

ORIX CORP  
Form 6-K  
April 30, 2003

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**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 6-K**

**REPORT OF FOREIGN PRIVATE ISSUER  
Pursuant to Rule 13a-16 or 15d-16 OF  
THE SECURITIES EXCHANGE Act of 1934**

For the month of April, 2003.

**ORIX Corporation**

(Translation of Registrant's Name into English)

**3-22-8 Shiba, Minato-Ku, Tokyo, JAPAN**

(Address of Principal Executive Offices)

(Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.)

Form 20-F ☒ X

Form 40-F ☐ O

(Indicate by check mark whether the registrant by furnishing the information contained in this form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.)

Yes ☐ O

No ☒ X

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| 1. ORIX's Annual Consolidated Financial Results (April 1, 2002 – March 31, 2003) filed with the Tokyo Stock Exchange on Friday, April 25, 2003. |                    |

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**ORIX Corporation**

Date: April 28, 2003

By /s/ Masaru Hattori

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Masaru Hattori  
Corporate Senior Vice President  
Head of the Accounting Department  
ORIX Corporation

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**Consolidated Financial Results**  
**April 1, 2002   March 31, 2003**

April 25, 2003

*In preparing its consolidated financial information, ORIX Corporation and its subsidiaries have complied with accounting principles generally accepted in the United States of America, except as modified to account for stock splits in accordance with the usual practice in Japan.*

*U.S. Dollar amounts have been calculated at Yen 120.20 to \$1.00, the approximate exchange rate prevailing at March 31, 2003.*

*These documents may contain forward-looking statements about expected future events and financial results that involve risks and uncertainties. Such statements are based on our current expectations and are subject to uncertainties and risks that could cause actual results to differ materially from those described in the forward-looking statements. Factors that could cause such a difference include, but are not limited to, those described under "Risk Factors" in the Company's annual report on Form 20-F filed with the United States Securities and Exchange Commission.*

*The Company expects that it will be a passive foreign investment company under the U.S. Internal Revenue Code. A U.S. holder of the shares of the Company is therefore subject to special rules of taxation in respect of certain dividend, gain or other income on such shares. Investors should consult their tax advisors with respect to such rules, which are summarized in the Company's annual report.*

**For further Information please contact:**

**Corporate Communications**  
**ORIX Corporation**  
**3-22-8 Shiba, Minato-ku, Tokyo 105-8683**  
**JAPAN**  
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**Material Contained in this Report**

The Company's Financial information for the fiscal year from April 1, 2002 to March 31, 2003, filed with the Tokyo Stock Exchange and also made public by way of press release.

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**Table of Contents****Consolidated Financial Results from April 1, 2002 to March 31, 2003**

(U.S. GAAP Financial Information for ORIX Corporation and its Subsidiaries)

Corporate Name: ORIX Corporation

Listed Exchanges: Tokyo Stock Exchange (Securities No. 8591)  
Osaka Securities Exchange  
Nagoya Stock Exchange  
New York Stock Exchange (Trading Symbol: IX)

Head Office: Tokyo JAPAN  
Tel: (03)5419-5102  
(URL [http://www.orix.co.jp/ir\\_e/ir\\_index.htm](http://www.orix.co.jp/ir_e/ir_index.htm))

Date Approved by Board of Directors: April 25, 2003

**1. Performance Highlights for the Years Ended March 31, 2003 and 2002****(1) Performance Highlights Operating Results**

|                | Total    | Year-on-Year | Operating           | Year-on-Year | Income                    | Year-on-Year |
|----------------|----------|--------------|---------------------|--------------|---------------------------|--------------|
|                | Revenues | Change       | Income              | Change       | before<br>Income<br>Taxes | Change       |
|                |          |              |                     |              |                           |              |
|                |          |              | (millions of JPY)*1 |              |                           |              |
| March 31, 2003 | 683,645  | 3.8%         | 38,083              | (48.1%)      | 46,288                    | (36.6%)      |
| March 31, 2002 | 658,462  | 12.3%        | 73,369              | 28.4%        | 73,039                    | 23.3%        |

  

|                | Net Income | Year-on-Year<br>Change | Basic<br>Earnings<br>Per Share | Diluted<br>Earnings<br>Per Share | Return<br>on<br>Equity | Return<br>on<br>Assets *2 | Operating<br>Margin *3 |
|----------------|------------|------------------------|--------------------------------|----------------------------------|------------------------|---------------------------|------------------------|
| March 31, 2003 | 30,243     | (24.9%)                | 361.44                         | 340.95                           | 6.0%                   | 0.8%                      | 6.8%                   |
| March 31, 2002 | 40,269     | 17.9%                  | 489.19                         | 467.11                           | 8.4%                   | 1.2%                      | 11.1%                  |

- Equity in Net Income (Loss) of and Gain (Loss) on Sales of Affiliates was a net gain of JPY 8,205 million for the year ended March 31, 2003 and a net loss of JPY 330 million for the year ended March 31, 2002.
- The average number of shares was 83,672,434 for the year ended March 31, 2003 and 82,318,387 for the year ended March 31, 2002.
- Changes in Accounting Principles Yes (x) (new accounting adoption) No ( )

**Note 1:** Unless otherwise stated, all amounts shown herein are in millions of Japanese yen or millions of U.S. dollars, except for Per Share amounts which are in single yen.

**Note 2:** This figure has been calculated using Income Before Income Taxes in accordance with Tokyo Stock Exchange disclosure practice. The figure on following pages is calculated using Net Income.

**Note 3:** In this context, Operating Margin is calculated by dividing Income Before Income Taxes by Total Revenues.

**(2) Performance Highlights Financial Position**



|                | <b>Total Assets</b> | <b>Shareholders' Equity</b> | <b>Shareholders' Equity Ratio</b> | <b>Shareholders' Equity Per Share</b> |
|----------------|---------------------|-----------------------------|-----------------------------------|---------------------------------------|
| March 31, 2003 | 5,931,067           | 505,458                     | 8.5%                              | 6,039.43                              |
| March 31, 2002 | 6,350,219           | 502,508                     | 7.9%                              | 6,007.52                              |

1. The number of shares outstanding (excluding treasury stock) was 83,693,009 as of March 31, 2003 and 83,646,466 as of March 31, 2002.

### (3) Performance Highlights Cash Flows

|                | <b>Cash Flows From Operating Activities</b> | <b>Cash Flows From Investing Activities</b> | <b>Cash Flows From Financing Activities</b> | <b>Cash and Cash Equivalents At End of Period</b> |
|----------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------------|
| March 31, 2003 | 210,150                                     | 182,950                                     | (542,040)                                   | 204,677                                           |
| March 31, 2002 | 257,635                                     | (305,711)                                   | 246,116                                     | 354,748                                           |

### (4) Number of Consolidated Subsidiaries and Affiliates

|                               |                                                         |
|-------------------------------|---------------------------------------------------------|
| Consolidated Subsidiaries     | 198                                                     |
| Non-consolidated Subsidiaries | 0                                                       |
| Affiliates                    | 72 (Of which 72 are accounted for by the equity method) |

### (5) Changes in Accounting Treatment

Additions to and deletions from consolidated subsidiaries and affiliates

Additions: Consolidated Subsidiaries 29, Affiliates 13

Deletions: Consolidated Subsidiaries 6, Affiliates 5

### 2. Forecasts for the Year Ending March 31, 2004

| <b>Fiscal Year</b> | <b>Total Revenues</b> | <b>Income before Income Taxes</b> | <b>Net Income</b> |
|--------------------|-----------------------|-----------------------------------|-------------------|
| March 31, 2004     | 730,000               | 87,000                            | 48,000            |

**Note:** Basic Earnings Per Share is forecasted to be JPY 573.52.

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### ***Group Position***

The ORIX group consists of ORIX Corporation, 198 subsidiaries and 72 affiliates, and is developing various operations. The main contents of each operation and the positioning of ORIX Corporation and its subsidiaries are given below. The following classification is the same as that used in the classification of information by segment.

### **Domestic Operations**

(1) Corporate finance

This business centers on direct financing leases and installment loans, other than real estate loans, to corporate customers as well as the sale of a variety of financial products and other fee business.

[Main related companies]

ORIX Corporation, ORIX Alpha Corporation, ORIX Auto Leasing Corporation, IFCO Inc., Nittetsu Lease Co., Ltd.

(2) Equipment operating leases

This business principally comprises the rental of precision measuring equipment and personal computers to corporate customers as well as automobile rental operations.

[Main related companies]

ORIX Rentec Corporation, ORIX Rent-A-Car Corporation

(3) Real estate-related finance

This business encompasses real estate loans to corporate customers and housing loans to individuals. ORIX is also expanding its business involving loan servicing, commercial mortgage-backed securities (CMBS), and REITs.

[Main related companies]

ORIX Corporation, ORIX Trust and Banking Corporation, ORIX Asset Management & Loan Services Corporation

(4) Real Estate

This business consists principally of condominium development and office rental activities as well as the operation of such facilities as hotels, employee dormitories, and training facilities.

[Main related companies]

ORIX Corporation, ORIX Estate Corporation, ORIX Real Estate Corporation

(5) Life insurance

This segment consists of direct and agency life insurance sales and related activities conducted by ORIX Life Insurance.

[Main related companies]

ORIX Life Insurance Corporation

(6) Other

The other segment encompasses securities transactions, venture capital operations, consumer card loan operations, and new businesses.

[Main related companies]

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ORIX Corporation, ORIX Credit Corporation, ORIX Capital Corporation, ORIX Securities Corporation, ORIX Baseball Club Co., Ltd., ORIX COMMODITIES Corporation, ORIX Club Corporation, ORIX Investment Corporation

### Foreign Operations

#### (1) The Americas

Principal businesses in the Americas segment are direct financing leases, corporate lending, securities investment, commercial mortgage-backed securities (CMBS) related business, and real estate development.

[Main related companies]

ORIX USA Corporation, ORIX Real Estate Equities, Inc., ORIX Financial Services, Inc., ORIX Capital Markets, LLC, Stockton Holdings Limited

#### (2) Asia and Oceania

Principal businesses in Asia and Oceania involve direct financing leases, operating leases for precision measuring equipment and transportation equipment, corporate lending, and securities investment.

[Main related companies]

ORIX Investment and Management Private Limited, ORIX Asia Limited, ORIX Australia Corporation Limited, ORIX Taiwan Corporation, PT. ORIX Indonesia Finance, ORIX Leasing Malaysia Berhad, ORIX Leasing Pakistan Limited, ORIX Leasing Singapore Limited, INFRASTRUCTURE LEASING & FINANCIAL SERVICES LIMITED

#### (3) Europe

Principal businesses in Europe center on aircraft operating leases, corporate loans, and securities investments.

[Main related companies]

ORIX Europe Limited, ORIX Ireland Limited, ORIX Aviation Systems Limited

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**Group Structure**

The structure of principal business of the ORIX group is as follows.

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### **Summary of Consolidated Financial Results**

#### **Management Policies**

##### **Objectives**

ORIX has continued to provide value-added financial products and services to meet its customers' needs. As the services that customers demand have diversified, we have increased the number and quality of the financial solutions that we provide. As a result, ORIX's financial services have expanded from leasing, rentals and lending to include life insurance, real estate finance and investment banking activities. As new business opportunities arise in the future, we plan to build on our accumulated knowledge and experience to continue to provide creative and innovative value-added financial solutions.

ORIX aims to achieve the optimum growth in long-term shareholder value and contribute to society by taking the lead in discovering customers' needs in order to provide new value-added financial services. This is the basis of ORIX's management philosophy and we will further strive to focus on areas that fully utilize the specialization of the entire ORIX Group in order to meet our customers' needs.

ORIX has placed the utmost importance on profitability by carefully selecting businesses and concentrating its resources to achieve maximum growth in shareholder value. However, in the Japanese financial market, it is quite difficult to achieve a level of risk-adjusted return that is comparable to the global standards. In light of this fact, ORIX is striving to increase the efficiency of its asset-based business and is concentrating more of its resources on investment banking activities with the goal of increasing profitability without increasing assets.

##### **Dividend Policy**

Dividends for the fiscal year ended March 31, 2003 are expected to be 25 yen per common share (15 yen for fiscal year ended March 31, 2002), pending passage of a resolution at the 40th General Annual Meeting of Shareholders scheduled for June 25, 2003. The dividend was increased to address the long downward trend in the dividend payout ratio. ORIX continues to believe that the Company should strive to maximize the return to shareholders by increasing corporate value. There is no change in the basic policy of using retained earnings to invest in highly profitable areas to achieve continued growth.

