268,727 |
| Wholesale operations | 35,938 | 31,487 | 93,124 | 85,122 |
| Intersegment elimination | $(1,441)$ | (995) | $(3,542)$ | $(4,527)$ |
| Total net sales | \$ 573,592 | \$ 505,900 | \$ 1,605,712 | \$ 1,349,322 |
| Income from operations |  |  |  |  |
| Retail operations | \$ 103,633 | \$ 93,180 | \$ 295,665 | \$ 217,015 |
| Wholesale operations | 7,036 | 8,109 | 18,903 | 18,055 |
| Intersegment elimination | (118) | (15) | (302) | (151) |
| Total segment operating income | 110,551 | 101,274 | 314,266 | 234,919 |
| General corporate expenses | $(5,751)$ | $(5,513)$ | $(20,386)$ | $(14,597)$ |
| Total income from operations | \$ 104,800 | \$ 95,761 | \$ 293,880 | \$ 220,322 |

## Table of Contents

## URBAN OUTFITTERS, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except share and per share data)

## (unaudited)

The Company has foreign operations in Europe, Canada and Asia. Revenues and long-lived assets, based upon the Company s domestic and foreign operations, are as follows:

|  | October 31, <br> $\mathbf{2 0 1 0}$ | January 31, <br> $\mathbf{2 0 1 0}$ | October 31, <br> $\mathbf{2 0 0 9}$ |
| :--- | :---: | :---: | :---: | :---: |
| Property and equipment, net | $\$ 505,411$ | $\$ 470,401$ | $\$ 469,098$ |
| Domestic operations | 77,375 | 69,560 | 65,162 |
| Foreign operations | $\$ 582,786$ | $\$ 539,961$ | $\$ 534,260$ |


|  | Three Months Ended <br> October 31, |  | Nine Months Ended <br> October 31, |  |
| :--- | :---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ |
| Net sales | $\$ 510,636$ | $\$ 457,663$ | $\$ 1,440,293$ | $\$ 1,227,581$ |
| Domestic operations | 62,956 | 48,237 | 165,419 | 121,741 |
| Foreign operations | $\$ 573,592$ | $\$ 505,900$ | $\$ 1,605,712$ | $\$ 1,349,322$ |

## Table of Contents

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations
This filing with the United States Securities and Exchange Commission (SEC) is being made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Certain matters contained in this filing may constitute forward-looking statements. When used in this Form 10-Q, the words project, believe, plan, anticipate, expect and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. Any one, or all, of the following factors could cause actual financial results to differ materially from those financial results mentioned in the forward-looking statements: the difficulty in predicting and responding to shifts in fashion trends, changes in the level of competitive pricing and promotional activity and other industry factors, overall economic and market conditions and the resultant impact on consumer spending patterns, lowered levels of consumer confidence and higher levels of unemployment, and continuation of lowered levels of consumer spending resulting from the recent worldwide economic downturn, any effects of terrorist acts or war, availability of suitable retail space for expansion, timing of store openings, seasonal fluctuations in gross sales, the departure of one or more key senior managers, import risks, including potential disruptions and changes in duties, tariffs and quotas, the closing of any of our distribution centers, our ability to protect our intellectual property rights, risks associated with internet sales, response to new store concepts, potential difficulty liquidating certain marketable security investments and other risks identified in our filings with the SEC, including our Form 10-K for the fiscal year ended January 31, 2010, filed on April 1, 2010. We disclaim any intent or obligation to update forward looking statements even if experience or future changes make it clear that actual results may differ materially from any projected results expressed or implied therein.

Unless the context otherwise requires, all references to Urban Outfitters, the Company, we, us, our or our company refer to Urban Outfitters, Inc., together with its subsidiaries.

## Overview

We operate two business segments, a leading lifestyle merchandising retailing segment and a wholesale apparel segment. Our retailing segment consists of our Urban Outfitters, Anthropologie, Free People, Leifsdottir and Terrain brands, whose merchandise is sold directly to our customers through our stores, catalogs, call centers and web sites. Our wholesale apparel segment consists of our Free People wholesale division that designs, develops and markets young women s contemporary casual apparel and Leifsdottir, which designs, develops and markets sophisticated women s contemporary apparel.

Our comparable retail segment net sales data includes our comparable store and comparable direct-to-consumer channels. A store is included in comparable retail segment net sales data, as presented in this discussion, if it has been open at least one full fiscal year, unless it was materially expanded or remodeled within that year or was not otherwise operating at its full capacity within that year. A direct-to-consumer channel is included in comparable retail segment net sales if it has been operational for at least an entire fiscal year. Sales from stores and direct-to-consumer channels that do not fall within the definition of a comparable store are considered non-comparable. The effects of foreign currency translation are also considered non-comparable.

Although we have no precise empirical data as it relates to customer traffic or customer conversion rates in our stores, we believe that, based only on our observations, changes in transaction volume, as discussed in our results of operations, may correlate to changes in customer traffic. Transaction volume changes may be caused by response to our brands fashion offerings, our web advertising, circulation of our catalogs and an overall growth in brand recognition as we expand our store base.

Our fiscal year ends on January 31. All references in this discussion to our fiscal years refer to the fiscal years ended on January 31 in those years. For example, our fiscal year 2011 will end on January 31, 2011.

Our long-term goal is to achieve a net sales compounded annual growth rate of $20 \%$ or better through a combination of opening new stores, growing comparable store sales, continuing the growth of our direct-to-consumer and wholesale operations and introducing new concepts.

## Table of Contents

## Retail Stores

As of October 31, 2010, we operated 166 Urban Outfitters stores of which 138 were located in the United States, 9 were located in Canada and 19 were located in Europe. During the nine months ended October 31, 2010, we opened 11 new Urban Outfitters stores, 8 of which were located within the United States, 2 located in Canada and 1 located in Europe. Urban Outfitters targets young adults aged 18 to 28 through a unique merchandise mix and compelling store environment. Our product offering includes women sand men sfashion apparel, footwear and accessories, as well as an eclectic mix of apartment wares and gifts. We plan to open additional stores over the next several years, some of which may be outside the United States. Urban Outfitters North American and European store net sales accounted for approximately $32.1 \%$ and $5.0 \%$ of consolidated net sales, respectively, for the nine months ended October 31,2010 , compared to $34.3 \%$ and $5.1 \%$, respectively, for the comparable period in fiscal 2010.