##### **Unit Shares**

ORIX's basic policy is to periodically review the number of common shares that make up one trading unit in order to promote a broad participation by investors. With regards to the number of shares that make one unit, ORIX will consider demands from the market and weigh the costs and benefits associated with any changes to the present trading unit.

##### **Corporate Governance**

ORIX has strengthened its corporate governance structure in order to more objectively ensure that business activities are being carried out to maximize shareholder value. For example, ORIX established an Advisory Board in 1997, introduced a Corporate Executive Officer system in 1998, and welcomed independent directors to the Board and set up the Executive Nomination and Compensation Committee in 1999. In addition, ORIX believes that compliance is a foundation of strong corporate governance and continues to strengthen its compliance based on the spirit of EC21, which is our guide to continue to be an "Excellent Company" in the 21st Century. We are actively promoting our Corporate Action Principles and Employee Action Principles as part of compliance. In order to take further steps to strengthen its corporate governance structure, ORIX's Board of Directors will propose to shareholders at the upcoming 40th Annual General Meeting of Shareholders that ORIX adopt a Company with Committees system, which became possible on April 1, 2003 as a result of revisions to the Japanese Commercial Code.

**Table of Contents****Financial Results****1. Fiscal Year Ended March 31, 2003****Economic Environment**

Although the world economy experienced a slight recovery at the beginning of the fiscal year, growth slowed again later in the fiscal year due to greater deflationary pressures. The U.S. economy was able to continue its positive growth, but experienced uncertainty against the backdrop of the war in Iraq and concerns regarding employment. Capital expenditures in Europe were stagnant and resulted in a marked deceleration in the economy. Despite the recovery of the Asian economy, personal consumption and the expansion of exports peaked out and overall economic growth slowed. Japan was equally affected by the events in the world economy. In the first half, a rise in exports and recovery in production led to an improvement in certain areas, however, uncertainty surrounding the future of the world economy and stagnation of the stock market caused a slowdown in the Japanese economy. Furthermore, deflationary pressures continued throughout the fiscal year.

**Financial Highlights**

|                                       |                                                   |
|---------------------------------------|---------------------------------------------------|
| <b>Income before Income Taxes</b>     | <b>46,288 million yen (Down 37% year on year)</b> |
| <b>Net Income</b>                     | <b>30,243 million yen (Down 25% year on year)</b> |
| <b>Earnings Per Share (Basic)</b>     | <b>361.44 yen (Down 26% year on year)</b>         |
| <b>Earnings Per Share (Diluted)</b>   | <b>340.95 yen (Down 27% year on year)</b>         |
| <b>Shareholders' Equity Per Share</b> | <b>6,039.43 yen (Up 1% year on year)</b>          |
| <b>ROE</b>                            | <b>6.0% (March 31, 2002: 8.4%)</b>                |
| <b>ROA</b>                            | <b>0.49% (March 31, 2002: 0.67%)</b>              |

**Revenues: 683,645 million yen (Up 4% year on year)**

In addition to increases in residential condominium sales, other operating revenues grew as a result of contributions from new businesses and companies in which investments were made as part of ORIX's corporate restructuring business. While there was a 9% decrease in revenues in the life insurance business owing to a change in business strategy emphasizing profitability, overall revenues were up 4% year on year to 683,645 million yen.

**Expenses: 645,562 million yen (Up 10% year on year)**

Lower interest expense and a drop in life insurance costs in line with lower life insurance revenues, reduced expenses. However, increased costs of residential condominium sales that accompanied the growth in revenues from condominium development, and the increase in selling, general and administrative expenses due to expansion of our business led to higher costs. In addition, the write-down of a golf course in the second quarter and other properties including rental office buildings, hotels, and golf courses in the fourth quarter that were recorded as write-downs of long-lived assets totaled 50,682 million yen. Furthermore, an increase in the provision for doubtful receivables and possible loan losses was made in light of the deterioration of the airline industry in North America. These factors contributed to an increase in overall expenses of 10% year on year to 645,562 million yen.

**Net Income: 30,243 million yen (Down 25% year on year)**

Although operating income fell 48% year on year, net income only decreased 25% to 30,243 million yen owing to a marked gain in equity in net income (loss) of and gain (loss) on sales of affiliates, an extraordinary gain from the excess of the proportionate fair value of the net assets over the purchase price paid by the Company, negative goodwill, for an affiliate accounted for by the equity method, and

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the cumulative effect of a change in accounting principle relating to negative goodwill arising from prior acquisitions.

### **Operating Assets: 5,168 billion yen (Down 7% year on year)**

New business volumes in areas related to corporate real estate-related finance and the consumer card loan operations, in addition to direct financing leases as a result of acquisitions continued to be strong. However, some direct financing lease and loan assets were securitized, and some investment in securities were liquidated in the life insurance operations. In addition, other operating assets declined due to the listing and sale of units of a J-REIT in the first quarter. As a result, operating assets were 5,168 billion yen, down 7% on March 31, 2002.

### **Segment Information ( Profits refer to income before income taxes)**

#### **Domestic Operations**

**Corporate Finance:** Operating assets increased as a result of acquisitions, while segment assets at the end of March were down year on year as a result of the securitization of direct financing leases. Total segment profits fell 8%, or 3,908 million yen, year on year to 44,158 million yen as a result of a lower level of gains from securitizations.

**Equipment Operating Leases:** The automobile rental operations performed well, but the precision measuring equipment rental business, which makes up the majority of this segment, continued to suffer due to weak demand in the IT sector. In addition, a provision of 2,360 million yen was made for investments in aircraft leasing. As a result, segment profits decreased to 4,402 million yen from 9,906 million yen in the same period of the previous fiscal year.

**Real Estate-Related Finance:** Segment profits jumped more than three-fold to 19,572 million yen from 5,654 million yen in the previous fiscal year. The segment saw a continued strong contribution from consumer housing loans including those purchased in the second half of the previous fiscal year and corporate non-recourse loans. Proceeds from the listing and sale of a J-REIT in the first quarter and gains from the sale of real estate-related assets in the fourth quarter also contributed to profits.

**Real Estate:** The condominium development business continued to perform well. Segment revenues also included gains from the sales of some office buildings, and revenues from rental properties and building maintenance operations. However, this segment recorded a loss of 39,441 million yen compared with a profit of 5,842 million yen in the previous fiscal year due to 50,682 million yen (2,716 million yen in the previous fiscal year) in write-downs of certain real estate assets.

**Life Insurance:** A shift in strategy away from savings-type to insurance-only life insurance products was implemented to increase profitability, but the worsening economic environment led to a decrease in life insurance related investment income. As a result, segment profits decreased 973 million yen to 4,791 million yen compared to 5,764 million yen in the previous fiscal year.

**Other:** Segment profits rose sharply to 8,452 million yen compared to 4,941 million yen in the previous fiscal year thanks to an increase in interest on consumer card loans as well as a contribution from the securitization of loans in the card loan business.

#### **Foreign Operations**

**The Americas:** While the costs associated with restructuring of our truck and construction equipment leasing business declined compared to the previous fiscal year, the commercial mortgage-backed securities operations experienced lower earnings. Against the backdrop of a weak American economy, provision for doubtful receivables and possible loan losses and write-downs of securities were recorded, but segment

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profits increased to 1,332 million yen compared to 810 million yen in the previous fiscal year.

**Asia and Oceania:** Strong performance of the corporate lending and automobile leasing operations of each company in the region and contribution from equity method affiliates resulted in an increase in segment profits to 9,765 million yen compared to 5,433 million yen in the previous fiscal year.

**Europe:** While the sale of investment securities contributed to profits in the previous fiscal year, no particular contributions were made this fiscal year, resulting in a segment loss of 736 million yen compared to a segment profit of 600 million yen in the previous fiscal year.

### **2. Summary of Cash Flows (Fiscal Year Ended March 31, 2003)**

Cash and cash equivalents decreased by 42.3% or 150,071 million yen to 204,677 million yen compared to March 31, 2002.

Cash flows from operating activities decreased 18.4% to 210,150 million yen, due mainly to an 85.6% decline in the growth of policy liabilities as a result of the shift away from savings-type products and an increase in other operating assets held for sale, including advance payments.

Cash flows from investing activities were 182,950 million yen, compared to a net outflow of 305,711 million yen in the previous fiscal year. The change was primarily due to a considerably lower level of other operating assets purchased (119,700 million yen in previous fiscal year), a decrease in the amount of securities purchased compared to the previous fiscal year, proceeds from a decrease in other operating assets and the sales of securities.

Cash flows from financing activities, were a net outflow of 542,040 million yen, compared to a net inflow of 246,116 million yen in the previous fiscal year due to the repayment of commercial paper and debt.

### **3. Summary of Fourth Quarter (Three Months Ended March 31, 2003)**

In the fourth quarter, revenues increased 7,921 million yen. Interest on loans and investment securities, and other operating revenues both increased while brokerage commissions and gains on investment securities decreased. The 36,017 million yen in write-downs of long-lived assets recorded in the fourth quarter was the main factor contributing to a 45,267 million yen increase in expenses compared to the fourth quarter of the previous fiscal year. As a result, there was an operating loss of 17,539 million yen, down 37,346 million yen compared to the fourth quarter of the previous fiscal year. Income before income taxes was a loss of 15,010 million yen and the net loss for the fourth quarter was held to 4,969 million yen due primarily to an extraordinary gain from the recognition of negative goodwill from an affiliate accounted for by the equity method.

### **4. Outlook and Forecasts for the Fiscal Year Ending March 31, 2004**

In light of concerns of a worldwide recession, it is still uncertain how the world economy will be affected. Corporate earnings and personal consumption are expected to remain sluggish in Japan.

Despite the difficulties in the economic environment, for the fiscal year ending March 31, 2004, we forecast revenues of 730,000 million yen (up 7% compared with the fiscal year ended March 31, 2003), income before income taxes of 87,000 million yen (up 88%), and net income of 48,000 million yen (up 59%).



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**Consolidated Financial Highlights**  
(For the Years Ended March 31, 2003 and 2002)

|                                                    | Year ended<br>March 31,<br>2003 | Year-on-Year<br>Change | Year ended<br>March 31, 2002 | Year-on-Year<br>Change |
|----------------------------------------------------|---------------------------------|------------------------|------------------------------|------------------------|
| (millions of JPY, except for per share data)       |                                 |                        |                              |                        |
| <b>Operating Assets</b>                            |                                 |                        |                              |                        |
| Investment in Direct Financing Leases              | 1,572,308                       | 95%                    | 1,658,669                    | 100%                   |
| Installment Loans                                  | 2,288,039                       | 101%                   | 2,273,280                    | 123%                   |
| Investment in Operating Leases                     | 529,044                         | 111%                   | 474,491                      | 105%                   |
| Investment in Securities                           | 677,435                         | 79%                    | 861,336                      | 91%                    |
| Other Operating Assets                             | 101,481                         | 39%                    | 260,373                      | 197%                   |
| <b>Total</b>                                       | <b>5,168,307</b>                | <b>93%</b>             | <b>5,528,149</b>             | <b>110%</b>            |
| <b>Operating Results</b>                           |                                 |                        |                              |                        |
| Total Revenues                                     | 683,645                         | 104%                   | 658,462                      | 112%                   |
| Income before Income Taxes                         | 46,288                          | 63%                    | 73,039                       | 123%                   |
| Net Income                                         | 30,243                          | 75%                    | 40,269                       | 118%                   |
| <b>Earnings Per Share</b>                          |                                 |                        |                              |                        |
| Income before Extraordinary Gain and Cumulative    |                                 |                        |                              |                        |
| Effect of a Change in Accounting Principle         |                                 |                        |                              |                        |
| Basic                                              | 299.88                          | 62%                    | 487.57                       | 117%                   |
| Diluted                                            | 283.04                          | 61%                    | 465.57                       | 116%                   |
| Net Income                                         |                                 |                        |                              |                        |
| Basic                                              | 361.44                          | 74%                    | 489.19                       | 117%                   |
| Diluted                                            | 340.95                          | 73%                    | 467.11                       | 116%                   |
| Shareholders' Equity Per Share                     | 6,039.43                        | 101%                   | 6,007.52                     | 106%                   |
| <b>Financial Position</b>                          |                                 |                        |                              |                        |
| Shareholders' Equity                               | 505,458                         | 101%                   | 502,508                      | 109%                   |
| Number of Shares ( 000) (excluding treasury stock) | 83,693                          | 100%                   | 83,646                       | 102%                   |
| Long-and Short-Term Debt and Deposits              | 4,239,514                       | 91%                    | 4,679,566                    | 115%                   |
| Total Assets                                       | 5,931,067                       | 93%                    | 6,350,219                    | 114%                   |
| Shareholders' Equity Ratio                         | 8.5%                            | 108%                   | 7.9%                         | 95%                    |
| Return on Equity                                   | 6.0%                            | 71%                    | 8.4%                         | 109%                   |
| <b>New Business Volumes</b>                        |                                 |                        |                              |                        |
| <b>Direct Financing Leases</b>                     |                                 |                        |                              |                        |
| New Receivables Added                              | 1,000,896                       | 92%                    | 1,083,070                    | 129%                   |
| New Equipment Acquisitions                         | 895,848                         | 91%                    | 980,379                      | 136%                   |
| Installment Loans                                  | 1,268,170                       | 95%                    | 1,340,400                    | 181%                   |
| Operating Leases                                   | 173,567                         | 119%                   | 146,203                      | 102%                   |
| Investment in Securities                           | 231,294                         | 66%                    | 348,347                      | 88%                    |
| Other Operating Assets                             | 116,736                         | 57%                    | 204,121                      | 158%                   |