As of October 31, 2010, we operated 150 Anthropologie stores of which 145 were located in the United States, 3 were located in Canada and 2 were located in Europe. During the nine months ended October 31, 2010, we opened 13 new Anthropologie stores, 12 of which were located within the United States and 1 that was located in Europe. Anthropologie tailors its merchandise to sophisticated and contemporary women aged 28 to 45 . Our product assortment includes women s casual apparel and accessories, home furnishings and a diverse array of gifts and decorative items. We plan to open additional stores over the next several years, some of which may be outside the United States. Anthropologie s North American store net sales accounted for approximately $36.0 \%$ of consolidated net sales for the nine months ended October 31, 2010, compared to $36.5 \%$ for the comparable period in fiscal 2010. Anthropologie s European stores accounted for less than $1 \%$ of total consolidated net sales for the nine months ended October 31, 2010 and October 31, 2009.

As of October 31, 2010, we operated 38 Free People stores, all of which were located in the United States. During the nine months ended October 31, 2010 we opened 5 new Free People stores. During fiscal 2011, we converted one Free People store to a new Free People wholesale showroom. Free People primarily offers private label branded merchandise targeted to young contemporary women aged 25 to 30 . Free People provides a unique merchandise mix of casual women s apparel, accessories and gifts. We plan to open additional stores over the next several years. Free People s store net sales accounted for $2.2 \%$ of consolidated net sales for the nine months ended October 31, 2010, compared to $2.0 \%$ for the comparable period in fiscal 2010.

As of October 31, 2010, we operated one Terrain store which was located in Glen Mills, Pennsylvania. Terrain is designed to appeal to customers interested in a creative, sophisticated outdoor living and gardening experience. Terrain seeks to create a compelling shopping environment, inspired by the greenhouse. The site is large and free standing. Merchandise includes lifestyle home and garden products combined with antiques, live plants and flowers. Terrain also offers a variety of landscape and design services. We will continue to evaluate locations for future Terrain garden centers. Terrain s store net sales accounted for less than $1 \%$ of consolidated net sales for each of the nine months ended October 31, 2010 and October 31, 2009.

For all brands combined, we plan to open approximately 45 new stores during fiscal 2011, which will include approximately 21 Urban Outfitters, 15 Anthropologie, and 9 Free People stores.

## Direct-to-consumer

Anthropologie offers a direct-to-consumer catalog that markets selected merchandise, most of which is also available in our Anthropologie stores. During the three months ended October 31, 2010, we circulated approximately 4.4 million catalogs compared to approximately 4.3 million during the comparable period in fiscal 2010. We plan to circulate approximately 18.4 million catalogs during fiscal 2011, up from approximately 17.4 million catalogs circulated during fiscal 2010. We expect the number of catalogs circulated to be relatively consistent over the next few years.

## Table of Contents

Anthropologie operates a web site, www.anthropologie.com, that accepts orders directly from consumers. The web site captures the spirit of the store by offering a similar yet broader array of apparel, accessories, household and gift merchandise as found in the stores.

Our Anthropologie European customers are offered a direct-to-consumer catalog that markets selected merchandise, most of which is also offered at our Anthropologie stores located in Europe. The catalog was recently launched in September 2010 and we circulated approximately 75 thousand catalogs for the three months ended October 31, 2010. We plan to circulate approximately 125 thousand catalogs during fiscal 2011. We anticipate the number of catalogs circulated to grow consistent with the anticipated demand from our European Anthropologie customers.

Anthropologie also operates a web site that targets our European customers. The web site, www.anthropologie.eu, was launched in March 2010. The web site captures the spirit of our European stores by offering a similar yet broader selection of merchandise as found in our stores. Fulfillment is provided from a third-party distribution center located in the United Kingdom.

Urban Outfitters offers a direct-to-consumer catalog that markets selected merchandise, much of which is also available in our Urban Outfitters stores. During the three months ended October 31, 2010, we circulated approximately 3.9 million catalogs compared to approximately 2.7 million catalogs during the comparable period in fiscal 2010. We plan to circulate approximately 13.2 million catalogs during fiscal 2011, up from approximately 12.1 million catalogs circulated during fiscal 2010 . We expect the number of catalogs circulated to be relatively consistent over the next few years.

Urban Outfitters operates a web site, www.urbanoutfitters.com, that accepts orders directly from consumers. The web site captures the spirit of the store by offering a similar yet broader selection of merchandise as found in the stores.

Urban Outfitters also operates 3 web sites targeting our European customers. The web sites, www.urbanoutfitters.co.uk, www.urbanoutfitters.de and www.urbanoutfitters.fr capture the spirit of our European stores by offering a similar yet broader selection of merchandise as found in our stores. Fulfillment is provided from a third-party distribution center located in the United Kingdom.

Free People offers a direct-to-consumer catalog that markets selected merchandise, most of which is also available in our Free People stores. For the three months ended October 31, 2010, we circulated approximately 2.1 million catalogs compared to approximately 1.9 million catalogs during the comparable period in fiscal 2010. We plan to circulate approximately 8.2 million catalogs during fiscal 2011, up from approximately 7.4 million catalogs circulated during fiscal 2010 and intend to further increase the level of catalog circulation over the next few years.

Free People also operates a web site, www.freepeople.com, that accepts orders directly from consumers. The web site exposes consumers to a similar yet broader product assortment as found at Free People retail stores, as well as, all of the Free People wholesale offerings.

Terrain operates a web site that accepts orders directly from consumers. The web site, www.shopterrain.com, was launched in September 2009. The web site exposes consumers to a portion of the product assortment found at the Terrain retail store.

Leifsdottir operates a web site that accepts orders directly from consumers. The web site, www.leifsdottir.com, was launched in February 2010. The web site exposes consumers to all product offerings from the Leifsdottir concept.

We believe that our web sites increase the reputation and recognition of our brands with our target customers and help support the strength of our stores operations. We also believe that our catalogs have aided in expanding our distribution channels and increasing brand awareness. We plan on increasing our spending on

## Table of Contents

investments in web marketing in fiscal 2011. These increases will be based on our daily evaluation of the customer s response rate to our marketing investments.

Direct-to-consumer sales for all brands combined were approximately $18.0 \%$ of consolidated net sales for the nine months ended October 31, 2010 compared to $15.7 \%$ for the comparable period in fiscal 2010.

## Wholesale

The Free People wholesale division designs, develops and markets young women s contemporary casual apparel. Free People s range of tops, bottoms, sweaters and dresses are sold worldwide through approximately 1,400 better department and specialty stores, including Bloomingdale s , Nordstrom, Lord \& Taylor, Belk, and our own Urban Outfitters and Free People stores. Free People wholesale sales accounted for approximately $5.1 \%$ of consolidated net sales for the nine months ended October 31, 2010 compared to $5.5 \%$ for the comparable period in fiscal 2010.

Leifsdottir was established in fiscal 2009. Leifsdottir designs, develops and markets sophisticated women s contemporary apparel, footwear and accessories. Leifsdottir is sold through luxury department stores including Bloomingdale s, Nordstrom, Neiman Marcus and Bergdorf Goodman, select specialty stores and our own Anthropologie stores. Leifsdottir wholesale sales accounted for less than $1 \%$ of total consolidated net sales for the nine months ended October 31, 2010 and October 31, 2009.

## Critical Accounting Policies and Estimates

Our condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States of America ( GAAP ). These generally accepted accounting principles require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of net sales and expenses during the reporting period.

Our senior management has reviewed the critical accounting policies and estimates with our audit committee. Our significant accounting policies are described in Note 2 to our consolidated financial statements, Summary of Significant Accounting Policies, for the fiscal year ended January 31, 2010, which are included in our Annual Report on Form 10-K filed with the SEC on April 1, 2010. We believe that the following discussion addresses our critical accounting policies, which are those that are most important to the presentation of our financial condition and results of operations and require management $s$ most difficult, subjective and complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. If actual results were to differ significantly from estimates made, the reported results could be materially affected. We are not currently aware of any reasonably likely events or circumstances that would cause our actual results to be materially different from our estimates.

## Revenue Recognition

Revenue is recognized at the point-of-sale for retail store sales or when merchandise is shipped to customers for wholesale and direct-to-consumer sales, net of estimated customer returns. Revenue is recognized at the completion of a job or service for landscape sales. Revenue is presented on a net basis and does not include any tax assessed by a governmental authority. Payment for merchandise at our stores and through our direct-to-consumer business is by cash, check, credit card, debit card or gift card. Therefore, our need to collect outstanding accounts receivable for our retail and direct-to-consumer business is negligible and mainly results from returned checks or unauthorized credit card charges. We maintain an allowance for doubtful accounts for our wholesale and landscape service businesses accounts receivable, which management reviews on a regular basis and believes is sufficient to cover potential credit losses and billing adjustments. Deposits for custom orders are recorded as a liability and recognized as a sale upon delivery of the merchandise to the customer. These custom orders, typically for upholstered furniture, have not been material. Deposits for landscape services are recorded as a liability and recognized as a sale upon completion of service. Landscape services and their related deposits have not been material.

## Table of Contents

We account for a gift card transaction by recording a liability at the time the gift card is issued to the customer in exchange for consideration from the customer. A liability is established and remains on our books until the card is redeemed by the customer at which time we record the redemption of the card for merchandise as a sale or when we determine the likelihood of redemption is remote. We determine the probability of the gift cards being redeemed to be remote based on historical redemption patterns. Revenues attributable to gift card liabilities relieved after the likelihood of redemption becomes remote are included in sales and have not been material. Our gift cards do not expire.

## Sales Return Reserve

We record a reserve for estimated product returns where the sale has occurred during the period reported, but the return is likely to occur subsequent to the period reported and may otherwise be considered in-transit. The reserve for estimated in-transit product returns is based on our most recent historical return trends. As of October 31, 2010, January 31, 2010 and October 31, 2009, reserves for estimated sales returns in-transit totaled $\$ 10.2$ million, $\$ 9.9$ million and $\$ 8.4$ million, representing $2.5 \%, 2.9 \%$ and $2.6 \%$ of total liabilities, respectively.

## Marketable Securities

Our marketable securities may be classified as either held-to-maturity or available-for-sale. Held-to-maturity securities represent those securities that are held at amortized cost and that we have both the intent and the belief that it is not likely that we will be required to sell the debt security prior to its maturity and recovery of full amortized cost. Interest on these securities, as well as amortization of discounts and premiums, is included in interest income. Available-for-sale securities represent debt securities that do not meet the classification of held-to-maturity, are not actively traded and are carried at fair value, which approximates amortized cost. Unrealized gains and losses on these securities are considered temporary and therefore are excluded from earnings and are reported as a separate component of shareholders equity until realized. When available-for-sale securities are sold, the cost of the securities is specifically identified and is used to determine the realized gain or loss. Securities classified as current have maturity dates of less than one year from the balance sheet date. Securities classified as long-term have maturity dates greater than one year from the balance sheet date. Available for sale securities such as auction rate securities ( ARS ) that fail at auction and do not liquidate under normal course are classified as long term assets; any successful auctions would be classified as current assets. All of our marketable securities as of October 31, 2010, January 31, 2010 and October 31, 2009 were classified as available-for-sale.

## Inventories

We value our inventories, which consist primarily of general consumer merchandise held for sale, at the lower of cost or market. Cost is determined on the first-in, first-out method and includes the cost of merchandise and freight. A periodic review of inventory quantities on hand is performed in order to determine if inventory is properly stated at the lower of cost or market. Factors related to current inventories, such as future consumer demand and fashion trends, current aging, current and anticipated retail markdowns or wholesale discounts, and class or type of inventory, are analyzed to determine estimated net realizable values. Criteria we use to quantify aging trends includes factors such as average selling cycle and seasonality of merchandise, the historical rate at which merchandise has sold below cost during the average selling cycle, and merchandise currently priced below original cost. A provision is recorded to reduce the cost of inventories to its estimated net realizable value, if required. Inventories as of October 31, 2010, January 31, 2010 and October 31, 2009 totaled $\$ 289.3$ million, $\$ 186.1$ million and $\$ 234.5$ million, respectively, representing $16.8 \%, 11.4 \%$ and $15.2 \%$ of total assets, respectively. Any significant unanticipated changes in the factors noted above could have a significant impact on the value of our inventories and our reported operating results.