**Table of Contents****Condensed Consolidated Statements of Income**

(For the Years Ended March 31, 2003 and 2002)

|                                                                                                   | Year ended<br>March 31,<br>2003     | Year-on-Year<br>Change (%) | Year ended<br>March 31,<br>2002 | Year-on-Year<br>Change<br>(%) | U.S. dollars<br>March 31,<br>2003 |
|---------------------------------------------------------------------------------------------------|-------------------------------------|----------------------------|---------------------------------|-------------------------------|-----------------------------------|
|                                                                                                   | (millions of JPY, millions of US\$) |                            |                                 |                               |                                   |
| <b>Total Revenues:</b>                                                                            | 683,645                             | 104                        | 658,462                         | 112                           | 5,688                             |
| Direct Financing Leases                                                                           | 122,928                             | 101                        | 121,914                         | 100                           | 1,023                             |
| Operating Leases                                                                                  | 127,608                             | 106                        | 120,807                         | 106                           | 1,062                             |
| Interest on Loans and Investment Securities                                                       | 131,590                             | 108                        | 121,962                         | 111                           | 1,095                             |
| Brokerage Commissions and Gains on Investment Securities                                          | 10,857                              | 59                         | 18,367                          | 152                           | 90                                |
| Life Insurance Premiums and Related Investment Income                                             | 138,511                             | 91                         | 152,333                         | 96                            | 1,152                             |
| Residential Condominium Sales                                                                     | 71,165                              | 123                        | 58,078                          | 157                           | 592                               |
| Interest Income on Deposits                                                                       | 526                                 | 38                         | 1,374                           | 55                            | 4                                 |
| Other Operating Revenues                                                                          | 80,460                              | 126                        | 63,627                          | 203                           | 670                               |
| <b>Total Expenses:</b>                                                                            | 645,562                             | 110                        | 585,093                         | 111                           | 5,371                             |
| Interest Expense                                                                                  | 71,990                              | 80                         | 90,348                          | 83                            | 599                               |
| Depreciation Operating Leases                                                                     | 80,565                              | 105                        | 77,047                          | 113                           | 670                               |
| Life Insurance Costs                                                                              | 125,684                             | 90                         | 139,786                         | 97                            | 1,046                             |
| Costs of Residential Condominium Sales                                                            | 60,769                              | 123                        | 49,517                          | 154                           | 506                               |
| Other Operating Expenses                                                                          | 41,359                              | 140                        | 29,614                          | 257                           | 344                               |
| Selling, General and Administrative Expenses                                                      | 144,271                             | 114                        | 126,316                         | 125                           | 1,200                             |
| Provision for Doubtful Receivables and Possible Loan Losses                                       | 54,706                              | 107                        | 51,367                          | 115                           | 455                               |
| Write-downs of Long-Lived Assets                                                                  | 50,682                              | 1,866                      | 2,716                           | 66                            | 422                               |
| Write-downs of Securities                                                                         | 14,325                              | 73                         | 19,742                          | 182                           | 119                               |
| Foreign Currency Transaction Loss (Gain), Net                                                     | 1,211                               |                            | (1,360)                         |                               | 10                                |
| <b>Operating Income</b>                                                                           | 38,083                              | 52                         | 73,369                          | 128                           | 317                               |
| Equity in Net Income (Loss) of and Gain (Loss) on Sales of Affiliates                             | 8,205                               |                            | (330)                           |                               | 68                                |
| <b>Income before Income Taxes</b>                                                                 | 46,288                              | 63                         | 73,039                          | 123                           | 385                               |
| Income Taxes Provision                                                                            | 21,196                              | 64                         | 32,903                          | 131                           | 176                               |
| <b>Income before Extraordinary Gain and Cumulative Effect of a Change in Accounting Principle</b> | 25,092                              | 63                         | 40,136                          | 118                           | 209                               |
| Extraordinary Gain                                                                                | 3,214                               |                            |                                 |                               | 27                                |
| Cumulative Effect of a Change in Accounting Principle                                             | 1,937                               | 1,456                      | 133                             |                               | 16                                |
| <b>Net Income</b>                                                                                 | 30,243                              | 75                         | 40,269                          | 118                           | 252                               |

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- Note:**
1. The Company recognized an extraordinary gain due to the excess of the proportionate fair value of the net assets over the purchase price of The Fuji Fire and Marine Insurance Company Limited paid by the Company ( Negative Goodwill ).
  2. On April 1, 2002, as a result of the adoption of FASB Statement No. 141 ( Business Combinations ), the Company and its subsidiaries recorded a transition gain arising from the write-off of Negative Goodwill of JPY1,937 million (US\$16 million) as of March 31, 2002 as the Cumulative Effect of a Change in Accounting Principle.
  3. As of the beginning of the previous fiscal year ended March 31, 2002, a transition adjustment of JPY 133 million as a result of the adoption of FASB Statement No.133 ( Accounting for Derivative Instruments and Hedging Activities ) was recorded as Cumulative Effect of a Change in Accounting Principle
  4. Residential Condominium Sales and Costs of Residential Condominium Sales were reclassified from Other Operating Revenues and Other Operating Expenses, respectively.

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**Condensed Consolidated Statements of Income**  
(For the Three Months Ended March 31, 2003 and 2002)

|                                                                                                          | Three<br>Months<br>ended<br>March 31,<br>2003 | Year-on-Year<br>Change (%) | Three Months<br>ended<br>March 31,<br>2002 | U.S. dollars<br>March 31,<br>2003 |
|----------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------|--------------------------------------------|-----------------------------------|
|                                                                                                          | (millions of JPY, millions of US\$)           |                            |                                            |                                   |
| <b>Total Revenues:</b>                                                                                   | 185,748                                       | 104                        | 177,827                                    | 1,545                             |
| Direct Financing Leases                                                                                  | 29,569                                        | 93                         | 31,942                                     | 246                               |
| Operating Leases                                                                                         | 35,854                                        | 118                        | 30,429                                     | 298                               |
| Interest on Loans and Investment Securities                                                              | 36,154                                        | 106                        | 34,085                                     | 301                               |
| Brokerage Commissions and Gains on Investment Securities                                                 | 1,575                                         | 24                         | 6,605                                      | 13                                |
| Life Insurance Premiums and Related Investment Income                                                    | 38,358                                        | 105                        | 36,673                                     | 319                               |
| Residential Condominium Sales                                                                            | 19,441                                        | 110                        | 17,639                                     | 162                               |
| Interest Income on Deposits                                                                              | 116                                           | 97                         | 120                                        | 1                                 |
| Other Operating Revenues                                                                                 | 24,681                                        | 121                        | 20,334                                     | 205                               |
| <b>Total Expenses:</b>                                                                                   | 203,287                                       | 129                        | 158,020                                    | 1,691                             |
| Interest Expense                                                                                         | 17,731                                        | 95                         | 18,677                                     | 148                               |
| Depreciation Operating Leases                                                                            | 21,968                                        | 109                        | 20,234                                     | 183                               |
| Life Insurance Costs                                                                                     | 34,468                                        | 105                        | 32,855                                     | 287                               |
| Costs of Residential Condominium Sales                                                                   | 17,461                                        | 113                        | 15,519                                     | 145                               |
| Other Operating Expenses                                                                                 | 13,096                                        | 151                        | 8,653                                      | 109                               |
| Selling, General and Administrative Expenses                                                             | 39,172                                        | 110                        | 35,763                                     | 325                               |
| Provision for Doubtful Receivables and Possible Loan Losses                                              | 17,318                                        | 89                         | 19,426                                     | 144                               |
| Write-downs of Long-Lived Assets                                                                         | 36,017                                        | 2,708                      | 1,330                                      | 300                               |
| Write-downs of Securities                                                                                | 6,409                                         | 96                         | 6,688                                      | 53                                |
| Foreign Currency Transaction Gain                                                                        | (353)                                         | 31                         | (1,125)                                    | (3)                               |
| <b>Operating Income (Loss)</b>                                                                           | (17,539)                                      |                            | 19,807                                     | (146)                             |
| Equity in Net Income (Loss) of and Gain (Loss) on Sales of Affiliates                                    | 2,529                                         |                            | (419)                                      | 21                                |
| <b>Income (Loss) before Income Taxes</b>                                                                 | (15,010)                                      |                            | 19,388                                     | (125)                             |
| Income Taxes Provision (Benefit)                                                                         | (6,827)                                       |                            | 8,417                                      | (57)                              |
| <b>Income (Loss) before Extraordinary Gain and Cumulative Effect of a Change in Accounting Principle</b> | (8,183)                                       |                            | 10,971                                     | (68)                              |
| Extraordinary Gain                                                                                       | 3,214                                         |                            |                                            | 27                                |
| Cumulative Effect of a Change in Accounting Principle                                                    |                                               |                            |                                            |                                   |
| <b>Net Income (Loss)</b>                                                                                 | (4,969)                                       |                            | 10,971                                     | (41)                              |

**Table of Contents****Condensed Consolidated Balance Sheets**

(As of March 31, 2003 and 2002)

|                                                                                        | <b>March 31,<br/>2003</b>                  | <b>March 31, 2002</b> | <b>U.S. dollars<br/>March 31,<br/>2003</b> |
|----------------------------------------------------------------------------------------|--------------------------------------------|-----------------------|--------------------------------------------|
|                                                                                        | <b>(millions of JPY, millions of US\$)</b> |                       |                                            |
| <b>Assets</b>                                                                          |                                            |                       |                                            |
| Cash and Cash Equivalents                                                              | 204,677                                    | 354,748               | 1,703                                      |
| Restricted Cash and Cash Equivalents                                                   | 18,671                                     | 20,189                | 155                                        |
| Time Deposits                                                                          | 1,184                                      | 1,050                 | 10                                         |
| Investment in Direct Financing Leases                                                  | 1,572,308                                  | 1,658,669             | 13,081                                     |
| Installment Loans                                                                      | 2,288,039                                  | 2,273,280             | 19,035                                     |
| Allowance for Doubtful Receivables on Direct Financing Leases and Possible Loan Losses | (133,146)                                  | (152,887)             | (1,108)                                    |
| Investment in Operating Leases                                                         | 529,044                                    | 474,491               | 4,401                                      |
| Investment in Securities                                                               | 677,435                                    | 861,336               | 5,636                                      |
| Other Operating Assets                                                                 | 101,481                                    | 260,373               | 844                                        |
| Investment in Affiliates                                                               | 144,974                                    | 86,346                | 1,206                                      |
| Other Receivables                                                                      | 146,650                                    | 124,022               | 1,220                                      |
| Advances                                                                               | 119,645                                    | 158,089               | 995                                        |
| Prepaid Expenses                                                                       | 41,494                                     | 37,406                | 345                                        |
| Office Facilities                                                                      | 77,043                                     | 76,987                | 641                                        |
| Other Assets                                                                           | 141,568                                    | 116,120               | 1,179                                      |
| <b>Total</b>                                                                           | <b>5,931,067</b>                           | <b>6,350,219</b>      | <b>49,343</b>                              |
| <b>Liabilities and Shareholders' Equity</b>                                            |                                            |                       |                                            |
| Short-Term Debt                                                                        | 1,120,434                                  | 1,644,462             | 9,321                                      |
| Deposits                                                                               | 262,467                                    | 225,243               | 2,184                                      |
| Trade Notes, Accounts Payable and Other Liabilities                                    | 252,453                                    | 244,871               | 2,100                                      |
| Accrued Expenses                                                                       | 82,012                                     | 92,266                | 682                                        |
| Policy Liabilities                                                                     | 608,553                                    | 602,664               | 5,063                                      |
| Current and Deferred Income Taxes                                                      | 163,711                                    | 153,076               | 1,362                                      |
| Deposits from Lessees                                                                  | 79,366                                     | 75,268                | 660                                        |
| Long-Term Debt                                                                         | 2,856,613                                  | 2,809,861             | 23,766                                     |
| <b>Total Liabilities</b>                                                               | <b>5,425,609</b>                           | <b>5,847,711</b>      | <b>45,138</b>                              |
| Common Stock                                                                           | 52,067                                     | 51,854                | 433                                        |
| Additional Paid-in Capital                                                             | 70,002                                     | 69,823                | 582                                        |
| Legal Reserve                                                                          | 2,220                                      | 2,220                 | 18                                         |
| Retained Earnings                                                                      | 429,163                                    | 400,175               | 3,571                                      |
| Accumulated Other Comprehensive Loss                                                   | (39,747)                                   | (13,440)              | (330)                                      |
| Treasury Stock                                                                         | (8,247)                                    | (8,124)               | (69)                                       |
| <b>Shareholders' Equity</b>                                                            | <b>505,458</b>                             | <b>502,508</b>        | <b>4,205</b>                               |
| <b>Total</b>                                                                           | <b>5,931,067</b>                           | <b>6,350,219</b>      | <b>49,343</b>                              |

|  | <b>March 31,<br/>2003</b> | <b>March 31,<br/>2002</b> | <b>U.S. dollars<br/>March 31,<br/>2003</b> |
|--|---------------------------|---------------------------|--------------------------------------------|
|--|---------------------------|---------------------------|--------------------------------------------|