Adjustments to provisions related to the net realizable value of our inventories are primarily based on the market value of our physical inventories, cycle counts and recent historical trends. Our estimates generally have been accurate and our provision methods have been applied on a consistent basis. We expect the amount of our provisions to increase over time as we expand our store base and accordingly, related inventories.

## Table of Contents

Long-Lived Assets
Our long-lived assets consist principally of store leasehold improvements, as well as furniture and fixtures, and are included in the Property and equipment, net line item in our condensed consolidated balance sheets included in this report. Store leasehold improvements are recorded at cost and are amortized using the straight-line method over the lesser of the applicable store lease term, including lease renewals which are reasonably assured, or the estimated useful life of the leasehold improvements. The typical initial lease term for our stores is ten years. Buildings are recorded at cost and are amortized using the straight-line method over 39 years. Furniture and fixtures are recorded at cost and are amortized using the straight-line method over their useful life, which is typically five years. Net property and equipment as of October 31, 2010, January 31, 2010 and October 31, 2009 totaled $\$ 582.8$ million, $\$ 540.0$ million and $\$ 534.3$ million, respectively, representing $33.8 \%$, $33.0 \%$ and $34.7 \%$ of total assets, respectively.

In assessing potential impairment of these assets, we periodically evaluate historical and forecasted operating results and cash flows on a store-by-store basis. Newly opened stores may take time to generate positive operating and cash flow results. Factors such as store type (e.g., mall versus free-standing), store location (e.g., urban area versus college campus or suburb), current marketplace awareness of our brands, local customer demographic data and current fashion trends are all considered in determining the time frame required for a store to achieve positive financial results, which, in general, is assumed to be within three years from the date a store location has opened. If economic conditions are substantially different from our expectations, the carrying value of certain of our long-lived assets may become impaired. For the nine months ended October 31, 2010 and 2009, as well as for fiscal 2010, write downs of long-lived assets were not material.

We have not historically encountered material early retirement charges related to our long-lived assets. The cost of assets sold or retired and the related accumulated depreciation or amortization is removed from the accounts with any resulting gain or loss included in net income. Maintenance and repairs are charged to selling, general and administrative expense as incurred. Major renovations or improvements that extend the service lives of our assets are capitalized over the extension period or life of the improvement, whichever is less. We did not close any store locations during the three and nine months ended October 31, 2010 and 2009.

As of October 31, 2010, all of our stores opened in excess of three years are expected to generate positive annual cash flow before allocation of corporate overhead.

## Accounting for Income Taxes

As part of the process of preparing our condensed consolidated financial statements, we are required to estimate our income taxes in each of the tax jurisdictions in which we operate. This process involves estimating our actual current tax obligations together with assessing temporary differences resulting from differing treatment of certain items for tax and accounting purposes, such as depreciation of property and equipment and valuation of inventories. These temporary differences result in deferred tax assets and liabilities, which are included within our condensed consolidated balance sheet. We then assess the likelihood that our deferred tax assets will be recovered from future taxable income. Actual results could differ from this assessment if adequate taxable income is not generated in future periods. Deferred tax assets as of October 31, 2010, January 31, 2010 and October 31, 2009 totaled $\$ 54.0$ million, $\$ 43.6$ million and $\$ 35.9$ million, representing $3.1 \%, 2.7 \%$ and $2.3 \%$ of total assets, respectively.

To the extent we believe that recovery of an asset is at risk, we establish valuation allowances. To the extent we establish valuation allowances or increase the allowances in a period, we include an expense within the tax provision in the condensed consolidated statement of income. Valuation allowances as of October 31, 2010, January 31, 2010 and October 31, 2009 were $\$ 2.2$ million, $\$ 2.2$ million, and $\$ 1.9$ million, respectively. Changes in valuation allowances are due to uncertainties related to our ability to utilize the net operating loss carryforwards of certain foreign subsidiaries as well as those in certain state jurisdictions. In the future, if enough

## Table of Contents

evidence of our ability to generate sufficient future taxable income in these jurisdictions becomes apparent, we would be required to reduce our valuation allowances, resulting in a reduction in income tax expense in the condensed consolidated statement of income. On a quarterly basis, management evaluates the likelihood that we will realize the deferred tax assets and adjusts the valuation allowances, if appropriate.

## Accounting for Contingencies

From time to time, we are named as a defendant in legal actions arising from our normal business activities. We are required to record an estimated loss contingency when information available prior to issuance of our financial statements indicates that it is probable that an asset has been impaired or a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Accounting for contingencies arising from contractual disputes or legal proceedings requires management to use its best judgment when estimating an accrual related to such contingencies. As additional information becomes known, our accrual for a loss contingency could fluctuate, thereby creating variability in our results of operations from period to period. Likewise, an actual loss arising from a loss contingency that significantly exceeds the amount accrued in our financial statements could have a material adverse impact on our operating results for the period in which such actual loss becomes known.