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| <b>Note:</b> | <b>1.</b>                                                                                                                | Accumulated Other Comprehensive Income (Loss)    |          |          |
|--------------|--------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|----------|----------|
|              |                                                                                                                          | Net unrealized gains on investment in securities | 1,917    | 14,756   |
|              |                                                                                                                          | Minimum pension liability adjustments            | (4,182)  | (6,834)  |
|              |                                                                                                                          | Cumulative translation adjustments               | (29,919) | (14,800) |
|              |                                                                                                                          | Net unrealized losses on derivative instruments  | (7,563)  | (6,562)  |
| <b>2.</b>    | Current and Deferred Income Taxes was combined Income Taxes: Current and Income Taxes: Deferred from the second quarter. |                                                  |          |          |

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**Condensed Consolidated Statements of Shareholders' Equity**  
(For the Years Ended March 31, 2003 and 2002)

|                                                                  | Year ended<br>March 31,<br>2003     | Year ended<br>March 31,<br>2002 | U.S. dollars<br>March 31,<br>2003 |
|------------------------------------------------------------------|-------------------------------------|---------------------------------|-----------------------------------|
|                                                                  | (millions of JPY, millions of US\$) |                                 |                                   |
| <b>Common Stock:</b>                                             |                                     |                                 |                                   |
| Beginning balance                                                | 51,854                              | 41,820                          | 431                               |
| Issuance during the year                                         | 213                                 | 10,034                          | 2                                 |
| Ending balance                                                   | 52,067                              | 51,854                          | 433                               |
| <b>Additional Paid-in Capital:</b>                               |                                     |                                 |                                   |
| Beginning balance                                                | 69,823                              | 59,885                          | 581                               |
| Issuance during the year and other increase, net                 | 179                                 | 9,938                           | 1                                 |
| Ending balance                                                   | 70,002                              | 69,823                          | 582                               |
| <b>Legal Reserve:</b>                                            |                                     |                                 |                                   |
| Beginning balance                                                | 2,220                               | 2,090                           | 18                                |
| Transfer from retained earnings                                  |                                     | 130                             |                                   |
| Ending balance                                                   | 2,220                               | 2,220                           | 18                                |
| <b>Retained Earnings:</b>                                        |                                     |                                 |                                   |
| Beginning balance                                                | 400,175                             | 361,262                         | 3,329                             |
| Cash dividends                                                   | (1,255)                             | (1,226)                         | (10)                              |
| Transfer to legal reserve                                        |                                     | (130)                           |                                   |
| Net income                                                       | 30,243                              | 40,269                          | 252                               |
| Ending balance                                                   | 429,163                             | 400,175                         | 3,571                             |
| <b>Accumulated Other Comprehensive Loss:</b>                     |                                     |                                 |                                   |
| Beginning balance                                                | (13,440)                            | 4,552                           | (111)                             |
| Net decrease in net unrealized gains on investment in securities | (12,839)                            | (19,588)                        | (107)                             |
| Net (increase) decrease in minimum pension liability adjustments | 2,652                               | (2,150)                         | 22                                |
| Net (increase) decrease in cumulative translation adjustments    | (15,119)                            | 10,308                          | (126)                             |
| Net increase in net unrealized losses on derivative instruments  | (1,001)                             | (6,562)                         | (8)                               |
| Ending balance                                                   | (39,747)                            | (13,440)                        | (330)                             |
| <b>Treasury Stock:</b>                                           |                                     |                                 |                                   |
| Beginning balance                                                | (8,124)                             | (8,286)                         | (68)                              |
| (Increase) decrease, net                                         | (123)                               | 162                             | (1)                               |
| Ending balance                                                   | (8,247)                             | (8,124)                         | (69)                              |
| <b>Total Shareholders' Equity:</b>                               |                                     |                                 |                                   |
| Beginning balance                                                | 502,508                             | 461,323                         | 4,180                             |
| Increase, net                                                    | 2,950                               | 41,185                          | 25                                |
| Ending balance                                                   | 505,458                             | 502,508                         | 4,205                             |

|                                         |                   |                   |                   |
|-----------------------------------------|-------------------|-------------------|-------------------|
|                                         | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Summary of Comprehensive Income:</b> |                   |                   |                   |
| Net income                              | 30,243            | 40,269            | 252               |
| Other comprehensive loss                | (26,307)          | (17,992)          | (219)             |
|                                         | <u>          </u> | <u>          </u> | <u>          </u> |
| Comprehensive income                    | 3,936             | 22,277            | 33                |
|                                         | <u>          </u> | <u>          </u> | <u>          </u> |

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**Table of Contents****Condensed Consolidated Statements of Cash Flows**

(For the Years Ended March 31, 2003 and 2002)

|                                                                                          | Year ended<br>March 31,<br>2003     | Year ended<br>March 31, 2002 | U.S. dollars<br>Year ended<br>March 31,<br>2003 |
|------------------------------------------------------------------------------------------|-------------------------------------|------------------------------|-------------------------------------------------|
|                                                                                          | (millions of JPY, millions of US\$) |                              |                                                 |
| Cash Flows from Operating Activities:                                                    |                                     |                              |                                                 |
| Net income                                                                               | 30,243                              | 40,269                       | 252                                             |
| Adjustments to reconcile net income to net cash provided by operating activities:        |                                     |                              |                                                 |
| Depreciation and amortization                                                            | 118,097                             | 117,019                      | 983                                             |
| Provision for doubtful receivables and possible loan losses                              | 54,706                              | 51,367                       | 455                                             |
| Increase in policy liabilities                                                           | 5,889                               | 40,777                       | 49                                              |
| Gains from securitization transactions                                                   | (9,649)                             | (9,235)                      | (80)                                            |
| Equity in net (income) loss of and (gain) loss on sales of affiliates                    | (8,205)                             | 330                          | (68)                                            |
| Gains on sales of available-for-sale securities                                          | (7,588)                             | (13,795)                     | (63)                                            |
| Write-downs of long-lived assets                                                         | 50,682                              | 2,716                        | 422                                             |
| Write-downs of securities                                                                | 14,325                              | 19,742                       | 119                                             |
| Decrease (increase) in restricted cash and cash equivalents                              | 1,195                               | (2,865)                      | 10                                              |
| Decrease (increase) in other operating assets held for sales, including advance payments | (21,894)                            | 2,133                        | (182)                                           |
| Increase in prepaid expenses                                                             | (2,975)                             | (9,255)                      | (25)                                            |
| Increase (decrease) in accrued expenses                                                  | (2,370)                             | 223                          | (20)                                            |
| Increase in deposit from lessees                                                         | 4,303                               | 8,464                        | 36                                              |
| Other, net                                                                               | (16,609)                            | 9,745                        | (140)                                           |
| Net cash provided by operating activities                                                | 210,150                             | 257,635                      | 1,748                                           |
| Cash Flows from Investing Activities:                                                    |                                     |                              |                                                 |
| Purchases of lease equipment, including advance payments                                 | (923,483)                           | (838,105)                    | (7,683)                                         |
| Principal payments received under direct financing leases                                | 742,183                             | 768,923                      | 6,175                                           |
| Net proceeds from securitization of lease and loan receivables                           | 239,050                             | 258,926                      | 1,989                                           |
| Installment loans made to customers                                                      | (1,214,672)                         | (1,334,532)                  | (10,105)                                        |
| Principal collected on installment loans                                                 | 1,071,841                           | 865,598                      | 8,917                                           |
| Proceeds from sales of operating lease assets                                            | 62,323                              | 39,921                       | 518                                             |
| Investment in and dividends received from affiliates, net                                | (23,208)                            | (20,457)                     | (193)                                           |
| Purchases of available-for-sale securities                                               | (193,580)                           | (289,055)                    | (1,610)                                         |
| Proceeds from sales of available-for-sale securities                                     | 264,021                             | 325,758                      | 2,197                                           |
| Maturities of available-for-sale securities                                              | 95,187                              | 67,290                       | 792                                             |
| Purchases of other securities                                                            | (23,674)                            | (50,243)                     | (197)                                           |
| Proceeds from sales of other securities                                                  | 21,413                              | 6,717                        | 178                                             |
| Payment for increase in other operating assets                                           | (2,847)                             | (119,700)                    | (24)                                            |
| Proceeds from decrease in other operating assets                                         | 63,596                              | 1,841                        | 529                                             |
| Net decrease in call loans                                                               |                                     | 9,500                        |                                                 |
| Acquisitions of subsidiaries, net of cash acquired                                       | (13,669)                            | 3,846                        | (114)                                           |
| Sales of subsidiaries, net of cash disposed                                              | 36,469                              | 552                          | 303                                             |
| Other, net                                                                               | (18,000)                            | (2,491)                      | (150)                                           |
| Net cash provided by (used in) in investing activities                                   | 182,950                             | (305,711)                    | 1,522                                           |
| Cash Flows from Financing Activities:                                                    |                                     |                              |                                                 |
| Repayment of short-term debt, net                                                        | (122,365)                           | (171,114)                    | (1,018)                                         |
| Proceeds from (Repayment of) commercial paper, net                                       | (485,288)                           | 101,279                      | (4,037)                                         |
| Proceeds from long-term debt                                                             | 811,334                             | 975,220                      | 6,750                                           |

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|                                                              |                   |                   |                   |
|--------------------------------------------------------------|-------------------|-------------------|-------------------|
| Repayment of long-term debt                                  | (776,959)         | (729,593)         | (6,463)           |
| Net increase in deposits due to customers                    | 37,224            | 46,929            | 310               |
| Issuance of common stock                                     | 392               | 19,315            | 3                 |
| Dividends paid                                               | (1,255)           | (1,226)           | (10)              |
| Net increase (decrease) in call money                        | (5,000)           | 5,000             | (42)              |
| Other, net                                                   | (123)             | 306               | (1)               |
|                                                              | <u>          </u> | <u>          </u> | <u>          </u> |
| Net cash provided by (used in) financing activities          | (542,040)         | 246,116           | (4,509)           |
|                                                              | <u>          </u> | <u>          </u> | <u>          </u> |
| Effect of Exchange Rate Changes on Cash and Cash Equivalents | (1,131)           | 1,297             | (9)               |
|                                                              | <u>          </u> | <u>          </u> | <u>          </u> |
| Net Increase (Decrease) in Cash and Cash Equivalents         | (150,071)         | 199,337           | (1,248)           |
| Cash and Cash Equivalents at Beginning of Period             | 354,748           | 155,411           | 2,951             |
|                                                              | <u>          </u> | <u>          </u> | <u>          </u> |
| Cash and Cash Equivalents at End of Period                   | 204,677           | 354,748           | 1,703             |
|                                                              | <u>          </u> | <u>          </u> | <u>          </u> |

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**Table of Contents****Segment Information**