## Results of Operations

## As a Percentage of Net Sales

The following tables set forth, for the periods indicated, the percentage of our net sales represented by certain income statement data and the change in certain income statement data from period to period. This table should be read in conjunction with the discussion that follows:

|  | Three Months Ended October 31, |  | Nine Months Ended October 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2010 | 2009 |
| Net sales | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Cost of sales, including certain buying, distribution and occupancy costs | 58.9 | 58.5 | 58.2 | 59.9 |
| Gross profit | 41.1 | 41.5 | 41.8 | 40.1 |
| Selling, general and administrative expenses | 22.8 | 22.6 | 23.5 | 23.8 |
| Income from operations | 18.3 | 18.9 | 18.3 | 16.3 |
| Other income, net | 0.1 | 0.4 | 0.1 | 0.4 |
| Income before income taxes | 18.4 | 19.3 | 18.4 | 16.7 |
| Income tax expense | 5.7 | 7.0 | 6.1 | 6.2 |
| Net income | 12.7\% | 12.3\% | 12.3\% | 10.5\% |

## Three Months Ended October 31, 2010 Compared To Three Months Ended October 31, 2009

Net sales for the third quarter of fiscal 2011 increased by $\$ 67.7$ million, or $13.4 \%$, to $\$ 573.6$ million from $\$ 505.9$ million in the third quarter of fiscal 2010. This increase was attributable to a $\$ 63.7$ million, or $13.4 \%$, increase in retail segment net sales in addition to a $\$ 4.0$ million, or $13.1 \%$, increase in wholesale segment net sales (excluding sales to our retail segment). Retail segment net sales for the third quarters of fiscal 2011 and fiscal 2010 accounted for $94.0 \%$ of total net sales. The growth in our retail segment net sales during the third quarter of fiscal 2011 was driven by a $\$ 35.8$ million increase in new and non-comparable store net sales, a $\$ 25.9$ million increase in direct-to-consumer net sales and a $\$$ 2.0 million increase in comparable store net sales. Our total company comparable retail segment net sales increase of $5.8 \%$ was comprised of an increase of $4.9 \%, 4.8 \%$ and $29.2 \%$ at Urban Outfitters, Anthropologie and Free People respectively.

## Table of Contents

The increase in net sales attributable to non-comparable and new stores was primarily the result of operating 51 new or existing stores that were not in operation for the full comparable quarter last fiscal year. Comparable store net sales increases for the third quarter of fiscal 2011 were driven by an increase in transactions and units per transaction, partially offset by lower average unit sales prices. Thus far during the fourth quarter of fiscal 2011, comparable retail segment net sales are mid single digit positive. Direct-to-consumer net sales increased during the third quarter of fiscal 2011 versus the comparable quarter in fiscal 2010 primarily due to an increase in traffic to our web sites. Catalog circulation increased by approximately 1.6 million catalogs, or $17.6 \%$, over the prior comparable period. Wholesale net sales increased versus the prior year comparable quarter, driven by higher unit volume, primarily to department store customers, and an increase in average unit selling price to all customers.

Gross profit percentage for the third quarter of fiscal 2011 decreased to $41.1 \%$ of net sales from $41.5 \%$ of net sales in the comparable period in fiscal 2010. The decrease in the percentage was primarily due to higher shipping costs associated with an increased penetration of international direct-to-consumer sales as well as the impact of pre-opening occupancy expense due to the timing of store openings. During the quarter, merchandise margins were flat compared to the prior year comparable period. Gross profit for the third quarter of fiscal 2011 increased by $\$ 25.9$ million, or $12.3 \%$, to $\$ 236.0$ million from $\$ 210.1$ million in the comparable quarter in fiscal 2010. This increase was primarily related to the increased sales volume. Total inventories at October 31, 2010 increased by $\$ 54.8$ million, or $23.4 \%$, to $\$ 289.3$ million from $\$ 234.5$ million as of October 31, 2009. The increase was primarily due to the addition of inventory to stock new retail stores. On a comparable retail segment basis, which includes our direct-to-consumer channel, inventories increased by $8.3 \%$ at cost as of October 31, 2010 compared to October 31, 2009.

Selling, general and administrative expenses as a percentage of net sales increased during the third quarter of fiscal 2011 to $22.8 \%$ of net sales compared to $22.6 \%$ of net sales for the third quarter of fiscal 2010. The percentage increase was primarily due to higher fulfillment costs related to the increased penetration of international direct-to-consumer sales, investments in systems and international infrastructure. Selling, general and administrative expenses in the third quarter of fiscal 2011 increased by $\$ 16.9$ million, or $14.8 \%$, to $\$ 131.2$ million from $\$ 114.3$ million in the third quarter in fiscal 2010. The increase primarily related to the operating expenses of new and non-comparable stores.

Income from operations was $18.3 \%$ of net sales, or $\$ 104.8$ million, for the third quarter of fiscal 2011 compared to $18.9 \%$ of net sales, or $\$ 95.8$ million, for the third quarter in fiscal 2010.

Our effective tax rate for the third quarter of fiscal 2011 decreased to $30.8 \%$ of income before income taxes from $36.1 \%$ of income before income taxes for the third quarter of fiscal 2010. This decrease was due to the favorable mix of earnings in certain foreign jurisdictions, the current year federal rehabilitation credit and favorable revisions to state tax estimates resulting from tax return filings. We expect our annual effective tax rate to be approximately $34 \%$ for the full year of fiscal 2011.

## Nine Months Ended October 31, 2010 Compared To Nine Months Ended October 31, 2009

Net sales for the nine months ended October 31, 2010 increased by $\$ 256.4$ million, or $19.0 \%$, to $\$ 1.61$ billion from $\$ 1.35$ billion in the comparable period of fiscal 2010. This increase was attributable to a $\$ 247.4$ million, or $19.5 \%$, increase in retail segment net sales in addition to a $\$ 9.0$ million, or $11.2 \%$, increase in wholesale segment net sales (excluding sales to our retail segment). Retail segment net sales for the nine months ended October 31, 2010 accounted for $94.4 \%$ of total net sales compared to $94.0 \%$ of net sales for the nine months ended October 31, 2009. The growth in our retail segment net sales during the nine months ended October 31, 2010 was driven by a $\$ 113.2$ million increase in new and non-comparable store net sales, a $\$ 57.2$ million increase in comparable store net sales and a $\$ 77.0$ million increase in direct-to-consumer net sales. Our total company comparable retail segment net sales increase of $10.9 \%$ was comprised of an increase of $13.3 \%, 7.7 \%$, and $25.9 \%$ at Anthropologie, Urban Outfitters and Free People, respectively.

## Table of Contents

The increase in net sales attributable to non-comparable and new stores was primarily the result of operating 68 new or existing stores that were not in operation for the full comparable period last fiscal year. Comparable store net sales increases for the first nine months of fiscal 2011 were driven by increases in transactions and units per transaction which more than offset a slight decrease in average unit sales prices.
Direct-to-consumer net sales during the first nine months of fiscal 2011 increased over the comparable period in the prior year primarily due to an increase in traffic to our web sites. Catalog circulation increased by approximately 1.2 million catalogs, or $4.6 \%$, over the prior comparable period. The wholesale segment net sales increase was driven by an increase in units sold to specialty stores as well as an increase in average unit selling price to all customers.