(For the Years Ended March 31, 2003 and 2002)

|                                                                   | Year ended March 31, 2003 |                                               |                     | Year ended March 31, 2002 |                                               |                     |
|-------------------------------------------------------------------|---------------------------|-----------------------------------------------|---------------------|---------------------------|-----------------------------------------------|---------------------|
|                                                                   | Revenues                  | Income<br>(Loss)<br>before<br>Income<br>Taxes | Operating<br>Assets | Revenues                  | Income<br>(Loss)<br>before<br>Income<br>Taxes | Operating<br>Assets |
|                                                                   | (millions of JPY)         |                                               |                     |                           |                                               |                     |
| <b>Domestic Operations</b>                                        |                           |                                               |                     |                           |                                               |                     |
| Corporate Finance                                                 | 125,560                   | 44,158                                        | 1,893,422           | 118,794                   | 48,066                                        | 1,960,380           |
| Equipment Operating Leases                                        | 67,655                    | 4,402                                         | 144,397             | 67,319                    | 9,906                                         | 147,444             |
| Real Estate-Related Finance                                       | 51,589                    | 19,572                                        | 931,513             | 31,582                    | 5,654                                         | 1,012,896           |
| Real Estate                                                       | 104,454                   | (39,441)                                      | 303,838             | 85,516                    | 5,842                                         | 326,473             |
| Life Insurance                                                    | 138,511                   | 4,791                                         | 579,805             | 154,296                   | 5,764                                         | 543,738             |
| Other                                                             | 61,238                    | 8,452                                         | 387,978             | 49,139                    | 4,941                                         | 352,433             |
| Sub-Total                                                         | 549,007                   | 41,934                                        | 4,240,953           | 506,646                   | 80,173                                        | 4,343,364           |
| <b>Foreign Operations</b>                                         |                           |                                               |                     |                           |                                               |                     |
| The Americas                                                      | 57,909                    | 1,332                                         | 618,148             | 75,195                    | 810                                           | 794,330             |
| Asia and Oceania                                                  | 55,425                    | 9,765                                         | 437,874             | 56,677                    | 5,433                                         | 435,093             |
| Europe                                                            | 13,311                    | (736)                                         | 75,207              | 14,716                    | 600                                           | 113,844             |
| Sub-Total                                                         | 126,645                   | 10,361                                        | 1,131,229           | 146,588                   | 6,843                                         | 1,343,267           |
| <b>Segment Total</b>                                              | 675,652                   | 52,295                                        | 5,372,182           | 653,234                   | 87,016                                        | 5,686,631           |
| <b>Difference between Segment totals and Consolidated Amounts</b> | 7,993                     | (6,007)                                       | (203,875)           | 5,228                     | (13,977)                                      | (158,482)           |
| <b>Consolidated Amounts</b>                                       | 683,645                   | 46,288                                        | 5,168,307           | 658,462                   | 73,039                                        | 5,528,149           |

U.S. dollars  
Year ended March 31, 2003

|                             | Revenues           | Income<br>(Loss)<br>before<br>Income Taxes | Operating<br>Assets |
|-----------------------------|--------------------|--------------------------------------------|---------------------|
|                             | (millions of US\$) |                                            |                     |
| <b>Domestic Operations</b>  |                    |                                            |                     |
| Corporate Finance           | 1,045              | 367                                        | 15,752              |
| Equipment Operating Leases  | 563                | 37                                         | 1,201               |
| Real Estate-Related Finance | 429                | 163                                        | 7,750               |
| Real Estate                 | 869                | (328)                                      | 2,528               |
| Life Insurance              | 1,152              | 40                                         | 4,824               |
| Other                       | 509                | 70                                         | 3,227               |

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|                                                                   |                   |                   |                   |
|-------------------------------------------------------------------|-------------------|-------------------|-------------------|
| Sub-Total                                                         | 4,567             | 349               | 35,282            |
| <b>Foreign Operations</b>                                         |                   |                   |                   |
| The Americas                                                      | 482               | 11                | 5,143             |
| Asia and Oceania                                                  | 461               | 81                | 3,643             |
| Europe                                                            | 111               | (6)               | 626               |
|                                                                   | <u>          </u> | <u>          </u> | <u>          </u> |
| Sub-Total                                                         | 1,054             | 86                | 9,412             |
|                                                                   | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Segment Total</b>                                              | 5,621             | 435               | 44,694            |
|                                                                   | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Difference between Segment totals and Consolidated Amounts</b> |                   |                   |                   |
|                                                                   | 67                | (50)              | (1,697)           |
|                                                                   | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Consolidated Amounts</b>                                       | 5,688             | 385               | 42,997            |
|                                                                   | <u>          </u> | <u>          </u> | <u>          </u> |

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### **Basis of presentation and significant accounting policies**

In preparing the accompanying consolidated financial statements, ORIX Corporation (the Company) and its subsidiaries have followed with accounting principles generally accepted in the United States of America, except as modified to account for stock splits in accordance with the usual practice in Japan.

The significant differences between U.S. and Japanese accounting policies and practices are as follows: Accounting for direct financing leases, accounting for the impairment of long-lived assets and long-lived assets to be disposed of, the use of the straight-line method of depreciation for operating lease equipment, deferral of life insurance policy acquisition costs and the calculation of policy liabilities, accounting for derivative instruments and hedging activities, accounting for goodwill and intangible assets resulting from business combinations, accounting for pension plans, and a reflection of the income tax effect on such adjustments. Segment information is prepared in accordance with FASB Statement No.131. The basis of presentation and significant accounting policies are as follows.

#### **1. Consolidated subsidiaries**

The accompanying consolidated financial statements include the accounts of the Company, 113 domestic subsidiaries and 85 foreign subsidiaries (all 198 subsidiaries). Major subsidiaries are ORIX Auto Leasing Corporation, ORIX USA Corporation and others.

#### **2. Affiliates accounted for by the equity method**

Investment in 47 domestic affiliates and 25 foreign affiliates (all 72 affiliates) are accounted for by using equity method. Major affiliates are The Fuji Fire and Marine Insurance Company Limited, Stockton Holdings Limited and others.

#### **3. The date of subsidiaries fiscal closing**

Certain subsidiaries have a year-end that differs from that of the Company. However, these subsidiaries close their books and make necessary adjustments for consolidation purposes as of the Company's fiscal year end.

#### **4. Accounting policies**

##### **(1) Use of estimates**

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

##### **(2) Recognition of revenues**

**Direct financing leases** The excess of aggregate lease rentals plus the estimated unguaranteed residual value over the cost of the leased equipment constitutes the unearned lease income to be taken into income over the lease term using the interest method. Certain direct lease origination costs are being deferred and amortized over the lease term as a yield adjustment.

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Operating leases Operating lease assets are recorded at cost and are depreciated over their estimated useful lives mainly on a straight-line basis.

Insurance premium and expenses Premium income from life insurance policies are recognized as earned premiums when due. Life insurance benefits are recorded as expenses when they are incurred. Policy liabilities for future policy benefits are established for by the net level premium method, based on actuarial estimates of the amount of future policyholder benefits. Certain costs associated with writing insurance are deferred and amortized over the respective policy periods in proportion to anticipated premium revenue.

### **(3) Investment in securities**

Trading securities are reported at fair value with unrealized gains and losses included in income. Available-for-sale securities are reported at fair value, and unrealized gains or losses are recorded through accumulated other comprehensive income (loss), net of applicable income taxes. However, the Company and its subsidiaries recognize losses related to securities for which the market price has been below the acquisition cost and not considered temporary in nature. Held-to-maturity securities are recorded at amortized cost.

### **(4) Impairment of long-lived assets**

Long-lived assets and certain identifiable intangibles to be held and used by the Company and its subsidiaries are reviewed for impairment, whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. When the sum of undiscounted future cash flows expected to be generated by the assets is less than the carrying amount of the assets, impairment losses are recognized based on the fair value of the assets.

### **(5) Allowance for doubtful receivables on direct financing leases and possible loan losses**

The allowance for doubtful receivables on direct financing leases and possible loan losses is maintained at a level which, in the judgment of management, is adequate to provide for potential losses on lease and loan portfolios that can be reasonably anticipated.

### **(6) Prepaid benefit cost (Accrued benefit liability)**

The Company and its subsidiaries follow FASB Statement No.87 ( Employer's Accounting for Pensions ).

### **(7) Significant foreign currencies translation**

The Company and its subsidiaries maintain their accounting records in their functional currency. Transactions in foreign currencies are recorded in the entity's functional currency based on the prevailing exchange rates on the transaction date. The financial statements of foreign subsidiaries and affiliates are translated into Japanese yen by applying the exchange rates in effect at the end of each fiscal year to all assets and liabilities. Income and expenses are translated at the average rates of exchange prevailing during the fiscal year.

### **(8) Hedge accounting**

The Company and its subsidiaries follow FASB Statement No.133 ( Accounting for Derivative Instruments and Hedging Activities ), as amended by FASB Statement No.138 ( Accounting for Certain Derivative Instruments and Certain Hedging Activities ) an amendment of FASB Statement No.133 ). All derivatives are recorded on the balance sheet at fair value.

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## (9) Income taxes

Deferred tax assets or liabilities are computed based on the difference between the financial statement and income tax bases of assets and liabilities using the enacted marginal tax rate. Deferred income tax expenses or credits are based on the changes in the asset or liability from period to period. Deferred income tax assets have been recognized on the net operating loss carry forwards of certain subsidiaries.

## 5. Cash and cash equivalents in the accompanying consolidated statements of cash flows

Cash and cash equivalents include cash on hand, deposits placed with banks and short-term highly liquid investments with original maturities of three months or less.

## 6. Other notes to consolidated financial statements

In March 2002, the Company acquired an approximately 22% interest in The Fuji Fire and Marine Insurance Company Limited ( Fuji ) for JPY18,105 million (US\$151 million). In July 2002, the Company acquired a 90% interest in Nittetsu Lease Co., Ltd. ( Nittetsu ) for JPY5,002 million (US\$42 million). The Company has recorded its share of earnings of Fuji by the equity method and has consolidated Nittetsu from their respective acquisition dates forward. In December 2002, the Company acquired an interest in Korea Life Insurance Co., Ltd. ( KLI ) for approximately Won 275 billion (US\$220 million).

**Revenues from foreign customers**

Revenues from foreign customers are as follows.

March 31, 2003

|                                                                         | <u>The<br/>Americas</u>  | <u>Asia and<br/>Oceania</u> | <u>Europe</u> | <u>Total</u> |
|-------------------------------------------------------------------------|--------------------------|-----------------------------|---------------|--------------|
|                                                                         | <b>(Millions of JPY)</b> |                             |               |              |
| Revenues from foreign customers                                         | 58,592                   | 57,467                      | 14,748        | 130,807      |
| Total consolidated revenues                                             |                          |                             |               | 683,645      |
| Ratio of revenues from foreign customers to total consolidated revenues | 8.5%                     | 8.4%                        | 2.2%          | 19.1%        |

March 31, 2003

|                                                                         | <u>The<br/>Americas</u>           | <u>Asia and<br/>Oceania</u> | <u>Europe</u> | <u>Total</u> |
|-------------------------------------------------------------------------|-----------------------------------|-----------------------------|---------------|--------------|
|                                                                         | <b>(Millions of U.S. dollars)</b> |                             |               |              |
| Revenues from foreign customers                                         | 487                               | 478                         | 123           | 1,088        |
| Total consolidated revenues                                             |                                   |                             |               | 5,688        |
| Ratio of revenues from foreign customers to total consolidated revenues | 8.5%                              | 8.4%                        | 2.2%          | 19.1%        |

This information was not prepared at March 31, 2002.





**Table of Contents****Investment in Securities**

Investment in securities at March 31, 2003 and 2002 consists of the following:

|                               | <b>March 31,<br/>2003</b> | <b>March 31,<br/>2002</b> | <b>March 31,<br/>2003</b>     |
|-------------------------------|---------------------------|---------------------------|-------------------------------|
|                               |                           |                           | (Millions of<br>U.S. dollars) |
|                               | (Millions of JPY)         |                           |                               |
| Trading securities            | 12,154                    | 879                       | 101                           |
| Available-for-sale securities | 537,888                   | 718,919                   | 4,475                         |
| Held-to-maturity securities   | 10,638                    | 16,008                    | 89                            |
| Other securities              | 116,755                   | 125,530                   | 971                           |
|                               | <b>677,435</b>            | <b>861,336</b>            | <b>5,636</b>                  |

For fiscal 2003 and 2002, net unrealized holding gains and losses on trading securities are losses of JPY1,610 million (US\$13 million) and gains of JPY98 million, respectively. During fiscal 2003 and 2002, the Company and its subsidiaries sold available-for-sale securities for aggregate proceeds of JPY264,021 million (US\$2,197 million) and JPY325,758 million, respectively, resulting in gross realized gains of JPY9,822 million (US\$82 million) and JPY18,147 million, respectively, and gross realized losses of JPY2,234 million (US\$19 million) and JPY4,352 million, respectively. The cost of the securities sold was based on the average cost of each such security held at the time of the sale.

Other securities consist mainly of non-marketable equity securities, preferred subscription certificates carried at cost and investment funds accounted for under the equity method.

The amortized cost basis amounts, gross unrealized holding gains, gross unrealized holding losses and fair values of available-for-sale and held-to-maturity securities in each major security type at March 31, 2003 and 2002 are as follows:

March 31, 2003

|                                                            | <b>Amortized<br/>cost</b> | <b>Gross<br/>unrealized<br/>gains</b> | <b>Gross<br/>unrealized<br/>losses</b> | <b>Fair Value</b> |
|------------------------------------------------------------|---------------------------|---------------------------------------|----------------------------------------|-------------------|
|                                                            | (Millions of JPY)         |                                       |                                        |                   |
| Available-for-sale:                                        |                           |                                       |                                        |                   |
| Japanese and foreign government bond securities            | 41,466                    | 173                                   | (100)                                  | 41,539            |
| Japanese prefectural and foreign municipal bond securities | 13,826                    | 91                                    | (51)                                   | 13,866            |
| Corporate debt securities                                  | 309,551                   | 2,281                                 | (4,633)                                | 307,199           |
| Mortgage-backed and other asset-backed securities          | 133,812                   | 5,344                                 | (3,355)                                | 135,801           |
| Funds in trust                                             | 4,606                     |                                       | (942)                                  | 3,664             |
| Equity securities                                          | 25,476                    | 12,956                                | (2,613)                                | 35,819            |
|                                                            | <b>528,737</b>            | <b>20,845</b>                         | <b>(11,694)</b>                        | <b>537,888</b>    |
| Held-to-maturity:                                          |                           |                                       |                                        |                   |
| Asset-backed securities                                    | 10,638                    |                                       |                                        | 10,638            |
|                                                            | <b>10,638</b>             |                                       |                                        | <b>10,638</b>     |



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March 31, 2002

|                                                            | <u>Amortized<br/>cost</u> | <u>Gross<br/>unrealized<br/>gains</u> | <u>Gross<br/>unrealized<br/>losses</u> | <u>Fair Value</u> |
|------------------------------------------------------------|---------------------------|---------------------------------------|----------------------------------------|-------------------|
| (Millions of JPY)                                          |                           |                                       |                                        |                   |
| Available-for-sale:                                        |                           |                                       |                                        |                   |
| Japanese and foreign government bond securities            | 25,061                    | 256                                   | (9)                                    | 25,308            |
| Japanese prefectural and foreign municipal bond securities | 24,256                    | 582                                   | (464)                                  | 24,374            |
| Corporate debt securities                                  | 501,380                   | 7,010                                 | (10,552)                               | 497,838           |
| Mortgage-backed and other asset-backed securities          | 109,528                   | 6,152                                 | (2,789)                                | 112,891           |
| Funds in trust                                             | 5,452                     |                                       | (465)                                  | 4,987             |
| Equity securities                                          | 27,619                    | 27,992                                | (2,090)                                | 53,521            |
|                                                            | <u>693,296</u>            | <u>41,992</u>                         | <u>(16,369)</u>                        | <u>718,919</u>    |
| Held-to-maturity:                                          |                           |                                       |                                        |                   |
| Japanese and foreign government bond securities            | 183                       | 22                                    |                                        | 205               |
| Asset-backed securities                                    | 15,825                    | 1,990                                 | (302)                                  | 17,513            |
|                                                            | <u>16,008</u>             | <u>2,012</u>                          | <u>(302)</u>                           | <u>17,718</u>     |

March 31, 2003

|                                                            | <u>Amortized<br/>cost</u> | <u>Gross<br/>unrealized<br/>gains</u> | <u>Gross<br/>unrealized<br/>losses</u> | <u>Fair Value</u> |
|------------------------------------------------------------|---------------------------|---------------------------------------|----------------------------------------|-------------------|
| (Millions of U.S. dollars)                                 |                           |                                       |                                        |                   |
| Available-for-sale:                                        |                           |                                       |                                        |                   |
| Japanese and foreign government bond securities            | 345                       | 1                                     | (0)                                    | 346               |
| Japanese prefectural and foreign municipal bond securities | 114                       | 1                                     | (0)                                    | 115               |
| Corporate debt securities                                  | 2,576                     | 19                                    | (39)                                   | 2,556             |
| Mortgage-backed and other asset-backed securities          | 1,114                     | 44                                    | (28)                                   | 1,130             |
| Funds in trust                                             | 38                        |                                       | (8)                                    | 30                |
| Equity securities                                          | 212                       | 108                                   | (22)                                   | 298               |
|                                                            | <u>4,399</u>              | <u>173</u>                            | <u>(97)</u>                            | <u>4,475</u>      |
| Held-to-maturity:                                          |                           |                                       |                                        |                   |
| Asset-backed securities                                    | 89                        |                                       |                                        | 89                |
|                                                            | <u>89</u>                 |                                       |                                        | <u>89</u>         |

**Table of Contents****Derivative Financial Instruments**

The Company and its subsidiaries are parties to derivative financial instruments that they use in the normal course of business to reduce exposure to fluctuations in interest and foreign currency rates.

## (a) Cash flow hedges

The Company and its subsidiaries designate interest rate swap agreements as cash flow hedges for variability of cash flows originated from floating rate borrowings.

## (b) Fair value hedges

The Company and its subsidiaries use financial instruments designated as fair value hedges to hedge their exposure to interest rate risk and foreign currency exchange risk. The Company and its subsidiaries designate foreign currency swap agreements and foreign exchange forward contracts to minimize foreign currency exposures on operating assets including lease receivables, loan receivables and borrowings. One subsidiary hedges a portion of the interest rate exposure of the fair values of certain asset-backed securities using sales of future contracts and forward contracts on treasury securities. The Company's subsidiaries, which issued medium-term notes, use interest rate swap contracts to hedge interest rate exposure of the fair values of these medium-term notes. In case that medium-term notes were denominated in other than the subsidiaries' local currency, foreign currency swap agreements are used to hedge foreign exchange rate exposure.

## (c) Hedges of net investment in foreign operations

The Company uses foreign exchange forward contracts, foreign currency swap agreements and borrowings denominated in the subsidiaries' local currencies to hedge the foreign currency exposure of the net investment in foreign subsidiaries.

## (d) Trading and other derivatives

Certain of the Company's subsidiaries engage in trading activities with various future contracts. For risk management purposes, the Company and certain subsidiaries entered into interest rate swap agreements, caps and collars, which do not qualify for hedge accounting under FASB Statement No. 133. In accordance with FASB Statement No. 133, conversion options were bifurcated from the Company and certain subsidiaries' convertible bonds, and are recorded as stand-alone derivative contracts. At March 31, 2003 and March 31, 2002, the total face amount was JPY8,200 million (US\$68 million) and JPY127,572 million, respectively and the fair value of conversion option was JPY187 million (US\$2 million) and JPY2,195 million, respectively.

The following table provides notional amount, carrying amount and estimated fair value information about trading and other derivative instruments as of March 31, 2003 and 2002.

March 31, 2003

|                                           | <b>Notional<br/>amount</b> | <b>Carrying<br/>amount</b> | <b>Estimated<br/>fair value</b> |
|-------------------------------------------|----------------------------|----------------------------|---------------------------------|
|                                           | <b>(Millions of JPY)</b>   |                            |                                 |
| Interest rate risk management:            |                            |                            |                                 |
| Interest rate swap agreements             | 459,208                    | (14,431)                   | (14,431)                        |
| Options, caps, floors and collars held    | 30,462                     | (18)                       | (18)                            |
| Forward contracts                         | 75,726                     | (1,084)                    | (1,084)                         |
| Foreign exchange risk management:         |                            |                            |                                 |
| Foreign exchange forward contracts        | 88,436                     | (256)                      | (256)                           |
| Foreign currency swap agreements          | 303,051                    | (2,659)                    | (2,659)                         |
| Trading activities:                       |                            |                            |                                 |
| Futures                                   | 95,121                     | 73                         | 73                              |
| Interest rate swap agreements             | 2,000                      | 1                          | 1                               |
| Options, caps, floors and collars held    | 6,278                      | 153                        | 153                             |
| Options, caps, floors and collars written | 5,361                      | (43)                       | (43)                            |

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|                                    |       |   |   |
|------------------------------------|-------|---|---|
| Foreign exchange forward contracts | 1,876 | 2 | 2 |
|------------------------------------|-------|---|---|

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March 31, 2002

|                                           | Notional<br>amount | Carrying<br>amount | Estimated<br>fair value |
|-------------------------------------------|--------------------|--------------------|-------------------------|
|                                           |                    |                    |                         |
|                                           |                    |                    | (Millions of JPY)       |
| Interest rate risk management:            |                    |                    |                         |
| Interest rate swap agreements             | 482,130            | (9,326)            | (9,326)                 |
| Options, caps, floors and collars held    | 31,258             | (29)               | (29)                    |
| Futures                                   | 89,371             | 2,325              | 2,325                   |
| Foreign exchange risk management:         |                    |                    |                         |
| Foreign exchange forward contracts        | 95,410             | (1,915)            | (1,915)                 |
| Foreign currency swap agreements          | 385,759            | (30,529)           | (30,529)                |
| Trading activities:                       |                    |                    |                         |
| Futures                                   | 143,518            | 196                | 196                     |
| Interest rate swap agreements             | 2,000              | 8                  | 8                       |
| Options, caps, floors and collars held    | 10,188             | 8                  | 8                       |
| Options, caps, floors and collars written | 7,598              | (5)                | (5)                     |
| Foreign exchange forward contracts        | 2,015              | 6                  | 6                       |

March 31, 2003

|                                           | Notional<br>amount | Carrying<br>amount | Estimated<br>fair value    |
|-------------------------------------------|--------------------|--------------------|----------------------------|
|                                           |                    |                    |                            |
|                                           |                    |                    | (Millions of U.S. dollars) |
| Interest rate risk management:            |                    |                    |                            |
| Interest rate swap agreements             | 3,820              | (120)              | (120)                      |
| Options, caps, floors and collars held    | 253                | (0)                | (0)                        |
| Forward contracts                         | 630                | (9)                | (9)                        |
| Foreign exchange risk management:         |                    |                    |                            |
| Foreign exchange forward contracts        | 736                | (2)                | (2)                        |
| Foreign currency swap agreements          | 2,521              | (22)               | (22)                       |
| Trading activities:                       |                    |                    |                            |
| Futures                                   | 791                | 1                  | 1                          |
| Interest rate swap agreements             | 17                 | 0                  | 0                          |
| Options, caps, floors and collars held    | 52                 | 1                  | 1                          |
| Options, caps, floors and collars written | 45                 | (0)                | (0)                        |
| Foreign exchange forward contracts        | 16                 | 0                  | 0                          |