Gross profit percentage for the nine months ended October 31, 2010 increased to $41.8 \%$ of net sales from $40.1 \%$ of net sales in the comparable period in fiscal 2010. The increase in percentage was primarily due to improved merchandise margins and leveraging of store occupancy expense driven by positive comparable store sales. Gross profit for the nine months ended October 31, 2010 increased by $\$ 131.1$ million, or $24.3 \%$, to $\$ 671.6$ million from $\$ 540.5$ million in the comparable quarter in fiscal 2010 . This increase was primarily related to the increased sales volume.

Selling, general and administrative expenses as a percentage of net sales decreased for the nine months ended October 31, 2010 to $23.5 \%$ of net sales compared to $23.8 \%$ of net sales for the comparable period in fiscal 2010. The decrease was primarily due to leveraging of direct store fixed and controllable costs supported by the positive comparable store net sales for the nine months ended October 31, 2010. Selling, general and administrative expenses for the nine months ended October 31, 2010 increased by $\$ 57.5$ million, or $18.0 \%$, to $\$ 377.7$ million from $\$ 320.2$ million in the comparable period in fiscal 2010. The increase primarily related to the operating expenses of new and non-comparable stores.

Income from operations was $18.3 \%$ of net sales, or $\$ 293.9$ million, during the nine months ended October 31, 2010 compared to $16.3 \%$ of net sales, or $\$ 220.3$ million, for the comparable period in fiscal 2010.

Our tax rate decreased to $33.2 \%$ of income before income taxes for the nine months ended October 31, 2010 from $36.8 \%$ of income before income taxes for the comparable period of fiscal 2010. This decrease was due to the favorable mix of earnings in certain foreign jurisdictions, the current year federal rehabilitation credit and favorable revisions to state tax estimates resulting from tax return filings.

## Liquidity and Capital Resources

Cash, cash equivalents and marketable securities were $\$ 689.8$ million as of October 31, 2010, as compared to $\$ 745.0$ million as of January 31, 2010 and $\$ 651.9$ million as of October 31, 2009. Cash provided by operating activities increased by $\$ 31.2$ million to $\$ 241.0$ million for the nine months ended October 31, 2010. This increase in cash provided by operating activities was primarily due to an increase in net income which was partially offset by the use of cash in working capital during the nine months ended October 31, 2010. Cash provided by investing activities for the nine months ended October 31, 2010 was $\$ 36.4$ million, of which the primary source was sales and maturities of marketable securities, partially offset by purchases of marketable securities and cash used to construct new stores. Cash used in financing activities for the nine months ended October 31, 2010 was $\$ 181.9$ million, which primarily related to share repurchases during the period. Our working capital was $\$ 661.6$ million at October 31, 2010 compared to $\$ 617.7$ million at January 31, 2010 and $\$ 555.3$ million at October 31, 2009. Changes in working capital primarily relate to the volume of cash, cash equivalents, marketable securities and inventories relative to inventory-related payables and store-related accruals.

During the last three years, we have mainly satisfied our cash requirements through our cash flow from operations. Our primary uses of cash have been to open new stores and purchase inventories. We have also continued to invest in our direct-to-consumer efforts, wholesale businesses, distribution facilities, home office and our international subsidiaries. We have also used our cash to repurchase shares of our common stock based upon prevailing market conditions. We may enter into one or more acquisitions or transactions related to the expansion of our brands.

## Table of Contents

Cash paid for property and equipment for the nine months ended October 31, 2010 and 2009 was $\$ 106.7$ million and $\$ 84.2$ million, respectively, and was primarily used to expand and support our store base. During fiscal 2011, we expect to open approximately 45 new stores, renovate certain existing stores, complete an expansion of our headquarters in Philadelphia, Pennsylvania, modestly increase our catalog circulation by approximately 3 million catalogs, to approximately 40 million catalogs, and purchase inventory for our stores, direct-to-consumer and wholesale businesses at levels appropriate to maintain our planned sales growth. We expect the level of capital expenditures during fiscal 2011 to approximate $\$ 120$ million, which will be used primarily to expand our store base and complete the expansion of our home office. We believe that our new store, catalog and inventory investments generally have the ability to generate positive operating cash flow within a year. During the nine months ended October 31, 2010, we completed a 54,000 square foot expansion to our headquarters in the Navy Yard in Philadelphia, Pennsylvania, at a cost of approximately $\$ 25.0$ million.

On February 28, 2006, our Board of Directors approved a stock repurchase program. The program authorizes us to repurchase up to 8,000,000 common shares from time-to-time, based upon prevailing market conditions. We purchased and subsequently retired $1,220,000$ common shares during the fiscal year ended January 31, 2007. During the nine months ended October 31, 2010 we purchased and subsequently retired $6,288,447$ common shares for approximately $\$ 201$ million at an average price of $\$ 31.92$ per share, including commissions. During the nine months ended October 31, 2010, we repurchased and retired 112,770 common shares for $\$ 4.0$ million from an employee to meet a minimum statutory tax withholding requirement. As of October 31, 2010 491,553 common shares remained available for repurchase under the 2006 stock repurchase plan. No shares were repurchased during the nine months ended October 31, 2009.

On November 16, 2010, our Board of Directors authorized the repurchase of $10,000,000$ additional shares of the Company s common stock, from time-to-time, subject to prevailing market conditions. This authorization supplements the Company s 2006 stock repurchase program.