**Table of Contents****Key Quarterly Financial Data (Unaudited)**

| Balance Sheet Data                                                                     | Fiscal 2002      |                  |                  |                  | Fiscal 2003      |                  |                  |                  |
|----------------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                                                                        | Q1 (01/4-6)      | Q2 (01/7-9)      | Q3 (01/10-12)    | Q4 (02/1-3)      | Q1 (02/4-6)      | Q2 (02/7-9)      | Q3 (02/10-12)    | Q4 (03/1-3)      |
| (millions of JPY)                                                                      |                  |                  |                  |                  |                  |                  |                  |                  |
| 1) Investment in Direct                                                                |                  |                  |                  |                  |                  |                  |                  |                  |
| Financing Leases                                                                       | 1,622,953        | 1,821,868        | 1,839,899        | 1,658,669        | 1,646,932        | 1,669,623        | 1,634,494        | 1,572,308        |
| Domestic                                                                               | 1,191,040        | 1,423,710        | 1,410,859        | 1,255,537        | 1,283,552        | 1,305,846        | 1,278,175        | 1,237,141        |
| Foreign                                                                                | 431,913          | 398,158          | 429,040          | 403,132          | 363,380          | 363,777          | 356,319          | 335,167          |
| 2) Installment Loans                                                                   | 1,918,389        | 1,996,542        | 2,274,515        | 2,273,280        | 2,327,354        | 2,326,189        | 2,374,664        | 2,288,039        |
| Domestic                                                                               | 1,511,925        | 1,585,267        | 1,840,077        | 1,840,289        | 1,898,108        | 1,932,184        | 1,986,182        | 1,954,640        |
| Foreign                                                                                | 406,464          | 411,275          | 434,438          | 432,991          | 429,246          | 394,005          | 388,482          | 333,399          |
| 3) Investment in                                                                       |                  |                  |                  |                  |                  |                  |                  |                  |
| Operating Leases                                                                       | 464,276          | 468,841          | 488,662          | 474,491          | 451,012          | 460,103          | 454,468          | 529,044          |
| Domestic                                                                               | 335,833          | 347,725          | 357,459          | 338,719          | 327,391          | 339,403          | 340,997          | 369,489          |
| Foreign                                                                                | 128,443          | 121,116          | 131,203          | 135,772          | 123,621          | 120,700          | 113,471          | 159,555          |
| 4) Investment in                                                                       |                  |                  |                  |                  |                  |                  |                  |                  |
| Securities                                                                             | 963,493          | 972,816          | 972,581          | 861,336          | 759,406          | 717,500          | 695,319          | 677,435          |
| Domestic                                                                               | 758,065          | 762,063          | 753,028          | 651,702          | 565,409          | 520,005          | 505,995          | 497,829          |
| Foreign                                                                                | 205,428          | 210,753          | 219,553          | 209,634          | 193,997          | 197,495          | 189,324          | 179,606          |
| 5) Other Operating                                                                     |                  |                  |                  |                  |                  |                  |                  |                  |
| Assets                                                                                 | 132,822          | 130,409          | 187,654          | 260,373          | 143,064          | 129,311          | 142,856          | 101,481          |
| Domestic                                                                               | 107,666          | 106,557          | 175,144          | 248,216          | 132,217          | 118,558          | 132,847          | 91,851           |
| Foreign                                                                                | 25,156           | 23,852           | 12,510           | 12,157           | 10,847           | 10,753           | 10,009           | 9,630            |
| <b>Total Operating Assets</b>                                                          | <b>5,101,933</b> | <b>5,390,476</b> | <b>5,763,311</b> | <b>5,528,149</b> | <b>5,327,768</b> | <b>5,302,726</b> | <b>5,301,801</b> | <b>5,168,307</b> |
| Allowance for Doubtful Receivables on Direct Financing Leases and Possible Loan Losses | (141,663)        | (145,856)        | (150,100)        | (152,887)        | (150,264)        | (136,961)        | (136,833)        | (133,146)        |
| Allowance/Investment in Direct Financing Leases and Installment Loans                  | 4.0%             | 3.8%             | 3.6%             | 3.9%             | 3.8%             | 3.4%             | 3.4%             | 3.4%             |
| <b>Total Assets</b>                                                                    | <b>5,693,269</b> | <b>6,002,015</b> | <b>6,365,717</b> | <b>6,350,219</b> | <b>6,091,100</b> | <b>6,050,290</b> | <b>6,025,781</b> | <b>5,931,067</b> |
| Short-Term Debt, Long-Term Debt and Deposits                                           | 4,143,990        | 4,409,036        | 4,732,736        | 4,679,566        | 4,489,605        | 4,425,331        | 4,393,599        | 4,239,514        |
| Policy Liabilities                                                                     | 579,612          | 598,871          | 597,412          | 602,664          | 600,144          | 601,815          | 598,832          | 608,553          |
| <b>Total Liabilities</b>                                                               | <b>5,225,390</b> | <b>5,546,868</b> | <b>5,874,530</b> | <b>5,847,711</b> | <b>5,592,427</b> | <b>5,550,564</b> | <b>5,519,176</b> | <b>5,425,609</b> |
| <b>Shareholders Equity</b>                                                             | <b>467,879</b>   | <b>455,147</b>   | <b>491,187</b>   | <b>502,508</b>   | <b>498,673</b>   | <b>499,726</b>   | <b>506,605</b>   | <b>505,458</b>   |
| <b>Total Liabilities &amp; Shareholders Equity</b>                                     | <b>5,693,269</b> | <b>6,002,015</b> | <b>6,365,717</b> | <b>6,350,219</b> | <b>6,091,100</b> | <b>6,050,290</b> | <b>6,025,781</b> | <b>5,931,607</b> |

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| Income Statement Data                                    | Q1 (01/4-6)    | Q2 (01/7-9)    | Q3 (01/10-12)  | Q4 (02/1-3)    | Q1 (02/4-6)    | Q2 (02/7-9)    | Q3 (02/10-12)  | Q4 (03/1-3)    |
|----------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Revenues</b>                                          |                |                |                |                |                |                |                |                |
| 1) Direct Financing                                      |                |                |                |                |                |                |                |                |
| Leases                                                   | 29,611         | 28,916         | 31,445         | 31,942         | 30,742         | 32,737         | 29,880         | 29,569         |
| Domestic                                                 | 19,145         | 19,500         | 22,583         | 22,923         | 21,987         | 24,854         | 22,503         | 22,099         |
| Foreign                                                  | 10,466         | 9,416          | 8,862          | 9,019          | 8,755          | 7,883          | 7,377          | 7,470          |
| 2) Operating Leases                                      | 28,354         | 30,289         | 31,735         | 30,429         | 30,534         | 30,545         | 30,675         | 35,854         |
| Domestic                                                 | 20,419         | 22,672         | 22,851         | 21,790         | 22,012         | 21,808         | 21,321         | 22,511         |
| Foreign                                                  | 7,935          | 7,617          | 8,884          | 8,639          | 8,522          | 8,737          | 9,354          | 13,343         |
| 3) Interest on Loans and Investment                      |                |                |                |                |                |                |                |                |
| Securities                                               | 28,898         | 27,860         | 31,119         | 34,085         | 30,757         | 33,284         | 31,395         | 36,154         |
| Interest on loans                                        | 22,861         | 22,572         | 25,575         | 28,724         | 26,203         | 29,323         | 27,634         | 32,450         |
| Domestic                                                 | 15,218         | 14,814         | 17,561         | 22,542         | 19,795         | 22,089         | 21,506         | 25,678         |
| Foreign                                                  | 7,643          | 7,758          | 8,014          | 6,182          | 6,408          | 7,234          | 6,128          | 6,772          |
| Interest on investment securities                        | 6,037          | 5,288          | 5,544          | 5,361          | 4,554          | 3,961          | 3,761          | 3,704          |
| Domestic                                                 | 1,105          | 1,000          | 641            | 787            | 319            | 162            | 180            | 205            |
| Foreign                                                  | 4,932          | 4,288          | 4,903          | 4,574          | 4,235          | 3,799          | 3,581          | 3,499          |
| 4) Brokerage Commissions and Gains on Investment         |                |                |                |                |                |                |                |                |
| Securities                                               | 4,045          | 4,451          | 3,266          | 6,605          | 5,127          | 2,800          | 1,355          | 1,575          |
| Brokerage commissions                                    | 903            | 726            | 740            | 571            | 774            | 569            | 536            | 521            |
| Gains on investment securities                           | 3,142          | 3,725          | 2,526          | 6,034          | 4,353          | 2,231          | 819            | 1,054          |
| 5) Life Insurance Premiums and Related Investment Income | 40,287         | 45,625         | 29,748         | 36,673         | 32,946         | 38,886         | 28,321         | 38,358         |
| Life insurance premiums                                  | 35,345         | 42,347         | 26,652         | 31,135         | 28,745         | 34,503         | 25,184         | 34,531         |
| Related investment income                                | 4,942          | 3,278          | 3,096          | 5,538          | 4,201          | 4,383          | 3,137          | 3,827          |
| 6) Residential Condominium Sales                         | 28,290         | 4,729          | 7,420          | 17,639         | 11,666         | 18,076         | 21,982         | 19,441         |
| Domestic                                                 | 28,290         | 4,729          | 7,420          | 17,639         | 11,666         | 18,076         | 21,982         | 19,441         |
| Foreign                                                  |                |                |                |                |                |                |                |                |
| 7) Interest Income on Deposits                           | 473            | 537            | 244            | 120            | 177            | 135            | 98             | 116            |
| 8) Other Operating Revenues                              | 19,409         | 10,769         | 13,115         | 20,334         | 19,008         | 17,308         | 19,463         | 24,681         |
| Domestic                                                 | 17,381         | 6,254          | 10,443         | 17,574         | 17,015         | 14,867         | 16,243         | 22,420         |
| Foreign                                                  | 2,028          | 4,515          | 2,672          | 2,760          | 1,993          | 2,441          | 3,220          | 2,261          |
| <b>Total Revenues</b>                                    | <b>179,367</b> | <b>153,176</b> | <b>148,092</b> | <b>177,827</b> | <b>160,957</b> | <b>173,771</b> | <b>163,169</b> | <b>185,748</b> |



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| Income Statement Data                                                                             | Fiscal 2002        |                    |                      |                    | Fiscal 2003        |                    |                      |                    |
|---------------------------------------------------------------------------------------------------|--------------------|--------------------|----------------------|--------------------|--------------------|--------------------|----------------------|--------------------|
|                                                                                                   | Q1 (01/4-6)        | Q2 (01/7-9)        | Q3 (01/10-12)        | Q4 (02/1-3)        | Q1 (02/4-6)        | Q2 (02/7-9)        | Q3 (02/10-12)        | Q4 (03/1-3)        |
| (millions of JPY)                                                                                 |                    |                    |                      |                    |                    |                    |                      |                    |
| <b>Expenses</b>                                                                                   |                    |                    |                      |                    |                    |                    |                      |                    |
| 1) Interest Expense                                                                               | 26,128             | 23,848             | 21,695               | 18,677             | 18,974             | 17,730             | 17,555               | 17,731             |
| 2) Depreciation Operating Leases                                                                  | 18,692             | 18,691             | 19,430               | 20,234             | 19,429             | 19,424             | 19,744               | 21,968             |
| 3) Life Insurance Costs                                                                           | 36,123             | 42,806             | 28,002               | 32,855             | 29,649             | 34,775             | 26,792               | 34,468             |
| 4) Costs of Residential Condominium Sales                                                         | 23,277             | 4,259              | 6,462                | 15,519             | 9,985              | 15,727             | 17,596               | 17,461             |
| 5) Other Operating Expenses                                                                       | 10,729             | 3,575              | 6,657                | 8,653              | 8,379              | 9,770              | 10,114               | 13,096             |
| 6) Selling, General and Administrative Expenses                                                   | 29,591             | 28,668             | 32,294               | 35,763             | 34,163             | 35,666             | 35,270               | 39,172             |
| 7) Provision for Doubtful Receivables and Possible Loan Losses                                    | 9,634              | 10,554             | 11,753               | 19,426             | 12,803             | 12,164             | 12,421               | 17,318             |
| 8) Write-downs of Long-Lived Assets                                                               |                    | 1,386              |                      | 1,330              |                    | 14,665             |                      | 36,017             |
| 9) Write-downs of Securities                                                                      | 2,132              | 5,119              | 5,803                | 6,688              | 2,166              | 3,576              | 2,174                | 6,409              |
| 10) Foreign Currency Transaction Loss (Gain), Net                                                 | 1,142              | (1,439)            | 62                   | (1,125)            | 710                | 338                | 516                  | (353)              |
| <b>Total Expenses</b>                                                                             | <b>157,448</b>     | <b>137,467</b>     | <b>132,158</b>       | <b>158,020</b>     | <b>136,258</b>     | <b>163,835</b>     | <b>142,182</b>       | <b>203,287</b>     |
| Operating Income (Loss)                                                                           | 21,919             | 15,709             | 15,934               | 19,807             | 24,699             | 9,936              | 20,987               | (17,539)           |
| Equity in Net Income (Loss) of and Gain (Loss) on Sales of Affiliates                             | (870)              | 442                | 517                  | (419)              | 1,623              | 1,738              | 2,315                | 2,529              |
| Income (Loss) before Income Taxes                                                                 | 21,049             | 16,151             | 16,451               | 19,388             | 26,322             | 11,674             | 23,302               | (15,010)           |
| Income Taxes Provision (Benefit)                                                                  | 10,740             | 6,557              | 7,189                | 8,417              | 11,374             | 5,796              | 10,853               | (6,827)            |
| Income (Loss) before Extraordinary Gain and Cumulative Effect of a Change in Accounting Principle | 10,309             | 9,594              | 9,262                | 10,971             | 14,948             | 5,878              | 12,449               | (8,183)            |
| Extraordinary Gain equity income at acquisition                                                   |                    |                    |                      |                    |                    |                    |                      | 3,214              |
| Cumulative Effect of a Change in Accounting Principle                                             | 133                |                    |                      |                    | 1,937              |                    |                      |                    |
| <b>Net Income (Loss)</b>                                                                          | <b>10,442</b>      | <b>9,594</b>       | <b>9,262</b>         | <b>10,971</b>      | <b>16,885</b>      | <b>5,878</b>       | <b>12,449</b>        | <b>(4,969)</b>     |
| <b>New Business Volumes</b>                                                                       | <b>Q1 (01/4-6)</b> | <b>Q2 (01/7-9)</b> | <b>Q3 (01/10-12)</b> | <b>Q4 (02/1-3)</b> | <b>Q1 (02/4-6)</b> | <b>Q2 (02/7-9)</b> | <b>Q3 (02/10-12)</b> | <b>Q4 (03/1-3)</b> |
| Direct Financing Leases: New receivables added                                                    | 186,123            | 455,256            | 213,008              | 228,683            | 237,779            | 325,817            | 213,620              | 223,680            |

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|                                                  |                    |                    |                      |                    |                    |                    |                      |                    |
|--------------------------------------------------|--------------------|--------------------|----------------------|--------------------|--------------------|--------------------|----------------------|--------------------|
| Domestic                                         | 147,350            | 402,643            | 152,409              | 175,567            | 172,957            | 274,881            | 149,193              | 161,755            |
| Foreign                                          | 38,773             | 52,613             | 60,599               | 53,116             | 64,822             | 50,936             | 64,427               | 61,925             |
| Direct Financing Leases:                         |                    |                    |                      |                    |                    |                    |                      |                    |
| New equipment acquisitions                       |                    |                    |                      |                    |                    |                    |                      |                    |
| Domestic                                         | 159,348            | 418,665            | 185,790              | 216,576            | 210,819            | 297,122            | 187,555              | 200,352            |
| Foreign                                          | 126,350            | 373,740            | 130,801              | 167,821            | 151,062            | 251,883            | 128,093              | 144,525            |
| Foreign                                          | 32,998             | 44,925             | 54,989               | 48,755             | 59,757             | 45,239             | 59,462               | 55,827             |
| Installment Loans: New loans added               |                    |                    |                      |                    |                    |                    |                      |                    |
| Domestic                                         | 269,524            | 271,280            | 472,897              | 326,699            | 341,138            | 334,070            | 295,622              | 297,340            |
| Foreign                                          | 201,626            | 226,464            | 425,048              | 291,529            | 273,867            | 300,963            | 261,815              | 264,242            |
| Foreign                                          | 67,898             | 44,816             | 47,849               | 35,170             | 67,271             | 33,107             | 33,807               | 33,098             |
| Operating Leases: New equipment acquisitions     |                    |                    |                      |                    |                    |                    |                      |                    |
| Domestic                                         | 47,872             | 37,336             | 42,619               | 18,376             | 20,870             | 40,656             | 27,513               | 84,528             |
| Foreign                                          | 41,310             | 28,301             | 36,310               | 11,012             | 14,128             | 33,517             | 20,667               | 74,688             |
| Foreign                                          | 6,562              | 9,035              | 6,309                | 7,364              | 6,742              | 7,139              | 6,846                | 9,840              |
| Investment in Securities:                        |                    |                    |                      |                    |                    |                    |                      |                    |
| New securities added                             |                    |                    |                      |                    |                    |                    |                      |                    |
| Domestic                                         | 88,666             | 101,526            | 80,556               | 77,599             | 48,907             | 46,321             | 25,894               | 110,172            |
| Foreign                                          | 77,125             | 75,703             | 77,225               | 74,195             | 38,346             | 44,804             | 23,520               | 107,807            |
| Foreign                                          | 11,541             | 25,823             | 3,331                | 3,404              | 10,561             | 1,517              | 2,374                | 2,365              |
| Other Operating Assets:                          |                    |                    |                      |                    |                    |                    |                      |                    |
| New assets added                                 |                    |                    |                      |                    |                    |                    |                      |                    |
| Domestic                                         | 22,226             | 18,002             | 81,206               | 82,687             | 20,768             | 29,791             | 28,197               | 37,980             |
| Foreign                                          | 16,428             | 12,206             | 76,287               | 75,982             | 15,475             | 29,403             | 23,504               | 30,948             |
| Foreign                                          | 5,798              | 5,796              | 4,919                | 6,705              | 5,293              | 388                | 4,693                | 7,032              |
| <b>Key Ratios, Per Share Data, and Employees</b> |                    |                    |                      |                    |                    |                    |                      |                    |
|                                                  | <b>Q1 (01/4-6)</b> | <b>Q2 (01/7-9)</b> | <b>Q3 (01/10-12)</b> | <b>Q4 (02/1-3)</b> | <b>Q1 (02/4-6)</b> | <b>Q2 (02/7-9)</b> | <b>Q3 (02/10-12)</b> | <b>Q4 (03/1-3)</b> |
| Return on Equity (ROE)*                          | 9.0%               | 8.3%               | 7.8%                 | 8.8%               | 13.5%              | 4.7%               | 9.9%                 | (3.9%)             |
| Return on Assets (ROA)*                          | 0.74%              | 0.66%              | 0.60%                | 0.69%              | 1.09%              | 0.39%              | 0.82%                | (0.33%)            |
| Shareholders Equity Ratio                        | 8.2%               | 7.6%               | 7.7%                 | 7.9%               | 8.2%               | 8.3%               | 8.4%                 | 8.5%               |
| Debt-to-Equity Ratio (times)                     | 8.9                | 9.7                | 9.6                  | 9.3                | 9.0                | 8.9                | 8.7                  | 8.4                |
| Shareholders Equity Per Share (yen)              | 5,724.89           | 5,567.69           | 5,874.75             | 6,007.52           | 5,961.30           | 5,973.44           | 6,053.07             | 6,039.43           |
| Basic EPS (yen)                                  | 127.78             | 117.38             | 112.63               | 131.20             | 201.85             | 70.27              | 148.76               | (59.38)            |
| Diluted EPS (yen)                                | 122.71             | 112.79             | 107.71               | 123.54             | 189.95             | 66.32              | 140.18               | (59.38)            |
| Number of Employees                              | 10,209             | 11,359             | 11,307               | 11,271             | 11,820             | 11,859             | 11,977               | 11,833             |

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| Segment Information                                              | Fiscal 2002 |             |               |             | Fiscal 2003 |             |               |             |
|------------------------------------------------------------------|-------------|-------------|---------------|-------------|-------------|-------------|---------------|-------------|
|                                                                  | Q1 (01/4-6) | Q2 (01/7-9) | Q3 (01/10-12) | Q4 (02/1-3) | Q1 (02/4-6) | Q2 (02/7-9) | Q3 (02/10-12) | Q4 (03/1-3) |
| (millions of JPY)                                                |             |             |               |             |             |             |               |             |
| <b>Domestic Operations</b>                                       |             |             |               |             |             |             |               |             |
| Corporate Finance                                                | 27,420      | 26,897      | 31,459        | 33,018      | 31,465      | 33,079      | 31,147        | 29,869      |
| Equipment Operating Leases                                       | 16,854      | 17,269      | 16,574        | 16,622      | 16,233      | 16,734      | 16,899        | 17,789      |
| Real Estate-Related Finance                                      | 6,898       | 5,955       | 7,399         | 11,330      | 13,995      | 11,708      | 11,252        | 14,634      |
| Real Estate                                                      | 33,160      | 9,239       | 14,994        | 28,123      | 18,983      | 26,331      | 30,305        | 28,835      |
| Life Insurance                                                   | 41,181      | 46,123      | 30,419        | 36,573      | 32,946      | 38,886      | 28,321        | 38,358      |
| Other                                                            | 10,975      | 11,546      | 11,396        | 15,222      | 12,773      | 14,386      | 15,000        | 19,079      |
| Sub-Total                                                        | 136,488     | 117,029     | 112,241       | 140,888     | 126,395     | 141,124     | 132,924       | 148,564     |
| <b>Foreign Operations</b>                                        |             |             |               |             |             |             |               |             |
| The Americas                                                     | 17,747      | 19,891      | 18,523        | 19,034      | 14,739      | 12,536      | 13,012        | 17,622      |
| Asia and Oceania                                                 | 17,838      | 12,512      | 12,685        | 13,642      | 13,741      | 13,838      | 13,802        | 14,044      |
| Europe                                                           | 4,041       | 4,528       | 3,569         | 2,578       | 3,091       | 2,742       | 3,760         | 3,718       |
| Sub-Total                                                        | 39,626      | 36,931      | 34,777        | 35,254      | 31,571      | 29,116      | 30,574        | 35,384      |
| <b>Total Segment Revenues</b>                                    | 176,114     | 153,960     | 147,018       | 176,142     | 157,966     | 170,240     | 163,498       | 183,948     |
| <b>Domestic Operations</b>                                       |             |             |               |             |             |             |               |             |
| Corporate Finance                                                | 11,403      | 12,441      | 11,602        | 12,620      | 10,411      | 14,089      | 11,562        | 8,096       |
| Equipment Operating Leases                                       | 2,655       | 2,704       | 2,128         | 2,419       | 1,271       | 1,708       | 1,593         | (170)       |
| Real Estate-Related Finance                                      | 323         | 80          | 1,752         | 3,499       | 6,106       | 3,804       | 2,754         | 6,908       |
| Real Estate                                                      | 4,587       | (1,154)     | 870           | 1,539       | 2,735       | (11,542)    | 4,341         | (34,975)    |
| Life Insurance                                                   | 3,397       | 839         | (347)         | 1,875       | 1,282       | 1,694       | (27)          | 1,842       |
| Other                                                            | 800         | 1,705       | 739           | 1,697       | 2,554       | 4,372       | 3,229         | (1,703)     |
| Sub-Total                                                        | 23,165      | 16,615      | 16,744        | 23,649      | 24,359      | 14,125      | 23,452        | (20,002)    |
| <b>Foreign Operations</b>                                        |             |             |               |             |             |             |               |             |
| The Americas                                                     | (1,100)     | 1,010       | (248)         | 1,148       | 1,229       | (2,256)     | 437           | 1,922       |
| Asia and Oceania                                                 | 798         | 2,700       | 998           | 937         | 1,673       | 2,641       | 1,545         | 3,906       |
| Europe                                                           | 1,153       | 368         | (47)          | (874)       | (545)       | (65)        | (112)         | (14)        |
| Sub-Total                                                        | 851         | 4,078       | 703           | 1,211       | 2,357       | 320         | 1,870         | 5,814       |
| <b>Total Segment Profits (Income (Loss) before Income Taxes)</b> | 24,016      | 20,693      | 17,447        | 24,860      | 26,716      | 14,445      | 25,322        | (14,188)    |
| <b>Domestic Operations</b>                                       |             |             |               |             |             |             |               |             |
| Corporate Finance                                                | 1,894,988   | 2,158,006   | 2,185,994     | 1,960,380   | 2,008,152   | 1,981,237   | 1,963,548     | 1,893,422   |
| Equipment Operating Leases                                       | 136,531     | 136,713     | 145,626       | 147,444     | 141,905     | 142,964     | 145,234       | 144,397     |
|                                                                  | 627,352     | 647,889     | 935,426       | 1,012,896   | 906,193     | 908,115     | 908,821       | 931,513     |

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|                             |                   |                   |                   |                   |                   |                   |                   |                   |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Real Estate-Related Finance |                   |                   |                   |                   |                   |                   |                   |                   |
| Real Estate                 | 316,625           | 333,394           | 324,973           | 326,473           | 293,189           | 289,919           | 307,599           | 303,838           |
| Life Insurance              | 557,393           | 583,579           | 574,403           | 543,738           | 497,593           | 570,983           | 578,744           | 579,805           |
| Other                       | 308,235           | 322,082           | 350,161           | 352,433           | 389,605           | 372,273           | 398,435           | 387,978           |
|                             | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |
| Sub-Total                   | 3,841,124         | 4,181,663         | 4,516,583         | 4,343,364         | 4,236,637         | 4,265,491         | 4,302,381         | 4,240,953         |
|                             | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Foreign Operations</b>   |                   |                   |                   |                   |                   |                   |                   |                   |
| The Americas                | 808,165           | 777,428           | 818,723           | 794,330           | 695,351           | 713,300           | 691,100           | 618,148           |
| Asia and Oceania            | 415,803           | 400,978           | 441,432           | 435,093           | 467,456           | 431,966           | 454,123           | 437,874           |
| Europe                      | 149,070           | 136,441           | 126,348           | 113,844           | 98,200            | 86,024            | 78,376            | 75,207            |
|                             | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |
| Sub-Total                   | 1,373,038         | 1,314,847         | 1,386,503         | 1,343,267         | 1,261,007         | 1,231,290         | 1,223,599         | 1,131,229         |
|                             | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Total Segment Assets</b> | <u>5,214,162</u>  | <u>5,496,510</u>  | <u>5,903,086</u>  | <u>5,686,631</u>  | <u>5,497,644</u>  | <u>5,496,781</u>  | <u>5,525,980</u>  | <u>5,372,182</u>  |