On September 21, 2009, we amended our renewed and amended line of credit facility with Wachovia Bank, National Association (the Line ). This amendment added an additional borrower and certain additional guarantors. The Line, which expires in March 2011, is a three-year revolving credit facility with an accordion feature allowing an increase in available credit up to $\$ 100$ million at our discretion. On May 27, 2010, we executed a fifth amendment to the Line increasing its credit limit to $\$ 80$ million. Cash advances bear interest at LIBOR plus $0.50 \%$ to $1.60 \%$ based on our achievement of prescribed adjusted debt ratios. The Line subjects us to various restrictive covenants, including maintenance of certain financial ratios and covenants such as fixed charge coverage and adjusted debt. The covenants also include limitations on our capital expenditures, ability to repurchase shares and the payment of cash dividends. As of and during the nine months ended October 31, 2010, there were no borrowings under the Line and we were in compliance with all covenants under the Line. Outstanding letters of credit and stand-by letters of credit under the Line totaled approximately $\$ 50.7$ million as of October 31, 2010. The available credit, including the accordion feature, under the Line totaled approximately $\$ 49.3$ million as of October 31, 2010. We plan to renew the Line during fiscal 2012 and expect that such renewal will satisfy our letter of credit needs through at least fiscal 2014.

## Off-Balance Sheet Arrangements

As of and for the nine months ended October 31, 2010, except for operating leases entered into in the normal course of business, we were not party to any material off-balance sheet arrangements.

## Other Matters

## Recent Accounting Pronouncements

See Note 2, Recently issued accounting pronouncements, of Notes to Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q for a description of recently issued and adopted accounting pronouncements, including the dates of adoption and impacts on our results of operations, financial position, and cash flows.

## Table of Contents

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to the following types of market risks fluctuations in the purchase price of merchandise, as well as other goods and services; the value of foreign currencies in relation to the U.S. dollar; and changes in interest rates. Due to our inventory turnover rate and our historical ability to pass through the impact of any generalized changes in our cost of goods to our customers through pricing adjustments, commodity and other product risks are not expected to be material. We purchase substantially all of our merchandise in U.S. dollars, including a portion of the goods for our stores located in Canada and Europe.

Our exposure to market risk for changes in interest rates relates to our cash, cash equivalents and marketable securities. As of October 31, 2010 and 2009, our cash, cash equivalents and marketable securities consisted primarily of funds invested in money market accounts, Federal Government Agencies, tax-exempt municipal bonds rated A or better, FDIC insured corporate bonds, treasury notes, variable rate demand notes and ARS rated A or better, which bear interest at a variable rate. Due to the average maturity and conservative nature of our investment portfolio, we believe a 100 basis point change in interest rates would not have a material effect on the condensed consolidated financial statements. Since the interest rates on a material portion of our cash, cash equivalents and marketable securities are variable, a change in interest rates earned on the cash, cash equivalents and marketable securities would impact interest income along with cash flows, but would not impact the fair market value of the related underlying instruments.

Less than $5 \%$ of our cash, cash equivalents and marketable securities are invested in A or better rated ARS that represent interests in municipal and student loan related collateralized debt obligations, all of which are guaranteed by either government agencies and/or insured by private insurance agencies up to $97 \%$ or greater of par value. Our ARS had a fair value of $\$ 30.1$ million as of October 31, 2010, $\$ 33.5$ million as of January 31, 2010 and $\$ 36.3$ million as of October 31, 2009, respectively. As of October 31, 2010, all of the ARS we held failed to liquidate at auction due to lack of market demand. Liquidity for these ARS is typically provided by an auction process that resets the applicable interest rate at pre-determined intervals, usually $7,28,35$ or 90 days. The principal associated with these failed auctions will not be available until a successful auction occurs, the bond is called by the issuer, a buyer is found from outside the auction process, or the debt obligation reaches its maturity. Based on review of credit quality, collateralization, final stated maturity, estimates of the probability of being called or becoming liquid prior to final maturity, redemptions of similar ARS, previous market activity for the same investment security, impact due to extended periods of maximum auction rates and valuation models, we have recorded $\$ 3.7$ million of temporary impairment on our ARS as of October 31, 2010, $\$ 4.1$ million as of January 31, 2010 and $\$ 5.0$ million as of October 31, 2009. To date, we have collected all interest payable on

## Table of Contents

outstanding ARS when due and expect to continue to do so in the future. We do not have the intent to sell the underlying securities prior to their recovery and we believe that it is not likely that we will be required to sell the underlying securities prior to their anticipated recovery of full amortized cost. As a result of the current illiquidity, we have classified all ARS as long term assets under marketable securities. We continue to monitor the market for ARS and consider the impact, if any, on the fair value of our investments.

## Item 4. Controls and Procedures

We maintain disclosure controls and procedures designed to ensure that information required to be disclosed by us in our Securities Exchange Act of 1934 reports is recorded, processed, summarized and reported on a timely basis and that such information is accumulated and communicated to management, including the Principal Executive Officer and the Principal Financial Officer, as appropriate, to allow timely decisions regarding the required disclosure. As of the end of the period covered by this Form $10-\mathrm{Q}$, an evaluation was performed under the supervision and with the participation of our management, including the Principal Executive Officer and the Principal Financial Officer, of the effectiveness of the design and operation of these disclosure controls and procedures. Based on that evaluation, the Principal Executive Officer and the Principal Financial Officer concluded that our disclosure controls and procedures were effective.

There have been no changes in our internal controls over financial reporting during the quarter ended October 31, 2010 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

Table of Contents

## PART II

## OTHER INFORMATION

## Item 1. Legal Proceedings

We are party to various legal proceedings arising from normal business activities. Management believes that the ultimate resolution of these matters will not have a material adverse effect on our financial position or results of operations.

## Item 1A. Risk Factors

There have been no material changes in our risk factors since January 31, 2010. Please refer to our Annual Report on Form 10-K for the fiscal year ended January 31, 2010, filed with the United States Securities and Exchange Commission on April 1, 2010, for a list of our risk factors.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

A summary of the repurchase activity under the 2006 stock repurchase program for the quarter ended October 31, 2010 is as follows:

|  | Total <br> Number of Shares (or Units) Purchased | Average <br> Price Paid <br> per Share <br> (or Unit) |  | Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs | Maximum Number of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs ${ }^{1}$, 2 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| August 1, 2010 through August 31, 2010 | 3,073,267 | \$ | 31.60 | 3,073,267 | 1,691,553 |
| September 1, 2010 through September 30, 2010 |  |  |  |  | 1,691,553 |
| October 1, 2010 through October 31, 2010 | 1,200,000 | \$ | 29.68 | 1,200,000 | 491,553 |
| Total Fiscal 2011 Third Quarter | 4,273,267 |  |  | 4,273,267 | 491,553 |

1 On March 9, 2006 the Company announced the February 28, 2006 Board of Directors approval of a stock repurchase program authorizing the repurchase of up to $8,000,000$ common shares based upon prevailing market conditions. The program has no expiration date.
2 On November 16, 2010, our Board of Directors authorized the repurchase of $10,000,000$ additional shares of the Company s common stock, from time-to-time, subject to prevailing market conditions. This authorization supplements the Company s 2006 stock repurchase program.

Table of Contents

Item 6. Exhibits
(a) Exhibits

Exhibit
Number

## Description

| 3.1 | Amended and Restated Articles of Incorporation incorporated by reference to Exhibit 3.1 of the Company s Quarterly Report <br> on Form 10-Q filed on September 9, 2004. |
| :--- | :--- |
| 3.2 | Amendment No. 1 to Amended and Restated Articles of Incorporation incorporated by reference to Exhibit 3.2 of the <br> Company s Quarterly Report on Form 10-Q filed on September 9, 2004. |
| 3.3 | Amended and Restated Bylaws are incorporated by reference to Exhibit 3.1 of the Company s Current Report on Form 8-K <br> filed on March 2, 2009. |
| $10.1^{*}$ | 2004 Plan Form of Restricted Stock Unit Agreement. |
| $10.2^{*}$ | 2008 Plan Form of Restricted Stock Unit Agreement. |
| $10.3^{*}$ | Letter Agreement Extension of Amended and Restated Credit Agreement dated as of September 23, 2004 as amended. |
| $31.1^{*}$ | Rule 13a-14(a)/15d-14(a) Certification of the Principal Executive Officer. |
| $31.2^{*}$ | Rule 13a-14(a)/15d-14(a) Certification of the Principal Financial Officer. |
| $32.1^{* *}$ | Section 1350 Certification of the Principal Executive Officer. |
| $32.2^{* *}$ | Section 1350 Certification of the Principal Financial Officer. |
| $101 . I N S * *$ | XBRL Instance Document |
| $101 . S C H^{* *}$ | XBRL Taxonomy Extension Schema |
| $101 . C A L * *$ | XBRL Taxonomy Extension Calculation Linkbase |
| $101 . L A B * *$ | XBRL Taxonomy Extension Label Linkbase |
| $101 . P R E * *$ | XBRL Taxonomy Extension Presentation Linkbase |

* Filed herewith
** Furnished herewith
Compensatory Plan
Attached as Exhibits 101 to this report are the following financial statements from the Company s Quarterly Report on Form 10-Q for the three and nine months ended October 31, 2010, filed with the Securities and Exchange Commission on December 10, 2010, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets; (ii) the Condensed Consolidated Statements of Income and (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) related notes to these financial statements, tagged as blocks of text. Pursuant to Rule 406T of Regulation S-T, the XBRL related information in Exhibits 101 to this Quarterly Report on Form 10-Q shall not be deemed filed as a part of a registration statement or prospectus for purposes of Section 11 or 12 of the Securities Act of 1933, as amended and is not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of those sections.


## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: December 10, 2010

URBAN OUTFITTERS, INC.

By: $\quad$ /s/ | Glen T. Senk |
| :--- |
| Glen T. Senk |

Chief Executive Officer
(Principal Executive Officer)

## URBAN OUTFITTERS, INC.

By:<br>/s/ Eric Artz<br>Eric Artz<br>Chief Financial Officer<br>(Principal Financial Officer)

Table of Contents

## EXHIBIT INDEX

| Exhibit <br> Number |  |
| :--- | :--- |
| 3.1 | Amended and Restated Articles of Incorporation incorporated by reference to Exhibit 3.1 of the Company s Quarterly Report <br> on Form 10-Q filed on September 9, 2004. |
| 3.2 | Amendment No. 1 to Amended and Restated Articles of Incorporation incorporated by reference to Exhibit 3.2 of the <br> Company s Quarterly Report on Form 10-Q filed on September 9, 2004. |
| 3.3 | Amended and Restated Bylaws are incorporated by reference to Exhibit 3.1 of the Company s Current Report on Form 8-K <br> filed on March 2, 2009. |
| $10.1^{*}$ | 2004 Plan Form of Restricted Stock Unit Agreement. |
| $10.2^{*}$ | 2008 Plan Form of Restricted Stock Unit Agreement. |
| $10.3^{*}$ | Letter Agreement Extension of Amended and Restated Credit Agreement dated as of September 23, 2004 as amended. |
| $31.1^{*}$ | Rule 13a-14(a)/15d-14(a) Certification of the Principal Executive Officer. |
| $31.2^{*}$ | Rule 13a-14(a)/15d-14(a) Certification of the Principal Financial Officer. |
| $32.1^{* *}$ | Section 1350 Certification of the Principal Executive Officer. |
| $32.2^{* *}$ | Section 1350 Certification of the Principal Financial Officer. |
| $101 . I N S * *$ | XBRL Instance Document |
| $101 . S C H^{* *}$ | XBRL Taxonomy Extension Schema |
| $101 . C A L * *$ | XBRL Taxonomy Extension Calculation Linkbase |
| $101 . L A B * *$ | XBRL Taxonomy Extension Label Linkbase |
| $101 . P R E * *$ | XBRL Taxonomy Extension Presentation Linkbase |

* Filed herewith
** Furnished herewith
Compensatory Plan
Attached as Exhibits 101 to this report are the following financial statements from the Company s Quarterly Report on Form 10-Q for the three and nine months ended October 31, 2010, filed with the Securities and Exchange Commission on December 10, 2010, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets; (ii) the Condensed Consolidated Statements of Income and (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) related notes to these financial statements, tagged as blocks of text. Pursuant to Rule 406T of Regulation S-T, the XBRL related information in Exhibits 101 to this Quarterly Report on Form 10-Q shall not be deemed filed as a part of a registration statement or prospectus for purposes of Section 11 or 12 of the Securities Act of 1933, as amended and is not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of those sections.

